

2014-15 ANNUAL REPORT



Photo by Eric Brokken

OUR SIGNIFICANT ACHIEVEMENTS

2014-15

WHYALLA WETLANDS

Significant upgrades have been undertaken at Whyalla's Wetlands in an effort to enhance the area and create a space for recreational use. The wetlands are now a popular location for residents, who enjoy using the walking and cycling tracks, outdoor exercise equipment and nature play playground. Landscaping works were also undertaken to significantly enhance the aesthetics of the area.

WHYALLA AIRPORT

In the first half of 2014, a major upgrade of Whyalla Airport terminal and its car park was undertaken. This upgrade was completed on time and within budget in July 2014 and was officially opened by Minister for Regional Development Hon Geoff Brock in August 2015. The terminal was redesigned to enhance its visual appeal, and also to increase functionality. The new facility assisted in attracting a second carrier, QantasLink, to the city.

WHYALLA DOG PARK

A purpose-built facility, designed specifically for exercising and socialising Whyalla's canine friends, was developed and completed. The dog park was developed on a piece of unused land on Searle Street. The facility included the installation of purpose-built dog exercise equipment, a unique drinking fountain, catering for both humans and dogs, a large grassed area and safety gates.

WHYALLA FORESHORE

Whyalla City Council continued major redevelopment works at the Whyalla Foreshore, creating a popular, busy and highly used outdoor recreational hub. One improvement of note was upgrades undertaken at the Beach Café. Works undertaken were aimed at improving the functionality and visual appeal of this popular community space.

WESTLAND SHOPPING CENTRE

Major upgrades at Westland Shopping Centre were a highlight for the city this financial year. While the shopping centre is owned by a private entity, Whyalla City Council played a major part in approving the development and assisting with the upgrade. The step works included an approximate 6000 square metre extension of the shopping centre's floor space, improvements to the centre's car parks and the relocation of a number of retail outlets.

AWARDS RECEIVED

The City of Whyalla was successful in securing a number of awards, including:

- Keep Australia Beautiful Awards (KAB) – Australian Clean Beaches Award – Community Action and Partnerships
- KESAB Sustainable Communities – 2014 category winner – Appearance, Amenities and Facilities – Airport Development
- Cemeteries and Crematoria Association of South Australia Inc awards – Darren Leuders Award – Tim Butt
- Local Government Professionals South Australia Awards – Emerging Leader of the Year – Manager business services and sustainability Alexander Poulton

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OUR VISION

We are guided by our vision that: 'Whyalla will be a vibrant, attractive city offering our community a diverse range of sustainable economic, social, environmental and cultural opportunities'.

OUR MISSION

We will provide access to quality infrastructure, services and facilities, capitalising on and protecting our attractive coastal and outback landscapes.

OUR VALUES

- Integrity
- Transparency
- Accountability
- Respect
- Commitment to community
- Good governance
- Innovation
- Fairness and equity
- Safety



A MESSAGE FROM OUR MAYOR

Over the past 12 months, the City of Whyalla has endured tough times; however as a community we continue to produce positive experiences for our residents and visitors.

In November 2014 a new elected body was nominated to make the tough decisions for the city. I was re-elected as mayor, and six new councillors joined the three councillors who maintained their seats.

Over the past 12 months we have come together as a community on many occasions, whether it be to celebrate Australia Day, commemorate the 100 year centenary of ANZAC Day, revel in the wonder that is the 'Big Red' snapper at the Australian National Snapper Fishing Competition or enjoy the magic of Christmas.

The City of Whyalla prides itself on organising and hosting quality events for its community, while also encouraging tourist activity and we look forward to continuing to engage the community with events and entertainment throughout the year.

It is always important to recognise the people within our community who dedicate so much of their time giving back.

As a council we endeavour to recognise those people deserving of recognition.

We do this through the annual Australia Day Awards, the Graeme Jose Spirit of Whyalla Award, and also by taking the time out to celebrate the achievements of our staff and volunteers.

Without volunteers the city would be a very different place, and it is important to remember that there is always an opportunity to give back to the community that gives you so much.

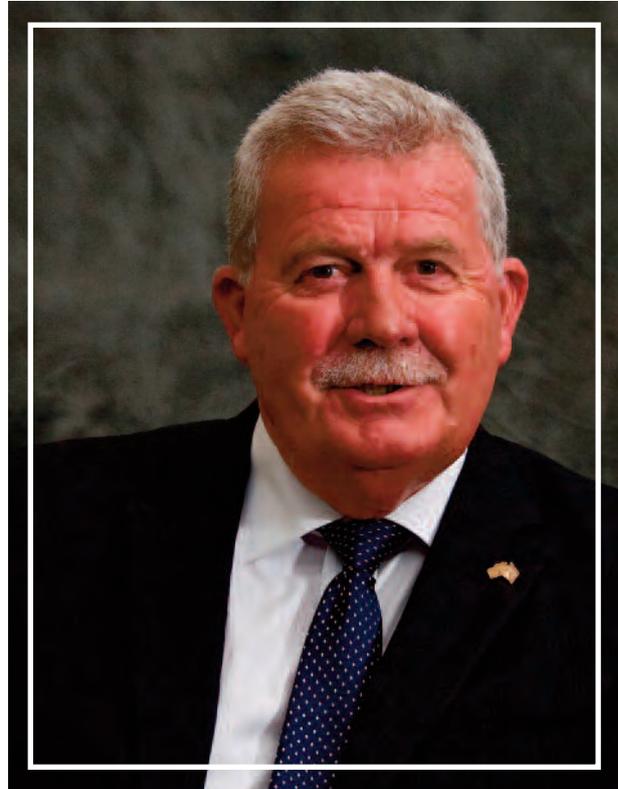
The past year has been a great success not only for this council, but for the community as well, with a number of services and facilities receiving improvement or upgrades.

We spent considerable time developing a quality dog park for community use, which has been very well received by not only our residents, but by their furry friends too.

We also completed a major upgrade at the Whyalla Airport terminal, which ultimately resulted in an additional airline servicing the city.

I have been extremely pleased to see an increase in use at the Whyalla Wetlands, with many residents enjoying the walking tracks, improved amenities and of course trying out the nature playground.

As a council we take pride in our city, and have



been working hard to increase the visual amenity of Whyalla.

Throughout the year we have continued to 'green' the city, with the planting of visually pleasing trees and shrubs on median strips as well as landscaping works in the City Plaza and Whyalla Wetlands.

As a poor economic climate continues to bare down on us, we will be looking to government bodies at all levels as well as trade and industry leaders to assist in developing possible solutions for increasing economic sustainability within the region.

As a council we will continue to consider the needs of the community when making our decisions, and will continue to strive for excellence when it comes to providing services and facility upgrades.

Whyalla City Council has achieved significant performance success this financial year through consistent collaboration of the council, its staff and the community working side by side and we look forward to the successes that lie ahead over the next 12 months as we continue to work towards achieving our vision for the city.

Jim Pollock
Mayor, City of Whyalla

A MESSAGE FROM OUR CEO

Against the backdrop of difficult economic and political times, the City of Whyalla has continued to deliver community improvements as part of its endeavors to enhance the total quality of life in the city.

Service improvements in 2014/15 were highlighted by the following:

- Continuation of a major capital works renewal program covering:
Roads: \$3,070,830
Footpaths: \$150,000
Drains: \$200,000
Parks and landscape: \$1,515,000

Also, the council continued works to improve the urban image of Whyalla, in particular the city's natural landscapes, parks, street medians and open spaces.

- Continuation of the wetlands upgrade works, including:
The installation of a 'nature play' playground
Tree planting to enhance the overall appearance of the area
The site being connected to recycled water
- Continuation of the foreshore upgrade works, including:
Sand replenishment program and coastal vegetation planted in select areas to reduce sand movement
The installation of sand drifts fences

On August 1, 2014 the \$3 million upgrading of the Whyalla Airport Terminal was officially opened by the Hon Geoff Brock MP, Minister for Regional Development and Local Government.

These works involved the redesigning of the airport terminal, an upgrade to the airport terminal's functionality and visual appeal as well as a major upgrade to the car park.

The new facility assisted in attracting a second carrier, QantasLink, which commenced a twice daily service in April 2015.

It was noteworthy that in 2014 and 2015 Whyalla City Council has been the recipient of the following awards for these works:

- KESAB Sustainable Communities – 2014 category winner – Appearance, Amenities and Facilities – Airport Development
- AAA (Australian Airports Association)

These new initiatives were supported by a satisfactory end of year operating result. Significantly, our balance sheet is quite old.



The council's strategic plan is what 'drives' us forward and moving into 2015/16 the following are our budget priorities:

- Asset renewal
- Financial sustainability
- Service delivery
- The implementation of a Public Health Plan

We make special mention of the following staff members who received professional association awards in 2014/15:

Tim Butt – Darren Leuders Award – Cemeteries and Crematoria Association of South Australia Inc awards

Alexander Poulton – Emerging Leader of the Year – Local Government Professionals South Australia Awards

Finally, we would like to thank the council's elected members and staff for their contributions to the achievement of some important outcomes in 2014/15. As always, comments and feedback are welcomed.

Peter Peppin
Chief Executive Officer, City of Whyalla

OUR CITY PROFILE

Where the outback meets the sea

Whyalla is certainly a city of contrasts – from green parks and gardens to massive industrial operations, new housing estates to well established historic neighbourhoods, and from the traditional corner store to multi-million-dollar shopping centres.

On the western shore of Upper Spencer Gulf, approximately 394 kilometres northwest of Adelaide by road and 240 kilometres by air, Whyalla averages 300 days of sunshine every year and has an annual rainfall around 270 millimetres.

Its urban boundaries comprise 41.5 square kilometres within a total local government area of approximately 1000 square kilometres.

Corporation of the City of Whyalla has one of the most diverse operations of any local government. It operates an airport, state-of-the-art public library, child care centre, cemetery and crematorium, visitor information centre, maritime museum, lighthouse, waste landfill site, marina and boat ramps.

The council also owns the city's leisure centre and is responsible for all major development including the foreshore, wetlands, water saving and harvesting initiatives, public works, and innovative environmental projects.

Whyalla's major industries include the steelworks producing a range of products including rail line and steel sleepers, Santos producing crude oil and LPG, industrial fabrication companies, national contractors to heavy engineering industries, commercial salt production as well as tourism and major events.

More recently, it has become a base and service centre for the mining and exploration industry.

OUR CITY PROFILE AT A GLANCE

| | |
|---------------------------------|-------------------|
| Area | 107,177 hectares |
| Rateable properties | 11,382 |
| Total sealed roads managed | 221.42 kilometres |
| Population (estimated) | 23,000 |
| Original Town Commission formed | May 1, 1945 |
| Fully elected local government | July 4, 1970 |



OUR ANNUAL BUSINESS PLAN

Whyalla City Council's Annual Business Plan sets out the council's proposed services, programs and projects for 2014/15. It aims to maintain efficient services for the community and continued progress towards the longer term objectives for the Whyalla City Council as set out in the Strategic Plan adopted by the council in December 2012.

The Annual Business Plan is the council's key management document reflecting the work that the council needs to undertake over the next year to meet its Strategic Plan goals and objectives within the constraints of the revised Ten Year Financial Plan.

The council's 2014/15 annual budget has been premised on its Strategic Planning priorities and aims to ensure financial sustainability objectives.

STRATEGIC DOCUMENTS AND PROGRAMS

Strategic Plan

In accordance with Chapter 8 Section 122 of the Local Government Act 1999 (Strategic Management Plans), the council reviewed and adopted its Strategic Plan in December 2012. This plan sets out the long-term aspirations of the council (i.e. where do we want to be in the future) and how the council intends to achieve the vision within the period of the plan. Key objectives/outcomes are detailed along with those strategies necessary to achieve the outcome of each objective.



Ten Year Long Term Financial Plan

This plan balances the level of funding required to achieve the city's outcomes and is premised on an annual rate increase of 6% (CPI + 3%). This document along with the Strategic Plan becomes the basis for the preparation of the Annual Business Plan and Budget for 2014/15.

This plan has been updated to meet the Local Government Act 1999 and financial regulations requirements. A major component of the plan is the current focus on financial sustainability, accrual accounting and the effective management of the council's assets.

The Long Term Financial Plan is intended to be a guide to predicted results for the next 10 years based on a range of assumptions about future performance. Where there is a change between past assumptions and subsequent realities, there will be a degree of variance between results and the output of the plan. Due to the revision of and changes to the Infrastructure Asset Management Plans of the council, the Long Term Financial Plan has also undergone extensive review to ensure that the output of the plan represents our best estimate of future realities. Each budget year should form the base year for the next 10 year cycle.

Council's Annual Budget

The council's annual budget is formulated to address the following key objectives from the Strategic Plan:

- 2.7 Community Planning of council's services and infrastructure underpins a community that is inclusive and accessible
- 4.2 Council's operations are efficient and customer focused
- 5.1 Infrastructure is appropriately planned,

maintained and managed; and

- 5.2 Council will be recognised for being financially responsible.

The budget has been developed in conjunction with the council's Ten Year Financial and Annual Business Plan documents. This budget has been developed in light of financial information available at the time of drafting, the range of services required under legislation and that level of service desired by the community, all with a view to long-term financial sustainability.

Capital Improvement Program: The council has developed a capital improvement program to ensure that council's assets are protected, developed and maintained in a timely fashion and in accordance with the Infrastructure Asset Management Plan.

Annual Business Plan: Documents the actions required by each service area of the council to ensure that the desired outcomes of the Strategic Plan can be achieved. Our progress toward achievement of the desired outcomes is monitored.

Asset Management Plans: In accordance with Chapter 8 Section 122 of the Local Government Act 1999 (Strategic Management Plans), the council is required to adopt plans for each of its classes of assets, detailing maintenance and renewal requirements for the next 10 years.

Key Financial Indicators: In accordance with Section 122 of the Local Government (Financial Management and Rating) Amendment Act 2005, the council is required to introduce measures to assess its performance over the financial year.

SIGNIFICANT INFLUENCES AND PRIORITIES

- Consumer Price Index increases on goods and services of (3%) for the year
- Provision for wages and salary increases of 4%
- Requirements to maintain and renew infrastructure assets to acceptable standards including roads, footpaths, lighting, storm water drainage, recreational open space, street trees and plantings, public facilities and operational properties as highlighted in the reviewed Asset Management Plans
- Service programs and infrastructure needs for a changing population
- Commitments to continuing OPAL projects and partnership initiatives over more than one year
- Increasing range and levels of services, including the cost of maintaining recently redeveloped reserves, feasibility study into aged care and disability services
- Energy efficiency programs
- Reduction in or withdrawal of government funding and subsidies in relation to services that the council will continue to provide including, regional tourism, remote area subsidy for child care services, reductions in sport and recreation position funding
- Fees and charges levied by other levels of government but collected by Local Government (NRM Levy)

In response to these factors, and to returning the budget to surplus, the Annual Business Plan has been prepared on the basis that for an average residential property the rate increase will be 6%.

PRIORITIES FOR 2014/5

- To undertake a capital works program plus brought forward projects of \$11,211,339 including \$7,546,654 for the replacement/renewal of existing assets and \$3,664,685 for new and upgraded assets. Program

has a two-fold focus, firstly to address asset renewal requirements as indicated in the AMP's and secondly to ensure that the council continues to upgrade assets to a standard consistent with community expectations.

- Commence the second stage of landscape upgrade works in accordance with the report of landscape architectural consultants, Oxigen.
- Continuation of existing discretionary services to the community. These elements are covered in further detail in the draft budget documents.
- Implementation of recommendations from the Changing Place report titled Enhancing Opportunities for Whyalla Cemetery, commissioned by the council in 2013/14.

KEY SERVICE AREAS

All councils provide a range of services that address basic responsibilities under the Local Government Act and other relevant legislation and those services that are provided in response to changing community needs. Whyalla City Council has eight key service areas. These include:

- Environmental Services: including kerbside collections, management of waste landfill site at Mount Laura, clean-up of illegal dumping, street cleaning, and management and protection of local environments.
- Planning and Development Services: including economic development, strategic policy and projects; development assessment and compliance, and
- Regulatory activities: including environmental health services, traffic and parking control and dog and cat management.
- Community service activities: Cemetery and cremations, Whyalla Public Library services, Whyalla Child Care

Centre, community development, Visitor Information Centre and airport services

- Community recreation and leisure activities: Public facilities and sport and recreation facilities, including public parks, open space recreation areas, leisure centre and marinas, jetties, boat ramps and swimming enclosure.
- Assets and engineering services: Design and project management, road maintenance and other infrastructure assets including the following: roads, footpaths, streetscape, street furniture and stormwater assets.
- Governance: Executive office including elected members support and Local Government relations.
- Corporate services: Community management and customer services, marketing and strategic events, human resources, corporate and financial management, information services, procurement and media and communications.

The council also provides for the operation of a number of facilities on a "fee for service" basis. These services and facilities provide important community benefits while generating revenue. Where possible, the council aims to set fees for these services on at least a cost recovery basis these include:

- Child Care Centre
- Marinas and Mooring Facilities
- Airport
- Mount Laura Waste And Resource Recovery Centre

Whyalla City Council does not expect any change to the service delivery mix for the coming year.



SERVICE PROFILE DRAFT OPERATING RESULTS FOR 2014/15

| SERVICE PROGRAM | EXPENDITURE | INCOME | SURPLUS/(DEFICIT) |
|---------------------------------|---------------------|---------------------|--------------------|
| Environmental services | \$3,271,341 | \$4,459,555 | \$738,214 |
| Planning & development services | \$1,745,336 | \$349,700 | \$(1,395,636) |
| Regulatory services | \$768,369 | \$276,617 | \$(491,753) |
| Community services | \$4,408,437 | \$2,439,166 | \$(1,969,272) |
| Community recreation & leisure | \$4,464,503 | \$453,798 | \$(4,010,705) |
| Assets & engineering services | \$8,942,515 | \$761,865 | \$(8,180,651) |
| Governance | \$1,022,274 | \$2,400 | \$(1,019,874) |
| Corporate support services | \$4,752,969 | \$22,763,023 | \$18,010,054 |
| TOTAL | \$29,825,744 | \$31,506,122 | \$1,680,378 |

PROJECT PRIORITIES

Specific council projects for the coming year that will solely or principally benefit businesses include:

- The provision of funding for Regional Development Australia Whyalla and Eyre Peninsula in promoting Whyalla as a location for major project development; and
- The provision of funding support for Whyalla major events and tourism support to assist in the development and marketing of major tourist and visitor events in the city, including Snapper Fishing Competition, other high profile

events and tourism advertising and marketing plan

The council's policy on facilitating local economic development includes:

- To support the actions of Regional Development Australia Whyalla and Eyre Peninsula to create economic development in the city;
- To represent the interests of Whyalla strongly at the state and federal government level to ensure favourable economic development of the city;
- To establish economic activity based on renewable

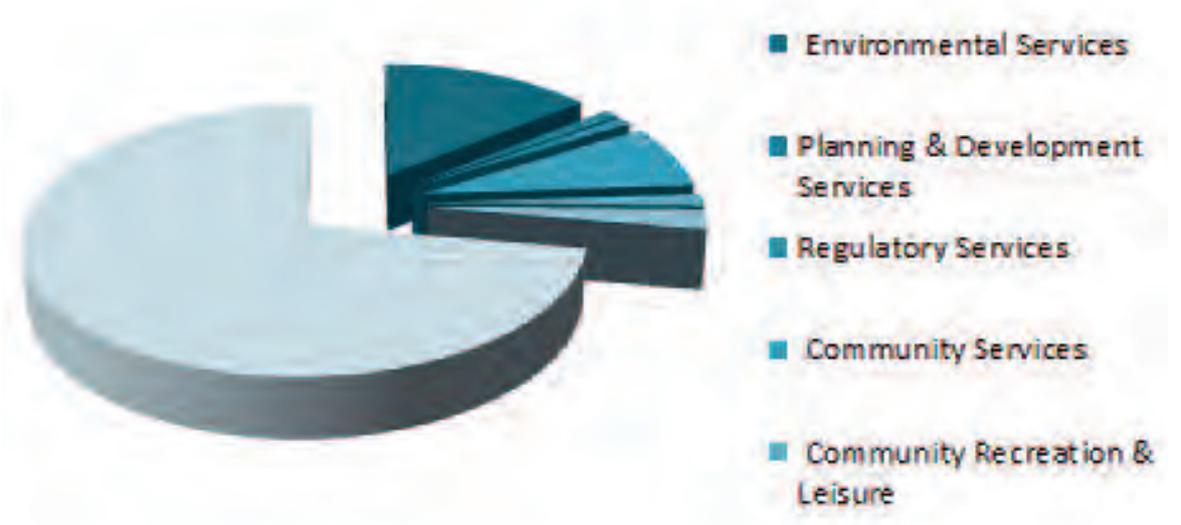
energy and sustainable development principles, and further collaboration with Solar Oasis proponents with aim of moving the project forward;

- To engage the broader community, including business sectors, in programs and projects to assist in the diversification of Whyalla's economic base; and to support local business.

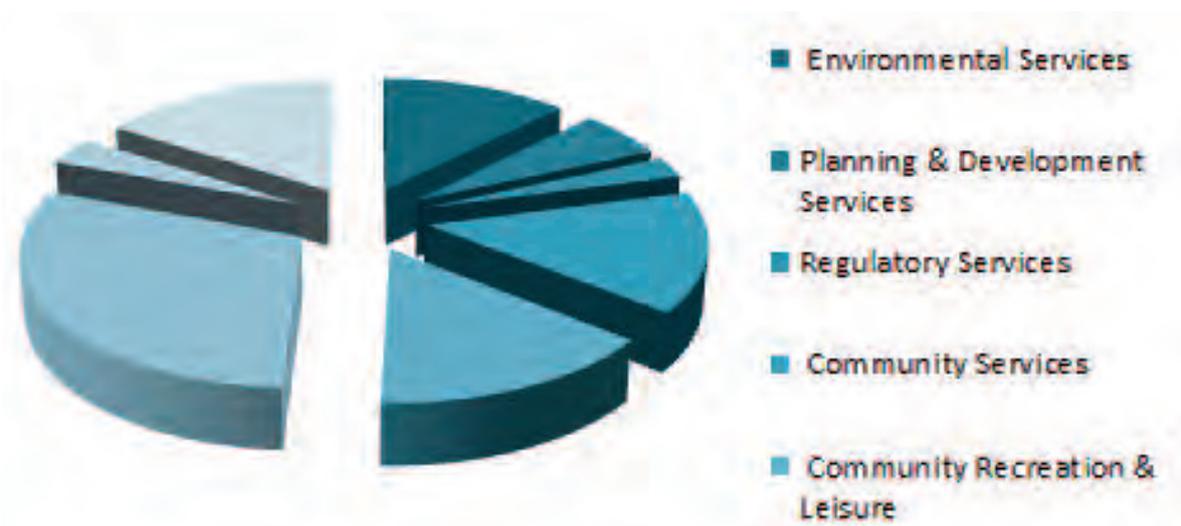
This Annual Business Plan aims to achieve the council objectives through the following table of key actions.



INCOME



EXPENDITURE



OUR STRATEGIC DIRECTIONS

The strategic management plan identifies key issues facing Whyalla City Council and presents specific long-term goals and five-year outcomes that will address these challenges. It also provides a platform from which council can collaborate with its communities and other partners to identify and work towards common outcomes.

The focus of this document is on the priorities of the organisation as a whole and how council performs its role as a leader of a diverse community. The council will pursue the goals and objectives within the strategic plan in a variety of ways:

- Directly, as the relevant authority on planning matters and the provider of municipal services in the City of Whyalla local government area
- Collaboratively, through partnerships
- Indirectly, as an advocate for the city's interests

As a guiding document, the directions outlined in the plan are implemented through the council's Ten-Year-Long-Term Financial and Asset Management Plans and Annual Budget and Business planning processes.

The council has identified the following top ten priorities upon which to focus:

- 1 Responsible financial management
- 2 Improvement of Whyalla's quality of life
- 3 Support for a diversified and sustainable economy
- 4 Provision of necessary economic, social and physical infrastructure
- 5 Provision of customer-focused services
- 6 Promotion of environmental sustainability
- 7 Ensuring integrated, sustainable land management
- 8 Community safety
- 9 Improvement of the city's waste management
- 10 Facilitation of improvements to the city's health and aged care services



MEASURING OUR PERFORMANCE

To enable Whyalla City Council and the community to assess the council's performance over any one period and over time, performance targets have been set for a number of selected activities.

ECONOMIC PROSPERITY

OBJECTIVE: Whyalla will have a diversified and sustainable economy.

| ACTION | TARGET | STATUS |
|---|-------------------------------|---|
| Engage marketing consultant for industry ready land north of Whyalla. | 1 project to actionable stage |  |
| Attend Global Maintenance Upper Spencer Gulf Conference with booth to promote Whyalla opportunities. | August 2014 |  |
| Work with RDAWEP to prepare suitable material to promote Whyalla advantages. | March 2015 |  |
| Support regional sustainability planning by providing input into Upper Spencer Gulf Common Purpose Group. | June 2015 |  |

OBJECTIVE: Land parcels are available to meet increased demand.

| ACTION | TARGET | STATUS |
|---|-----------------|---|
| Market other land parcels – appoint agent Lot 114 Parfitt Street, Lot 121 Mullaquana, Alex Ramsey and Ayliffe depot sites. | Three lots sold |  |
| Beach Road structure and feasibility study. | August 2014 |  |
| Prepare and present Bevan Crescent development options report and master plan/structure plan. | September 2014 |  |
| Complete remote and Miscellaneous Areas Variation Reports. | January 2015 |  |
| EOI for development consultant (engaged May 2014) for the facilitation and development of opportunities at Whyalla Airport. | October 2014 |  |

OBJECTIVE: Whyalla will be recognised as a sustainable energy, research and development centre.

| ACTION | TARGET | STATUS |
|---|-----------|---|
| Muradel matter concluded: updates to be provided regarding December planting and harvest. | June 2015 |  |

OBJECTIVE: Tourism numbers to the city will increase.

| ACTION | TARGET | STATUS |
|---|--------------|---|
| Develop visitation/tourism function within council to develop strategy for combined operations at VIC, Mount Laura Homestead and Point Lowly Lighthouse Cottages, to see funding support from History Trust to develop an education tour package for Whyalla. | January 2015 |  |

OBJECTIVE: Whyalla Airport meets the region's needs.

| ACTION | TARGET | STATUS |
|----------------------|--------------|---|
| Complete airport DPA | October 2014 |  |

OBJECTIVE: Infrastructure supports economic activity.

| ACTION | TARGET | STATUS |
|--|----------------------------|---|
| Discussion paper, policy and strategy for Whyalla central (rec centre, Lot 4 Ekblom Street, Kellerher Road, and Church site) structure plan. | July 2014 |  |
| Proactive collaborative approach to seeking, applying, reporting and acquitting grant funds. | Reporting requirements met |  |

COMMUNITY AND SOCIAL WELLBEING

OBJECTIVE: Council will adopt a proactive and collaborative approach to community safety.

| ACTION | TARGET | STATUS |
|---|---------------|---|
| Undertake flood mapping of the outskirts of the city to identify future planning constraints. | June 2015 |  |
| Review Synergy volunteering module record training and inductions, assessment of suitability and assignment to tasks. | December 2014 |  |
| Continue to support Advancing Whyalla through annual funding. | August 2014 |  |

OBJECTIVE: Volunteer effort is recognised and supported.

| ACTION | TARGET | STATUS |
|--|--------------------|---|
| Attend Volunteer's Forum. | One event annually |  |
| Provide support to sports groups in managing volunteers. | Five events held |  |

OBJECTIVE: Council will seek to improve the city's health and aged care services.

| ACTION | TARGET | STATUS |
|---|------------------------|---|
| Increase awareness of Healthy Lifestyle program through OPAL. | 25% participation rate |  |
| Organised events to encourage exercise and healthy eating. | Six events per year |  |
| Develop programs promoting OPAL theme. | Six events per year |  |

OBJECTIVE: Council will seek to improve the city's health and aged care services.

| ACTION | TARGET | STATUS |
|---|--------------------------------------|---|
| Continue to support through ongoing provision of funding to Domiciliary Care to operate HACC program. | August 31, 2014 |  |
| Attend Medical Local Cluster meetings. | Attend six cluster meetings per year |  |

OBJECTIVE: Council will seek to improve the city's literacy/numeracy skills.

| ACTION | TARGET | STATUS |
|--|---|--------|
| Provide support to Medicare Local Strategic Group on needs of local community. | Attend four meetings | ● |
| Support DECD to set up suitable alternate community learning facility hub. | January 2014 | ● |
| Support DECD programs that provide initiatives for disengaged students to access learning opportunities. | Increase participation and retention rate | ● |

OBJECTIVE: Council's development plan ensures integrated sustainable land development.

| ACTION | TARGET | STATUS |
|--|---------------|--------|
| Complete heritage DPA. | March 2015 | ● |
| Complete all current outstanding community land matters. | December 2014 | ● |

OBJECTIVE: Everyone in Whyalla has the opportunity to actively participate in the public affairs and planning for the city.

| ACTION | TARGET | STATUS |
|---|---------------|--------|
| Annual review of customer service charter. | Completed | ● |
| Monitor and update social media to support engagement strategy. | Daily | ● |
| Commence consultation with community on developing Adopt a Tree program, Jubilee Park, marina, entry statements and Civic Park. | December 2014 | ● |



OBJECTIVE: Community planning of council's services and infrastructure underpins a community that is inclusive and accessible.

| ACTION | TARGET | STATUS |
|---|---------------------|---|
| Attend Northern Areas Multicultural Regional Advisory Board. Implement activities such as Harmony Day/morning teas to encourage involvement in the community. | Two events per year |  |
| Commence the first stage of district parks upgrade program as per the playground strategy (Myall Place and Bradford Street Reserve). | June 2015 |  |
| Complete the establishment of a joint sports and recreation hub between foreshore and Ada Ryan Gardens. | June 2015 |  |
| Establishment of dog park and arboretum. | June 2015 |  |
| Commence the first stage of directional and street signage master plan. | July 2015 |  |
| Improve library membership. | 20% improvement |  |
| Support and encourage community groups to use library meeting rooms. | 20% improvement |  |
| Undertake survey of library users to gather data on service provision. | December 2014 |  |

QUALITY ENVIRONMENTAL OUTCOMES

OBJECTIVE: Reduce the city's reliance on the River Murray.

| ACTION | TARGET | STATUS |
|---|-----------|---|
| Continue upgrades and landscapes works at foreshore and medians in accordance with landscape master plan. | June 2015 |  |

OBJECTIVE: Reduce the city's reliance on the River Murray.

| ACTION | TARGET | STATUS |
|--|---------------|---|
| Involved in regional study on impacts of sea level rise on city. Flooding study being undertaken due for completion in 2015. | June 30, 2015 |  |
| Continue stormwater renewal and mitigation program. | June 2015 |  |
| Action first year of Waste Resource and Recovery Centre business plan from the review of operations to be undertaken at commencement of 2014/15. | December 2015 |  |

OBJECTIVE: Reduce the impact of environmental issues on air quality in the city.

| ACTION | TARGET | STATUS |
|--|---------------|---|
| Complete Asset Management Plan for landfill and continue to address the future of our waste disposal site, services and rehabilitation to ensure current legislative requirements are met. | December 2014 |  |

OBJECTIVE: Council will aim for a reduction in tonnage and a diversion rate from landfill of 70% by 2017.

| ACTION | TARGET | STATUS |
|--|---------------|---|
| Develop and deliver education campaign to ensure diversion from landfill occurs. | December 2014 |  |
| Monitor reports to ensure targets are being met and issues acted on as needed. | June 2014 |  |

OBJECTIVE: The city's heritage will be protected and promoted.

| ACTION | TARGET | STATUS |
|------------------------|------------|---|
| Complete heritage DPA. | March 2015 |  |

OBJECTIVE: It is important for council that land and soil health are improved and adequate 'open space' is provided.

| ACTION | TARGET | STATUS |
|---|-----------|---|
| Finalise development of environmental strategy. | July 2015 |  |

OBJECTIVE: Whyalla will be recognised for its arid landscape and for its natural beauty.

| ACTION | TARGET | STATUS |
|---|-----------|---|
| Implementation of Oxigen master plan stage 2 (over four years). | June 2015 |  |
| Upgrade and landscape works at Whyalla Wetlands, stage 1. | June 2015 |  |
| Prepare Northern Coastline master plan | June 2015 |  |

CIVIC LEADERSHIP AND ORGANISATIONAL DEVELOPMENT

OBJECTIVE: Council is the leading contributor to improved quality of life in Whyalla.

| ACTION | TARGET | STATUS |
|--|---------------|---|
| Review the decision making procedure to ensure that it remains relevant. | December 2014 |  |

OBJECTIVE: Council's operations are effective, efficient and customer focused.

| ACTION | TARGET | STATUS |
|---|--------------------------------------|---|
| Review current Family Services Directory and Senior's Directory and update accordingly. | June 2015 |  |
| Undertake a review of the delegations register. | March 2015 |  |
| Establish a project management officer and implement best practice strategies for planning, implementation and evaluating capital works projects. | December 2014 |  |
| Develop implementation strategy to combine operations of VIC, Mount Laura Homestead and Point Lowly Lighthouse Cottages under one umbrella. | September 2014 |  |
| Implement strategy to combine operations of VIC, Mount Laura Homestead and Lighthouse Cottages under one umbrella. | December 2014 |  |
| Continue to implement recommendations of the Child Care Centre operations review. | Implementation underway |  |
| Revise and update Child Care Centre business plan and financial plan. | Plan complete and adopted by council |  |
| Complete strategic plan for IS business unit to match needs of council. | Stage two complete |  |
| Implement operational recommendations of the IS BU review conducted in 2013/14 | December 2014 |  |
| Monitor and report progress of WHS IM Plan outcomes to executive management team. | June 2015 |  |
| Monitor and report progress on KPI Bypass Action Plan outcomes to EMT. | June 2015 |  |
| Review Annual Business Plan for Finance and Corporate for 2015/16 operating year. | March 2015 |  |

OBJECTIVE: Council's operations are effective, efficient and customer focused.

| ACTION | TARGET | STATUS |
|--|--|---|
| Coordinate and drive the LGA Procurement Project. | December 2014 |  |
| Review financial management framework to ensure all policies and procedures remain consistent with LG Act, AASB standards, general accounting principles and the needs of council. | June 30, 2015 |  |
| Provide findings from economy and efficiency audit process to Audit committee. | June 30, 2015 |  |
| Review Internal Audits Schedule, conduct internal financial audits, provide advice to the Audit Committee on the effectiveness of internal controls. | July 1, 2015 |  |
| Conduct process review of development assessment process to ensure that timeframes meet statutory limits within customer service guidelines. | December 2014 |  |
| Implement outcomes from the USG joint planning study conducted as it relates to assessment. | June 2015 |  |
| Conduct appeals as required. | Consistent with process |  |
| Conduct DA processing in an efficient and timely manner. | 85% compliance with service standard |  |
| Review camping plan and maintain policing. | \$15,000 in fees collected |  |
| Implement cat registration in 2014/15. | August 2014 |  |
| Complete animal management plan and present to council. | November 2014 |  |
| Improve responsible pet ownership. | Reductions in abandons |  |
| Conduct proactive animal control, increasing registration checks and expiations. | Increase in registrations |  |
| Conduct proactive parking control, increasing expiations. | Increase in expiations |  |
| Take a proactive approach to responding to the public. | 85% compliance with customer service standards |  |
| FOI request handled as per legislation. | 100% compliance with requirements |  |

OBJECTIVE: Infrastructure and service delivery will be managed to minimise risk while maximising results.

| ACTION | TARGET | STATUS |
|---|---------------|---|
| PMO manuals and guidelines to include a process that aligns proposed projects with strategy, AMPs and LTFF. | December 2014 |  |

OBJECTIVE: Council will form partnerships to improve outcomes for the Whyalla community.

| ACTION | TARGET | STATUS |
|---|---|---|
| Prepare a community health plan for the city. | June 2015 |  |
| Conduct required immunisation program. | Maintain rates comparable to metro statistics |  |
| Maintain all inspection regimes and conduct consistent with inspection program. | 100% of the inspection program completed |  |
| Undertake a feasibility study that addresses recommendations of the Michael Edgecombe report. | Feasibility study completed |  |

OBJECTIVE: The Whyalla community will have confidence in the council's governance.

| ACTION | TARGET | STATUS |
|--|---------------|---|
| Review internal control mechanisms to ensure internal control framework, including policies and procedures that meet revised legislative requirements. | December 2014 |  |
| Undertake policy and procedure review in accordance with the schedule, including mandatory review after November election. | June 2015 |  |

OBJECTIVE: Council demonstrates innovative and appropriate organisational management.

| ACTION | TARGET | STATUS |
|---|-----------|---|
| Undertake review of the organisation's staffing, including position descriptions, update all skills and competencies and align with relevant awards, identify skills gaps, development and implementation of training plan. | July 2015 |  |

SOUND FINANCIAL AND ASSET MANAGEMENT

OBJECTIVE: Infrastructure is appropriately planned, maintained and managed.

| ACTION | TARGET | STATUS |
|--|-------------------------|---|
| Review LG Financial Ratios and set targets for council to ensure the basis of measurement for AMP and financial performance remains relevant. | Review completed |  |
| Ensure facility management plan for Whyalla Child Care Centre that addresses recommendations of the Lizard Drinking review is completed. | March 2015 |  |
| Continuation of infrastructure audit to access further information and technical gaps to ensure long term planning for renewal and maintenance is consistent with the needs of the city and is accounted for accurately in key planning documents. | June 2015 |  |
| Complete major infrastructure renewal program, including road resealing and footpath replacement as per budget. | June 2015 |  |
| Review AMP needs and update LTFP to ensure funds are provided and are adequate for needs and do not negatively impact on council's Long Term Financial Plan indicators. | Review complete |  |
| Review asset sustainability ratio to ensure is sufficient to account of annual AMP requirements and a portion of backlog. | Review complete |  |
| Include accounting requirements within the tender specification for asset condition and valuation assessments for buildings and land, including an assessment of current use and potential future use. | Specifications included |  |
| Prepare summary showing connections and relationship between the key plans. | Summary complete |  |
| Provide training session for elected members to assist in understanding connections between strategic plan, Annual Business Plan, Long Term Financial Plan and Asset Management plans. | March 2015 |  |
| Update Long Term Financial Plan to include revised AMPs and financial KPI targets. | 100% updated |  |

SOUND FINANCIAL AND ASSET MANAGEMENT

OBJECTIVE: Council will be recognised for being financially sustainable.

| ACTION | TARGET | STATUS |
|---|--|---|
| Review rate setting policies as part of annual business planning and budget process. | Part of annual process |  |
| Develop monthly variance reports for all general managers, including summary of key cost categories to allow monitoring and scrutiny of variations. | Monthly reports presented within five business days of EOM |  |
| Review basis of rating and report to council on pros and cons of capital Vs site valuation methods. | March 2015 |  |
| Monitor and report on outcomes of 2014/15 audit committee work program. | June 2015 |  |
| Maintain working relationship with audit committee chairperson. | Ongoing |  |
| Provide process flow/efficiency audit reports to audit committee. | Six monthly |  |
| Draft 2015/16 audit committee work program. | Program adopted |  |
| Maintain integrity of council's accounting systems and functions, to ensure completed financial statements are unqualified. | Unqualified audit |  |

OBJECTIVE: Council is inclusive in its financial governance.

| ACTION | TARGET | STATUS |
|---|--|---|
| Conduct forums as part of rating strategy review. | Consultation consistent with engagement strategy |  |
| Release budget information in special edition Whyalla Council News June or special media release. | June 2015 |  |

KEY

-  Acheived/completed
-  Partially achieved, ongoing
-  Ongoing/in progress
-  Not acheived/deferred



OUR OPERATIONAL HIGHLIGHTS



COMMUNITY AND SOCIAL WELLBEING

Building a strong community involves providing an environment where people feel valued and safe; where cultural diversity is respected; where people can participate in social activities; and where they can live with dignity and be proud of their home.

COMMUNITY DEVELOPMENT

The role of community development is to develop and implement community activities and projects.

The group manager community primarily undertakes these duties with the help of the STARCLUB community and recreation officer.

ASSISTING OUR COMMUNITY GROUPS

Local community groups and organisations are imperative to the social economy of the city. In the 2014/15 year, the City of Whyalla assisted 17 non-profit organisations with a total of \$37,363 to fund community projects and activities.

Community assistance was offered to groups for activities such as weed spraying, mowing, mulching, delivery of gravel, as well as the cleaning up of facilities.

Whyalla Road Safety Centre received assistance to clean up rubbish and remove a dangerous tree.

Whyalla Men's Shed requested assistance for the cleaning up of a garden and rubbish removal, and a number of sporting clubs including Wanderers Soccer Club received help with the removal of rubbish.

THINKING OF THE FUTURE

The City of Whyalla is conscious of the city's demographic; with a high number of aged and disabled residents living in the city.

In an effort to address the future needs of aged and disabled residents, the council, in conjunction with Regional Development Australia Whyalla and Eyre Peninsula (RDAWEP) commissioned a master plan document investigating current services, needs and future directions in this domain.

An implementation committee has been formed with a number of council and community representatives who are now working on prioritising the recommendations from the plan.

A project officer will be appointed in the first half of the next financial year to manage the implementation of the recommendations over the next 12 months.



HONOURING THE FALLEN

As part of the centenary ANZAC commemorations, the City of Whyalla was successful in receiving a grant to upgrade the archway, cenotaph and brass name plates at Memorial Oval. Council staff worked closely with representatives from the local RSL Club to ensure that their requests were met and the site honoured those who fought for Australia. The 2015 ANZAC Day commemoration ceremony attracted a record crowd, with an estimated 4000 people attending the dawn service at Memorial Oval.

ADDRESSING ISSUES IMPACTING OUR YOUTH

In an effort to secure the best possible future for the city's youth, the City of Whyalla assisted in developing a new network of community agencies to address current issues within the community.

The network focuses on school attendance, youth mental health and developing a community learning hub.

CELEBRATING 30 YEARS OF THEATRE

In 2015 the Middleback Arts Centre celebrated its 30th birthday. Recognising this significant milestone, the City of Whyalla committed to working with Country Arts SA to help commemorate the important celebration.

The council provided \$12,000 towards activities to celebrate the special event. An additional \$10,000 was provided to support the Adelaide Symphony Orchestra visiting Whyalla.

A mayoral gala was held, as well as school activities and a special display for past Whyalla Art Prize acquisitions.





ADDITIONAL HIGHLIGHTS

- Review of Community Services Department was undertaken by an independent consultant.
- The annual Graeme Jose Spirit of Whyalla award was financially supported and saw more than 20 local youth nominated for the prestigious award.
- Sponsorship for the biannual Whyalla Art Group Art Prize was provided.
- The council continued to work closely with D'faces of Youth Arts, developing local youth arts programs, including the preliminary designs for a refurbishment of the skate park and workshops with Stephen House writing and performing short plays.
- Grants for the annual Christmas pageant were provided and distributed to a number of non-profit organisations to encourage participation in the annual event.
- The council continued to ensure Father Christmas arrived safely and in style at both the Christmas pageant and Carols in the Park.
- Local activities to recognise Senior's Week were supported, including bus trips and barbecues.
- A total of \$9831 was provided in donations to community groups.
- Several cadet organisations, including Army and Navy Cadets were financially supported.
- Community events including Youth Week, White Ribbon Day, Whyalla Pride Week, NAIDOC Week, Children's Week, ANZAC Day, Christmas pageant, Carols in the Park, Australia Day and Multicultural Week were supported.
- Community arts projects were supported, including the Whyalla Players' Phantom of the Opera and a graffiti removal program facilitated by Stuart High School.
- Whyalla Eco Renovation Information Centre (WERIC), Advancing Whyalla, Foodbank and the Smith Family were all financially supported.
- The City of Whyalla provided a number of community organisations with assistance throughout the year, which included lawn mowing, weed spraying, slashing, supply of gravel and/or mulch and support with landfill fees.
- Group manager community and the STARCLUB community and recreation officer represented the council on a number of committees, including: Whyalla Partnership Network, Medicare Local, Early Childhood Services Network, Domestic Violence Action Group, Interagency group.
- Council officers have continued to support the Whyalla Volunteer Forum, coordinating regular meetings and information distribution via SA/NT Volunteers. This included recognising council volunteers with a morning tea as part of Volunteers Week.
- Red Cross celebrated 100 years of service in Australia, which saw the council work with the Whyalla division to develop a rose garden to commemorate this achievement. Twenty-one red roses were planted in a garden bed at Whyalla Public Library and a seat and plaque were also a part of the project.

PLANS FOR 2015/16

- Community arts programs to be undertaken, including youth projects with D'faces of Youth Arts, public art for the Whyalla Wetlands, and a refurbishment of the skate park.
- Continuing support for Country Arts SA to bring the Adelaide Symphony Orchestra to Whyalla in September.
- Developing an Avenue of Honour and completing landscaping works at the Memorial Gates, in conjunction with Whyalla RSL Club.
- Supporting the introduction of a 'Let's Count' program in conjunction with the Smith Family to assist children from three to five years of age with mathematical skills.
- Continuing support for community events such as Youth Week, White Ribbon Day, Volunteer's Week, Senior's Week, Children's Week, the annual Whyalla Christmas Pageant and Carols in the Park.
- Update family services and senior services directory.
- Purchase and display new Christmas decorations for main thoroughfares.
- Refurbishment of the council's Christmas floats.
- Support Adelaide Film Festival project in October.
- Employment of dedicated Youth Development Officer.
- Continuation of OPAL programs.

WHYALLA PUBLIC LIBRARY

The Whyalla Public Library's mission is to support reading, learning, knowledge and its community.

The library has the long-term goal of attaining the 12 quality national standards for public library service delivery.

This is achieved through implementing the 20 best practice operational guidelines for improving public library performance, as outlined in the ALIA Australian Public Library Standards and Guidelines report.

ONE CARD NETWORK JOINS WHYALLA

Throughout the 2014/15 year staff at Whyalla Public Library have been working on consolidating and increasing the efficiency of the One Card system and technology to maximise the benefits for Whyalla Public Library and customers.

Whyalla Public Library joined the One Card network on March 27, 2014, a rollout project for a single integrated library management system for all public libraries in South Australia using a single borrower card 'one card', linked enterprise online catalogue with BookMyne mobile app, and a range of public library services being made available.

The One Card network has provided residents with access to millions of these items across the state and resulted in 130,768 loans in the 2014/15 financial year from 125,821 in 2013/14.

The One Card network has also increased inter-library transit loans across the state, with Whyalla experiencing an increase of 54,580 in 2014/15 up from 14,352 in 2013/14.



CHILDREN'S PROGRAMS CONTINUE TO GROW

Whyalla Public Library hosts regular children's programs aimed at pre-school aged children. The Storytime and Gigglepots programs remained popular this year, with a rise in numbers of early learners.

Encouraging families to read to children from birth is particularly important as 25.2 per cent of children in Whyalla are developmentally vulnerable in one or more domains of the Australia Early Development Index.

A variety of themes and events over the year included the annual 15th National Simultaneous Storytime, Children's Book Week and Talk like a Pirate Day, with the sessions continuing their ongoing community engagement program by again welcoming the Surf Life Saving Club and SA Police service to build early positive associations with community figures for children.

The National Summer Reading Club was also popular, enabling children to join and discover new authors and illustrators while school holiday sessions were booked out with popular events.

School holiday events included the Natural Resources Eyre Peninsula outreach education sessions, D'faces of Youth Arts, Scouts SA and many more.

PRESERVING LOCAL HISTORY

An emphasis on Whyalla's local history resources and collections was well received, with History SA running a free workshop in the library in preparation for the SA History Festival.

Whilst a partnership with the Whyalla Family History Group concluded in the library event 'discover your family history' for National Family History month.

The library's local history collection for Whyalla was assessed, with a series of at risk historical films and slides depicting Whyalla in the 1960s digitised for preservation and future access.

In addition, the Australian Newspaper Digitisation program digitised the Whyalla News from 1940 to 1954 through TROVE, a free online database hosted by the National Library of Australia.



ADDITIONAL HIGHLIGHTS

- Whyalla Public Library recorded an overall increase in library visits throughout the 2014/15 financial year, with an increase of 6490.
- Undertaking important information technology upgrades with the provision of new internet-connected public computers and access to increased WiFi up to 1 gigabyte per person, per day.
- Undertaking upgrades to the library's self-service pay centre, printing, photocopying system and self-check machine.
- The introduction of an online printing service with new PC booking interface was completed in January 2015.
- Upskilling staff in using the recently upgraded ICT services. The end result is client-centric, enabling staff members to upskill, delivering more value-driven services for customers by offsetting staff resources used in standard transactions through the use of technology and automation.
- Community and training rooms and display areas were well used by key Whyalla groups, with 678 bookings made and many more groups utilising the public computer area and laptop points, children's area, youth space, and indoor/outdoor reading areas.
- Working to reduce the library's collection of older, dated and damaged books through successful book sales, improving access and display of current, relevant resources.
- Facilitating a successful 5000 Poppies workshop commemorating the 2015 ANZAC Day tribute.
- Partnering with the Legal Services Commission to hold community information sessions on topics including the police and you, advanced directives and wills, support persons in police interviews, and consumer law.
- Hosting authors such as Janice Madden, Wendy Altschwager and Helen Mitchell.

PLANS FOR 2015/16

- Implementing an English Conversation Program to assist anyone learning English as a second language.
- Continuing to invite interested community members to volunteer their time to assist Whyalla Public Library in the running of its programs, including school holiday programs, the English Conversation Program and the Home Service program.
- Staff will undertake Opening the Book training, which assists library staff who work directly with readers and books.
 - Two new library collections are expected to be introduced in the coming financial year; these include lyndaLibrary, a video library featuring a large variety of online training courses for members of the public, as well as Zinio, which provides residents with digital magazine titles.
 - Whyalla Public Library will continue to work with the local history group to digitise a collection of local resources, such as newspapers and documents.



WHYALLA CHILD CARE CENTRE

Whyalla Child Care Centre is a 68 place community based centre which cares for children from six weeks to five years old. It is licensed in accordance with the Children's Services Act and provide quality education and care to its enrolled children.

DEMONSTRATING EXCELLENCE

Whyalla Child Care Centre demonstrated its excellence in 2014, when it received an overall rating of exceeding national quality standard after the centre was assessed in June.

The centre underwent a validation by an independent validator from the Education and Early Childhood Registration and Standards Board of South Australia.

The centre was reviewed against seven quality areas under the National Quality Framework.

In August the centre received its final ratings assessment, receiving an overall rating of exceeding national quality standard.

The breakdown of each quality area is as follows:

| | |
|--|-----------|
| Quality area 1: Educational program and practice | Meeting |
| Quality area 2: Children's health and safety | Exceeding |
| Quality area 3: Physical environment | Exceeding |
| Quality area 4: Staffing arrangements | Exceeding |
| Quality area 5: Relationships with children | Exceeding |
| Quality area 6: Collaborative partnerships with families and communities | Exceeding |
| Quality area 7: Leadership and service management | Exceeding |

These ratings demonstrate that the Whyalla City Council operates an above average child care centre and is providing high quality care to the Whyalla community.

All ratings for long day care centres (LDC) in Australia can be found at www.mychild.gov.au



ADDITIONAL HIGHLIGHTS

- Valued volunteer Kay Golding celebrated 20 years of volunteering at the centre in this financial period. Kay visits the centre most weeks to play piano to the centre's children, giving them the opportunity to sing along to their favourite songs. Kay's volunteering milestone was celebrated with a morning tea and special visit from mayor Jim Pollock.
- A number of staff celebrated service milestones this financial year, including: Natalie Warner, Linda Burazer and Migelle Hiscock.
- Whyalla Child Care Centre was painted both inside and out as part of the capital items program.
- A curriculum of intentional teaching programs was introduced, with a focus on literacy, numeracy, science, self-help skills and readiness for school and kindergarten, with a particular focus on skills such as independence, resilience and perseverance.
- Alongside a play-based program, the children also participated in 'mat time', where staff introduce concepts based on the children's interests and their needs to become ready for school and kindergarten. Children focused on weather, science experiments including making volcanoes and rockets, growing fruit trees and strawberries, numbers and letters with Jolly Phonics a particular favourite with all the children.
- Children enjoyed a number of excursions and family days with the annual sausage sizzle a fantastic time for families to get together. Children also visited the library and foreshore playground, enjoyed Grandparents Day, pyjama day, footy colours day and mud day, which involved children playing in a mud pit created at the centre.

PLANS FOR 2015/16

- Install new artificial turf as part of the capital projects.
- Purchase two new freezers for the kitchen.
- Replacement of shade sails over the swings in the 'big kids' yard.
- A focus on introducing more natural environments in the yards of both babies and 'big kids'.
- A focus on staff training as part of the Long Day Care Professional Development fund.
- A new staff to child ratio in the toddlers' area is expected to be introduced in January 2016. Staffing of the centre is to be reviewed and adapted to meet the new requirements.



OBESITY PREVENTION AND LIFESTYLE (OPAL)

The Obesity Prevention and Lifestyle program aims to achieve lifestyle related goals. Dedicated OPAL officers work with community groups and council resources to educate children and their families about leading a healthy and active lifestyle.

ENCOURAGING A HEALTHY COMMUNITY

Breakfast is the most important meal of the day, and in recognising this, OPAL provided support to school breakfast programs.

The breakfast program allowed for funds to be provided to Whyalla Stuart Primary School, Nicolson Avenue primary School, as well as being supplied to a number of preschools and playgroups making a conscience effort to support healthy eating activities.

The breakfast program aimed to promote the benefits of healthy eating, in particular, eating a substantial breakfast to prepare children for better learning opportunities.

Children were provided with their choice of fruit, porridge muesli, yogurt and wholegrain toast. About 250 children benefitted from the program in the 2014/15 period.



PROMOTING AN ACTIVE LIFESTYLE

As part of OPAL's continuous Life Looks Brighter Outside program, a fitness station was installed at the Whyalla Wetlands.

This fitness station joins two other fitness stations throughout the city.

The fitness equipment at Whyalla Wetlands has been highly used by residents, both young and old, and has provided members of the public an opportunity to use gym style equipment for exercise while getting outside.

ADDITIONAL HIGHLIGHTS

- Supporting the council's outdoor staff with training on nature playgrounds.
- Undertaking consultation with local school children for the nature playground at Whyalla Wetlands.
- Installing four drinking fountains in high use areas.
- Promoting the 'Life Looks Brighter Outside' theme at Whyalla Pride Week with a large pop up sandpit.
- Providing funding to a number of community groups through the OPAL healthy lifestyle grants.
- Commenced implementation of the Whyalla Play Space strategy, including installing a new playground at Myall Place and nature playground at Whyalla Wetlands.
- Partnering with Natural Resource Management Eyre Peninsula on the 'Hills of Whyalla Native Trail' project, establishing and promoting walking/mountain bike trails on the four main hills in Whyalla. Planning stages are almost complete and work on identifying specific trails and vegetating the areas has begun.
- Implementing an Amazing Race program over the Christmas school holidays, promoting play spaces in the city. This program was offered again after positive feedback from the first program.
- Partnering with Natural Resource Management to hold backyard veggie programs with a number of community groups.
- Offering funding to child care centres, preschools and schools for the promotion of healthy eating and being active.

PLANS FOR 2015/16

- A new coordinator will be appointed to lead OPAL activities.
- A number of activities and initiatives will be rolled out, including further development of the nature play program, water fountains, promoting water as a healthy drink, further playground development and promotion of healthy food options.
- The development of a walking/bike trail will allow for a healthy and active transport option, and is expected to encourage residents to choose to walk or ride rather than driving.



STARCLUB

The position of STARCLUB field officer is currently funded by the Office for Recreation and Sport for three years to develop the importance and value that sport plays in local communities, while also educating and supporting local sporting organisations to ensure their continued future.

RENERGISING OUR OUTDOOR SPACES

The Whyalla Junior Cricket Association approached the council in late 2012/early 2013 to request upgrades to shade structures at Bradford Street Oval.

During discussions with the association, it was agreed that the council would look to upgrade the Bradford park facility as its use was increasing and a number of issues, such as car parking, were impacting on users.

The upgrade was also expected to enhance the growth of the junior cricket association and allow for it to use the facility for cricket and social activities.

As it was envisaged that the area would become the main junior cricket area, cricket nets, upgrades to the toilet facilities, landscaping and upgraded car parking was included in the project. Barbecue facilities were also included as clubs were bringing their own to have a sausage sizzle during games. Approximately \$127,000 was spent on upgrades, out of a \$140,000 budget.



BRINGING THE BIG LEAGUES TO WHYALLA

In March 2015 the Football Federation Association Westfield Cup was played in Whyalla between the Adelaide Raiders and the Modbury Jets.

The event, which attracted about 500 people, had a number of new features, which included face painting for children as well as a bouncy castle to keep children entertained throughout the day.

The big highlight of the day was having the FFA Cup trophy on display at the event and spectators were able to have their photo taken with the trophy.

The event brings a high quality fixture to the region and assists in promoting the game of football (soccer) to locals.

The league is the level below the A league, so it is a highly skilled competition. It also brings other options to local soccer players and coaches as various clinics are held in the weeks leading up to the game.



ADDITIONAL HIGHLIGHTS

- Continuing to work with local sporting associations and clubs to assist business improvement strategies, supporting applications for grants and supporting facility development.
- Liaising with a number of local clubs on their infrastructure and ongoing future.
- Promoting the STARCLUB message and events through local media including radio and television.
- Promoting programs such as Goodsports and Play by the Rules to all sporting clubs in Whyalla.
- Hosting the STARCLUB Field Officer Conference in conjunction with Port Augusta, addressing current and upcoming projects, providing an information update from staff from the Office of Recreation and Sport and facilitating a tour of Whyalla's sporting facilities.
- Conducting a number of free training sessions for clubs and associations including: child safe officer's course, asthma training for sports clubs and essentials to coaching children course.
- Providing support to clubs and associations with grant information and support letters.
- Working with UniSA Whyalla campus and Whyalla Special Education Centre to develop a sports program.
- Conducting community consultation for the Jubilee Park Masterplan and working with the council's engineering and infrastructure department to redesign the precinct and apply for federal and state funding.
- Completing the Ada Ryan Garden basketball and volleyball area.
- Working with Whyalla Football League on strategic direction and future planning for the development of football in the region.

PLANS FOR 2015/16

- Undertaking community consultation for an upgrade of the Wilson Park tennis courts.
- Undertaking a review of the Sports Facilities Masterplan, to ensure the document captures current needs/issues of the city.
- Offering three training opportunities for clubs and associations.
- Continuing to promote STARCLUB as an effective community tool.
- Facilitating the final Football Federation of South Australia regional game as per the current agreement.
- Developing a sport and recreation small grants program.
- Collaborating with the council's tourism manager to deliver the Sports Marketing Australia recommendations.
- A new playground is to be installed at Bradford Street Oval in the next financial year, following extensive public consultation.

DEVELOPING OUR YOUTH

The area of youth development has been coordinated by the Whyalla City Council through the STARCLUB field officer and group manager community.

SUPPORTING THE WHYALLA SUICIDE NETWORK

In recognising a need to further support mental health and assist residents with identifying and helping those at risk of suicide, the council, in conjunction with University of South Australia's Department of Rural Health, developed a suicide prevention network.

SA Health also provided support in setting up the network.

A representative of council will attend the network's meetings and will work with the group to educate the community on practical information for at risk youth as well as developing useful resources with current information on how to source help when feeling suicidal or when in need of support for mental health.

ADDITIONAL HIGHLIGHTS

- Facilitating successful Youth Week activities, including movies in the park, song writing workshops and a beach party.
- Coordinating with Centacare and the Smith Family to offer the Instilling Resilience in Students (IRIS) program to a number of primary and high school students.
- Community arts projects were undertaken with Stuart High School and D'faces of Youth Arts to address graffiti in the west of the city.
- Attending Community Partnership Network meetings to develop programs to address school attendance, youth mental health and a community learning hub.
- Working with Rural Health to support develop a Whyalla Suicide Network.

PLANS FOR 2015/16

- Employing a dedicated youth development officer.
- Developing a suicide awareness pocket guide.
- Undertaking national Youth Week event that will include a number of activities such as motivational speakers and team building activities.
- Collaborating with non-government organisations to develop school holiday programs.
- Hosting a youth forum.
- Developing a youth music mentor program.
- Building and strengthening partnerships with Whyalla Youth Networks.
- Undertaking youth arts projects.
- Developing a youth strategy.



EVENTS

Whyalla City Council's community events officer develops and coordinates events that provide the community with positive opportunities to enjoy family entertainment within local spaces and facilities.

AUSTRALIA DAY

The City of Whyalla held another successful late afternoon/evening Australia Day event, which attracted several thousand people to the Whyalla Foreshore.

Also totally organised and staged by council staff and fully sponsored by council in partnership with Beyond Bank, the event – while recognising the importance of Australia Day celebrations – again catered for families as a low-cost “day out” with free entertainment and amusements.

Novel activities which have become synonymous with the Whyalla event included dummy spitting and thong throwing, finishing with fireworks.

Other free activities included a family sandcastle competition, air brushing art, and distribution of flags and temporary Aussie tattoos and 1000 lamingtons.

The event was alcohol-free, adding to its success.

SNAPPER CHAMPIONSHIP

As a part of its commitment to major community events, the council held a successful 24th Australian Snapper Championship over the Easter long weekend, which was organised, staged and marketed entirely in-house, and attracted participants from every mainland state.

The annual competition is significant for both its economic and community wellbeing benefits for the city and community generally – not just at Easter, but positioning Whyalla as a fishing holiday destination 12 months of the year.

OTHER EVENTS

- Whyalla Apex Christmas Pageant was a great success in 2014, with more than 30 floats entered in the parade.
- Carols in the Park was a great success, with several thousand community members attending.
- The City of Whyalla supported Whyalla Players with its production of the Phantom of the Opera which attracted many visitors to the city and saw multiple sold out performances.





ENVIRONMENTAL SUSTAINABILITY

The City of Whyalla aims to create environmental sustainability to ensure we are protecting and enhancing our natural physical environment for current and future generations.

ENVIRONMENTAL LANDSCAPE

The City of Whyalla is committed to improving and preserving the city's environmental landscape, and as such, undertakes a number of activities and maintains numerous programs to preserve the city's environmental landscape.

WHYALLA WETLANDS

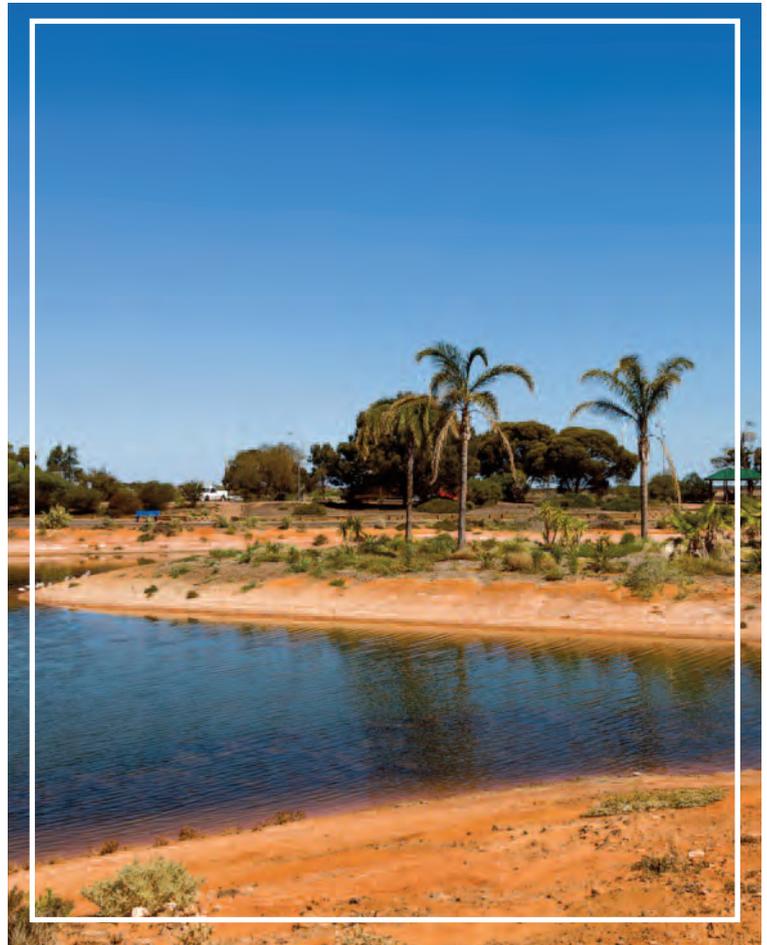
A number of significant upgrades were undertaken at Whyalla Wetlands throughout the 2014/15 period, which were well received and commended by the community, evidenced by a significant increase use.

A new 'nature play' playground was installed, promoting an active lifestyle for children, while adults enjoyed the installation of exercise equipment and upgrades to surrounding walking paths. A drinking fountain was also installed in the vicinity to compliment these new features.

The site was also connected to the recycled water network for new lawn areas.

Tree planting was undertaken to enhance the overall appearance of the area, replacing old and unsightly trees.

A loading zone/facility was also developed to accommodate the Whyalla Model Yacht Club.



LANDFILL CELL TWO

Construction of landfill cell two was completed in early 2014, and use of the cell began in October 2014.

The life expectancy of the cell is seven years, however, a sectional compaction plan is currently being followed in order to extend the life of this cell for as long as possible.

The purchase of a new Tana compactor will also see an increase in compaction rates, meaning more room and therefore prolonging the lifespan of the cell.

WHYALLA FORESHORE

The council undertook a number of activities to improve and preserve the environmental landscape at Whyalla Foreshore.

A sand replenishment program, partly funded by the Coastal Protection Board, was implemented and followed by plantings of coastal vegetation in selected areas.

Sea grass was used in the sand newly replaced against the seawall to help to bind the sand, making it more stable.

Sand drift fences were used in two locations and have proved to be extremely effective.

Armouring of stormwater outfalls and the use of sandbags has also been undertaken to prevent erosion.

GREEN ARMY

The City of Whyalla was successful in receiving grant funding to fund a Green Army project. The Green Army was engaged to undertake environmental projects within the Whyalla region, specifically Mount Laura Reserve, Point Lowly and the northern coastal beaches region.

Participants assisted in pest plant identification and removal, GPS locating and tracking illegal dumping, rubbish removal, soil erosion and fencing whilst undertaking study for certificate III in conservation.

The Green Army is an initiative by the federal government, and is open to young people including Indigenous Australians, school leavers, gap year students, graduates and job seekers who are looking for employment to develop skills, undertake training and gain experience in the delivery of conservation.

The council provides in-kind support by way of overseeing the running of the project and supplying additional materials or resources where required.



MEDIAN STRATEGY

Work on the council's median strategy is now in its third year, which involves planned plantings with themed areas, improving the amenity and aesthetic for community and visitors.

As part of the median strategy, this year also saw the removal of unsuitable species on local median strips.

Planting along a number of the city's main thoroughfares was undertaken throughout the 2014/15 financial year, and the trees are now starting to grow.



WASTE MANAGEMENT

The council exceeded its strategic goal 3.4: 'Council will aim for a reduction in tonnage and a diversion rate from landfill of 70 per cent by 2017' – (T67 of the State Strategic Plan) with a diversion rate of 74.55 per cent.

A new kerbside collection contract began in October 2014.

The first month saw 426 missed services, which has since been reduced by 93 per cent.

The council's main goal in waste management is diversion of waste, firstly through re-use of items where possible, or recycling where not.

Green waste brought to the Waste and Resource Recovery Centre (WRRC) is shredded into mulch and used in council parks, gardens and medians, as opposed to disposal at the landfill cell.

ADDITIONAL HIGHLIGHTS

- National Tree Day was again organised and run by the City of Whyalla. The event was held in July 2014 and planting was undertaken along Arthur Glennie Drive, with about 400 trees being planted on the day.
- Raised planter boxes were installed along Patterson Street in the City Plaza in order to overcome the issue of services which are run underground.
- Tree pits using Water Sensitive Urban Design were also installed in the area.
- Tree pits were installed along Forsyth Street which will be watered through stormwater run-off, meaning they are self-sustainable.

PLANS FOR 2015/16

- Additional shade trees will be planted at Parfitt, Trevan and Shambrook district parks.
- The council will continue its work on the median strategy in the next financial year.



DELIVERING ECONOMIC PROSPERITY

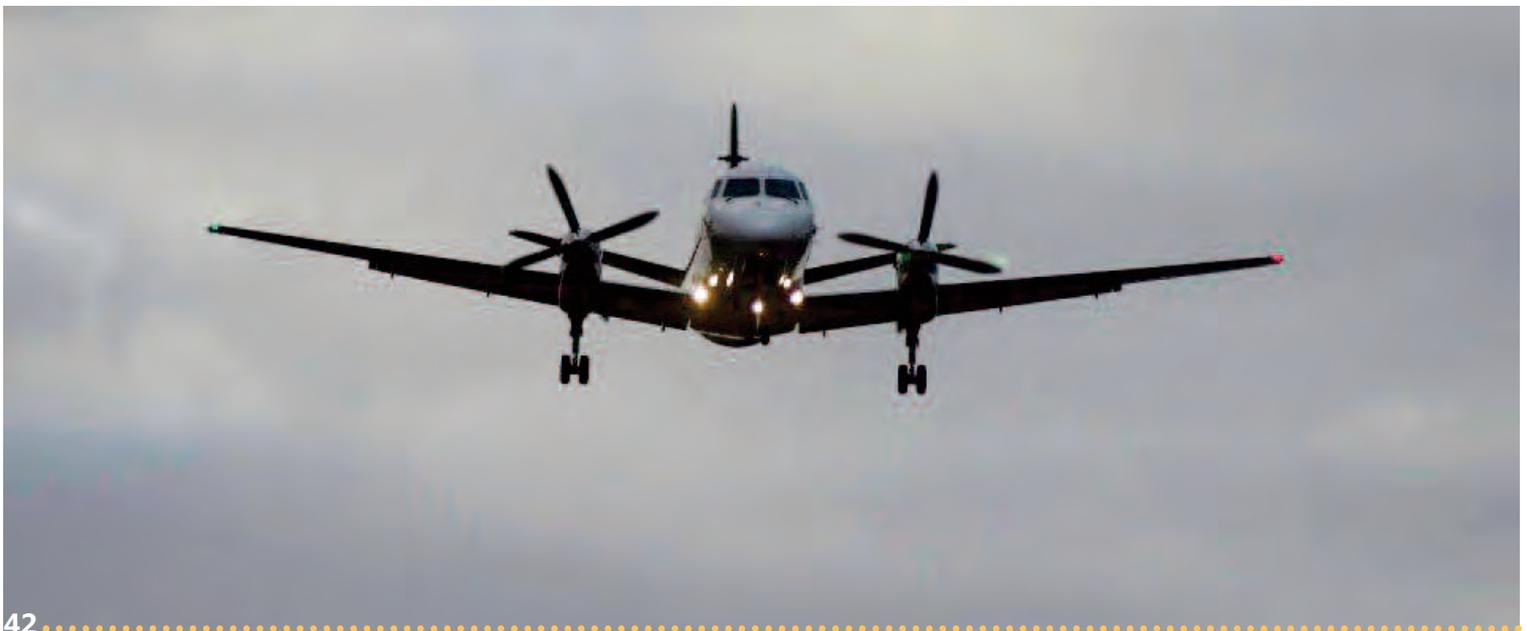
Economic prosperity builds a thriving business environment, which, in turn, supports a vibrant community and local employment opportunities, also providing an attractive location for visitors.

WHYALLA AIRPORT

The introduction of a second airline in April 2014 saw an increase in total passenger numbers travelling to or from Whyalla by air.

QantasLink joined Regional Express in servicing Whyalla, undertaking a twice daily service between Whyalla and Adelaide.

| Passengers 2014/15 | |
|--------------------|---------------|
| July 2014 | 5123 |
| August 2014 | 5546 |
| September 2014 | 5456 |
| October 2014 | 5330 |
| November 2014 | 5274 |
| December 2014 | 4270 |
| January 2015 | 3563 |
| February 2015 | 4738 |
| March 2015 | 5500 |
| April 2015 | 3743 |
| May 2015 | 6415 |
| June 2015 | 6081 |
| TOTAL | 61,030 |



TOURISM

Whyalla City Council recognises the importance of diversifying the city, and believes tourism development will play a major part in improving Whyalla’s economy, while attracting tourists to the city to enjoy what it has to offer.

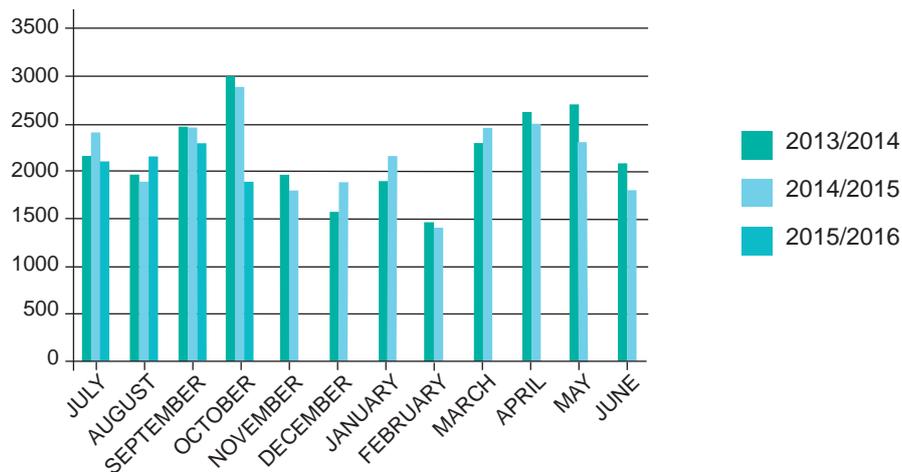
DEVELOPMENT OF TOURISM STRATEGY

To achieve tourism growth, development and strategic initiatives the council is currently developing a tourism strategy to undertake activities to deliver benefits for the Whyalla tourism industry and to support, strengthen and diversify the Whyalla economy. Following extensive industry consultation, the Tourism Strategic Plan will set the strategic direction for tourism for the council, identify annual priorities and deliver programs that engage the participation of the region’s industry and stakeholders.

VISITOR INFORMATION CENTRE ACCREDITATION

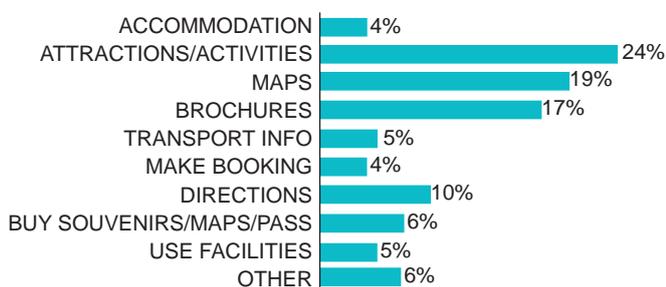
The Whyalla Visitor Information Centre (VIC) was successfully inspected and audited in 2015 as a fully accredited centre (yellow i) within the Australian Tourism Accreditation Program, managed by the South Australian Tourism Industry Council (SATIC) for the South Australian Tourism Commission (SATC).

VISITOR NUMBERS TO WHYALLA VISITOR INFORMATION CENTRE

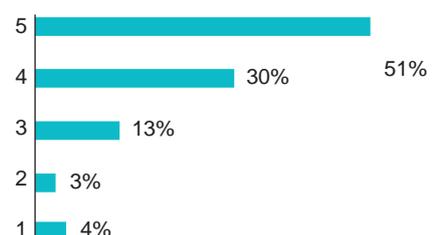


It is important to note that these figures are only visitor enquiries and do not represent overall tourism visitation numbers. Many returning tourists to Whyalla do not visit the VIC after their initial trip, such as fishermen and divers and some may not utilise the Visitor Information Centre at all. The use of multi-media tourism information is increasing and the management of this will become an increasing demand on VIC and tourism resources.

REASON FOR VISIT TO VIC



HOW INFLUENTIAL WAS THE VIC ON YOUR TRAVEL PLANS?



TOURISM MARKETING ACTIVITY

Marketing, media and public relations activities have included:

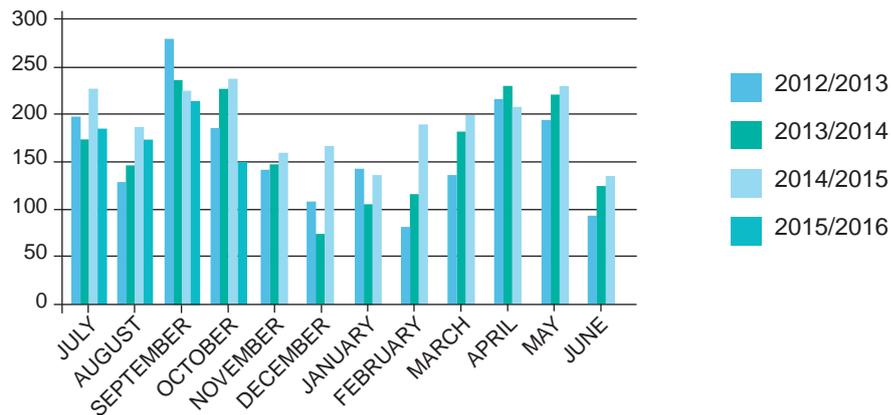
- Themed activities encouraging family patronage were offered within the Maritime Museum and gardens during school holidays
- Multi-media features, interviews, advertising and articles
- Advertising: Qantas Spirit Magazine, Whyalla Community Guide
- Whyalla Visitor Guide and map distribution
- Facebook, Australian Tourism Data Warehouse and tourism websites
- Monthly events guide and information dissemination
- Tourism app
- Direct marketing to educational institutions

TOURS

A new contract has been finalised with Arrium Mining/OneSteel Whyalla for the Visitor Information Centre to continue to provide public and specialist tours of the OneSteel Whyalla steelworks site for visitors and educational institutions.

Visitors can tour the HMAS Whyalla as part of their Maritime Museum admission during set tour times.

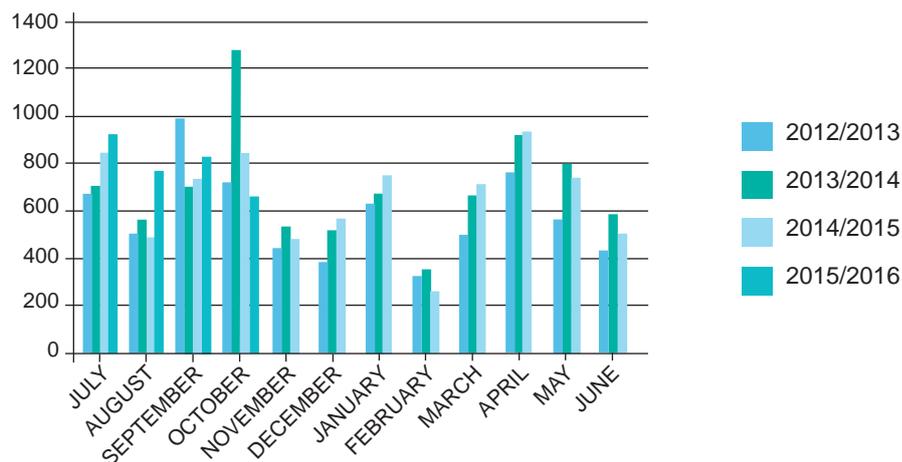
STEELWORKS SITE TOURS



MARITIME MUSEUM

The City of Whyalla was successful in attaining a limited amount of grant funding to undertake collection database and educational resource development for the Maritime Museum and a program in liaison with History SA is under development

MARITIME MUSEUM ENTRY



TOURISM EVENTS

Events contribute to Whyalla's culturally vibrant brand and often provide a trigger for visitation. The council supported a number of events through a contract with Events Whyalla, which concluded in August 2015 and identified opportunities to extend the city's message and build Whyalla's profile through partnering channels where possible.

These included:

- 2015 Fishy Fringe Festival
- 2014 Whyalla Gift and Food and Wine Fair
- Numerous sporting events

The council also facilitated the Australian Snapper Championship over the Easter long weekend.

PLANNING AND DEVELOPMENT

Planning and development plays a major part in the City of Whyalla, with major projects being born in this department. The planning and development department plays a major part in growing Whyalla as a progressive and sustainable city.

STATUTORY PLANNING

In 2014/15 the council processed and approved 428 development applications with a total development value of \$45.026 million.

More than 60 per cent of applications were minor development activity such as verandahs, carports, garages and swimming pools as residents undertook improvements to their homes.

129 new dwellings were approved in the 2014/15 period, the bulk of which were located in the newer housing estates on the western side of the city.

The 2014/15 period experienced a decline in the total number and value of development applications on the previous two years and reflects a downturn in the local economy.

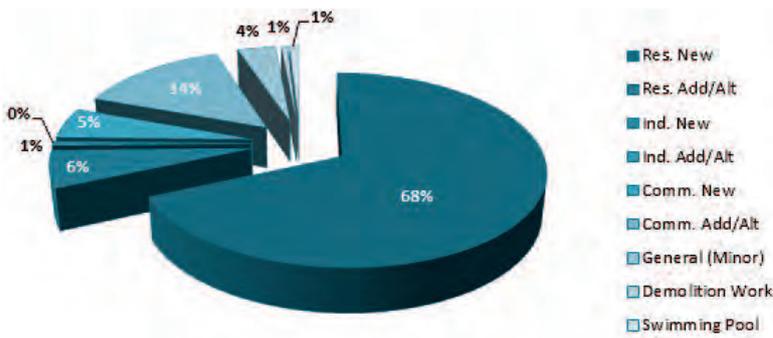


DEVELOPMENT APPROVAL STATISTICS FOR 2014/15

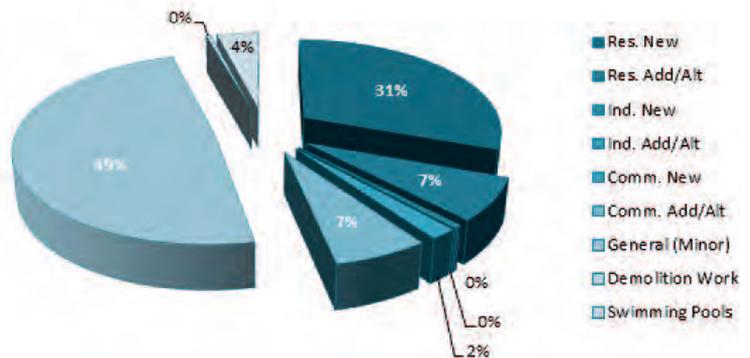
| DEVELOPMENT TYPE | NUMBER OF APPLICATIONS | TOTAL VALUE OF DEVELOPMENTS |
|-----------------------------------|------------------------|-----------------------------|
| New residential development | 131 | \$31,012,277 |
| Residential additions/alterations | 31 | \$2,857,548.00 |
| New industrial development | 1 | \$200,000 |
| Industrial additions/alterations | 1 | \$90,000 |
| New commercial development | 8 | \$2,390,000 |
| Commercial additions/alterations | 28 | \$6,462,684 |
| Demolition applications | 2 | \$268,500 |
| Minor applications | 209 | \$1,674,060 |
| Swimming pools | 17 | \$413,985 |
| TOTAL | 428 | \$45,369,054 |

BUILDING ASSESSMENT

DEVELOPMENT FINANCIALS 2014/15



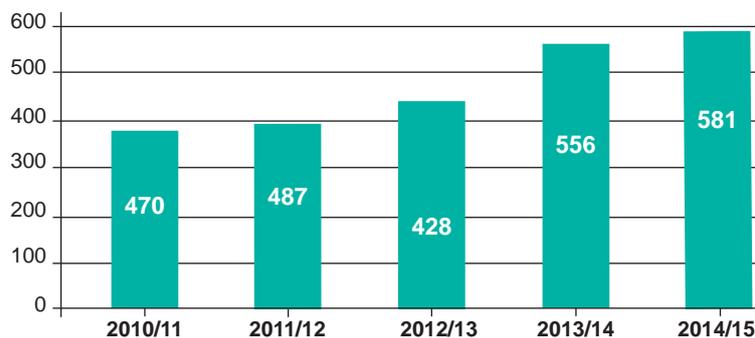
DEVELOPMENT APPROVALS 2014/15



TOTAL NUMBER AND DOLLAR VALUE OF APPROVED APPLICATIONS IN COMPARISON TO PERVIOUS YEARS

| | 2012/2013 | | 2013/2014 | | 2014/2015 | |
|-----------------------|------------|---------------------|------------|---------------------|------------|---------------------|
| | Number | \$ | Number | \$ | Number | \$ |
| New dwellings | 125 | \$30,365,098 | 170 | \$38,166,674 | 131 | \$31,012,277 |
| Residential/other | 396 | \$5,269,763 | 381 | \$4,348,132 | 259 | \$5,14,093 |
| Commercial/industrial | 33 | \$43,421,515 | 35 | \$11,418,599 | 38 | \$9,142,684 |
| TOTAL | 554 | \$79,056,377 | 586 | \$53,933,405 | 428 | \$45,369,054 |

TOTAL NUMBER OF APPROVED APPLICATIONS



STRATEGIC PLANNING AND PROJECTS

Strategic planning is an integral part of project management, ensuring all aspects of a project are considered to cement the best possible outcome from each project. The council prides itself on its strategic planning for all projects.

DEVELOPMENT PLAN AMENDMENT

A Development Plan Amendment (DPA) reviewing the most effective development opportunities at and around the airport site is examining the merits of allowing for commercial development including bulky goods outlets and revision of the policies applicable to the existing Rural Living Zone.

The airport revisions are based in part on the Whyalla Airport Master Plan, finalised in 2013/2014, and reconfigures the existing commercial zone so as to reduce its overall size and provide for better access connection to the Lincoln Highway.

The DPA also puts forward revised policies for more density in the south-east portion of the Rural Living Zone by allowing for dwellings on lots of one hectare or more on land south-east of Mullaquana Road.

The DPA was placed on public consultation in June seeking comment from the Whyalla community and agencies.

Work progressed on preparation of a draft amendment to the Whyalla Development Plan for local heritage, with a specialist subcommittee for local heritage providing valuable input towards refinement of a draft inventory of identified items of local significance.

The council progressed a further draft amendment to the Whyalla Development Plan, placing the Remote Area and Minor Residential DPA on public consultation for two months.

The DPA introduced a small local centre/residential zoning boundary alteration and rectified a lack of zoning over pastoral land.

This consultation step allowed comment on the proposed changes by the Whyalla community and agencies.

The draft DPA progressed through informal agency consultation, and was then placed on public consultation for a period of eight weeks.

The DPA was finalised by the council's City Strategy and Policy Committee and subsequently accepted by the minister in February 2015.

The council also finalised preparation of the Residential and Industrial Variations DPA as an amendment which aims to introduce improved local content for residential development, including foreshore land, and make better provisions for governing industrial land.

The council's City Strategy and Policy Committee endorsed the draft plan as a basis for placement on public consultation, planned for the following 2015/16 financial year.



SUPPORTING RENEWABLE ENERGY

Whyalla City Council continued its support for Muradel in its progressive scale-up from its initial operation at its demonstration plant to produce a renewable biomass for bio-fuel.

The company has developed the necessary processing technology of successfully growing and harvesting bio-mass from saline microalgae for conversion to a green crude concentrate.

Muradel's processes will be patent protected and have gained international recognition for the company because of its sustainable production technology.

The process can produce kerogen either from microalgae with mainly solar energy, air and salt water as principal inputs, or from existing low-cost bio-solids, such as wastewater treatment bio-solids.

This project increasingly is seen to embody Whyalla's strategic planning aims for supporting and developing renewable energy.

The council had assisted the company in its site selection process for the initial demonstration site and its evaluation of alternative locations for its current expansion phase.

It also continues to assist the company in guiding it through the approvals process for development assessment and necessary native vegetation removal.

The City of Whyalla has welcomed Muradel's decision to expand further into industrially zoned land at the northern end of the industrial estate, resolving to allow an extension to its site with an appropriate leasing arrangement.

This expansion will see the company move into a pre-commercialisation phase for the production of green crude oil for subsequent refining as military diesel, together with other completely diverse product lines, including stock feed and cosmetics on a significant scale.

The council looks forward to the prospective commercialisation phase of the company within a few years and its growing contribution to the local economy.

PLANS FOR 2015/16

- The council will conclude its preparation of the of the Airport Commercial and Rural Living Development Plan Amendment (DPA) which updates land use policy settings on land surrounding the airport to allow for ongoing development along the Lincoln Highway and northern fringe of the airport. Gazettal and adoption of the DPA is envisaged for the first quarter of 2016.
- The council will conclude its preparation of the Residential Centres and Industrial Variation Development Plan Amendment (DPA) that addresses important planning issues identified in the Whyalla Development Plan. Gazettal and adoption of the DPA is envisaged for the first half of 2016.
- Work will continue to unlock the potential of underutilised land at Whyalla's Foreshore and Beach Road (adjacent South Whyalla Football Clubrooms) at the Whyalla Marina. In 2015/16 the master planning process will be finalised with a final report prepared for public consultation and adoption by council.
- Whyalla City Council is visioning a new use for the previous Bevan Crescent School site, on Bevan Crescent. Throughout 2015/16 the council will be engaging with stakeholders and interested parties to develop concepts and ideas. It hopes to facilitate a development outcome that delivers a blend of private and social housing and associated facilities that positively contribute to the neighbourhood.



GRANTS AND FUNDING

In the 2014/15 period, the City of Whyalla was successful in securing \$1,147,691 in capital grants and funding (GST exclusive).

Grants received included:

- \$282,500 for Roads to Recovery Projects – Department of Infrastructure and Regional Development
- \$143,452 for Black Spot Recovery – Department Planning, Transport & Infrastructure
- \$220,000 to undertake regeneration project (stage 2) at Whyalla Wetlands – Department of Planning, Transport and Infrastructure – (Planning and Development Fund)
- \$50,000 to undertake terminal upgrade at Whyalla Airport – Department of Infrastructure and Regional Development
- \$52,500 to improve the bicycle network – Department Planning, Transport & Infrastructure

Other funding included:

- \$122,019 open space funding
- \$57,221 for footpaths – new subdivisions
- \$219,999 for developer contributions

In addition, the City of Whyalla received the following operational funds:

- \$5,868,457 for general purpose roads grants (including two quarters payments for 2015/16 paid in advance of \$1,940,911) – Department of Planning, Transport and Infrastructure
- \$613,468 for the local road program (includes two quarters payments for 2015/16 paid in advance of \$226,265) – Department of Planning, Transport and Infrastructure
- \$148,909 to develop programs in relation to physical activity – SA Health and Office of Recreation & Sport
- \$35,000 for beach nourishment
- \$12,000 for electronic recording of items of significance – History SA
- \$25,000 for the restoration of the arch at Memorial Oval
- \$175,319 for the operation of the Whyalla Public Library – Public Library Services
- \$37,930 for training and development
- \$43,791 for child care training and development (long day care)
- \$11,987 for health services – immunisations and pest control
- \$7,766 for road maintenance and safer travel

PLANS FOR 2015/16

In the 2015/16 period, the City of Whyalla will continue to apply for grant funding to undertake a number of important projects and activities, including:

- Funding for environmental benefits (such as Green Army)
- Funding to further develop tourism in the region, including in areas such as Northern Coastline (Point Lowly region)
- Further funding to assist the Memorial Oval ANZAC Commemorative project
- Further funding for the development of nature playground areas
- Stronger Communities Grants program
- Funding to support further CCTV presence in the city





ENHANCING CITY DESIGN AND FUNCTION

Whyalla City Council prides itself on creating a well-planned, accessible, and safe city while considering a variety of movement, transport, employment, recreational, and housing choices.

WHYALLA AIRPORT

In 2013, Whyalla City Council made the decision to embark on a major redevelopment of the Whyalla Airport after it was identified as an ageing asset that needed redevelopment to bring it up to an acceptable level of service standard.

Following the design, documentation and stakeholder engagement phase, the project construction commenced in January 2014, concluding in July 2014.

The project was managed by the council's engineering and infrastructure team, with the main component of work being externally contracted to principal contractor BMD Constructions.

The council undertook a large scale upgrade of the facility, focusing on including elements that would ensure future income generation, in the form of car park charges, formalised agreements with

car rental companies and current airline carriers, all the while providing increased functionality and aesthetic appeal to help tourism and ultimately lead to the introduction of a second airline carrier.

Following the announcement of QantasLink commencing operations to and from Whyalla, the council embarked on some further work to the terminal to facilitate the second carrier. The work involved the creation of a dedicated office space, alterations to the baggage collection and deposition area, alterations to the airport apron to facilitate larger commercial aircrafts and alterations to the check-in counters.

Council staff worked alongside QantasLink and existing airline, REX, to identify and scope changes to the terminal and make sure the first arrival for QantasLink was on schedule.

QantasLink commenced operation on Monday, April 13, 2015 from the newly altered terminal.



WHYALLA CITY PLAZA

An upgrade of Whyalla City Plaza, the city's main business district, began in early 2015. Works included the installation of landscaped parklets to improve the visual appeal of the area, minor paving, upgrading street lighting and upgrading existing planter beds. The aim of the project is to increase visual appeal to the area to further encourage business and consumer activity. Upgrades of the city plaza are expected to be completed in 2015.

EXTENDING THE CITY'S BIKE PATHS

Funding was received from the state government's Black Spot program – cycling projects and the State Bicycle Fund for the extension of Whyalla's current bike path, as per the Local Area Strategic Bike Plan. This included the installation of shared use paths and advisory treatments on a redirected bicycle route on Norrie Avenue, Flavel Street and Russell Street. Eighty-two metres of shared use path was also installed on the Broadbent Terrace service road.

BEACH CAFE UPGRADE

An upgrade of the Beach Café building was undertaken in an effort to help improve the functionality of the facility as well as enhance the overall appearance and better fit a redeveloped foreshore precinct. Work included an extension of the indoor dining area, with room made for approximately 20 additional seats, installation of new air handling units, new flooring installed throughout, new paint throughout, as well as a substantial amount of new glazing to make better use of the amazing sea views. Bi-fold doors were also installed along the frontage and automatic doors at the entrance.





WHYALLA DOG PARK

A purpose built facility, designed specifically for exercising and socialising Whyalla's canine friends, was developed and completed.

The dog park was developed on a piece of unused land on Searle Street.

The facility included the installation of seating, signage, a pathway, purpose built dog exercise/agility equipment, a unique drinking fountain, catering for both humans and dogs, a large grassed area and isolation chamber entry/exit gates.

Existing trees were pruned and gardens mulched to reduce the cost of the project.

The project took about six months to complete, with work beginning in February 2015 and being completed in July 2015.

It cost \$52,295 to complete.

WHYALLA FORESHORE

Whyalla City Council continued major redevelopment works at the Whyalla Foreshore, creating a popular, busy and highly used outdoor recreational hub.

Lighting was also installed within the Neagle Terrace car park. A section of asphalt was removed with irrigated lawn laid in its place. A boardwalk was installed with Norfolk Island Pines lining the path.

The council enhanced the appeal of the area by installing soccer nets and a ball fence, as well as installing a chess table and seating.

ROADS, FOOTPATHS, KERBS AND MORE

The City of Whyalla routinely upgrades and improves its existing infrastructure, including roads, footpaths, kerbs, and signage in an effort to maintain a high level of accessibility for the city's road users.

SEALING OUR ROADS

The City of Whyalla invested nearly \$3 million in Whyalla's sealed road network in the 2014/15 financial year.

The treatment options were made up of a balance of asphalt and spray seal works with the biggest single investment coming in the reconstruction of the full length of Racecourse Road. The council also concentrated on having an impact on local streets with the widespread use of spray seals.

Work will be ongoing in the 2015/16 financial year to continue to work away at a backlog of road assets to improve the quality of Whyalla's road network for all users.

STREETS IN THE 2014/15 PROGRAM INCLUDED

Aikman Crescent
Athel Street
Benier Street
Brodie Street
Clee Street

Colin Street
Cowled Street
Davison Street
Dowd Street
Ebert Street

Garwood Street
George Avenue
Gordon Street
Gregor Street
Harold Street

Hobbs Street
Kayser Street
Kinnane Street
Sims Street
Sugg Street

NEW FOOTPATHS

About \$97,000 was spent upgrading 2530 square metres of existing asphalt and concrete footpaths and crossovers throughout Whyalla, including:

Burns Street
Eyre Avenue
Garwood Street

Gregor Street
Kurt Street
Laught Street

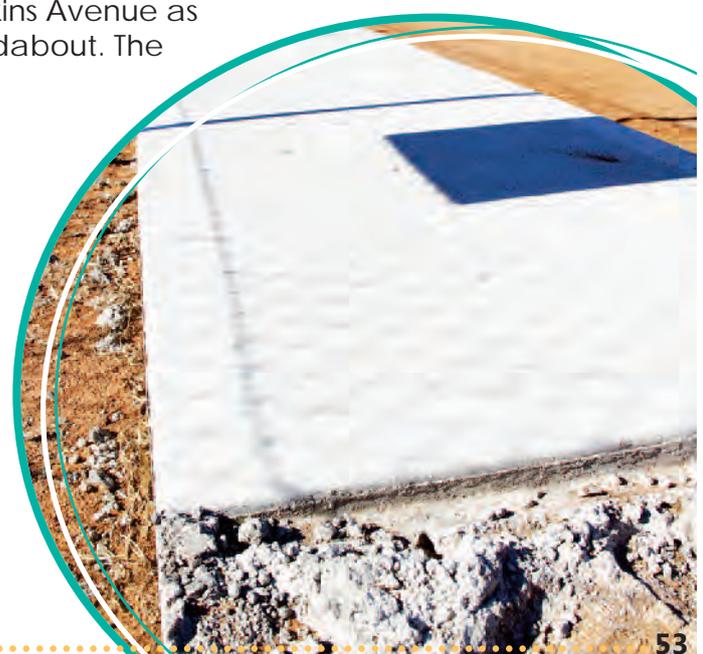
Lindsay Street
Shirley Street
Sly Street

NEW KERBING

A majority of kerbing works were undertaken on Jenkins Avenue as part of the installation of the Jenkins/Cartledge roundabout. The cost of works undertaken in this area was \$138,000.

TRAFFIC MANAGEMENT

Stop/giveway signs were installed at various intersections across Whyalla. Traffic calming devices were also installed along Neagle Terrace and Watson Terrace.



ADDITIONAL HIGHLIGHTS

- Works undertaken to extend and connect the current bike paths as per the Local Area Strategic Bike Plan.
- Upgrades undertaken to capital stormwater management in the Ferry Street precinct and foreshore area (Neagle Terrace and outlets).
- Car parks in CBD area, including a carpark on Horwood Street, received upgrades.
- Sealing of unsealed road in Gulf View Drive.
- Newly upgraded Whyalla Airport was officially opened by Minister for Regional Development Geoff Brock in August 2014.
- Funding from Roads to Recovery allowed for upgrades to be made at the Nicolson Avenue/Racecourse Road/Seale Street intersection.
- Installation of playground and safety fence at park on Scoble Street.
- Approximately 200 street name signs were installed in the western residential area of Whyalla. This focused on areas with no signage.

PLANS FOR 2015/16

- Scope to be developed on the 2015/16 roads/footpath/kerbing programs to allow for upgrades of the city's footpaths.
- Continuing work on replacing street signs throughout the city, with a fresh focus on high tourist areas.
- The installation of parklets for outdoor dining in the Whyalla City Plaza.
- Upgrades to stormwater management surrounding emergency services department located on St John Crescent.
- Council received \$480,000 from the Heavy Vehicle Safety and Productivity Program (HSVPP) for the upgrading of Arthur Glennie Drive. This will see the road becoming restricted access vehicle (RAV) compliant, eliminating the need for non-essential RAV permits.
- Stage three of upgrades at Whyalla Wetlands will be undertaken in the next financial year, including the installation of a bridge over pond four, shade being installed over exercise equipment, solar lighting to be installed in toilet facilities and along the main walking track and the installation of barbecues and a gazebo near the middle lawn area.
- New play equipment is to be installed at Bradford Street Oval.





CIVIC LEADERSHIP

The City of Whyalla prides itself on being a civic leader and providing sound decision making, with the backbone of all decisions coming from the council's organisational development.

COMMUNITY CONSULTATION

The City of Whyalla is committed to keeping its community informed of ongoing works being undertaken by the council.

In order to effectively consult and communicate with the community, the council undertook a number of consultation and information dissemination exercises.

EFFECTIVELY ENGAGING THE COMMUNITY

In an effort to better engage the community and its residents with the council, community 'kerbside meetings' were implemented in April 2015.

The informal meetings were promoted through local media and the council's Facebook page.

Held on a monthly basis, residents were invited to attend a central community space, such as a shopping centre or supermarket, Whyalla Public Library or local park to raise any issues they might have and discuss matters relating to the city.

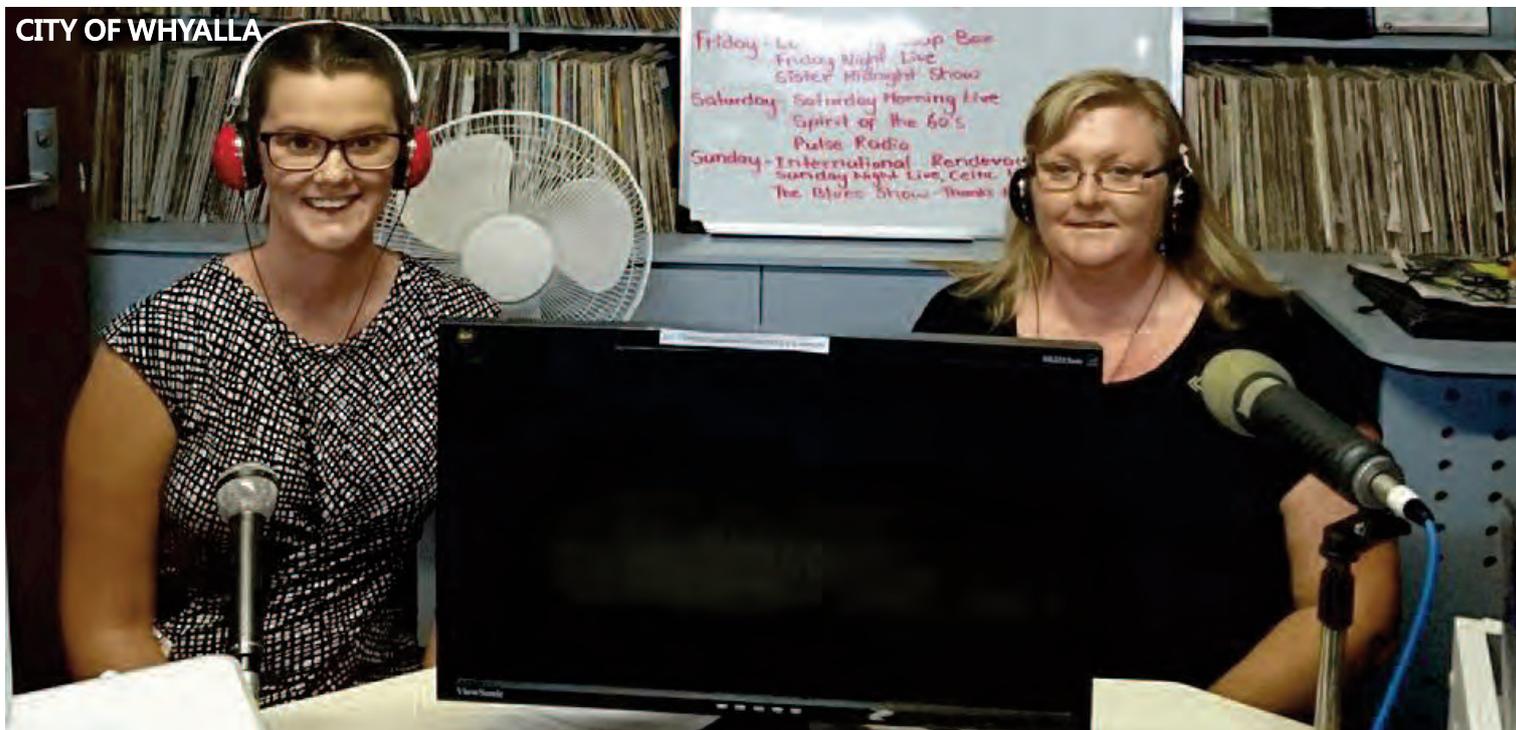


MAINTAINING A PRESENCE ON SOCIAL MEDIA

Much like the rest of the world, the City of Whyalla has joined the digital world and is now maintaining a presence on social media.

The council set up a dedicated Facebook page in 2013.

While the Facebook page is used to promote council information, such as construction works and notice of meetings, the council also uses the Facebook page as an avenue to foster a positive image of Whyalla, through attractive photography and encouraging positive feedback, with the aim of increasing community pride.



ADDITIONAL HIGHLIGHTS

- A 30-minute weekly information show conducted on Tuesday mornings by council officers on community radio station 5YYY.
- Regular media releases were issued to local and regional media (newspapers, TV, radio) resulting in follow-up interviews and photos. In doing so, the council maintained a strong relationship with all media outlets in the region which benefited its programs, activities and communication with residents.
- A quarterly, 16-page, tabloid Whyalla Council News newspaper was produced entirely in-house – summer, autumn, winter and spring editions – and letterboxed to Whyalla households. It was also accessible on the council website.
- Extensive in-house marketing campaigns (advertising, editorial and photographic) were conducted to promote the council's annual Easter snapper fishing championship in state and national magazines, newspapers, television, radio and via numerous websites – generating both a focus on Whyalla, and ongoing economic benefits.
- A regular weekly segment, "what's on in Whyalla", was broadcast on local/regional commercial radio station 5AU every Thursday morning designed to promote Whyalla events to local residents and in-town visitors, and to other potential visitors from the adjoining regional areas of Eyre Peninsula, Flinders Ranges, Roxby Downs and the Mid North. The segments were also used to promote appropriate council activities, surveys, programs, etc, specifically to local residents.
- Information was regularly maintained and updated on the council's website at www.whyalla.sa.gov.au, and www.whyalla.com.
- A Facebook page was effectively maintained and utilised as a marketing tool, allowing for all council information and important community information to be broadcast directly to residents.
- The council maintained its public consultation policy, in accordance with Section 50 of the Local Government Act, which sets out steps that the council will take to establish partnerships and encourage community involvement in planning and in decisions about the services the council provides.

PLANS FOR 2015/16

- Implement a change in format and frequency of the Whyalla Council News to communicate more regularly and effectively with residents.
- Continue to hold 'kerbside community meetings' with elected members inviting members of the community to attend and raise important community issues in an informal setting.

CUSTOMER SERVICE

The City of Whyalla is committed to responsibly managing the city on behalf of its residents and strives to maintain the highest standard of service to ensure the delivery of real value for Whyalla ratepayers.

CUSTOMER SERVICE CHARTER

In January 2013, a new Customer Service Charter was introduced, which, for the first time, included response standards and reflects the council's clear commitment as to what the public can expect.

These standards comprise:

| ENGINEERING SERVICES | | |
|---|---------------------|---|
| BUSINESS AREA | SERVICE | TARGET RESPONSE TIME |
| Works emergency issues | Response | One hour |
| Road repairs | Repair/made safe | |
| • High risk condition | | One day |
| • Low risk condition | | Seven days |
| Blocked stormwater | | |
| • Clean pit | Drains cleaned | 10 business days |
| • Clean blocked stormwater pipe | Pressure clean pipe | 20 business days |
| Road/reserve vegetation issues | Investigate | Three business days (routine) 10 business days (non-routine) |
| Assess access private (driveway) | Respond | One business day (routine) Five business days (non-routine) |
| Stormwater affecting private land | Investigate | One to two business days |
| Restricted access vehicle council clearance | Issued | Two business days (routine) Five business days (non-routine) |
| Traffic planning/signage issues | Investigation | Five business days (as per general correspondence) |
| Supply of new garbage bin | Delivered | Delivered within 10 business days |
| Missed garbage service | Collected | Next business day |
| Street sweeping needs | Swept | Four business days |
| Trimming of street trees | Trimmed | Six weeks |
| DEVELOPMENT SERVICES | | |
| BUSINESS AREA | SERVICE | TARGET RESPONSE TIME |
| Dog complaints | Respond | |
| • Attacks | | One hour |
| • Dogs at large | | One hour |
| General animal complaints (nuisance dog or cat) | Investigate | Three business days |
| Parking issues | Respond | |
| • Urgent | | One hour (business day) |
| • Non-urgent | | One business day |
| Abandoned vehicles | Investigate | Three business days |
| Abandoned litter | Investigate | Three business days |
| Burning complaints | Respond | One hour (business day) |
| Food complaints | Investigate | Three business days |
| Development applications | Determination | |
| • Complying, fast tracked | | Six weeks |
| • Merit, general development | | 12 weeks |
| • Notification, category 2 and 3 | | 12 weeks |

| BUSINESS AREA | GENERAL SERVICES SERVICE | TARGET RESPONSE TIME |
|----------------------------|-----------------------------|----------------------|
| Rates certificates | Issued | |
| S7 searches | Issued | |
| • Urgent | | 24 hours |
| • Routine | | Three business days |
| • Non-routine | | Seven business days |
| Return phone calls | Respond | 24 hours |
| Acknowledge correspondence | Respond | |
| • Phone call | | Two days |
| • In writing | | Five days |

PLANNING AND DEVELOPMENT

Planning and development plays a major part in the City of Whyalla, with major projects being born in this department. The planning and development department plays a major part in growing Whyalla as a progressive and sustainable city.

BUILDING AND SWIMMING POOL INSPECTION POLICY

In 2014 the council's building assessment team undertook a review of the council's Building Inspection Policy and made necessary changes to reflect changes to the development regulations adopted in January 2014 relating to the inspection of swimming pools and spas/hot tubs.

The changes incorporated impose a greater responsibility on swimming pool owners to provide the council with the mandatory notifications set out under the Development Act in order to allow the council to conduct the required compliance inspections.

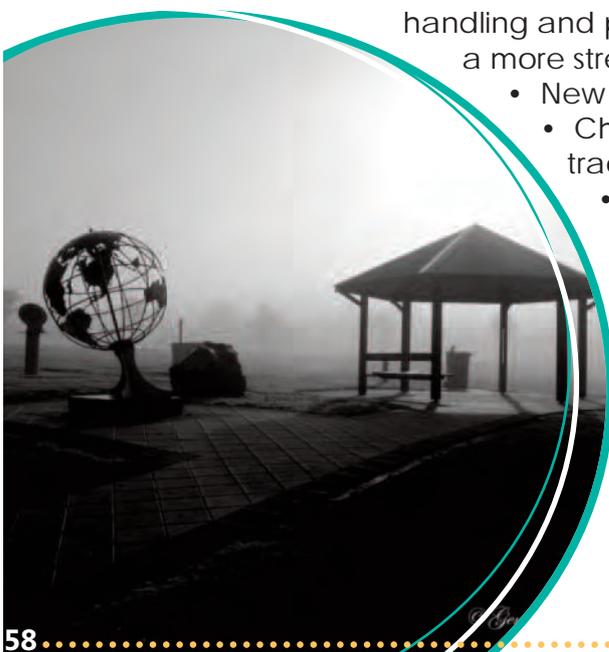
IMPLEMENTATION OF NEW DEVELOPMENT APPLICATION FORMS AND HELP SHEETS

Throughout 2014 the council's development assessment team undertook a review of the quality of information being received through the council's development application process and the time spent drafting correspondence and requesting additional information.

The review found the quality of information received to be generally of a low standard and the amount of time spent on correspondence high.

As a result the council has implemented several strategic changes in the handling and processing of incoming applications in an attempt to create a more streamlined process, changes include but are not limited to;

- New development application form
- Checklists and revised help sheets, including guidelines for fast tracked applications
- Standardised letter templates generated from within the council's operating system
- Standardised decision notifications to allow for faster processing
- These changes aim to ensure the council's customer base is more informed of the requirements under the legislation for plans and specifications and place a greater responsibility on the customer as the applicant to ensure their documentation is sufficient



THE NATIONAL ENERGY EFFICIENT BUILDINGS PROJECT

In early 2015 the council's building assessment team took part in the second stage of the National Energy Efficient Buildings Project being conducted by Healthy Environs Pty Ltd.

The second stage of the project was designed to create an inspection checklist criterion that could be utilised by council officers in their duties to undertake compliance inspections of the 'as built' efficiency of a building.

As part of the project the council participated in several webinars in the preliminary stages, which was followed with the undertaking of five pilot audits of several buildings at different construction stages.

REVIEW OF THE BUILDING PREMISE STANDARDS

In June 2015 the federal government gave notice that it was seeking feedback from councils and individuals regarding the current requirements set out within the Building Premises Standards and the effectiveness of its implementation.

The City of Whyalla worked closely with a local advocate for Whyalla's disabled community throughout this process to prepare a response to the questions raised by the Department of Industry and Science.

All responses submitted can be viewed by following the link on the department's website.

COMMUNITY LAND MANAGEMENT PLANS

Under the Local Government Act, all land either owned or managed by the council is classified as community land except where it has been specifically excluded from this designation.

The council has management plans in place for each parcel of community land in its area, which is required where the council wishes to lease land for specific purposes.



LEGISLATION COMPLIANCE

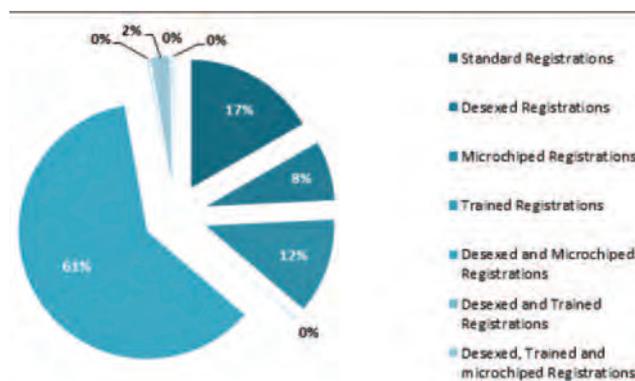
- Parking patrols were administered pursuant to the Australian road rules and regulations across the city including school zones and the marina. The most common offences detected by officers were exceeding the designated time zone and parking on a verge, nature strip or footpath. A common issue identified by the public during the reporting period was people parking in disabled parks without a permit; upon investigation it was found that most people parking in these areas had simply forgotten to place their permit sticker in the window. Residents need to be aware that there is a hefty expiation for parking in a disabled zone without a permit of \$349.
- Illegal dumping of rubbish is still occurring with the majority of items being dumped untraceable large household hard waste items. The council will be working with the Environmental Protection Agency in the 2015/16 period to implement new enforcement techniques to catch offenders.
- The council was called to a number of properties to inspect for unsafe premises pursuant to the Fire and Emergency Services Act, residents were reminded of their obligations to ensure their properties are kept in a fire safe condition at all times. Where there is a failure to comply with a requirement imposed, expiations may be issued for non-compliance and the council may perform the work at the property owner’s expense.

COMPLIANCE – ANIMAL MANAGEMENT

DOG REGISTRATION

| | DOGS | | | |
|-------------------------|--------------|--------------|--------------|--------------|
| | FY 2011/2012 | FY 2011/2012 | FY 2011/2012 | FY 2011/2012 |
| Total dogs registered | 5490 | 4966 | 5242 | 5017 |
| Dogs impounded | 594 | 540 | 551 | 520 |
| Dogs returned to owners | 312 | 335 | 354 | 376 |
| Dogs rehomed | 186 | 156 | 93 | 94 |

DOG REGISTRATIONS BY TYPE

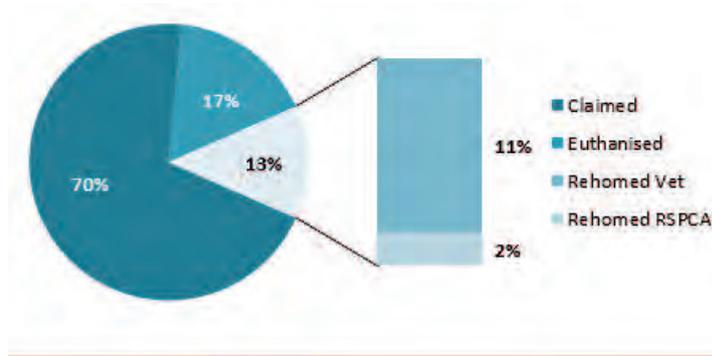


DOG MICROCHIPPING

Microchipping of dogs and continues to increase, with more than 70 per cent of registered dogs within the council’s area microchipped.

IMPOUNDED DOGS

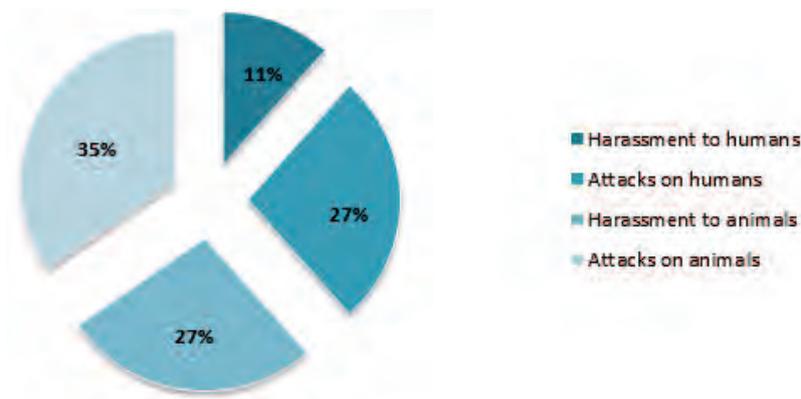
The total number of dogs impounded was 520 with 366 being returned back to their owners.



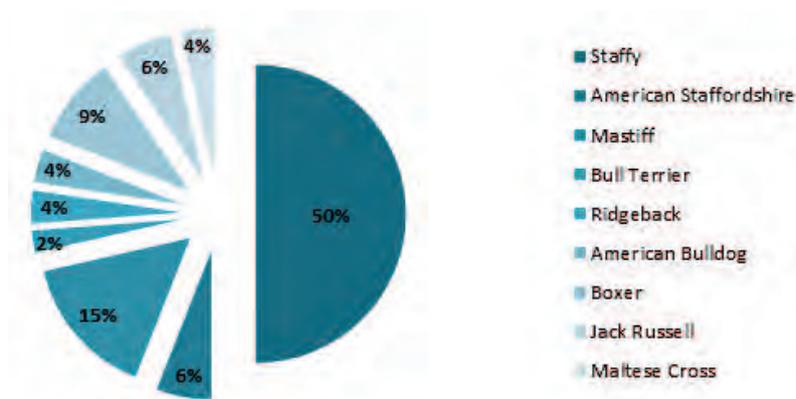
REPORT OF DOG ATTACKS

| TYPE OF ATTACK | NUMBER |
|-----------------------|-----------|
| Harassment to humans | 3 |
| Attacks on humans | 7 |
| Harassment to animals | 7 |
| Attacks on animals | 9 |
| TOTAL ATTACKS | 26 |

DOG ATTACKS BY TYPE



ATTACKS BY BREED



CAT REGISTRATION

In an effort to assist the council in identifying the owners of lost or stray cats, the council introduced cat registration in the 2014/15 period.

In the first year of implementation the council saw 1109 cats registered. The council deems this as successful, and is looking forward to receiving more cat registrations in the coming years.

Cat registrations allow the council to identify the owner of lost or stray cats and therefore return them home to their owners rather than having to euthanize the animal.

The implementation of cat registrations is part of the council's cat management program and continues in accordance with its Animal Management Plan and by-law.



IMPOUNDED CATS

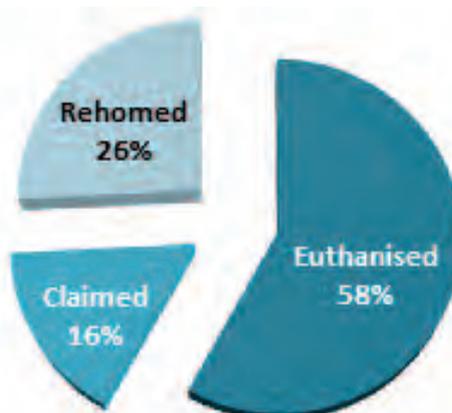
The council does not trap cats; nuisance cats are trapped by residents and handed to the pound.

Although the council has no legal obligation to hold an unidentified cat, the council extends the same rights to cats as it does dogs (providing the cat is friendly and able to be handled).

A cat will be held by the council for 72 business hours and is advertised on the council's website as impounded.

If the cat is not claimed within the 72 hour time period, the cat is sent to the vet for destruction or rehoming.

IMPOUNDED CATS



ENVIRONMENTAL HEALTH

The City of Whyalla plays a major part in maintaining the overall health of the community, with dedicated officers undertaking regular duties to ensure the health of the whole community.

FOOD SAFETY

The City of Whyalla adopts a proactive approach to food safety, incorporating both promotion and routine inspections.

During the 2014/15 period 116 food safety inspections and audits were carried out to ensure compliance with the Food Act 2001 and Food Safety Standards.

The council issued 13 written warnings to food businesses relating to non-compliance with Food Safety Standard requirements.

IMMUNISATION

Three rounds of visits for the School Immunisation Program were undertaken across four secondary schools with vaccinations being administered delivering protection against Hepatitis B, Varicella (Chicken Pox), Diphtheria, Tetanus, Pertussis and Human Papilloma Virus (HPV).

A follow up session is conducted at each school after their routine visit to catch up students who were absent during the first visit.

A total of 1233 vaccines were administered for this program during the reporting period.

The council's health unit also administers influenza vaccines to employees and other vaccines are offered to employees where job tasks are deemed to put the person/s at risk of contracting a vaccine preventable disease.

PUBLIC HEALTH

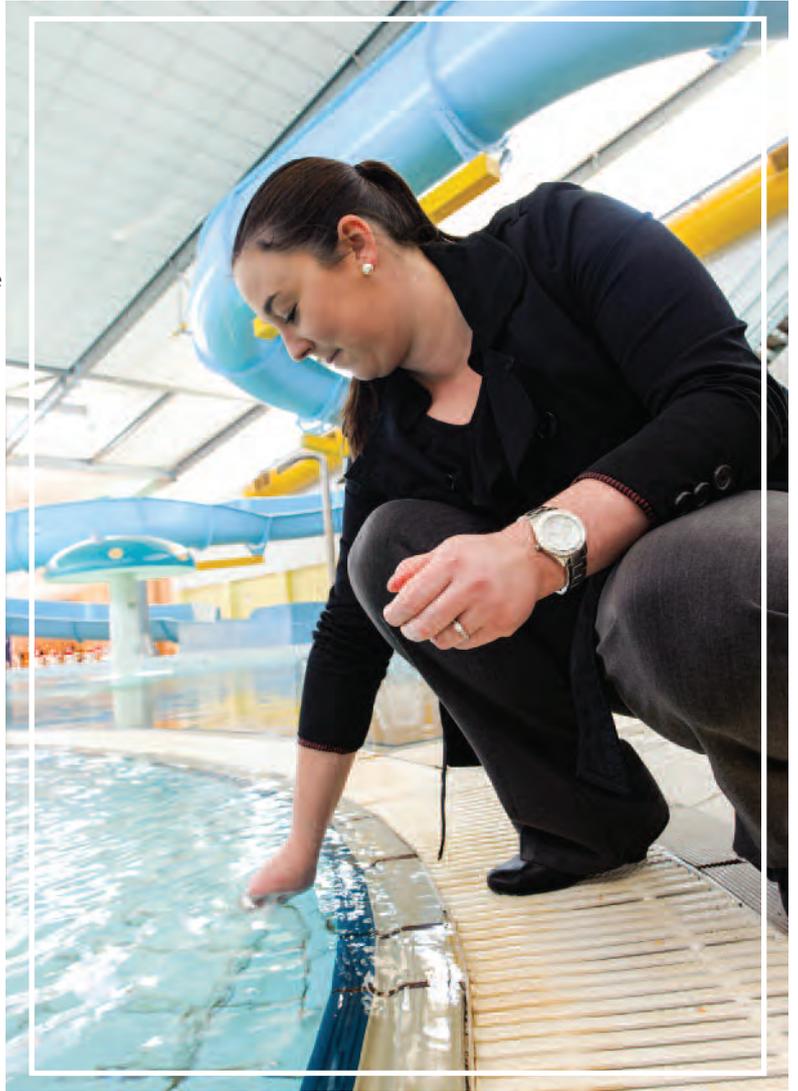
During the reporting period the council received a total of 74 complaints relating to issues that required public health inspections.

Complaints received were in relation to a range of issues including impairment to amenity including where the state of a premises may be a risk to public health, offensive odours, pest and vermin control and animal management.



ADDITIONAL HIGHLIGHTS

- During the reporting period the council received a total of 11 food related complaints regarding issues concerning alleged food poisoning, contamination from foreign matter, chemical residue, cleanliness and inappropriate food handling techniques. All complaints were investigated and resolved satisfactorily.
- The council continued to partner with TAFE SA regional to deliver food safety training courses to food handlers within Whyalla. Two sessions were offered and both were fully subsidised by the council in an effort to increase the level of food safety knowledge in the community. Participants of these sessions received a nationally recognised certificate of attainment. The council's environmental health officer also conducts basic food safety sessions to community groups when requested; two were conducted during the reporting period.
- The council's environmental health officer continued to compile and distribute industry specific materials for food businesses including a bi-annual Whyalla Food Business Newsletter highlighting current food safety and hygiene matters.
- Other health related activities included:
 - o Seven public swimming and spa pool inspections.
 - o The council received a total of 12 applications for the installation of onsite wastewater treatment systems, inspections are undertaken of the underfloor plumbing, installation and connection to the tank and final compliance.
 - o Sixteen hairdresser and skin penetration inspections.
 - o There are nine high risk manufactured water systems currently registered with the council, each is required to be inspected by an independent third party inspector on an annual basis and submit that report to the council for assessment and follow up of any non-compliance issues.



PLANS FOR 2015/16

- Whyalla City Council will adopt a city-wide Public Health Plan that will provide a framework on the public and environmental health practice strategies in Whyalla.
- The council will continue to work in the areas of public health inspections to assess compliance with various legislative requirements including food hygiene, public swimming and spa pools, onsite waste control systems, high risk manufactured water systems, and hairdresser and skin penetration businesses.
- The council will continue its proactive education initiatives, centred on food safety principles directed to food businesses in an effort to improve compliance and subsequently reduce the level of enforcement required.
- Whyalla city Council will continue to offer school-based immunisation to year eight students across Whyalla and work closely with students, teachers and parents to increase the percentage of students fully vaccinated.

HUMAN RESOURCES

The City of Whyalla prides itself on maintaining a happy and healthy workplace, while equipping its staff with the best possible skills through development programs and training to carry out their duties

EMPLOYEE RELATIONS

Whyalla City Council continued to undertake further work in a number of departments, with external reviews of its organisational structures and efficiencies during the 2014/15 period. Following on from the previous year's reviews, tourism, procurement, information technology and the planning and development functions have been reviewed this financial year.

These reviews have assisted in providing the necessary guidance to benchmark with other organisations and align our internal structures with key goal areas identified in the Whyalla City Council Strategic Plan.

The flexibility and multi-skilling provisions of the Enterprise Bargaining Agreement operated to ensure the council's operational and services capabilities have been maintained over the previous 12 month period.

The council's Joint Consultative Committee (JCC), consisting of management and workplace representatives, whose role it is to monitor the enterprise agreement's implementation and effectiveness will once again meet in the first half of the 2015/16 year following the finalisation of enterprise agreement negotiations during the second half of the 2014 calendar year.

Negotiations for the agreement were finalised in December 2014 following five (5) months of negotiations and the agreement certified by the South Australian Industrial Relations Commission in January 2015.

The agreement was negotiated in good faith with nil industrial disputation affecting council services.

EQUAL OPPORTUNITY AND FAIR TREATMENT

The council is aware of its legislative and ethical responsibilities in regard to its mandate to protect its employees and ensure equitable treatment for the diverse members of its community. Both its Fair Treatment and Safe Environments policies and related procedures are in place, regularly reviewed and revised to ensure compliance with relevant legislation and also to reflect Whyalla City Council's values in these regards.





LABOUR MARKET FLUCTUATION

During 2014/15 the labour market has continued to ease and the council's success in recruiting experienced personnel continues to improve.

To date, the council continues to attract a suitable array of applicants for advertised roles but is aware that the local and regional labour markets are volatile and the council needs to remain vigilant as it continues to work hard to maintain its reputation as an employer of choice within the broader community.

Current employee numbers at June 30, 2015, inclusive of full time, part time and casual employees is 147 (full time equivalent hours of 121.2) with an annual employee turnover rate for 2014/15 of six per cent including resignations and genuine retirement, well within target expectations.

Corresponding employee numbers at June 30, 2014 were 148 (full time equivalent hours of 123). The council's workforce average age is 44 and remains static at this point.

DEVELOPMENT PROGRAMS

The City of Whyalla aspires to be a 'learning organisation', and to this end, has continued to commit expenditure for targeted training, development and educational activities.

These learning areas of an organisation such as the council are being linked increasingly to the strategic goals, outcomes and business strategies required whilst recognising that professional development is an important tool in retaining talented employees.

The amount expended on training, development and education for the period was slightly under the council's primary target expenditure of 1.5 per cent of the council's annual payroll, and represents a key investment by the organisation in its people.

Formal courses of study supported by the council leading to tertiary qualifications or to recognition of vocational training undertaken by employees as approved students included:

- Diploma of Building Surveying
- Graduate Diploma of Built Environment
- Certificate IV in Regulatory Services
- Certificate IV in Civil Construction
- Certificate III in Civil Construction
- Certificate III in Arboriculture
- Certificate III in Automotive Mechanical Technology
- Certificate III in Horticulture
- Certificate IV in Frontline Management
- Bachelor of Communication
- CPA

DEVELOPMENT PROGRAMS (CONTINUED)

Employee training to address WHS requirements undertaken during 2014/15 included:

- Ongoing training sessions on Council's suite of WHS policies and procedures
- Provide First Aid Courses
- Provide CPR Refresher Courses
- Emergency Warden Training
- Fire Equipment Training
- Manual Handling Training
- Vision Awareness Education and Testing
- Audiometric Screenings and Hearing Education
- Preventing and Managing Workplace Bullying and Harassment
- WHS Health and Safety Representative Training
- WHS Committee Course
- Hazard/Risk Management Training
- Workplace Emergency and Evacuation Program Training + Emergency Planning Committee Roles and Responsibilities
- Incident Investigation Training
- Contractor Management Training
- Internal Auditing Training
- LGA Return to Work Act Overview and Update
- Load Restraint and Chain of Responsibility Training
- Workplace Sun Safety Education
- WHS Plan Overview

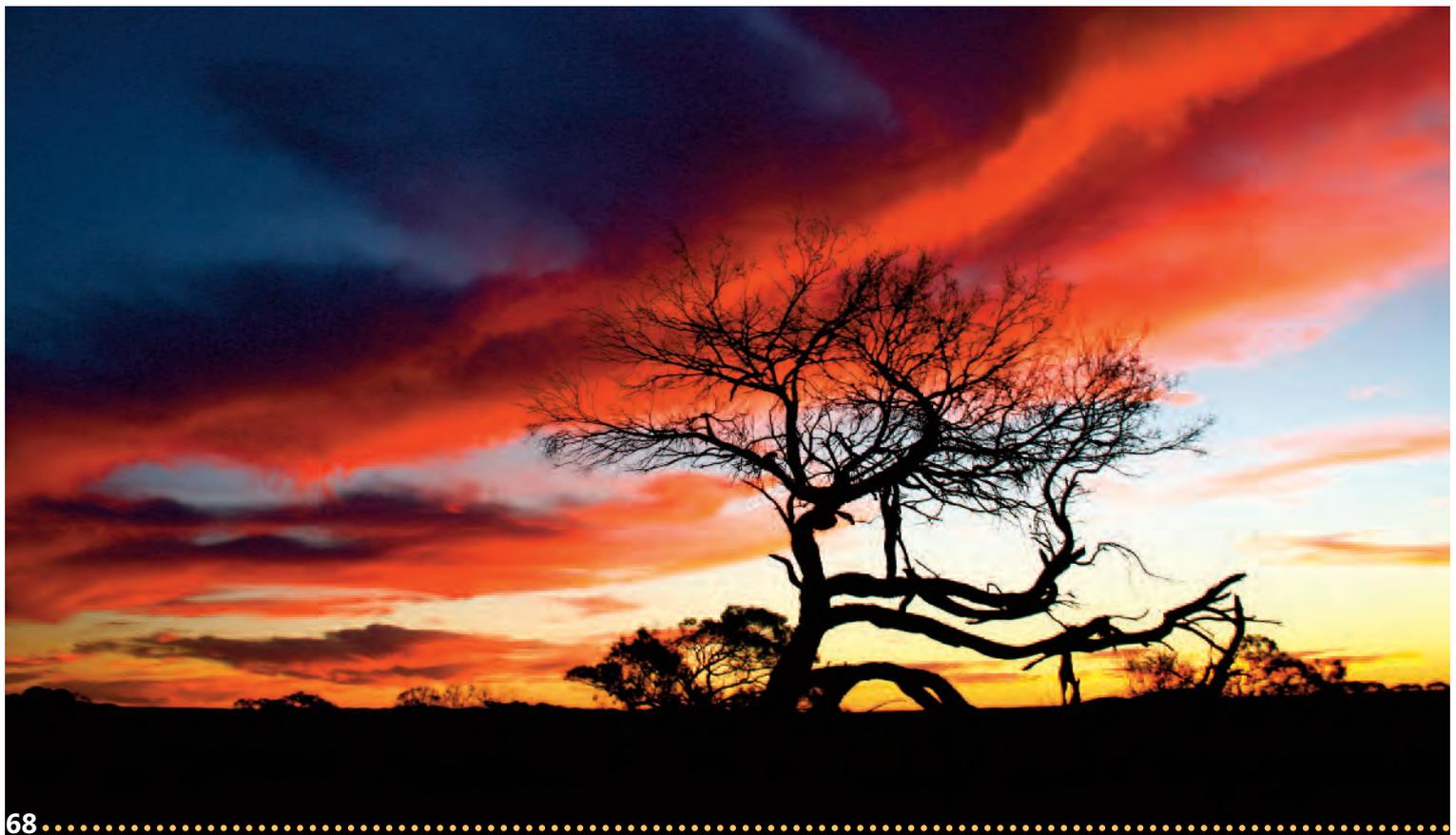
Other training and development attended by employees during 2014/15 included:

- Chemical Accreditation
- Governance Training
- Playground Assessment
- Voters Roll Compilation and Caretaker Policy Training
- Election Training
- Dealing with Difficult Customers
- Airport Management Professional Accreditation Program – Air Transport System and Developing a Customer Service Culture at Airports
- Certificate II in Security Operations
- Map Info Professional Training
- Exponare Administrator Training
- Polymer Modified Binders and Bituminous Emulsions, Pavement Maintenance Practices, Asphalt Placement and Compaction Training
- CFS Fire Prevention Officer Course
- High Risk Fork Lift Training
- Asset Management Workshop
- VMware vSphere Training
- HR Vehicle Licence Training
- Procurement and Contracting Training



DEVELOPMENT PROGRAMS (CONTINUED)

- Due Dilligence Training
- MOSAIC Training (Museum Activities)
- Work Zone Traffic Management Training
- Towards More Sustainable Street Lighting Practice Workshop
- Planning and Effective Media Relations Workshop
- eCert IT Microsoft CISCO VMware Training
- Public Health Planning Implementation Forum
- Zone Emergency Management
- Land Divisions Training
- Front End Loader Accreditation
- Emerging Leaders Program
- Conversationalist Training
- Managing Unreasonably Complainant Conduct
- 12d Model Software – Introduction and Basic Civil Design Training
- Grant and Funding Workshops
- Integrated Communications and Social Media Training
- Operate and Maintain Chainsaws
- 2015 FBT Training
- Development Assessment Panel Training
- Transitioning Emergency Management – Keeping up with Change Forum
- Section 7 Statements – Managing Enquiries Training
- Annual Financial Statement Training
- Building Resilience for Council Employees
- Menu Planning for Long Day Care and Allergies and Intolerances Training
- Animal Management Officers Dog Behaviour and Handling Training
- Professional Leaders Program
- Sustainable Environments Training
- Exploring Behaviour Guidance Training
- Can't Stand Em – Dealing with Difficult Behaviours Training
- Child Safe Environment Training



DEVELOPMENT PROGRAMS (CONTINUED)

Professional conferences attended during 2014/15 included:

- Roads and Works Conference
- TreeNet National Street Tree Symposium
- SA Local Government Financial Management Conference
- STARCLUB Field Officer Conference
- State Visitor Centre Conference
- Local Government Customer Service Summit
- HR Walking the Talk Seminar
- Social Media Strategy Development, Community Management and protecting Reputation Online Conference
- Local Government : The Value Proposition Conference
- AIBS Conference
- APA Professional Development Seminar and Dealing with Difficult Customers Training
- SATIC Tourism Conference and Local Government Tourism Forum
- Australia Day National Conference

Training provided for elected members during 2014/15 included:

Whyalla City Council seeks to be a "learning organisation" and to this end, set aside a dedicated elected member training and development budget line of \$10,000.

The following training was undertaken:

- Elected member mandatory training
- Audit committee training
- Local Government Association AGM and associated sessions
- Eyre Peninsula Local Government Association AGM and associated sessions
- Strategic Planning sessions
- Governance training workshop by Kelledy Jones Lawyers

Council inductions undertaken during the 2014/15 year included:

- 37 employee and labour hire inductions
- 31 volunteer inductions (includes re-introductions, Australia Day and Snapper Comp etc)
- 30 work experience inductions (includes 17 Green Army inductions)
- 101 contractor inductions

Participation in the annual employee health program in 2014/15 included:

- 95 employees participated in the Healthy Lifestyle Program which included:
 - o 46 employees receiving skin cancer checks
 - o 24 undertaking health assessments
 - o 25 attending healthy lifestyle program launch
 - o 78 employees participated in the Flu Vaccination Program

In an effort to further refine the council's training systems the council has been working towards an LMS (Learning Management System) which is likely to be finalised during the first half of the 2015/16 financial year.

This system will provide efficiencies and cost benefits in rolling out internal training across the organisation.

The system also provides for online inductions for both employees and in the near future will be an important tool in assisting contract partners in meeting their obligations when working for the council.

RISK AND WHS MANAGEMENT

The City of Whyalla is strongly committed to and continues on its journey of 'zero harm to people and plant'.

During 2014/15, the council finalised the Local Government Association's 'One System Program' to ensure maintenance of the LGA's Exempt Employer Licence and has continued its work toward improving its performance and compliance with WHS requirements.

This particular program has taken more than two years to fully implement and is a credit to both past and present personnel for their commitment in finalising this important tool in the WHS Suite.

Internal and external auditing of the WHS system continues to be a high priority to the council in ensuring compliance with its licence.

The council undertook its annual external KPI audit with Local Government Risk Services in November 2014 and achieved an excellent result and this result aligns well with a substantial reduction in overall workers compensation claims in the 2014/15 period compared to the previous year.

The council embraces these opportunities to continually improve its systems in accordance with both council and self-insurer requirements.

WHS efforts are seen as part of a broader risk mitigation culture and program for the council. During 2014/15, the council has completed its hazard/risk profiles and risk assessments for all council business units and in association continued its development and review of hazard/risk identification and mitigation processes.

The council has fully implemented its Corrective and Preventative Action Monitoring system and Training Needs Analysis and this is working effectively to date.

Finalisation of a number of plans during the period have included the WHS and Injury Management, Training and Workplace Emergency, and Evacuation Plans.

Follow on work has also continued on refining:

- Emergency planning;
- Disaster management plans; and
- Business continuity plan

The above efforts endeavor to align the council's risk management efforts to date with the standard requirements for ISO 31000: Risk Management – Principles and Guidelines.



STRUCTURE AND FUNCTIONS OF THE COUNCIL

Whyalla City Council's structure and functions are determined by the Local Government Act, and as such the council ensures all decisions, functions

COUNCIL MEETINGS

Full council, consisting of the mayor and nine councillors is the decision making body on all policy matters.

Ordinary meetings of the full council are held on the third Monday of each month commencing at 5.30pm (except public holidays when meetings are held on the following evening) and members of the public are welcome to attend during the general section of the meeting.



COMMITTEES

Other working parties, groups and committees comprising elected members, staff and in some cases members of the public, addressed specific issues.

They were:

- City Strategy and Policy Committee
- Economic and Social Committee
- Environment Committee
- Audit Committee
- Development Assessment Panel
- Airport Advisory and Security Committee
- CEO's Performance Review Panel
- Child Care Centre Advisory Committee
- Community Grants Committee
- Whyalla Nomenclature Committee
- Point Lowly Lighthouse Cottage Sub-Committee
- Animal Management Sub-Committee

DECISION MAKING

Whyalla City Council has adopted a decision-making structure to facilitate good governance and due process comprising:

- Council
- Development Assessment Panel
- City Strategy and Policy Committee
- Delegations to employees
- Grievance procedures

Except for the Development Assessment Panel and the City Strategy and Policy Committee, which have delegated powers, all other committees make recommendations for decision by the full council.

DELEGATIONS

The chief executive officer and other officers have delegated authority from the council to make decisions on a number of specified administrative and policy matters.

These delegations are listed in the council's policy manual and are reviewed annually in keeping with legislative requirements.

The council makes decisions which direct and/or determine its activities and functions.

Such decisions include the approval of works and services to be undertaken, and the resources which are to be made available to undertake such works and services.

Decisions are also made to determine whether approvals are to be granted for applications from residents for various forms of development.

AGENDAS AND MINUTES

Agendas of all full council and all other Section 41 committees are placed on public display no less than three days prior to those meetings.

Minutes are placed on display within five (5) days of a meeting being held.

NUMBER OF RESOLUTIONS

A total of 579 recommendations were actioned by the council compared with 333 the previous year.

PUBLIC PARTICIPATION

Members of the public have a number of opportunities to put forward their views on particular issues before the council.

These are:

- Deputations/presentations:
With the approval of the committee chairman or the mayor, a member of the public can address a committee or the council personally, or on behalf of a group of residents.
- Public question time:
The council will allocate a time during a council meeting, (of maximum of 15 minutes in total) as listed in the council agenda. A public question time application form is available for completion if a person wishes to ask a question of the council at a council meeting. Such questions will be accepted up to 9.30am on the day of a council meeting. Alternatively residents are given an opportunity to ask a question of the council during the allocated question time without the completion of the public question time form. This question will be limited to a maximum of three minutes per speaker. Forms and public question time protocol are available at the council office or on the council's website at www.whyalla.sa.gov.au
- Petitions:
Written petitions can be addressed to the council on any issue within the council's jurisdiction.
- Written requests:
A member of the public can write to the council on any council policy, activity or service. Information can also be sourced by emailing the council at council@whyalla.sa.gov.au.
- Elected members:
Members of the public can contact their elected members of council to discuss any issue relevant to the council.



REPORT ON INTERNAL REVIEWS OF COUNCIL DECISIONS AND COMPLAINTS HANDLING

Part 2, Section 270 of the Local Government Act 1999 requires council to establish a Complaint and Grievance Procedure for the review of decisions of:

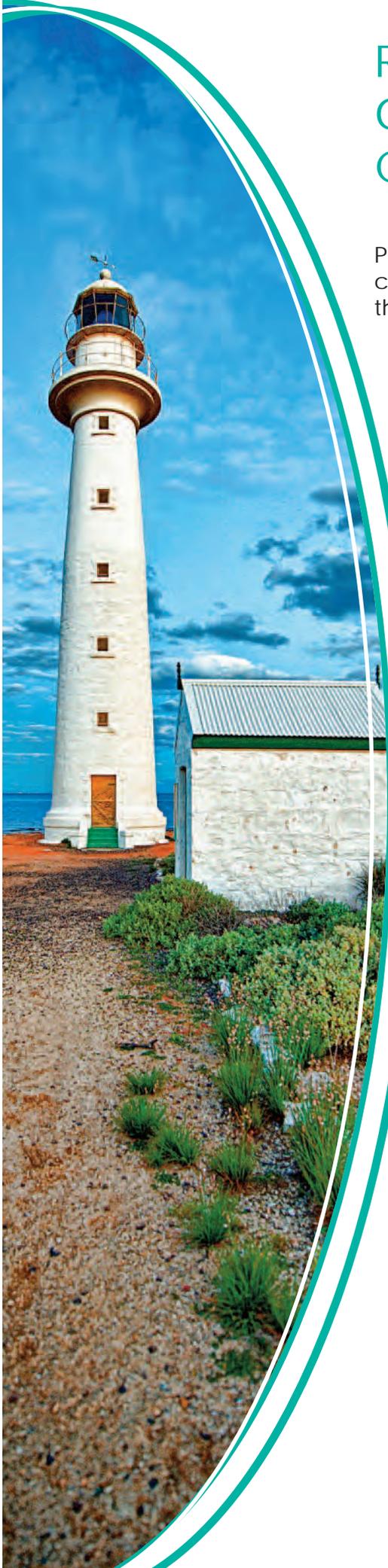
- The council
- Employees of council
- Other persons acting on behalf of council

Under Section 270(8), the Act further stipulates that a council must, on an annual basis, initiate and consider a report that relates to the number of applications for review made under this section and the kinds of matters to which the applications relate. Outcomes of the review must be included in this annual report.

The number of complaints received by the council under the 'Internal Review of Council Decisions Procedures' (S270 of the Local Government Act during 2014-15: Three Section 270 complaints were received by the council and these three complaints were resolved under these procedures.

ORGANISATIONS ON WHICH THE COUNCIL WAS REPRESENTED

- Eyre Peninsula Local Government Association
- OneSteel Environmental Consultative Group
- Provincial Cities Association
- University of Whyalla Campus Advisory Committee
- Upper Spencer Gulf Common Purpose Group
- Whyalla Chamber of Commerce and Industry
- Whyalla Hospital and Health Services Health Advisory Board
- Eyre Peninsula Oil and Gas Community Development Taskforce
- Giant Cuttlefish Working Group
- Spencer Gulf Cities Association



INFORMATION SERVICES

The primary objective of the information services team is to enable other council staff to perform their roles more effectively and reliably by using technology.

MAINTAINING COUNCIL'S SOFTWARE

The City of Whyalla's information services section is staffed by three officers.

The council's computer network consists of 20 servers, more than 110 desktop workstations and laptops and approximately 105 users in 11 different locations throughout the city.

The council's IS staff support more than 50 different software applications that various council staff use on a day-to-day basis, and over 40 other applications that are used solely for network support and management.

Council staff also provide support for the District Council of Cleve on a fee for service basis.

INFORMATION RIGHT AT YOUR FINGERTIPS

Recognising the need for ratepayers to interact with the council using a variety of methods and the widespread use of smartphones, the council agreed to participate in the Local Government Association's My Local Services App project.

The app, which can be downloaded from the Apple App Store or the Google Play Store, provides information about the council, upcoming events and when waste and recycling will be collected.

The app also enables users to report issues requiring the council's attention with the ability to include the location and a photograph.

UPGRADING IMPORTANT OFFICE TOOLS

Ensuring that council staff have the right tools for the job is just as important for indoor staff as it is for outside workers.

During the last financial year, the desktop computers of technical staff were replaced and all remaining 17 inch monitors council wide were replaced with wide screen equivalents.

The public access computers at Whyalla Public Library were replaced with new PCs during the last year, and information services staff used the opportunity to also replace several related applications that had been causing headaches for both the public and staff.

The individual applications that had controlled the bookings for the computers and had controlled printing were replaced with a single integrated system.

During the year, information services staff assisted staff from other work teams to upgrade or enhance the software that they use – two examples are in procurement and at the cemetery.

The council's procurement staff moved from using a stand-alone procurement application to an integrated module of council's main corporate software.

This enabled all council staff to enter their requisitions directly, and removed the need for paper requisitions and the time associated with transcribing and manual approvals.

The council's cemetery records module was upgraded to comply with recent changes to state legislation, and at the same time it was integrated with the council's website.

Any new burial or interment records will now automatically appear on the council's website.





PROCUREMENT

The City of Whyalla operates a centralised procurement function incorporating a best practice system with access to the Local Government Association's SA tender and contract system for placement of tenders online.

CENTRALISING PROCUREMENT

Procurement was transitioned to a new centralised purchasing system using SynergySoft, which allows purchase orders to be placed electronically via email or fax gateway with funds committed as soon as an order is raised.

The council's procurement and disposal policies, which are reviewed and updated every two years, aim to provide elected members, council officers, potential suppliers and buyers, and the Whyalla community with a framework detailing how procurement and disposal activities would be undertaken in a consistent, compliant, fair and transparent manner. (Policies can be viewed on the council's website and at the Civic Building and Whyalla Public Library.)

Contractor management procedures continue to be streamlined, while ensuring that the council's trades and services register was kept up to date with relevant contractor insurances and induction requirements.

RECORDS MANAGEMENT

The City of Whyalla is required to maintain a record of all work being undertaken, and is continually improving its record management program.

KEEPING TRACK OF IMPORTANT INFORMATION

The City of Whyalla's ongoing records management project ensured that continuous substantial improvements were made in the council's record keeping practices, while assisting to reach compliance with various standards issued by state records.

Activities supporting this project included:

- Successfully achieving all of the Adequate Records Management Outcomes set by State Records of South Australia via the Records Management Assessment Survey Report 2014/15
- Introduction of individual Synergy profiles to streamline the recording process
- Continue transferring permanent records to state records
- Continuing with archiving backlog

PLANS FOR 2015/16

- Continuing work on updating the council's records management disaster plan
- Introduction of templates to streamline the recording process
- Working toward compliance with GDS21 State Records Requirements
- Continuing with archiving backlog
- Mapping the changeover from old filing system to new GDS20 filing system

AMENDMENT OF RECORDS

A member of the public may gain access to council documents to make amendments concerning their personal affairs by making a request under the Local Government Act.

The person may then request a correction to any information about themselves that is incomplete, incorrect, misleading or out of date.

FREEDOM OF INFORMATION STATEMENT

The City of Whyalla produces an information statement annually in accordance with Section 9 (1a) of the FOI Act with copies available at the council office, Whyalla Public Library and the council's website as required by relevant legislation. Included within the statement is a list of all council committees and documents accessible to the community.

Information included within the information statement is contained within the appropriate sections of this annual report.

Requests for other information not included under the heading of "access to council documents" will be considered in accordance with the Freedom of Information Act at a fee of \$33, to be forwarded with a completed application in writing, unless the applicant is exempt from payment.

Applications will be responded to as soon as possible within the statutory 30 days of the council receiving the properly completed Freedom of Information request form, together with the application fee and any search fees.

The council's Freedom of Information officer will advise the applicant of any additional charges as defined under Section 53 (fees and charges) of the Freedom of Information Act.

REQUESTS UNDER THE FREEDOM OF INFORMATION ACT

Four requests were received in the last financial year, this compares to six in 2013/14, three in 2012/13 and five in 2011/12.

Two of the requests related to animal management, one related to planning and one related to a contract.

Three of the requests were released in full whilst one was partially released.



CONFIDENTIALITY

Under the Local Government and Development Acts, council and special council meetings discussed certain matters of a confidential nature in a closed session, however, the council ensured a commitment to open and transparent decision-making through minimising the number of decisions it made in confidence.

The table below provides an overview of the number of times the public were excluded from council or committee meetings:

| | FY 2014/2015 | FY 2013/2014 | FY 2012/2013 | FY 2011/2012 | FY 2010/2011 |
|-------------------------|--------------|--------------|--------------|--------------|--------------|
| Council meeting | 6 | 5 | 6 | 5 | 1 |
| Special council meeting | 7 | 6 | 1 | 2 | 1 |
| TOTAL | 13 | 11 | 7 | 7 | 2 |

The number of items including reports, minutes and/or attachments kept in confidence for a specific period totaled:

| | FY 2014/2015 | FY 2013/2014 | FY 2012/2013 | FY 2011/2012 | FY 2010/2011 |
|-------------------------|--------------|--------------|--------------|--------------|--------------|
| Council meeting | 16 | 6 | 4 | 4 | 1 |
| Special council meeting | 9 | 6 | 1 | 0 | 1 |
| TOTAL | 25 | 12 | 5 | 4 | 2 |

The table below indicates the reasons that a matter may be considered under the confidentiality provisions, and the number of occasions during the 2014/15 financial year each of these provisions was enforced:

| Section of the Local Government Act | Number of times used |
|---|----------------------|
| Section 90(3)(a) – information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead) | 10 |
| Section 90(3)(b) – information the disclosure of which: (i) could reasonably be expected to confer a commercial advantage on a [person with whom the council is conducting or proposing to conduct, business, or to prejudice the commercial position of the council, and (ii) would, on balance, be contrary to the public interest | 19 |
| Section 90(3)(c) – information the disclosure of which would reveal a trade secret | 0 |
| Section 90(3)(d) – commercial information of a confidential nature (not being a trade secret) the disclosure of which: (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party, and (ii) would, on balance, be contrary to the public interest | 2 |
| Section 90(3)(e) – matters affecting the security of the council, members or employees of the council, or council property, or the safety of any person. | 5 |
| Section 90(3)(f) – information the disclosure of which could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial. | 0 |
| Section 90(3)(g) – matters that must be considered in confidence in order to ensure that the council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty. | 0 |

| Section of the Local Government Act | Number of times used |
|--|----------------------|
| Section 90(3)(h) – legal advice. | |
| Section 90(3)(i) – information relating to actual litigation, or litigation that the council or council committee believes on reasonable grounds will take place, involving the council or an employee of the council. | 3 |
| Section 90(3)(j) – information the disclosure of which: (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official; and (ii) (ii) would, on balance, be contrary to the public interest. | 0 |
| Section 90(3)(k) – tenders for the supply of goods, the provision of services or the carrying out of works | 3 |
| Section 90(3)(l) – deleted | |
| Section 90(3)(m) – information relating to a proposed amendment to a Development Plan under the Development Act 1993 before a Development Plan Amendment relating to the amendment is released for public consultation under the Act. | 0 |
| Section 90(3)(n) – information relevant to the review of a determination of a council under the Freedom of Information Act 1991. | 0 |

EXECUTIVE MANAGEMENT TEAM

An organisational review in 2012/13 saw the executive management structure changed from the chief executive officer and three group managers to the CEO and four group managers – community, engineering and infrastructure, finance and corporate, and planning and development, as well as the executive services unit, which reports directly to the chief executive officer.

This structure was maintained during 2014/2015

Salary packages included the provision of a fully maintained vehicle or equivalent, which also recognises out of hours work in lieu of overtime payments.

Positions and award classes were:

Chief executive officer: Contract

Group managers: Contract





FREEDOM OF INFORMATION STATEMENT PAYMENTS

PAYMENTS TO AUDITOR

In the 2014/15 period, a total of \$16,300 was paid to the City of Whyalla's auditors for work performed during the year.

DEVELOPMENT ASSESSMENT PANEL

A total of \$1020 was paid to the Development Assessment Panel, which consisted of an independent chair, who received \$360, and two independent members who received \$330.

AUDIT COMMITTEE

A total of \$2700 was paid to the audit committee, consisting of an independent chair, who received \$1650, and one independent member, who received \$1050.

SERVICES FOR THE COMMUNITY

The council makes decisions on policy issues relating to services that are provided for the public and include:

- Aged care, airport, and Australia Day celebrations
- Boat ramps, bus shelters
- Car parks, child care, citizenship ceremonies, civic and environmental education, clean air controls, Clean Up Australia Day, community halls and centres, cycle tracks
- Dog control
- Environmental health matters
- Fishing jetty and marina, foreshore facilities and kiosk
- Garbage collection, grants and donations
- Immunisation programs, information service
- Litter bins
- Maritime museum
- Parking bays and street closures, parking controls, parks and reserves, planning controls, playground equipment, Point Lowly Lighthouse, cemetery and crematorium, public libraries, seating, toilets, transport
- Recreational/sporting facilities, roads/footpaths/kerbing
- Stormwater and drainage, street lighting and sweeping, street tree planting
- Tourism, traffic control devices, traffic lights and school crossings
- War memorials, World Wide Website

ACCESS TO COUNCIL DOCUMENTS

Documents listed below were available for public inspection at the Council office, while some were available at the library.

Members of the public were able to obtain copies of these documents through the fee structure as outlined. All fees are GST exempt.

| DOCUMENT | FEE |
|---|---------|
| Council agenda and minutes | Free |
| Standing committee agenda and minutes | Free |
| Policy manual | \$25 |
| Strategic plan | Free |
| Budget statement | Free |
| Annual report | Free |
| Council by-laws (per page) | 30c |
| Annual financial statements | Free |
| Supplementary development plans previously on exhibition | Free |
| Planning applications by consent (per page) | 30c |
| Planning application register (per page) | 30c |
| Building application register (per page) | 30c |
| Development application search (initial application) | \$45 |
| Development application search (subsequent applications requested at same time as initial application) (per page) | \$20 |
| Register of elected member allowances and benefits (per page) | 30c |
| Register of employee salaries, wages and benefits (per page) | 30c |
| Assessment book (per page) | 30c |
| Register of public streets and roads (per page) | 30c |
| Register of fees and charges levied by Council | \$2.10 |
| Extract from register for dog registrations (per dog) | \$3.10 |
| Local environment plan | \$11.30 |
| Individual Council policies | Free |
| Electoral and supplementary rolls for candidates | Free |
| Additional electoral and supplementary rolls for candidates | \$36 |
| Rates search fee | \$30.50 |
| Land agent search, non-urgent | \$50.50 |
| Land agent search, within 24 hours | \$60 |

LOCAL GOVERNMENT ACTS: MANDATORY REGISTERS, CODES, POLICIES

The City of Whyalla maintains the following registers and codes of conduct/practice as required under the appropriate Local Government Acts:

REGISTERS

Chapter 4, Part 1, Section 44 (6): Delegations register
Ch 5, Pt 4, Section 68: Members' register of interests
Ch 5, Pt 5, Section 79: Members' register of allowances and benefits
Ch 7, Pt 2, Section 105: Officers' register of remuneration, salaries and benefits
Ch 7, Pt 4, Section 116: Officers' register of interest
Ch 11, Pt 1, Section 107: Community land
Ch 11, Pt 1, Section 231: Public roads
Ch 12, Pt 1, Section 252: By-laws

CODES

Ch 5, Pt 4, Section 63: Members' code of conduct (mandatory)
Ch 6, Pt 5, Section 92: Code of Practice for Council and Council committee meetings
Ch 7, Pt 4, Section 110: Employees code of conduct

MANDATORY POLICIES

Ch 4, Part 4, Section 49: Contract and tender policies
Ch 4, Pt 5, Section 50: Public consultation policies
Ch 5, Pt 4, Section 63: Members' code of conduct
Ch 8, Pt 3, Section 125: Internal control policies
Ch 12, Pt 2, Section 259: Policy on order making
LOCAL GOVERNMENT (ELECTIONS) ACT 1999
Part 14, Section 81: Campaign donation returns prepared by candidates
Part 2, Section 9: Information statement

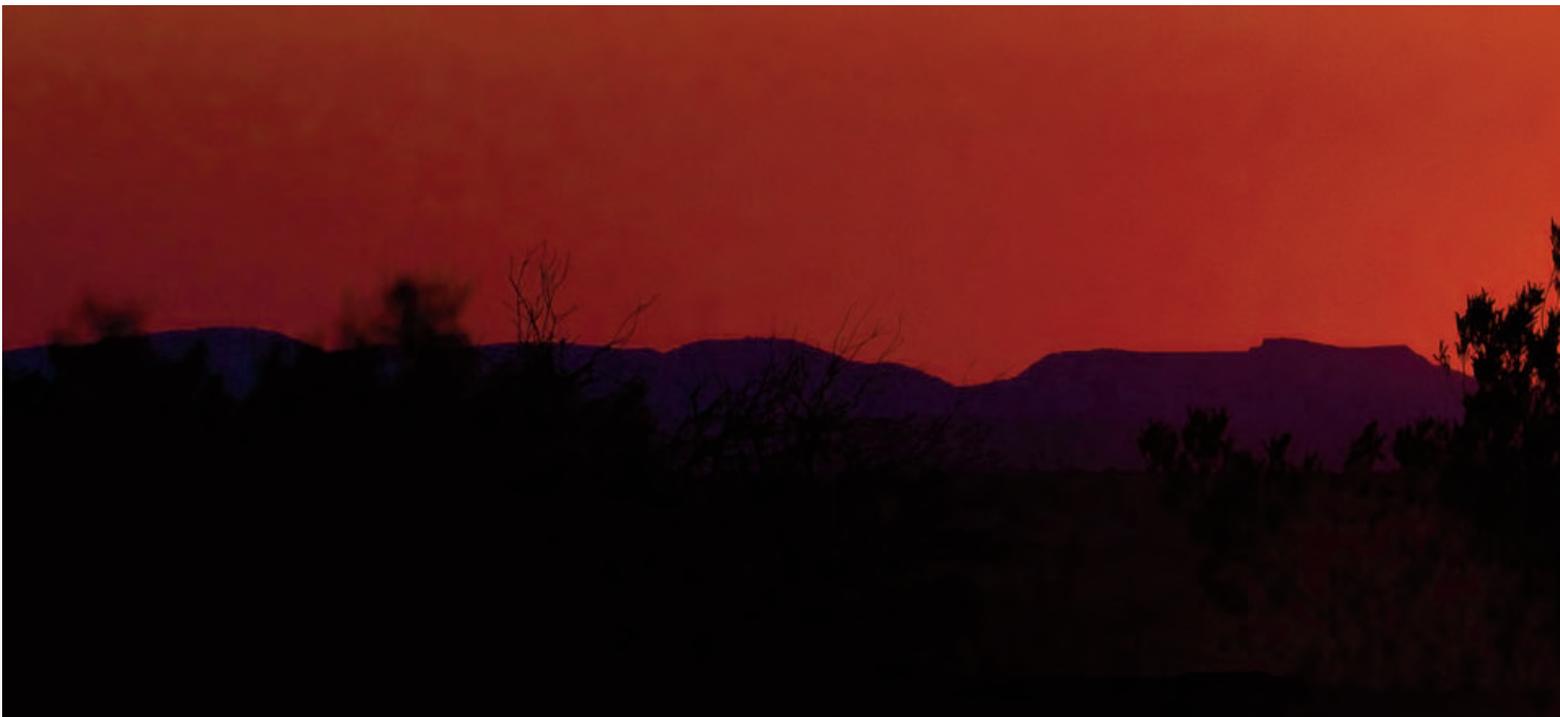
SERVICE DELIVERY

Activities of council that have been subjected to

competitive tender or other measures to ensure services are delivered cost effectively include:
Waste management
Bitumen work
Concrete footpaths and road construction
Cleaning offices and toilet blocks
Motor vehicles
Audit service and debt collection
Various infrastructure recurrent activities
Electrical work
Line-marking
Quarry crushing
Construction of new library
Museum building, Mount Laura homestead
Banking services
Waterproofing Whyalla project
Street signage
Foreshore building upgrade, boardwalk and sea wall repairs

REVISED CLAUSE 7 STATEMENT:

The application of competition principles to Council under the competition principles agreement are:
Significant business activities
Category 1 Business activities Nil
Category 2 Business activities Nil
Cost reflective pricing or market price are the key principles employed by Council to achieve competitive neutrality.



LOCAL GOVERNMENT ACTS: MANDATORY REGISTERS, CODES, POLICIES

GENERAL POLICIES

Listed below are policies retained by the City of Whyalla:

ANIMAL MANAGEMENT

Dog management

COMMUNITY RELATIONS

Letters to the editor

DEVELOPMENT CONTROL

Building inspection

Council reserve land (freeholding)

Development conditions (standards)

Enforcement and compliance

Middleback Park Estate development (standards)

Soil test, engineering calculations (foundation assessment)

ECONOMIC DEVELOPMENT

Business support and incentive

Competition (complaints mechanism)

ENVIRONMENT MANAGEMENT

Environment

FINANCIAL MANAGEMENT

Accounting

Budget management and review

Debt management

Financial internal control

Lease rental and licence review

Rate capping

Rate rebate

Rates – Remission of fines

Treasury management

GOVERNANCE

Asset management

Code of conduct for Council employees

Code of conduct for Councillors

Code of conduct volunteers

Code of practice for Council and Council committee meetings

Complaints and public grievance handling

Conduct of Council and Council Committees

Delegations

Disposal

Elected members – Allowances and benefits

Elected members (recognition on retirement)

Elected members training and development

Election Caretaker

Election of Deputy Mayor

Fraud and corruption prevention

Good governance and administrative practice

Internal review of Council decisions

Mayoral invitation

Order making

Policies, procedures and document control

Procurement

Project management

Public consultation

Risk management

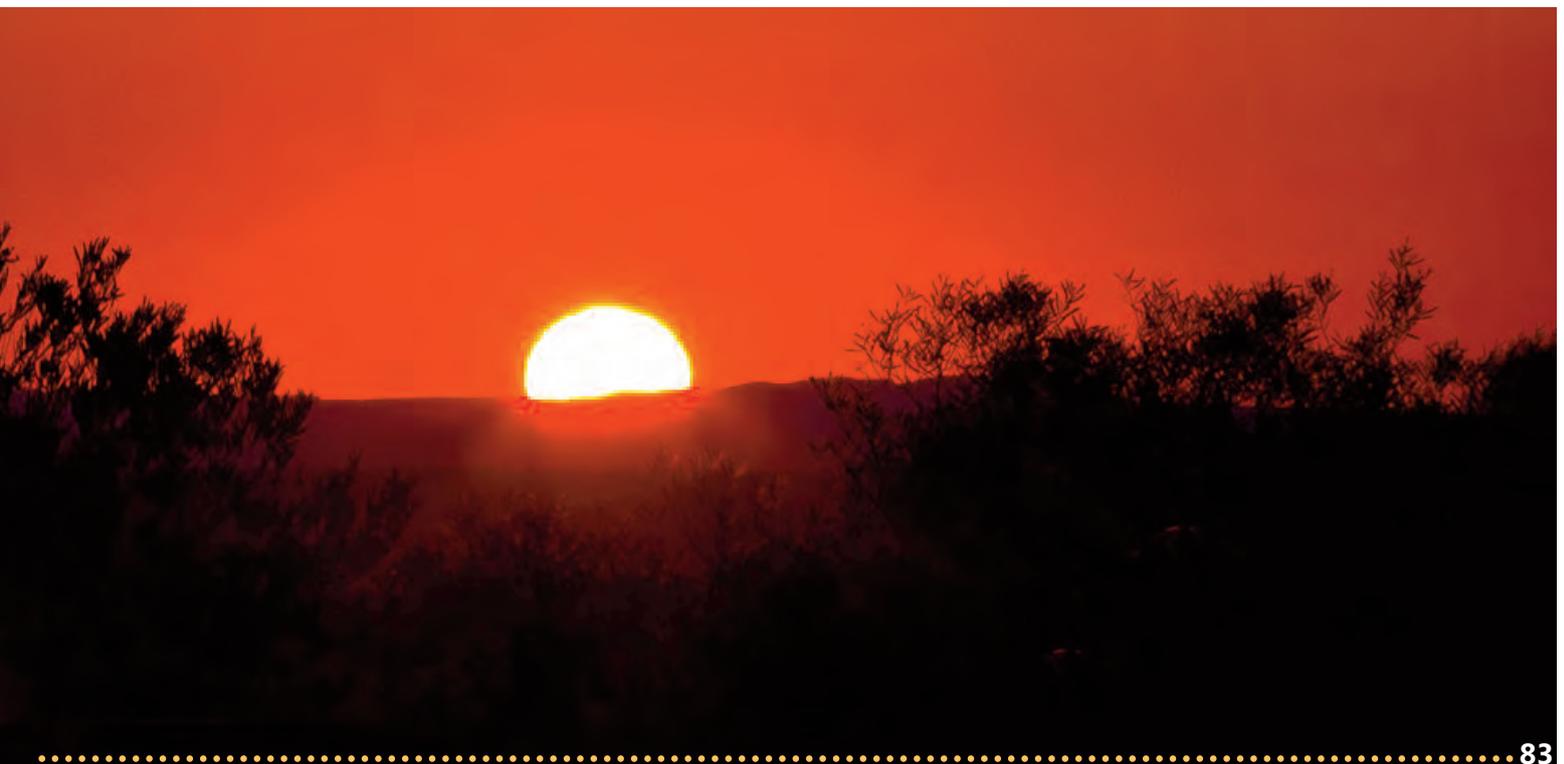
Supplementary elections

Whistle blower protection

INFORMATION MANAGEMENT

Council photographs

Records management



LOCAL GOVERNMENT ACTS: MANDATORY REGISTERS, CODES, POLICIES

INFRASTRUCTURE

Bus shelter
 Driveway construction
 Footpath – Asphalt
 Footpath – Concrete
 Kerbside collection service
 Nature strips (development by residents)
 Nomenclature
 Service lane sealing
 Signage placement
 Tree
 Weeds (removal by residents)

LEGAL PROVISIONS

Brand name usage
 Council logo
 Legal actions (authority to act)

PROPERTY MANAGEMENT

Airport – contractor responsibilities
 Airport management
 Cemetery administration
 Cemetery operating
 Parks – Lighting
 Property management
 Wilson Park flags

SOCIAL, CULTURAL AND COMMUNITY SERVICES

Child Care Centre
 Accidents, incidents or injury

Age range
 Anaphylaxis
 Asthma
 Behaviour and guidance
 Biting
 Cancelling care
 Child access areas and supervisory practices
 Child and youth protection
 Clothing
 Collection of children – Habitual lateness

Collection of children – Lateness
 Collection of children – Non-collection
 Collection of children – Parents in an unfit state
 Collection of children
 Communicating with children
 Confidentiality
 Dental hygiene
 Development and training
 Diabetes
 Disaster plan and fire
 Distressed children
 Drug and alcohol
 Enrolment of children
 Environment and sustainability
 Exclusion and suspension
 Excursion
 Family communication
 Family involvement
 Fees
 Food handling and nutrition
 Grievance
 Hourly care
 Hygiene
 Illness and sick children
 Immunisation – Children
 Items from home
 Laundry
 Maintenance – Facilities and yard equipment
 Medication
 Meetings – Committee
 Multiculturalism, inclusion and anti-bias
 Pest control
 Program policy
 Progress records
 Safe sleeping
 Safety
 Staff ratio
 Student
 Sun protection
 Television and DVD
 Volunteer

Donations (community bodies)
 Donations (trophy)
 Financial aid (development of sporting grounds)
 Healthy Catering
 Library
 Children’s program
 Displays
 Equipment use
 Homebound service
 Library information services
 Library internet
 Library patrons
 Loans
 Local history collection
 Volunteer program
 Whyalla index
 Loans to community groups (self-supporting)
 Maritime museum (collection management)
 Schools (annual awards)
 Volunteers on committees/working parties – recognition

STRATEGIC MANAGEMENT

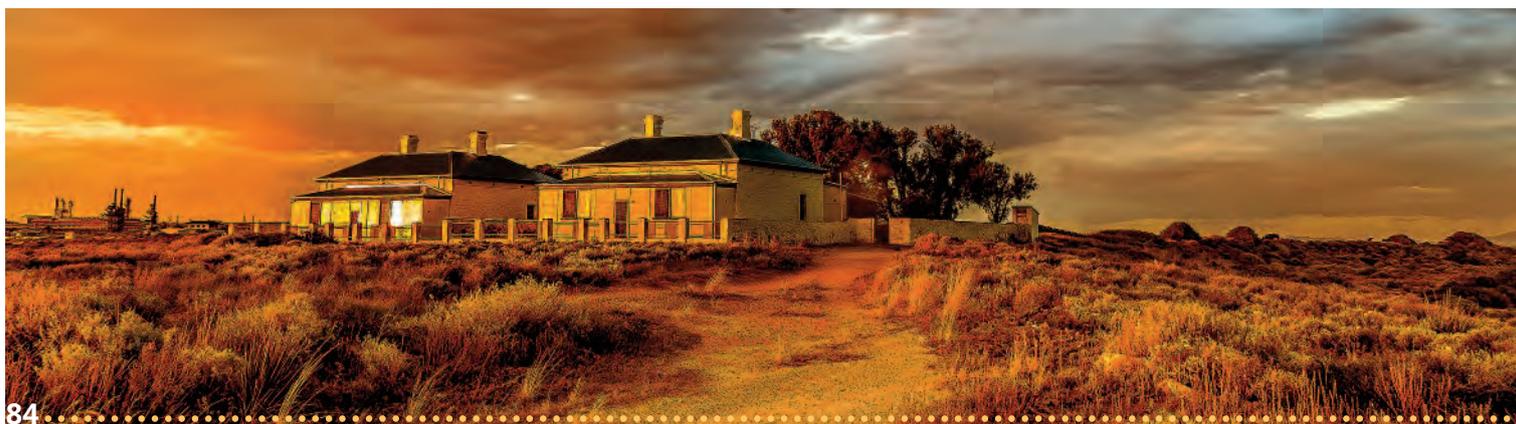
Demolition and building work
 Privatisation of services
 Provision of safe environment
 Quality
 Safe environment
 Use of recycled water

TECHNOLOGY AND COMMUNICATION

Network access and acceptable use
 Network and information security

TRAFFIC MANAGEMENT

Outdoor café
 Parking area (mayor)
 Signage





ORGANISATIONAL STRUCTURE

COUNCIL OF THE CITY OF WHYALLA

JULY 2014 - NOVEMBER 2014



Jim Pollock
Mayor



Colin Carter
Deputy mayor



Tim Breuer
Councillor



Merton Hodge
Councillor



Eddie Hughes
Councillor



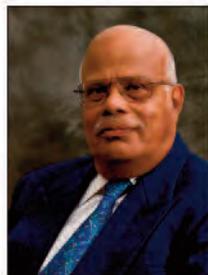
Joanne Marshall
Councillor



Ruby McGinniss
Councillor



Sarah Minney
Councillor



Raj Rajamani
Councillor



Jack Velthuisen
Councillor

NOVEMBER 2015 - JUNE 2015



Jim Pollock
Mayor



Thomas Antonio
Deputy mayor



Jenny Barnes
Councillor



Tim Breuer
Councillor



Colin Carter
Councillor



David Knox
Councillor



Clare McLaughlin
Councillor



Sarah Minney
Councillor



Rick Santucci
Councillor



Robert Schmitz
Councillor

ELECTORAL REPRESENTATION

The table below provides a comparison of the electoral representation quota for councils of a similar size and type to Whyalla with a ratio of elected members to electors.

| COUNCIL | ELECTORS | MEMBERS | RATIO |
|---------------|----------|---------|---------|
| Mount Gambier | 18,485 | 11 | 1: 1681 |
| Barossa | 16,803 | 12 | 1: 1400 |
| Gawler | 15,497 | 11 | 1: 1408 |
| Whyalla | 14,832 | 10 | 1: 1483 |
| Prospect | 14,347 | 9 | 1: 1594 |
| Murray Bridge | 13,447 | 10 | 1: 1344 |
| Port Pirie | 12361 | 10 | 1: 1236 |

ELECTOR REPRESENTATION REVIEW

Section 12(4) of the Local Government Act 1999 requires a council to conduct an elector representation review at least once every eight years.

The council commenced a full review in accordance with the Act during 2008/09 in which submissions from the public were invited.

The review was endorsed by the council at its meeting on August 17, 2009, at which time it was resolved that the principal member of the elected council be the mayor (elected by the whole of the community), the city not be divided into wards, and that that the elected council comprise nine area councillors.

Electors will be advised when the next representation review is to be held and how they can make submissions as part of a community consultation process.

ELECTED MEMBERS ALLOWANCES, SUPPORT

Elected members receive an annual allowance for performing and discharging official functions and duties. The Local Government Act 1999 provides for periodic adjustments to council member allowances and for these to be adjusted on each respective anniversary of the periodic election to reflect changes in the Consumer Price Index. A formula is set out in the relevant Regulations, and the State's Remuneration Tribunal applies the formula and determines the applicable amounts.

In 2014/15, these were:

| | | |
|--------------------------------------|----------|-----------------------|
| Mayor: | \$63,600 | (previously \$61,977) |
| Deputy mayor: | \$19,875 | (previously \$19,368) |
| Chairpersons – Section 41 committees | \$19,875 | (previously \$19,369) |
| Elected members | \$15,900 | (previously \$15,495) |

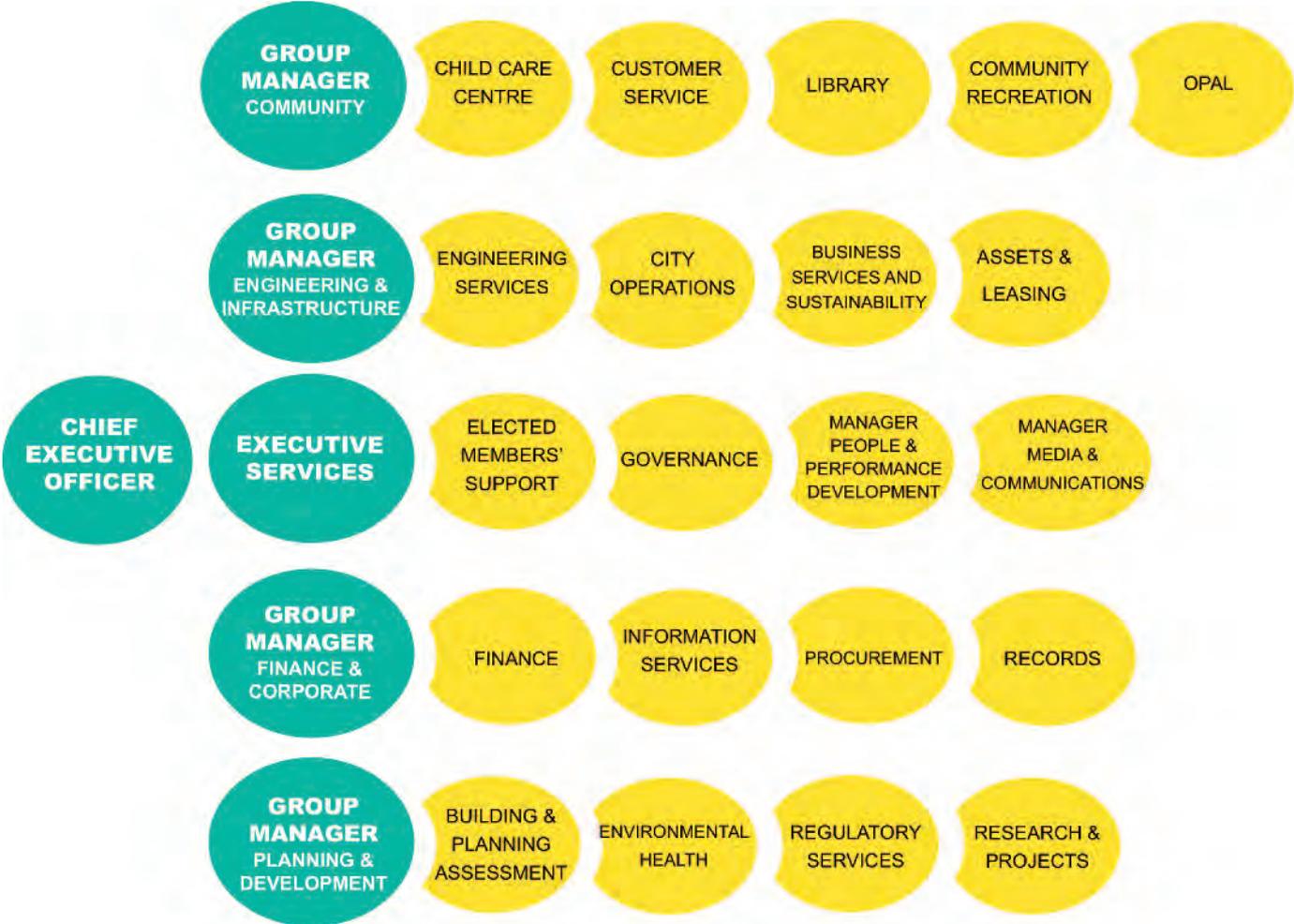
In addition, elected members were provided with Apple iPads to enable them to access their email calendar, agendas and minutes wherever they are at the time.

The mayor has access to a vehicle for council business and civic duties.

Office space and administrative support is also provided.

Full details of these and other reimbursements paid to elected members are detailed in the Register of Allowances and Benefits available for viewing at the City of Whyalla civic building.

ORGANISATIONAL STRUCTURE



A GLIMPSE INTO 2015/16

Whyalla City Council has adopted a recurrent budget deficit of \$2,236,941 with an underlying deficit of \$34,765, for the current 2015/16 financial year. This includes a general rate income increase of five per cent.

MAJOR FEATURES OF THE BUDGET STRATEGY

Increase rate revenue available for capital works in order to commit the amount required to maintain the city's existing infrastructure.

The 2015/16 budget allocates 21.5 per cent or \$8,423,098 for capital expenditure compared with 28 per cent during 2014/15.

The inquiry into financial sustainability identified the infrastructure gap (backlog) as a major issue for most South Australian councils.

Councils have not been allocating enough funds to capital expenditure in order to maintain existing assets.

The council's annual capital financial performance is sustainable if capital expenditure on the renewal or replacement of existing assets approximates the level of expenditure as detailed in the council's Asset Management plans.

Any shortfall of such capital expenditure would see future ratepayers being left with an excessive burden when it comes to replacing or renewing the council's non-financial assets.

This long term financial plan incorporates an increase in capital spending in order to maintain the asset base and eliminate the infrastructure gap.

Aim to keep rate increases to CPI + 2 per cent

Rates increased by 5 per cent to account for budget pressures and to assist in achieving surplus position.

To achieve annual surplus between 2.5 per cent and 7.5 per cent

Current surplus is below the target range.

To maintain net financial liabilities ratio of between (0) per cent and 50 per cent

Current level is at 46.6 per cent within the target range.

To renew and replace infrastructure at 110 per cent of amount set out in the Asset Management Plan.

Current renewal and replacements is 23 per cent.



MAJOR FEATURES OF THE BUDGET STRATEGY

The key principles contained in the council's adopted Ten Year Long Term Financial Plan have been incorporated into this year's budget.

Some of these main themes are:

- That our annual expenses on rehabilitation/replacement of existing assets should at least equal total annual depreciation;
- Additional rate income and expense reductions will be used to work towards an operating surplus; and
- Reserve funds are used to fund capital works in the first instance, loan funds will be used in the second instance, thus reducing interest costs.

Consistent with the City of Whyalla's commitment to community information and consultation, a budget forum was conducted during June in order for the public to comment.

The community consultation session has now become an annual event enabling the community to air their views in regards to the proposed financial budget.

BUDGET SUMMARY

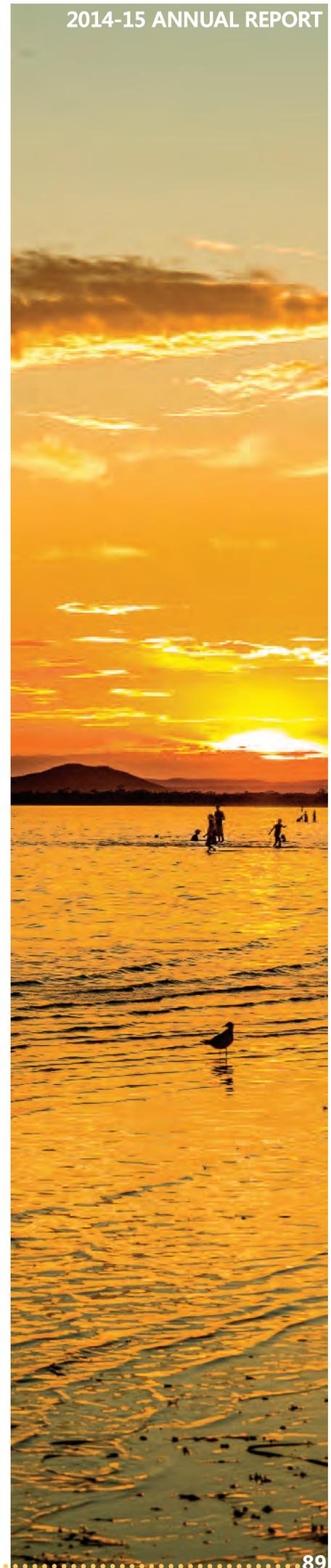
A prioritised continuous improvement framework has been established as part of a flexible and ongoing review process.

This will be a challenging process and require a total commitment to ensure success.

The outcome will consolidate the position of the City of Whyalla as a pro-active, forward focused council, which provides relevant and cost effective services to the community.

The council will:

- Revise the ten-year forward financial plan
- Revise the ten year asset management plans
- Review strategic planning priorities (Identify the council's core and non-core activities)
- Review the information technology needs and develop a digital strategy for the city
- Continue to implement a corporate governance program
- Identify future property development opportunities
- Review the council's financial progress in light of the inquiry into the sustainability of local government
- Look at entrepreneurial opportunities and how marketing might improve the viability of various operations
- Undertake an annual project planning timeline
- Revise the corporate management plan
- Revise departmental business plans
- Implement new legislative requirements in relation to the council budget and rating systems
- Continue to implement the council's waste management strategy



OPERATING STATEMENT 2014/15

| SERVICE PROGRAM | EXPENDITURE | INCOME | Surplus/(Deficit) |
|---------------------------------|---------------------|---------------------|----------------------|
| Environmental Services | \$4,901,827 | \$5,219,169 | \$317,342 |
| Planning & Development Services | \$1,399,395 | \$231,975 | \$(1,167,420) |
| Regulatory Services | \$828,802 | \$357,915 | \$(470,887) |
| Community Services | \$4,677,163 | \$2,517,060 | \$(2,160,103) |
| Community Recreation & Leisure | \$4,095,558 | \$401,810 | \$(3,693,748) |
| Assets & Engineering Services | \$8,529,759 | \$573,265 | \$(7,956,494) |
| Governance | \$968,234 | \$2,400 | \$(965,834) |
| Corporate Support Services | \$5,279,952 | \$19,140,155 | \$13,860,203 |
| TOTAL | \$30,680,690 | \$28,443,749 | \$(2,236,941) |
| UNDERLYING TOTAL | \$30,680,690 | \$30,645,925 | \$(34,765) |

IMPACT ON THE COUNCIL'S FINANCIAL POSITION

The council budgets include a high-level summary of both operating and capital investment activities prepared on a uniform and consistent basis.

The primary objective of this arrangement is to ensure that the councils provide a common 'core' of financial information, to enable more meaningful comparisons of each council's finances.

Long-term financial plans and annual financial statements are summarised on the same basis.

The table below summarises the City of Whyalla's finances using the uniform approach.

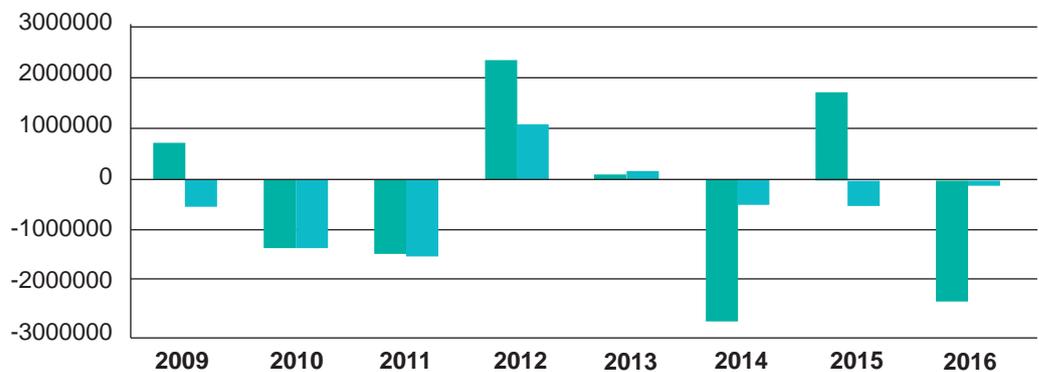
| YEAR ENDED JUNE 30 | 2014 Actual \$ | 2014 Actual \$ | 2014 Actual \$ | 2014 Actual \$ |
|--|-------------------|-------------------|-------------------|-------------------|
| Operating revenues | 25,115,758 | 28,625,611 | 31,506,122 | 28,443,749 |
| less Operating expenses | 27,810,228 | 28,624,576 | 29,825,744 | 30,680,690 |
| Operating surplus/(deficit) before capital amounts | (2,694,470) | 1,035 | 1,680,378 | (2,236,941) |
| Less: Net outlays on existing assets capital expenditure on renewal/replacement of existing assets | 10,321,110 | 7,546,654 | 6,230,361 | 5,553,598 |
| less Depreciation amortisation and impairment | 5,992,947 | 6,483,369 | 6,312,164 | 6,399,667 |
| less Proceeds from sale of replaced assets | 53,922 | 100,000 | 27,577 | 61,000 |
| | 4,274,241 | 963,285 | (109,380) | (907,069) |
| Less: Net outlays on new and upgraded assets | | | | |
| Capital expenditure on new/upgraded assets | 2,714,650 | 3,664,685 | 3,093,483 | 2,869,500 |
| Less Amounts specifically for new/upgraded assets | 2,277,330 | 1,420,000 | 1,147,691 | 1,654,473 |
| Less Proceeds from sale of surplus assets | 311,212 | 0 | 0 | 0 |
| | 126,108 | 2,244,685 | 1,945,792 | 1,215,027 |
| Net lending /(borrowing) for financial year | 7,094,819 | (3,206,935) | (156,034) | (2,544,899) |

FINANCIAL SUSTAINABILITY INDICATORS

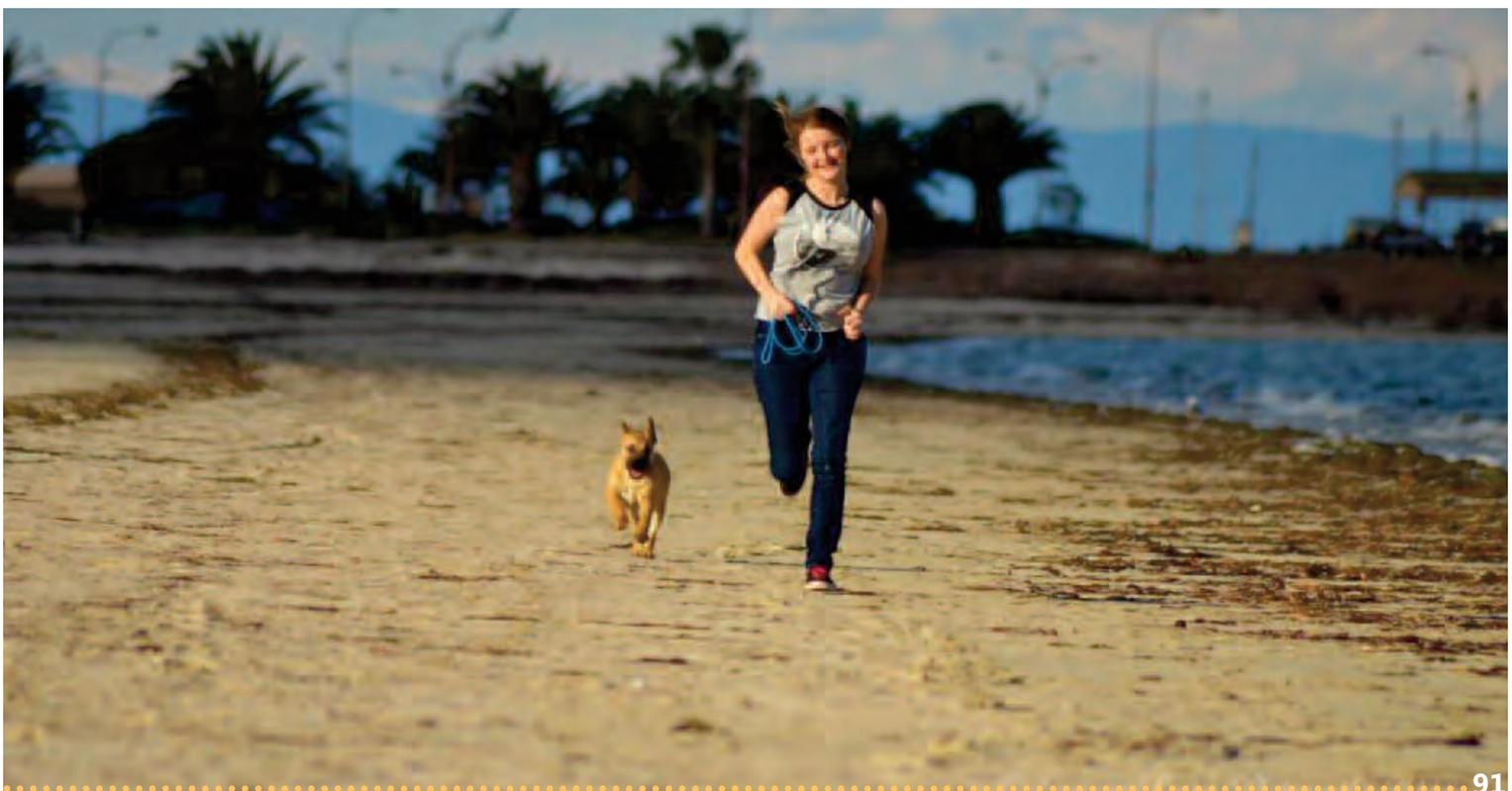
| KEY PERFORMANCE INDICATOR | ACTUAL 2014 | 2014/15 ADOPTED BUDGET | ACTUAL RESULT 2014/15 | ADOPTED BUDGET 30/06/16 | TARGETS | TARGET ACHIEVED YES/NO |
|------------------------------------|---------------|------------------------|-----------------------|-------------------------|--------------|------------------------|
| Operating surplus/(deficit) | \$(2,694,470) | \$1,035 | \$1,680,378 | \$(2,236,941) | Surplus | No |
| Operating surplus/(deficit) ratio | (16)% | 0% | 10% | (12)% | 2.5% to 7.5% | No |
| Net financial liabilities ratio | 40% | 42% | 31% | 47.4% | 0% to 50% | Yes |
| Asset sustainability ratio | 169% | 120% | 85% | 23%* | 90% to 110% | No |
| Underlying surplus/(deficit) | \$(409,825) | \$1,035 | \$(486,798) | \$(34,765) | | No |
| Underlying surplus/(deficit) ratio | (2)% | 0% | (3)% | < (1)% | | No |

SUSTAINABILITY INDICATORS

OPERATING SURPLUS/(DEFICIT)



| | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
|-------------------------------------|---------|----------|----------|---------|--------|----------|---------|----------|
| SURPLUS/(DEFICIT) | 702434 | -1251111 | -1367579 | 2233737 | 91242 | -2694470 | 1690378 | -2236941 |
| UNDERLYING SURPLUS/(DEFICIT) | -474288 | -1263468 | -1371657 | 1070525 | 162966 | -409825 | -486798 | -34765 |





OUR PEOPLE

| Labour force (full time equivalent) | 2013/14 | 2014/15 |
|-------------------------------------|---------|---------|
| Executive Services | 2.0 | 2.0 |
| Customer Service | 4.4 | 3.9 |
| Organisational Development | 3.0 | 3.0 |
| Total | 9.4 | 8.9 |
| Corporate Services | | |
| Administration | 2.0 | 2.0 |
| Finance | 6.7 | 6 |
| Information Technology | 3.0 | 3.0 |
| Purchasing | 2.0 | 1 |
| Records Management | 2.8 | 2.8 |
| Child Care Centre | 12.2 | 11.3 |
| Libraries | 8.0 | 7.7 |
| Community Services | 3.0 | 2.5 |
| Total | 40.7 | 36.30 |
| Infrastructure | | |
| Supervisors | 8.0 | 6.0 |
| Administrative/Technical | 7.0 | 5.0 |
| Land Fill & Environment | 5.0 | 4.7 |
| Tradespersons | 1.0 | 1 |
| Labourers/Operators | 1.0 | 1.6 |
| Asset Management | 1.0 | 1.0 |
| Total | 36.0 | 35.9 |
| Development Services | | |
| Development services | 12.6 | 14.6 |
| Tourism/Media | 6.7 | 7.2 |
| Total | 19.3 | 21.80 |
| Traineeships/Apprenticeship | 0.0 | 0.0 |
| Externally funded | 0.0 | 0.0 |
| Total full time employees (FTEs) | 123.4 | 121.2 |

Sincere thanks goes to

John Murray

Eric Brokken

Greg Sketcher

Rebecca Kittel

Karen Bilney

Fee Moellner

Alaina Nicholson

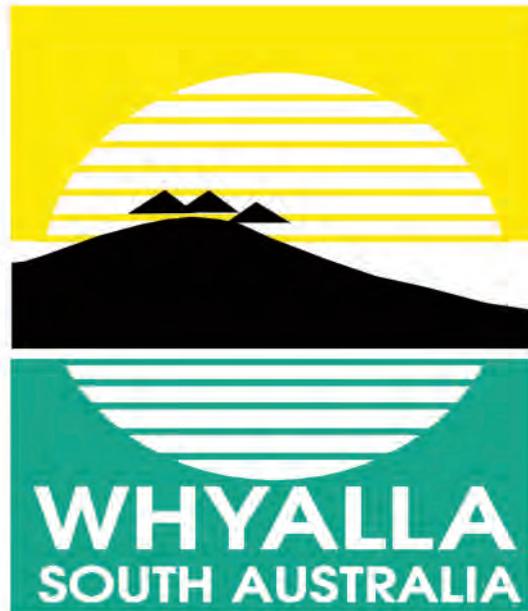
Genine Prater

Michael Zubrinich

Jeff Croft

**for providing photographs to be
used in this report**





THE CORPORATION OF THE CITY OF WHYALLA

**GENERAL PURPOSE FINANCIAL REPORTS
FOR THE YEAR ENDING 30 JUNE 2015**

City of Whyalla

General Purpose Financial Reports for the year ended 30 June 2015

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THE CORPORATION OF THE CITY OF WHYALLA

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2015

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2015 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.



.....
Peter Peppin
CHIEF EXECUTIVE OFFICER



.....
Jim Pollock
MAYOR/COUNCILLOR

Date:

30.09.15
.....

City of Whyalla

STATEMENT OF COMPREHENSIVE INCOME
for the year ended 30 June 2015

| | Notes | 2015 \$ | 2014 \$ |
|--|-------|--------------------------|--------------------------|
| INCOME | | | |
| Rates | 2 | 18,360,514 | 17,188,324 |
| Statutory charges | 2 | 405,782 | 493,684 |
| User charges | 2 | 4,070,419 | 3,405,454 |
| Grants, subsidies and contributions | 2 | 6,979,627 | 2,728,555 |
| Investment income | 2 | 38,066 | 60,270 |
| Reimbursements | 2 | 115,391 | 107,735 |
| Other income | 2 | 1,536,323 | 1,131,736 |
| Total Income | | <u>31,506,122</u> | <u>25,115,758</u> |
| EXPENSES | | | |
| Employee costs | 3 | 10,332,389 | 9,394,813 |
| Materials, contracts & other expenses | 3 | 12,791,660 | 12,253,376 |
| Depreciation, amortisation & impairment | 3 | 6,312,164 | 5,992,947 |
| Finance costs | 3 | 389,531 | 169,092 |
| Total Expenses | | <u>29,825,744</u> | <u>27,810,228</u> |
| OPERATING SURPLUS / (DEFICIT) | | 1,680,378 | (2,694,470) |
| Asset disposal & fair value adjustments | 4 | (327,652) | (385,335) |
| Amounts received specifically for new or upgraded assets | 2 | 1,147,691 | 2,277,330 |
| NET SURPLUS / (DEFICIT) | | <u>2,500,417</u> | <u>(802,475)</u> |
| transferred to Equity Statement | | | |
| Other Comprehensive Income | | | |
| Changes in revaluation surplus - infrastructure, property, plant & equipment | 9 | - | 16,256,707 |
| TOTAL COMPREHENSIVE INCOME | | <u>2,500,417</u> | <u>15,454,232</u> |

This Statement is to be read in conjunction with the attached Notes.

City of Whyalla
STATEMENT OF FINANCIAL POSITION
as at 30 June 2015

| ASSETS | Notes | 2015 | 2014 |
|---|-------|---------------------------|---------------------------|
| | | \$ | \$ |
| Current Assets | | | |
| Cash and cash equivalents | 5 | 652,589 | 1,730,758 |
| Trade & other receivables | 5 | 3,108,517 | 2,545,811 |
| Inventories | 5 | 155,898 | 164,300 |
| Total Current Assets | | <u>3,917,004</u> | <u>4,440,869</u> |
| Non-current Assets | | | |
| Financial assets | 6 | 10,143 | 19,642 |
| Infrastructure, property, plant & equipment | 7 | 246,508,129 | 243,800,343 |
| Other non-current assets | 6 | 3,153,747 | 3,205,082 |
| Total Non-current Assets | | <u>249,672,019</u> | <u>247,025,067</u> |
| Total Assets | | <u>253,589,023</u> | <u>251,465,936</u> |
| LIABILITIES | | | |
| Current Liabilities | | | |
| Trade & other payables | 8 | 2,011,441 | 2,151,842 |
| Borrowings | 8 | 106,985 | 109,973 |
| Provisions | 8 | 2,253,427 | 2,062,767 |
| Total Current Liabilities | | <u>4,371,853</u> | <u>4,324,582</u> |
| Non-current Liabilities | | | |
| Borrowings | 8 | 7,456,889 | 8,165,959 |
| Provisions | 8 | 1,776,304 | 1,491,832 |
| Total Non-current Liabilities | | <u>9,233,193</u> | <u>9,657,791</u> |
| Total Liabilities | | <u>13,605,046</u> | <u>13,982,373</u> |
| NET ASSETS | | <u>239,983,977</u> | <u>237,483,563</u> |
| EQUITY | | | |
| Accumulated Surplus | | 32,834,835 | 30,219,376 |
| Asset Revaluation Reserves | 9 | 205,883,127 | 205,883,127 |
| Other Reserves | 9 | 1,266,015 | 1,381,060 |
| TOTAL EQUITY | | <u>239,983,977</u> | <u>237,483,563</u> |

This Statement is to be read in conjunction with the attached Notes.

City of Whyalla

STATEMENT OF CASH FLOWS for the year ended 30 June 2015

| | Notes | 2015 \$ | 2014 \$ |
|---|-----------|--------------------|---------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| <u>Receipts</u> | | | |
| Rates - general & other | | 18,280,275 | 17,034,384 |
| Fees & other charges | | 438,019 | 532,905 |
| User charges | | 3,860,581 | 4,783,568 |
| Investment receipts | | 44,062 | 72,979 |
| Grants utilised for operating purposes | | 7,503,099 | 2,933,197 |
| Reimbursements | | 126,930 | 107,236 |
| Other revenues | | 3,541,896 | 2,161,889 |
| <u>Payments</u> | | | |
| Employee costs | | (10,355,118) | (9,149,998) |
| Materials, contracts & other expenses | | (15,310,593) | (15,234,244) |
| Finance payments | | (364,047) | (112,876) |
| Net Cash provided by (or used in) Operating Activities | | 7,765,104 | 3,129,040 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| <u>Receipts</u> | | | |
| Amounts specifically for new or upgraded assets | | 1,147,691 | 2,277,330 |
| Sale of replaced assets | | 27,577 | 53,922 |
| Sale of surplus assets | | - | 69,337 |
| Sale of real estate developments | | - | 241,875 |
| Repayments of loans by community groups | | 17,364 | 16,199 |
| <u>Payments</u> | | | |
| Expenditure on renewal/replacement of assets | | (6,230,361) | (10,321,110) |
| Expenditure on new/upgraded assets | | (3,093,483) | (2,714,650) |
| Net Cash provided by (or used in) Investing Activities | | (8,131,212) | (10,377,097) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| <u>Receipts</u> | | | |
| Proceeds from borrowings | | - | 7,702,085 |
| <u>Payments</u> | | | |
| Repayments of borrowings | | (712,060) | (602,295) |
| Net Cash provided by (or used in) Financing Activities | | (712,060) | 7,099,790 |
| Net Increase (Decrease) in cash held | | (1,078,169) | (148,267) |
| Cash & cash equivalents at beginning of period | 11 | 1,730,758 | 1,879,025 |
| Cash & cash equivalents at end of period | 11 | 652,589 | 1,730,758 |

This Statement is to be read in conjunction with the attached Notes

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011 dated 1 July 2013.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar (\$).

2 The Local Government Reporting Entity

The Corporation of the City of Whyalla is incorporated under the SA Local Government Act 1999 and has its principal place of business at Darling Terrace Whyalla SA 5600. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Trust monies and property held by Council but subject to the control of other persons have been excluded from these reports. A separate statement of moneys held in the Trust Fund is available for inspection at the Council Office by any person free of charge.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

Note 1 – SIGNIFICANT ACCOUNTING POLICIES (cont)

3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In the month of June in recent years the Federal Government has paid amounts of untied financial assistance grants, which are recognised on receipt, in advance of the year of allocation. In June 2011, one quarter of the 2011/12 allocation amounting to \$1,193,157 was paid in advance; in June 2012, two quarters of the 2012/13 allocation: \$2,356,369; and in June 2013, again two quarters of the 2013/14 allocation: \$2,284,645 was received. In June 2015 the Federal Government again paid amounts of untied financial assistance grants, which are recognised on receipt, in advance of the year of allocation. Two quarters of the 2015/16 allocation amounting to \$2,167,176 was paid in advance. Accordingly, the operating results of these periods were distorted compared to those that would have been reported had the grants been paid in a consistent manner.

The actual amounts of untied grants received during the reporting periods (including the advance allocations) are disclosed in Note 2.

3.1 Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

Note 1 – SIGNIFICANT ACCOUNTING POLICIES (cont)

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

5.1 Real Estate Assets Developments

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense.

Revenues arising from the sale of property are recognised in the operating statement when settlement is completed.

5.2 Other Real Estate held for resale

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Certain properties, auctioned for non-payment of rates in accordance with the Local Government Act but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred.

6 Infrastructure, Property, Plant & Equipment

6.1 Land under roads

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.

6.2 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

Note 1 – SIGNIFICANT ACCOUNTING POLICIES (cont)

6.3 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

6.4 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 7.

6.5 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

6.6 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

THE CORPORATION OF THE CITY OF WHYALLA
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2015

Note 1 – SIGNIFICANT ACCOUNTING POLICIES (cont)

6.7 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

9 Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

| | |
|------------------------------------|-------------------------|
| Weighted average discount rate | 2.3% (2014, 2.9%) |
| Weighted average settlement period | 7 years (2014, 7 years) |

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

Note 1 – SIGNIFICANT ACCOUNTING POLICIES (cont)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council has recognised amounts accrued in the past as part of an enterprise incentive aimed at reducing work absences.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

10 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

11 Joint Ventures and Associated Entities

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements are not material.

12 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

13 Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2015 reporting period and have not been used in preparing these reports.

| | |
|----------|---------------------------------------|
| AASB 7 | Financial Instruments – Disclosures |
| AASB 9 | Financial Instruments |
| AASB 15 | Revenue from Contracts with Customers |
| AASB 124 | Related Party Disclosures |

THE CORPORATION OF THE CITY OF WHYALLA
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2015

Note 1 – SIGNIFICANT ACCOUNTING POLICIES (cont)

Standards containing consequential amendments to other Standards and Interpretations arising from the above - AASB 2010-7, AASB 2014-1, AASB 2014-3, AASB 2014-4, AASB 2014-5, AASB 2014-6, AASB 2014-7, AASB 2014-8, AASB 2014-9, AASB 14-10, AASB 15-1, AASB 15-2, AASB 15-3, AASB 15-4, AASB 15-5 and AASB 2015-6.

(Standards not affecting local government have been excluded from the above list.)

Council is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

The Australian Accounting Standards Board is currently reviewing AASB 1004 Contributions. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

Note 2 - INCOME

| | Notes | 2015 \$ | 2014 \$ |
|--|-------|------------|------------|
| RATES REVENUES | | | |
| <u>General Rates</u> | | 14,766,118 | 13,854,115 |
| Less: Mandatory rebates | | (39,735) | (55,684) |
| Less: Discretionary rebates, remissions & write offs | | (150,495) | (139,002) |
| | | 14,575,888 | 13,659,429 |
| <u>Other Rates</u> (including service charges) | | | |
| Natural Resource Management levy | | 716,605 | 695,038 |
| Waste collection | | 3,280,488 | 3,046,084 |
| | | 3,997,093 | 3,741,122 |
| <u>Other Charges</u> | | | |
| Penalties for late payment | | 107,954 | 95,118 |
| | | 107,954 | 95,118 |
| Less: Discretionary rebates, remissions & write offs | | (320,421) | (307,345) |
| | | 18,360,514 | 17,188,324 |
| STATUTORY CHARGES | | | |
| Development Act fees | | 82,052 | 130,883 |
| Town Planning fees | | 77,064 | 106,957 |
| Health & Septic Tank Inspection fees | | 3,516 | 3,226 |
| Animal registration fees & fines | | 202,065 | 218,327 |
| Parking fines / Expiation fees | | 25,345 | 15,344 |
| Environment control fines | | - | 630 |
| Other licences, fees, & fines | | 15,740 | 18,317 |
| | | 405,782 | 493,684 |
| USER CHARGES | | | |
| Cemetery/crematoria fees | | 338,093 | 258,526 |
| Airport charges | | 858,816 | 658,939 |
| Marina fees | | 86,384 | 69,692 |
| Child care centre | | 417,789 | 534,256 |
| Hall & equipment hire | | 243,963 | 182,641 |
| Waste fees | | 1,499,261 | 1,146,013 |
| Sales - general | | 266,869 | 227,591 |
| Subsidies received on behalf of users | | 239,199 | 217,334 |
| Sundry | | 120,045 | 110,462 |
| | | 4,070,419 | 3,405,454 |
| INVESTMENT INCOME | | | |
| Interest on investments | | | |
| Local Government Finance Authority | | 13,825 | 22,234 |
| Banks & other | | 21,825 | 34,456 |
| Loans to community groups | | 2,416 | 3,580 |
| | | 38,066 | 60,270 |

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

NOTE 2 - INCOME (continued)

| | 2015 | 2014 |
|---|------------------|------------------|
| Notes | \$ | \$ |
| REIMBURSEMENTS | | |
| - for roadworks | 15,000 | 3,500 |
| - for private works | 5,351 | - |
| - by joint undertakings | 95,040 | 104,235 |
| | <u>115,391</u> | <u>107,735</u> |
| OTHER INCOME | | |
| Insurance & other recoupments - infrastructure, property, plant & equipment | 120,502 | 107,723 |
| Management other income | 87,045 | 71,248 |
| Finance debt collection | 95,438 | 78,125 |
| Quarry income | 109,064 | 81,640 |
| Rebates received | 681,327 | 689,619 |
| Sundry | 442,947 | 103,381 |
| | <u>1,536,323</u> | <u>1,131,736</u> |

During the 2014/15 financial year, the Council completed a review of all landfill rehabilitation and capping costs which resulted in a reduction of \$324,516 to the liability. This reduction in liability is a non-cash transaction reflected in Sundry Income.

GRANTS, SUBSIDIES, CONTRIBUTIONS

| | | |
|--|------------------|------------------|
| Amounts received specifically for new or upgraded assets | 1,147,691 | 2,247,330 |
| Clean Energy Future grants etc. | - | 30,000 |
| Other grants, subsidies and contributions | 6,979,627 | 2,728,555 |
| | <u>8,127,318</u> | <u>5,005,885</u> |

The functions to which these grants relate are shown in Note 12.

Sources of grants

| | | |
|-------------------------|------------------|------------------|
| Commonwealth government | 68,791 | 140,000 |
| State government | 6,904,928 | 2,513,555 |
| Other | 1,153,599 | 2,352,330 |
| | <u>8,127,318</u> | <u>5,005,885</u> |

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

NOTE 2 - INCOME (continued)

| | 2015 | 2014 |
|--|----------------------|-------------|
| Notes | \$ | \$ |
| Conditions over grants & contributions | | |
| <i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</i> | | |
| <i>Unexpended at the close of the previous reporting period</i> | 1,381,060 | 767,961 |
| <i>Less: expended during the current period from revenues recognised in previous reporting periods</i> | | |
| <i>Roads Infrastructure</i> | (283,285) | (12,656) |
| <i>Heritage & Cultural Services</i> | (459,799) | (213,740) |
| <i>Subtotal</i> | (743,084) | (226,396) |
| <i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i> | | |
| <i>Roads Infrastructure</i> | 223,203 | 341,815 |
| <i>Heritage & Cultural Services</i> | 404,837 | 497,680 |
| <i>Subtotal</i> | 628,040 | 839,495 |
| <i>Unexpended at the close of this reporting period</i> | 1,266,016 | 1,381,060 |
| <i>Net increase (decrease) in assets subject to conditions in the current reporting period</i> | (115,044) | 613,099 |

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 3 - EXPENSES

| | Notes | 2015 \$ | 2014 \$ |
|--|-------|-------------------|-------------------|
| EMPLOYEE COSTS | | | |
| Salaries and Wages | | 7,397,242 | 6,766,011 |
| Employee leave expense | | 1,725,772 | 1,609,726 |
| Superannuation - defined contribution plan contributions | 18 | 483,583 | 407,263 |
| Superannuation - defined benefit plan contributions | 18 | 345,556 | 346,928 |
| Workers' Compensation Insurance | | 460,342 | 375,696 |
| Less: Capitalised and distributed costs | | (80,106) | (110,811) |
| Total Operating Employee Costs | | 10,332,389 | 9,394,813 |
| Total Number of Employees | | 121 | 123 |
| <i>(Full time equivalent at end of reporting period)</i> | | | |
| MATERIALS, CONTRACTS & OTHER EXPENSES | | | |
| <u>Prescribed Expenses</u> | | | |
| Auditor's Remuneration | | | |
| - Auditing the financial reports | | 16,300 | 15,500 |
| Bad and Doubtful Debts | | 7,973 | 10,450 |
| Elected members' expenses | | 258,488 | 241,464 |
| Election expenses | | 64,026 | 5,631 |
| Subtotal - Prescribed Expenses | | 346,787 | 273,045 |
| <u>Other Materials, Contracts & Expenses</u> | | | |
| Contractors | | 3,121,679 | 3,141,471 |
| Energy | | 867,888 | 847,535 |
| Insurance | | 353,196 | 336,921 |
| Maintenance | | 349,741 | 351,208 |
| Legal Expenses | | 275,771 | 68,507 |
| Levies paid to government - NRM levy | | 710,460 | 693,443 |
| Parts, accessories & consumables | | 2,865,101 | 2,653,349 |
| Professional services | | 2,293,622 | 2,409,270 |
| Sundry | | 1,607,415 | 1,478,627 |
| Subtotal - Other Materials, Contracts & Expenses | | 12,444,873 | 11,980,331 |
| | | 12,791,660 | 12,253,376 |

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 3 - EXPENSES (cont)

| | Notes | 2015 \$ | 2014 \$ |
|--|-------|------------------|------------------|
| DEPRECIATION, AMORTISATION & IMPAIRMENT | | | |
| Depreciation | | | |
| Land Improvements | | 333,846 | 335,008 |
| Irrigation Systems | | 57,874 | 57,315 |
| Buildings Level 2 | | 104,478 | 104,478 |
| Buildings Level 3 | | 882,959 | 869,484 |
| Playgrounds | | 94,945 | 94,945 |
| Street Furniture | | 72,462 | 64,929 |
| Roads & Footpaths | | 3,333,422 | 3,201,094 |
| Runway Assets | | 150,628 | 98,841 |
| Stormwater drainage | | 366,000 | 509,576 |
| Plant & Equipment | | 333,365 | 353,947 |
| Furniture & Fittings | | 189,239 | 182,847 |
| Landfill assets | | 346,357 | 165,766 |
| Other Assets | | 117,197 | 90,229 |
| | | <u>6,382,772</u> | <u>6,128,459</u> |
| Less: Capitalised and distributed costs | | (70,608) | (135,512) |
| | | <u>6,312,164</u> | <u>5,992,947</u> |
| FINANCE COSTS | | | |
| Interest on overdraft and short-term drawdown | | 358,543 | 121,865 |
| Interest on Loans | | 30,988 | 47,227 |
| | | <u>389,531</u> | <u>169,092</u> |

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

| | Notes | 2015 \$ | 2014 \$ |
|---|-------|------------------|------------------|
| INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT | | | |
| <i>Assets renewed or directly replaced</i> | | | |
| Proceeds from disposal | | 27,577 | 53,922 |
| Less: Carrying amount of assets sold | | 341,978 | 664,212 |
| Gain (Loss) on disposal | | (314,401) | (610,290) |
| <i>Assets surplus to requirements</i> | | | |
| Proceeds from disposal | | - | 69,337 |
| Less: Carrying amount of assets sold | | 13,251 | 18,922 |
| Gain (Loss) on disposal | | (13,251) | 50,415 |
| REAL ESTATE DEVELOPMENT ASSETS | | | |
| Proceeds from disposal | | - | 241,875 |
| Less: Carrying amount of assets sold | | - | 67,335 |
| Gain (Loss) on disposal | | - | 174,540 |
| NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS | | (327,652) | (385,335) |

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 5 - CURRENT ASSETS

| | Notes | 2015 \$ | 2014 \$ |
|---|-------|-------------------|-------------------|
| CASH & EQUIVALENT ASSETS | | | |
| Cash on Hand and at Bank | | 61,730 | 1,149,692 |
| Short Term Deposits & Bills, etc | | <u>590,859</u> | <u>581,066</u> |
| | | <u>652,589</u> | <u>1,730,758</u> |
| TRADE & OTHER RECEIVABLES | | | |
| Rates - General & Other | | 1,012,786 | 933,328 |
| Rates postponed for State Seniors | | 7,235 | 6,454 |
| Accrued Revenues | | 134,281 | 140,277 |
| Debtors - general | | 1,797,724 | 1,232,426 |
| GST Recoupment | | 69,248 | 188,588 |
| Prepayments | | 98,695 | 80,924 |
| Loans to community organisations | | 9,498 | 17,363 |
| Sundry | | <u>20,782</u> | <u>16,987</u> |
| Total | | <u>3,150,249</u> | <u>2,616,347</u> |
| Less: Allowance for Doubtful Debts | | <u>41,732</u> | <u>70,536</u> |
| | | <u>3,108,517</u> | <u>2,545,811</u> |
| <i>Amounts included in other financial assets that are not expected to be received within 12 months of reporting date are disclosed in Note 13.</i> | | | |
| INVENTORIES | | | |
| Stores & Materials | | 123,755 | 121,920 |
| Trading Stock | | <u>32,143</u> | <u>42,380</u> |
| | | <u>155,898</u> | <u>164,300</u> |

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 6 - NON-CURRENT ASSETS

| FINANCIAL ASSETS | Notes | 2015 \$ | 2014 \$ |
|---|-------|-------------------------|-------------------------|
| Receivables | | | |
| Loans to community organisations | | <u>10,143</u> | <u>19,642</u> |
| TOTAL FINANCIAL ASSETS | | <u>10,143</u> | <u>19,642</u> |
| OTHER NON-CURRENT ASSETS | | | |
| Inventories | | | |
| Real Estate Developments | | 3,153,747 | 3,153,747 |
| Capital Works-in-Progress | | - | 51,335 |
| | | <u>3,153,747</u> | <u>3,205,082</u> |
| Real Estate Developments - Current & Non-Current | | | |
| Industrial & Commercial | | 3,153,747 | 3,153,747 |
| Total Real Estate for Resale | | <u>3,153,747</u> | <u>3,153,747</u> |
| Represented by: | | | |
| Acquisition Costs | | 561,136 | 561,136 |
| Development Costs | | 2,414,163 | 2,414,163 |
| Finance Costs | | 178,448 | 178,448 |
| Total Real Estate for Resale | | <u>3,153,747</u> | <u>3,153,747</u> |
| Apportionment of Real Estate Developments | | | |
| Current Assets | | - | - |
| Non-Current Assets | | <u>3,153,747</u> | <u>3,153,747</u> |
| | | <u>3,153,747</u> | <u>3,153,747</u> |

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

| | AASB 13 Fair Value Level | 2014 | | | | 2015 | | | |
|--|--------------------------------|--------------------|-------------------|----------------------|--------------------|--------------------|-------------------|----------------------|--------------------|
| | | AT FAIR VALUE | AT COST | ACCUM DEP'N | CARRYING AMOUNT | AT FAIR VALUE | AT COST | ACCUM DEP'N | CARRYING AMOUNT |
| | | \$ | | | | \$ | | | |
| Land Level 2 | 2 | 1,321,000 | - | - | 1,321,000 | 1,321,000 | 447,084 | - | 1,768,084 |
| Land Level 3 | 3 | 35,460,000 | - | - | 35,460,000 | 35,460,000 | - | - | 35,460,000 |
| Land Improvements | 3 | 13,332,204 | - | (4,162,672) | 9,169,532 | 13,332,204 | 1,804,115 | (4,496,518) | 10,639,801 |
| Irrigation Systems | | - | 8,113,622 | (445,895) | 7,667,727 | - | 8,477,561 | (503,768) | 7,973,793 |
| Buildings Level 2 | 2 | 6,215,000 | - | (104,478) | 6,110,522 | 6,215,000 | 31,612 | (208,956) | 6,037,656 |
| Buildings Level 3 | 3 | 54,033,066 | - | (34,268,237) | 19,764,829 | 54,033,066 | 664,909 | (35,151,196) | 19,546,779 |
| Playgrounds | | 1,707,840 | - | (787,885) | 919,955 | 1,707,840 | 97,630 | (882,830) | 922,640 |
| Street Furniture | | 920,343 | 943,984 | (541,027) | 1,323,300 | 920,343 | 1,079,137 | (613,489) | 1,385,991 |
| Roads & Footpaths | 3 | 225,882,369 | - | (97,452,276) | 128,430,093 | 224,367,644 | 2,962,890 | (99,601,604) | 127,728,930 |
| Runway Assets | 3 | 9,319,371 | - | (3,522,220) | 5,797,151 | 9,319,371 | - | (3,672,848) | 5,646,523 |
| Stormwater drainage | 3 | 34,755,296 | - | (13,155,455) | 21,599,841 | 34,755,296 | 532,568 | (13,521,455) | 21,766,409 |
| Plant & Equipment | | - | 4,529,027 | (2,884,782) | 1,644,245 | - | 5,539,428 | (3,080,868) | 2,458,560 |
| Furniture & Fittings | | - | 3,958,055 | (2,180,923) | 1,777,132 | - | 4,013,904 | (2,370,163) | 1,643,741 |
| Landfill assets | | 807,863 | 3,660,262 | (2,654,878) | 1,813,247 | 807,863 | 4,753,235 | (3,001,235) | 2,559,863 |
| Other Assets | | - | 3,775,770 | (2,774,001) | 1,001,769 | - | 3,853,118 | (2,883,759) | 969,359 |
| TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT | | 383,754,352 | 24,980,720 | (164,934,729) | 243,800,343 | 382,239,627 | 34,257,191 | (169,988,689) | 246,508,129 |
| Comparatives | | 299,856,952 | 34,560,426 | (113,192,433) | 221,224,945 | 383,754,352 | 24,980,720 | (164,934,729) | 243,800,343 |

This Note continues on the following pages.

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

| | CARRYING AMOUNT MOVEMENTS DURING YEAR | | | | | | | | | | 2015 \$ |
|--|---------------------------------------|------------------|-------------------|--------------------|--------------|------------|-----------|----------|--------------------|--------------------|------------|
| | \$ | | | | | | | | | | |
| | 2014 CARRYING AMOUNT | Additions | | Disposals | Depreciation | Impairment | Transfers | | Net Revaluation | CARRYING AMOUNT | |
| | New/Upgrade | Renewals | In | | | | Out | | | | |
| Land Level 2 | 1,321,000 | 447,084 | - | - | - | - | - | - | - | 1,768,084 | |
| Land Level 3 | 35,460,000 | - | - | - | - | - | - | - | - | 35,460,000 | |
| Land Improvements | 9,169,532 | 1,804,115 | - | (333,846) | - | - | - | - | - | 10,639,801 | |
| Irrigation Systems | 7,667,727 | - | 363,940 | (57,874) | - | - | - | - | - | 7,973,793 | |
| Buildings Level 2 | 6,110,522 | - | 31,612 | (104,478) | - | - | - | - | - | 6,037,656 | |
| Buildings Level 3 | 19,764,829 | - | 664,909 | (882,959) | - | - | - | - | - | 19,546,779 | |
| Playgrounds | 919,955 | 97,630 | - | (94,945) | - | - | - | - | - | 922,640 | |
| Street Furniture | 1,323,300 | 135,153 | - | (72,462) | - | - | - | - | - | 1,385,991 | |
| Roads & Footpaths | 128,430,093 | - | 2,962,890 | (3,333,422) | - | - | - | - | - | 127,728,930 | |
| Runway Assets | 5,797,151 | - | - | (150,628) | - | - | - | - | - | 5,646,523 | |
| Stormwater drainage | 21,599,841 | - | 532,568 | (366,000) | - | - | - | - | - | 21,766,409 | |
| Plant & Equipment | 1,644,245 | - | 1,170,876 | (333,365) | - | - | - | - | - | 2,458,560 | |
| Furniture & Fittings | 1,777,132 | - | 55,849 | (189,239) | - | - | - | - | - | 1,643,741 | |
| Landfill assets | 1,813,247 | 609,501 | - | (346,357) | - | - | - | - | - | 2,559,863 | |
| Other Assets | 1,001,769 | - | 86,191 | (117,197) | - | - | - | - | - | 969,359 | |
| TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT | 243,800,343 | 3,093,483 | 6,352,307 | (6,382,772) | - | - | - | - | - | 246,508,129 | |
| Comparatives | 221,224,945 | 2,714,650 | 10,415,634 | (6,128,459) | - | - | - | - | - | 243,800,343 | |

This Note continues on the following pages.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

Note 7 (cont) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Valuation of Assets

General Valuation Principles

Accounting procedure: Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 *Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

Highest and best use: For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Fair value hierarchy level 2 valuations: Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land: Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets: There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

Note 7 – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (cont)

Capitalisation thresholds used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

| | |
|---|----------|
| Office Furniture & Equipment | \$1,000 |
| Other Plant & Equipment | \$1,000 |
| Buildings - New Construction/Extensions | \$10,000 |
| Park & Playground Furniture & Equipment | \$2,000 |
| Road Construction & Reconstruction | \$10,000 |
| Paving & Footpaths, Kerb & Gutter | \$2,000 |
| Drains & Culverts | \$5,000 |
| Reticulation Extensions | \$5,000 |
| Sidelines & Household Connections | \$5,000 |
| Artworks | \$5,000 |

Estimated Useful Lives: Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

| | |
|---|-----------------|
| Plant, Furniture & Equipment | |
| Office Equipment | 5 to 10 years |
| Office Furniture | 10 to 20 years |
| Vehicles and Road-Making Equipment | 5 to 8 years |
| Other Plant & Equipment | 5 to 15 years |
| Building & Other Structures | |
| Buildings – Masonry | 50 to 100 years |
| Buildings – Other Construction | 20 to 40 years |
| Park Structures – Masonry | 50 to 100 years |
| Park Structures – Other Construction | 20 to 40 years |
| Playground Equipment | 5 to 15 years |
| Benches, Seats, etc. | 10 to 20 years |
| Infrastructure | |
| Sealed Roads – Surface | 15 to 30 years |
| Sealed Roads – Structure | 55 to 80 years |
| Unsealed Roads | 10 to 20 years |
| Paving & Footpaths, Kerb & Gutter | 15 to 65 years |
| Drains | 70 to 100 years |
| Culverts | 70 years |
| Flood Control Structures | 80 to 100 years |
| Dams and Reservoirs | 80 to 100 years |
| Bores | 20 to 40 years |
| Reticulation Pipes – PVC | 70 to 100 years |
| Reticulation Pipes – other | 25 to 75 years |
| Pumps & Telemetry | 15 to 25 years |
| Other Assets | |
| Library Books | 10 to 15 years |
| Artworks | indefinite |

Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, have not recognised land under roads in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the replacement cost basis.

Council's land and land improvements assets were independently valued by Opteon Pty Ltd and Tonkin Consulting as at 30 June 2014.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

Note 7 – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (cont)

Level 3 classified land and land improvements assets relate to properties where there is an inability or restriction on Council to sell this asset on the open market.

Assets acquired since the last valuation have been recorded at cost.

Buildings

The asset class of buildings was revalued by Tonkin Consulting and Opteon Pty Ltd as at 30 June 2014.

Buildings have been disclosed as either Fair Value hierarchy Level 2 valuations or as Fair Value hierarchy Level 3 valuations, in accordance with AASB 13 Fair Value Measurement.

Building valuations, disclosed as Level 2, are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Building valuations, disclosed as Level 3 have been determined to have no known market for these assets and they are valued at depreciated current replacement cost. This method involves the determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate. This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Assets acquired since the last valuation have been recorded at cost.

Roads, Footpaths & Runways

Transportation assets were valued by Tonkin Consulting at depreciated current replacement cost during the reporting period ended 30 June 2014. All acquisitions made after the respective dates of valuation are recorded at cost.

Stormwater Drainage

Stormwater drainage infrastructure was valued by Tonkin Consulting as at 30 June 2014 at depreciated current replacement cost. All acquisitions made after the respective dates of valuation are recorded at cost.

Plant, Furniture & Equipment

These assets are recognised on the cost basis.

All other assets

These assets are recognised on the cost basis. Library books and other lending materials are capitalised in bulk, and written out when fully depreciated.

Investment Property

The basis of valuation of investment properties is fair value being the amounts for which the properties could be exchanged between willing but not anxious parties in an arms length transaction, based on current prices in an active market for similar parties in the same location and subject to similar leases.

Investment Properties were revalued as at 30 June 2014 by Tonkin Consulting and Opteon Pty Ltd.

Most investment properties are leased to tenants under long term operating leases with rentals payable monthly (Note 18). Contractual obligations relating to the properties are disclosed in Note 14.

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 8 - LIABILITIES

| | Notes | 2015 | | 2014 | |
|--|-------|------------------|-------------|------------------|-------------|
| | | Current | Non-current | Current | Non-current |
| TRADE & OTHER PAYABLES | | | | | |
| Goods & Services | | 1,518,451 | - | 1,580,650 | - |
| Payments received in advance | | 62,288 | - | 59,195 | - |
| Accrued expenses - employee entitlements | | 162,985 | - | 375,862 | - |
| Accrued expenses - other | | 98,343 | - | 72,859 | - |
| Deposits, Retentions & Bonds | | 155,861 | - | 27,557 | - |
| Other | | 13,513 | - | 35,719 | - |
| | | 2,011,441 | - | 2,151,842 | - |

Amounts included in trade & other payables that are not expected to be settled within 12 months of reporting date.

BORROWINGS

| | | | | | |
|-------------------------------|--|----------------|------------------|----------------|------------------|
| Short term draw down facility | | - | 7,100,000 | - | 7,702,085 |
| Loans | | 106,985 | 356,889 | 109,973 | 463,874 |
| | | 106,985 | 7,456,889 | 109,973 | 8,165,959 |

All interest bearing liabilities are secured over the future revenues of the Council.

PROVISIONS

| | | | | | |
|---|--|------------------|------------------|------------------|------------------|
| Employee entitlements (including oncosts) | | 2,253,427 | 105,320 | 2,062,767 | 105,832 |
| Landfill Capping and Closure Provision | | - | 1,670,984 | - | 1,386,000 |
| | | 2,253,427 | 1,776,304 | 2,062,767 | 1,491,832 |

| Movements in Provisions - 2015 year only (current & non-current) | Opening Balance | Additional amounts Recognised / (Derecognised) | | Payments | Closing Balance |
|---|------------------|--|--|----------|------------------|
| | | | | | |
| Cell 1 Capping | 924,000 | (324,517) | | - | 599,484 |
| Cell 2 Capping | - | 722,092 | | - | 722,092 |
| Post Closure Provision | 462,000 | (112,591) | | - | 349,409 |
| Total | 1,386,000 | 284,984 | | - | 1,670,984 |

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 9 - RESERVES

| ASSET REVALUATION RESERVE | 1/7/2014 | Net Increments (Decrements) | Transfers, Impairments | 30/6/2015 |
|---------------------------|--------------------|--------------------------------|---------------------------|--------------------|
| Notes | \$ | \$ | \$ | \$ |
| Land Level 2 | 1,301,000 | - | - | 1,301,000 |
| Land Level 3 | 21,838,329 | - | - | 21,838,329 |
| Land Improvements | 3,820,069 | - | - | 3,820,069 |
| Buildings Level 2 | 3,072,704 | - | - | 3,072,704 |
| Buildings Level 3 | 12,159,072 | - | - | 12,159,072 |
| Playgrounds | 984,250 | - | - | 984,250 |
| Street Furniture | 1,168,279 | - | - | 1,168,279 |
| Roads & Footpaths | 134,298,335 | - | - | 134,298,335 |
| Runway Assets | 10,083,417 | - | - | 10,083,417 |
| Stormwater drainage | 17,157,672 | - | - | 17,157,672 |
| TOTAL | 205,883,127 | | | 205,883,127 |
| <i>Comparatives</i> | <i>189,626,420</i> | <i>16,256,707</i> | <i>-</i> | <i>205,883,127</i> |

| OTHER RESERVES | 1/7/2014 | Transfers to Reserve | Transfers from Reserve | 30/6/2015 |
|-----------------------------|------------------|-------------------------|---------------------------|------------------|
| Committed Funds Reserve | 1,381,060 | 1,288,846 | (1,403,891) | 1,266,015 |
| TOTAL OTHER RESERVES | 1,381,060 | 1,288,846 | (1,403,891) | 1,266,015 |
| <i>Comparatives</i> | <i>1,493,070</i> | <i>3,249,587</i> | <i>(3,361,597)</i> | <i>1,381,060</i> |

PURPOSES OF RESERVES

Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

Committed Funds Reserve

The committed funds reserve is used to record amounts committed for brought forward projects, unexpended grant funds and developer contributions.

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 10 - ASSETS SUBJECT TO RESTRICTIONS

The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.

| CASH & FINANCIAL ASSETS | Notes | 2015 \$ | 2014 \$ |
|---|-------|------------|------------|
| Unexpended amounts received from Federal Government | | - | - |
| Unexpended amounts received from State Government | | 446,813 | 319,748 |
| Unexpended amounts received from Developers | | 819,202 | 1,061,312 |
| | | 1,266,015 | 1,381,060 |

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 11 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

| | | 2015 | 2014 |
|----------------------------------|-------|----------------|------------------|
| | Notes | \$ | \$ |
| Total cash & equivalent assets | 5 | <u>652,589</u> | <u>1,730,758</u> |
| Balances per Cash Flow Statement | | <u>652,589</u> | <u>1,730,758</u> |

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

| | | | |
|---|--|-------------------------|-------------------------|
| Net Surplus (Deficit) | | 2,500,417 | (802,475) |
| Non-cash items in Income Statement | | | |
| Depreciation, amortisation & impairment | | 6,312,164 | 5,992,947 |
| Net increase (decrease) in unpaid employee benefits | | (22,729) | 244,815 |
| Change in allowances for under-recovery | | (28,804) | 9,886 |
| Grants for capital acquisitions treated as Investing Activity | | (1,147,691) | (2,277,330) |
| Net (Gain) Loss on Disposals | | <u>327,652</u> | <u>385,335</u> |
| | | <u>7,941,009</u> | <u>3,553,178</u> |
| Add (Less): Changes in Net Current Assets | | | |
| Net (increase) decrease in receivables | | (541,767) | (297,981) |
| Net (increase) decrease in inventories | | 8,402 | 34,018 |
| Net increase (decrease) in trade & other payables | | 72,476 | (266,175) |
| Net increase (decrease) in other provisions | | <u>284,984</u> | <u>106,000</u> |
| Net Cash provided by (or used in) operations | | <u>7,765,104</u> | <u>3,129,040</u> |

(c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

| | | |
|--------------------------------------|------------|------------|
| Bank Overdrafts | 250,000 | 250,000 |
| Corporate Credit Cards | 37,000 | 37,000 |
| LGFA Cash Advance Debenture facility | 12,000,000 | 12,000,000 |

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice. Council also has immediate access to a short-term draw-down facility, and variable interest rate borrowings under a cash advance facility, both from the Local Government Finance Authority of SA.

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 12 - FUNCTIONS

| | INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES | | | | | | | | | | | |
|----------------------------|--|-------------------|-------------------|-------------------|------------------|--------------------|--------------------------------|------------------|------------------------------|--------------------|---|--|
| | INCOME | | | EXPENSES | | | OPERATING SURPLUS (DEFICIT) | | GRANTS INCLUDED IN INCOME | | TOTAL ASSETS HELD (CURRENT & NON-CURRENT) | |
| | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | ACTUAL | 2014 | 2015 | 2014 | 2015 | |
| | 2015 | 2014 | 2015 | 2014 | 2015 | 2014 | 2015 | 2014 | 2015 | 2014 | 2015 | |
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | |
| Council Administration | 25,746,506 | 20,201,071 | 5,534,947 | 5,059,276 | 20,211,559 | 15,141,795 | 5,906,387 | 1,879,293 | 40,844,344 | - | 40,526,576 | |
| Public Order & Safety | 218,083 | 223,195 | 375,970 | 290,450 | (157,887) | (67,255) | - | - | - | - | - | |
| Health | 44,322 | 54,006 | 214,717 | 156,617 | (170,395) | (102,611) | 11,987 | 19,800 | - | - | - | |
| Social Security & Welfare | 861,880 | 1,015,886 | 1,307,182 | 1,434,355 | (445,302) | (418,469) | 192,699 | 253,855 | - | - | - | |
| Housing & Community | 2,001,976 | 1,636,762 | 6,487,708 | 5,971,200 | (4,485,732) | (4,334,438) | - | 30,552 | 75,840,003 | 73,897,100 | - | |
| Environment | 62,665 | 50,298 | 716,034 | 864,798 | (653,369) | (814,500) | 35,000 | 147,042 | 2,559,863 | 1,813,247 | - | |
| Sport & Recreation | 434,039 | 355,431 | 4,232,971 | 4,094,163 | (3,798,932) | (3,738,732) | 420,319 | 348,898 | 969,359 | 1,001,769 | - | |
| Agriculture | - | - | 69,758 | 21,484 | (69,758) | (21,484) | - | - | - | - | - | |
| Mining & Manufacturing | 231,568 | 223,423 | 549,035 | 564,921 | (317,467) | (341,498) | - | - | - | - | - | |
| Transport & Communications | 1,612,916 | 1,109,962 | 6,749,896 | 6,120,953 | (5,136,980) | (5,010,991) | 1,548,926 | 2,326,445 | 133,375,454 | 134,227,244 | - | |
| Economic Affairs | 225,100 | 196,485 | 913,384 | 733,973 | (688,284) | (537,488) | 12,000 | - | - | - | - | |
| Other Purposes | 67,067 | 49,239 | 2,674,142 | 2,498,038 | (2,607,076) | (2,448,799) | - | - | - | - | - | |
| TOTALS | 31,506,122 | 25,115,758 | 29,825,744 | 27,810,228 | 1,680,378 | (2,694,470) | 8,127,318 | 5,005,885 | 253,589,023 | 251,465,936 | - | |

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

Note 12 (cont) - COMPONENTS OF FUNCTIONS

The activities relating to Council functions are as follows:

Council Administration

Governance, Administration, Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose, and Separate and Special Rates.

Public Order & Safety

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Health Services, Pest Control, Dog and Cat Control, Building Control, Town Planning, Clean Air/Pollution Control, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

Health

Health, Immunisation, Preventive Health Services, Other Health Services.

Social Security & Welfare

Community Support, Home Assistance Scheme, Other Services for the Aged and Disabled, Child Care Centre, Children and Youth Services, Community Assistance, Community Transport, Family and Neighbourhood Support, Other Community Support.

Housing & Community Amenities

Community Amenities, Bus Shelters, Cemeteries / Crematoria, Public Conveniences, Car Parking – non-fee-paying, and Other Community Amenities, Library Services, Mobile Libraries and Housebound Services, Static Libraries, Other Library Services, Cultural Services, Cultural Venues, Heritage, Museums, and Other Cultural Services.

Environment

Waste Management, Domestic Waste, Green Waste, Recycling, Transfer Stations, Waste Disposal Facility, Other Waste Management, Other Environment, Coastal Protection, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

Sport & Recreation

Jetties, Other Marine Facilities, Parks and Gardens, Marinas & Boat Harbours, Sports Facilities – Indoor, Sports and Recreation Halls, Indoor Swimming Centre, Outdoor Recreation and Sporting Facilities.

Agriculture

Pest Eradication Services.

Mining & Manufacture

Gravel Pits/Quarries, Development of Land for Resale and Private Works.

Transport & Communication

Aerodrome, Bridges, Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – natural formed, Roads – unformed, Traffic Management, LGGC – roads (formula funded), and Other Transport.

Economic Affairs

Employment Creation Programs, Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

Other Purposes

Infrastructure Support Services

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 13 - FINANCIAL INSTRUMENTS

Note: The above summary of contribution plans represents the total of Council's individual contribution. All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

| | |
|---|---|
| Bank, Deposits at Call, Short Term Deposits | Accounting Policy: Carried at lower of cost and net realisable value; Interest is recognised when earned. |
| | Terms & conditions: Deposits are returning fixed interest rates between 2.05% and 3.70% (2014: 2.75% and 4.10%). Short term deposits have an average maturity of 89 days and an average interest rates of 3.26% (2014: 60 days, 3.34%). |
| | Carrying amount: approximates fair value due to the short term to maturity. |
| Receivables - Rates & Associated Charges (including legals & penalties for late payment) Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures. | Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable. |
| | Terms & conditions: Secured over the subject land, arrears attract interest of 2% (2014: 2%) Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State. |
| | Carrying amount: approximates fair value (after deduction of any allowance). |
| Receivables - Fees & other charges | Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable. |
| | Terms & conditions: Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries. |
| | Carrying amount: approximates fair value (after deduction of any allowance). |
| Receivables - other levels of government | Accounting Policy: Carried at nominal value. |
| | Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments. |
| | Carrying amount: approximates fair value. |
| Liabilities - Creditors and Accruals | Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council. |
| | Terms & conditions: Liabilities are normally settled on 30 day terms. |
| | Carrying amount: approximates fair value. |
| Liabilities - Interest Bearing Borrowings | Accounting Policy: Carried at the principal amounts. Interest is charged as an expense as it accrues. |
| | Terms & conditions: secured over future revenues, borrowings are repayable when due; interest is charged at fixed and variable rates between 4.25% and 5.33% (2014: 4.75% and 7.98%) |
| | Carrying amount: approximates fair value. |
| Liabilities - Finance Leases | Accounting Policy: accounted for in accordance with AASB 117. |

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 13 (cont) - FINANCIAL INSTRUMENTS

Liquidity Analysis

| 2015 | Due < 1 year | Due > 1 year; ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
|------------------------------|------------------|----------------------------|---------------|------------------------------------|--------------------|
| Financial Assets | \$ | \$ | \$ | \$ | \$ |
| Cash & Equivalents | 652,589 | - | - | 652,589 | 652,589 |
| Receivables | 2,120,730 | - | - | 2,120,730 | 2,140,371 |
| Other Financial Assets | 10,833 | 10,833 | - | 21,666 | 19,641 |
| Total | 2,784,152 | 10,833 | - | 2,794,985 | 2,812,601 |
| Financial Liabilities | | | | | |
| Payables | 1,750,113 | - | - | 1,750,113 | 1,750,113 |
| Current Borrowings | 130,303 | - | - | 130,303 | 106,985 |
| Non-Current Borrowings | - | 7,490,907 | - | 7,490,907 | 7,456,889 |
| Total | 1,880,416 | 7,490,907 | - | 9,371,323 | 9,313,987 |
| 2014 | Due < 1 year | Due > 1 year; ≤ 5 years | Due > 5 years | Total Contractual Cash Flows | Carrying Values |
| Financial Assets | \$ | \$ | \$ | \$ | \$ |
| Cash & Equivalents | 1,730,758 | - | - | 1,730,758 | 1,730,758 |
| Receivables | 1,659,199 | - | - | 1,659,199 | 1,696,207 |
| Other Financial Assets | 20,377 | 21,667 | - | 42,044 | 37,005 |
| Total | 3,410,334 | 21,667 | - | 3,432,001 | 3,463,970 |
| Financial Liabilities | | | | | |
| Payables | 1,703,121 | - | - | 1,703,121 | 1,703,121 |
| Current Borrowings | 139,249 | - | - | 139,249 | 109,973 |
| Non-Current Borrowings | - | 8,223,294 | - | 8,223,294 | 8,165,959 |
| Total | 1,842,370 | 8,223,294 | - | 10,065,664 | 9,979,053 |

The following interest rates were applicable to Council's borrowings at balance date:

| | 30 June 2015 | | 30 June 2014 | |
|----------------------|--------------------------------------|------------------|--------------------------------------|------------------|
| | Weighted Average Interest Rate | Carrying Value | Weighted Average Interest Rate | Carrying Value |
| | % | \$ | % | \$ |
| Overdraft | 8.82 | - | 8.97 | - |
| Other Variable Rates | 4.60 | 7,100,000 | 4.75 | 7,702,085 |
| Fixed Interest Rates | 5.33 | 463,874 | 5.33 | 573,847 |
| | | 7,563,874 | | 8,275,932 |

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 14 - COMMITMENTS FOR EXPENDITURE

| | <u>Notes</u> | 2015 \$ | 2014 \$ |
|--|--------------|----------------|------------------|
| Capital Commitments | | | |
| Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities: | | | |
| Land Improvements | | - | - |
| Roads & Footpaths | | - | 1,048,234 |
| Plant & Equipment | | <u>321,200</u> | <u>-</u> |
| | | <u>321,200</u> | <u>1,048,234</u> |
| These expenditures are payable: | | | |
| Not later than one year | | 321,200 | 1,048,234 |
| Later than one year and not later than 5 years | | | |
| Later than 5 years | | <u>321,200</u> | <u>1,048,234</u> |

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 15 - FINANCIAL INDICATORS

| | 2015 | 2014 | 2013 |
|--|------|------|------|
|--|------|------|------|

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

Operating Surplus Ratio

| | | | |
|---------------------------------------|-----|-------|----|
| <u>Operating Surplus</u> | 10% | (16%) | 1% |
| Rates - general & other less NRM levy | | | |

This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.

Adjusted Operating Surplus Ratio

| | | | |
|--|------|------|----|
| | (3%) | (2%) | 1% |
|--|------|------|----|

*In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The **Adjusted Operating Surplus Ratio** adjusts for the resulting distortion in the disclosed operating result for each year.*

Net Financial Liabilities Ratio

| | | | |
|----------------------------------|-----|-----|-----|
| <u>Net Financial Liabilities</u> | 31% | 39% | 10% |
| Total Operating Revenue | | | |

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

Asset Sustainability Ratio

| | | | |
|---|-----|------|------|
| <u>Net Asset Renewals</u> | 85% | 169% | 107% |
| Infrastructure & Asset Management Plan required expenditure | | | |

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.. In the past depreciation has been used as the denominator, however renewal needs are based on the condition of the assets, in any one year this renewal cost may be more or less than depreciation expense in any one year. For this reason our renewal needs are spelt out in our Asset Management Plans, therefore this measure looks at "what we did" in a financial period and compares it to "what we

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 16 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

| | 2015 \$ | 2014 \$ |
|---|-------------------------|---------------------------|
| Income | 31,506,122 | 25,115,758 |
| <i>less Expenses</i> | <u>29,825,744</u> | <u>27,810,228</u> |
| Operating Surplus / (Deficit) | 1,680,378 | (2,694,470) |
| <i>less Net Outlays on Existing Assets</i> | | |
| Capital Expenditure on renewal and replacement of Existing Assets | 6,230,361 | 10,321,110 |
| Depreciation, Amortisation and Impairment | (6,312,164) | (5,992,947) |
| Proceeds from Sale of Replaced Assets | <u>(27,577)</u> | <u>(53,922)</u> |
| | (109,380) | 4,274,241 |
| <i>less Net Outlays on New and Upgraded Assets</i> | | |
| Capital Expenditure on New and Upgraded Assets <i>(including investment property & real estate developments)</i> | 3,093,483 | 2,714,650 |
| Amounts received specifically for New and Upgraded Assets | (1,147,691) | (2,277,330) |
| Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i> | - | (311,212) |
| | <u>1,945,792</u> | <u>126,108</u> |
| Net Lending / (Borrowing) for Financial Year | <u>(156,034)</u> | <u>(7,094,819)</u> |

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 17 - OPERATING LEASES

Leases providing revenue to the Council

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Investment Property

Rentals received, and outgoings reimbursed, in relation to Investment Property are also disclosed in Note 2. These lease agreements, all of which are classified as operating leases, are made on a non-cancellable basis wherever practicable.

Lessees commitments under all non-cancellable lease agreements, including those relating to Investment Property, are as follows:

| | 2015 | 2014 |
|--|---------|--------|
| | \$ | \$ |
| Not later than one year | 137,642 | 64,963 |
| Later than one year and not later than 5 years | 235,118 | 31,174 |
| Later than 5 years | - | - |
| | 372,760 | 96,137 |

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

Note 18 – SUPERANNUATION

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2014/15; 9.25% in 2013/14). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2013/14) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2015

Note 19 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE BALANCE SHEET

The following assets and liabilities do not qualify for recognition in the Balance Sheet but knowledge of those items is considered relevant to users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 350 km of road reserves of average width 20 metres.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. BANK GUARANTEES

Council has guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies, amounting to \$19,641 (2014: \$37,005) at reporting date.

Council does not expect to incur any loss arising from these guarantees.

4. ENVIRONMENT

Council is responsible for the operations of the Mount Laura and previously the Newton Street landfill sites. The costs of Council's obligations in relation to the Mount Laura site have been included in Note 8. Newton Street Site is monitored and costs are expensed on an annual basis. Requirements for future restorations have not been identified as at 30 June 2015. If applicable once identified the amount will be included and amortised on an annual basis.

5. "CARBON" TAX

From 1 July 2012 a new tax on emissions of certain 'greenhouse' gases commenced operation. The Council operates a landfill facility which emits, and will continue to emit gases of this type. Information currently available provides assurances that 'legacy emissions' from garbage placed in landfills prior to the commencement of the tax will not become liable to the tax.

The Carbon Tax was abolished on 17 July 2014 with it being effective as from 1 July 2014, therefore no liability for this tax to be recorded.

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2015

Note 20 - EVENTS OCCURRING AFTER REPORTING DATE

There are no events occurring after balance date that impact on the contents of these statements

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE CITY OF WHYALLA

We have audited the accompanying financial report of the City of Whyalla, which comprises the Statement of Financial Position as at 30 June 2015, the Statement of Comprehensive Income, the Statement of Changes in Equity, the Statement of Cash Flows for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Certification of Financial Statements statement.

The Responsibility of the Chief Executive Officer for the Financial Report

The Chief Executive Officer of the City of Whyalla is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud and error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for an audit opinion.

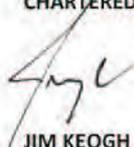
Independence

In conducting our audit, we have complied with the independence requirements of the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011 and the Australian professional ethical pronouncements.

Auditor's Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of the City of Whyalla as of 30 June 2015, and its financial performance and cash flows for the year then ended in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and the Australian Accounting Standards (including Australian Accounting Interpretations).

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS



JIM KEOGH
PARTNER

Signed on the 12th day of October 2015,
 at 214 Melbourne Street, North Adelaide, South Australia 5006.

THE CORPORATION OF THE CITY OF WHYALLA

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2015

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of The Corporation of the City of Whyalla for the year ended 30 June 2015, the Council's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



.....
Peter Peppin
CHIEF EXECUTIVE OFFICER



.....
Stephen Coates
**PRESIDING MEMBER
AUDIT COMMITTEE**

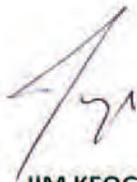
Date:

.....
30. 09. 15

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of The Corporation of the City of Whyalla for the year ended 30 June 2015, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



JIM KEOGH

Partner

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS

Dated this 22nd day of September 2015

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E: admin@deannewbery.com.au

Liability limited by a scheme approved under Professional Standards Legislation





EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

Annual Report *2014/2015*





Eyre Peninsula Local Government Association

THE PRESIDENT'S REPORT



The 2014/15 financial year is the second year of operating jointly with Local Government Association (LGA) Outreach Program assisting EPLGA Member Councils employ Tony Irvine, Executive Officer of our association.

This has proven to be a valuable partnership, enabling a full time resource coordinating service delivery and Member Council assistance.

Detail of the work plan is documented in this annual report together with the activities and priorities of the LGA Outreach Program and summarises successes and difficulties experienced.

During the year we had very significant reform proposals released that will guide direction for Local Government in the short and long term.

Most significant of these was the expert panel report "The Councils of the Future". This report put forward discussion topics that will be subject to much debate over coming years. Already the concept of regionalising much of our governance, administration and service delivery is giving cause for concerted soul searching and adjusting. Government is looking carefully at the report and we, as a sector, need to be prepared and agile in our response.

Second of these was another expert panel report titled "Ideas for Reform on Planning Reform". This report suggested 27 reforms, some of which, if legislated or adopted, would substantially change the process of how we develop and implement our planning schemes.

I encourage all Elected Members to fully engage with opportunities to influence and administer the direction of these reforms. It is my firm view that Councils on Eyre Peninsula will be very different in 10 years, as State Government takes more control of some of our functions and less in others. We expect delegation without funding, regionalisation and funding constraints. How we manage service delivery to our communities will be different. Our work will be to find efficiencies and solutions at the same time in growing our communities.

Some of the highlights for 2014/2015 included:

- Joint regional training.
- Establishment of a mining taskforce.
- Roads hierarchy.
- Zone emergency plans.
- LGA Outreach Program delivery.
- Work on procurement.
- Establishment of a CEO management group.

Further details regarding these activities and actions have been presented in the body of the annual report.



Eyre Peninsula Local Government Association

I wish to place on record on behalf of Member Councils, our appreciation and thanks to outgoing President Mayor Julie Low, who ably led our association for 4 years. Julie's commitment to our region and her excellent representation on the SAROC and the LGA Board was critical in maintaining Eyre Peninsula at the forefront of State policy development. She played a significant role in setting our organisation up with talented Executive Officers and guiding us with integrity and poise. Julie was supported by her Executive Committee, which was comprised of Eddie Elleway and John Schaefer, and we endorse her appreciation of them.

Thanks also to Tony Irvine who, with energy and passion, undertakes the challenging role of assisting and leading us through change. He assists Local Government with the delivery of our services and is a strong advocate for our members and our sector.

MAYOR BRUCE GREEN



Eyre Peninsula Local Government Association

THE REGION

The region comprises 230,000km² of land in the far west of South Australia; about 23% of the State.

The region has a coastal and rural environment with approximately one third of South Australia's coastline stretching over 2,000 kilometres. The landscape features a rugged and relatively undeveloped coastline, particularly on the western side of the Eyre Peninsula. The coastal and marine environment includes marine and conservation parks and encompasses approximately 250 islands ranging in size from about 180 to 40,000 square metres.

A large proportion of the region has been cleared for agricultural production; but significant areas of native vegetation remain. Vegetation clearance for agricultural purposes ranges from 14% in the far west to 72% in the south. About 15% of the region's grazing area is covered with scattered vegetation.

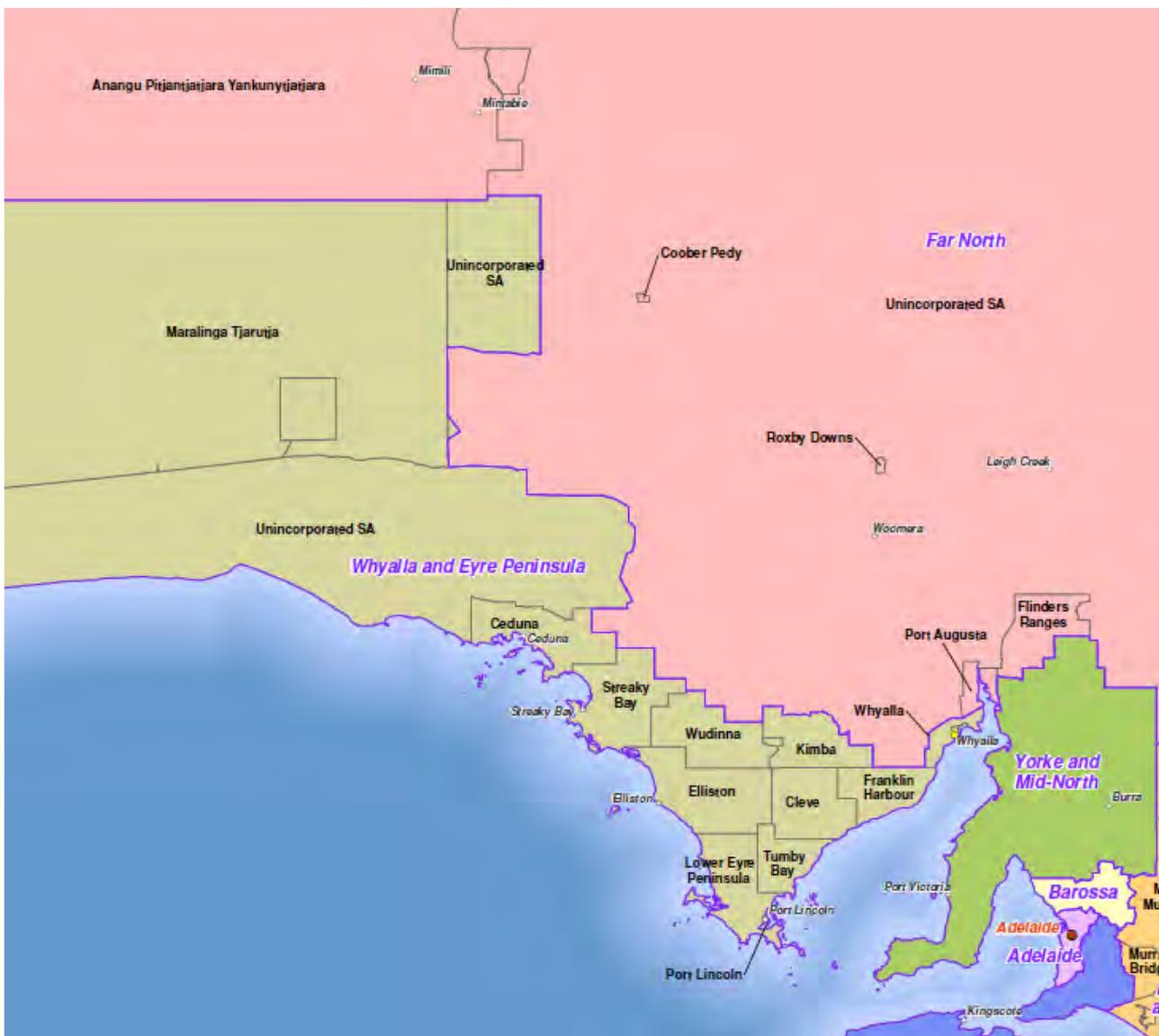


Figure 1: Context Map, Regional Development Australia, Whyalla and Eyre Peninsula



Regional Population and Local Government

The region has eleven Local Government Authorities (LGAs) as well as remote unincorporated areas serviced by the Outback Communities Authority. The LGAs are: The City of Whyalla and City of Port Lincoln; and the District Councils of Ceduna, Cleve, Elliston, Franklin Harbour, Kimba, Lower Eyre Peninsula, Streaky Bay, Tumby Bay, and Wudinna.

For Census data collection purposes the Maralinga Tjarutja Aboriginal Land (established under the *Maralinga Tjarutja Land Rights Act, 1984*) is regarded as an LGA in its own right. However, Maralinga Tjarutja is not a member of the EPLGA.

The regional population of 56,396 (ABS 2011 Census) comprises about 3.5% of the South Australian population. 98.7% of people reside in the eleven LGAs, which collectively occupy 43,779km² or about 19% of the regional land mass. Most of the population (64.1% or 36,174 people) live in the regional cities of Whyalla and Port Lincoln.

| LOCAL GOVERNMENT AREA | LAND AREA | | POPULATION | |
|---|-----------------|-------------|---------------|-------------|
| | Km ² | % of Region | No. | % of Region |
| Whyalla | 1,032.5 | 0.44 | 22,088 | 39.16 |
| Port Lincoln | 30.4 | 0.01 | 14,086 | 24.98 |
| Ceduna | 5,427.1 | 2.33 | 3,480 | 6.17 |
| Cleve | 4,506.7 | 1.94 | 1,733 | 3.07 |
| Elliston | 6,500.0 | 2.79 | 1,046 | 1.85 |
| Franklin Harbour | 3,283.0 | 1.41 | 1,273 | 2.26 |
| Kimba | 3,986.2 | 1.71 | 1,088 | 1.93 |
| Lower Eyre Peninsula | 4,771.0 | 2.05 | 4,916 | 8.72 |
| Streaky Bay | 6,232.0 | 2.68 | 2,102 | 3.73 |
| Tumby Bay | 2,615.9 | 1.12 | 2,586 | 4.58 |
| Wudinna | 5,393.8 | 2.32 | 1,253 | 2.22 |
| Collective Local Government (11 LGA's) | 43,778.6 | 18.8 | 55,651 | 98.7 |

RDWEP Local Government Land Areas and Population 2011.

It should be noted that the land areas and populations of Cleve and Franklin Harbour changed on 1st July 2014 due to an adjustment of the Council boundaries. The Boundary Adjustment Facilitation Panel supported the transfer of 492km² of land from Franklin Harbour to Cleve to address the concerns of residents living in the Hundreds of Mangalo and Heggaton. Approximately 62 residents live in the area.

In 2011, the region had 3,225 Aboriginal people comprising 5.7% of the regional population. This was notably above the proportions in South Australia (1.9%) and Australia (2.6%). 80% of the region's Aboriginal people (2,572) live in the LGAs of Whyalla, Port Lincoln and Ceduna. The greatest concentration is in Ceduna, where Aboriginal people comprise 24.9% of the Council population

Since 2001, the regional population has grown by 4.5% but this is not consistent across the region as a whole. The District Councils of Elliston, Wudinna and Kimba experienced population decline of -15.2%, -13.7% and -8.5% respectively, but the District Council of Lower Eyre Peninsula experienced growth of 17.2%. Population growth was also experienced in the coastal Councils of Streaky Bay, Tumby Bay and Port Lincoln.



Eyre Peninsula Local Government Association

The demographic change is caused by several factors, with the desire for a sea change lifestyle being a key reason. Streaky Bay and Tumby Bay are very desirable coastal locations and new estate developments have been established to cater for growing housing demand, notably by retirees from the agricultural sector. Population growth in the District Council of Lower Eyre Peninsula stems from several locational and lifestyle advantages including numerous coastal townships and proximity to the regional city of Port Lincoln and Port Lincoln Airport. Kimba and Wudinna are the only Councils without a coastline and this impacts their appeal and tourism development potential.

Population Ageing

The regional population is ageing. In 2011, the region's median age was 39, an increase from 38 in 2006. People aged 65 years and over comprised 15.5% of the regional population, which is above the 14.0% rate for Australia, but below the rate of 16.2% for South Australia.

| PEOPLE 65 YEARS OF AGE AND OVER | Region | % | South Australia | % | Australia | % |
|---------------------------------|--------|------|-----------------|------|-----------|------|
| 2006 ABS Census | 7,758 | 14.3 | 233,127 | 15.4 | 2,644,374 | 13.3 |
| 2006 Median Age | 38 | | 39 | | 37 | |
| 2011 ABS Census | 8,727 | 15.5 | 257,551 | 16.2 | 3,012,289 | 14.0 |
| 2011 Median Age | 39 | | 39 | | 37 | |

People 65 Years of Age and Over. (ABS Census 2006 and 2011).

The population 65 years and over grew by 1.2% from 2006, exceeding the growth rate of 0.8% for South Australia and 0.7% for Australia.

Almost half of the regional population (49.6%) was 40 years of age and over in 2011 with 21.5% over 60 years of age. The District Council of Tumby Bay has the oldest population profile with 60.1% over the age of 40 and 32.1% over 60 years of age. Similar results for the over 40 age sector were recorded for Kimba (55.9%), Franklin Harbour (55.7%), Cleve (55.3%) and Elliston (54.5%).

Conversely, young people 15-24 years of age comprise the smallest sector of the regional population at 12.1% and this is consistent in all local government areas.

Tumby Bay (8.0%), Kimba (8.5%), Cleve (9.1%), Wudinna (9.3%) and Streaky Bay (9.9%) have the smallest proportion of 15-24 year olds, whereas Whyalla (13.4%), Port Lincoln (13.2%) and Ceduna (12.4%) are the only areas where the 15-24 aged sector exceeds the regional average.

Projections indicate that South Australia's population aged 65 and over will increase to 22.6% in 2020 and to 25.7% by 2030. It is also known that approximately 30% of young people leave the region each year for employment and study in metropolitan Adelaide. The combination of a growing aged sector and diminishing numbers of young people is not sustainable and has serious implications for future workforce provision.

Retirements will diminish the labour force of skilled and experienced labour and create employment openings for young people. It is estimated that over 11,000 workers (about 40% of the regional workforce) will leave their jobs within 20 years if they all retire at 65 years of age. But there will be limited choice with the provision of a capable replacement pool.

The regional population is too small to provide the workforce for anticipated future development needs, with the consequence that approximately 3,800 workers will need to be recruited from elsewhere by 2020.



Regional Economy

The regional economy is extremely diverse, but the industry composition is changing. Based on employment generation, the main industries in 2012-13 were health and community services, retail trade, manufacturing, agriculture, education and training, and construction. Tourism and mining are the region's fastest emerging industries and have significant potential for future growth.

The health care and social assistance industry is the largest employer in South Australia and the largest regional industry. In 2012-13, the industry provided 3,437 jobs or 14.0% of the region's jobs. Due to the ageing of the regional population and increasing demand for aged care services, the aged care sector is expected to grow in future years.

The retail trade industry is an integral part of all regional townships and has the highest concentration in Whyalla and Port Lincoln. The retail sector is the region's second largest industry providing 2,669 jobs in 2012-13 or 10.5% of regional jobs. Most employees are based in Whyalla (997 jobs) and Port Lincoln (1,064 jobs). This sector has experienced steady employment growth of about 7.0% since 2001. The growth and sustainability of the retail sector is largely reliant on the success of the region's major industries; particularly agriculture, manufacturing, mining and tourism. Many retail businesses have been established to directly support and service these industries.

Manufacturing, which includes food processing and the production of metal products, is the region's third largest industry providing 2,552 (10.4%) of jobs in 2012-13. The manufacturing industry experienced modest employment growth of about 3.6% since 2001.

Whyalla is the largest industrial city in regional South Australia and the principal centre for manufacturing, steel production and resources processing in the Upper Spencer Gulf. Manufacturing is the biggest employer in Whyalla providing 1,838 jobs in 2012-13, comprising nearly three quarters (72%) of the region's manufacturing jobs. Port Lincoln provided 577 (or 22%) of the region's manufacturing jobs.

Most of Whyalla's manufacturing jobs (1,648, or 90% of manufacturing jobs) were in the iron and steel production and metal products sectors. Whyalla's reliance on steel manufacturing makes its economy extremely vulnerable to commodity price variations in the international market. Falling commodity prices for iron ore from 2013 led to a substantial reduction of Arrium's workforce during 2015.

Agriculture provided 2,290 (9.3%) of the region's jobs in 2012-13. Agriculture was the largest employer in the District Councils of Lower Eyre Peninsula (428 jobs); Tumby Bay (322); Elliston (260); Kimba (238) and Wudinna (216). Census data indicate that agricultural employment has declined by about 16.8% since 2001; largely due to the rationalisation of farming properties which reduced employment opportunities in this sector. Agriculture is nevertheless a major industry in the region, and is the principal economic driver in some regional townships.

The RDAWEP region is world renowned for its premium seafood product, largely due to the success of the trade mark and brand: *'Eyre Peninsula - Australia's Seafood Frontier'*. However, fishing and aquaculture are small employers in comparison with other industries; providing 250 and 471 jobs respectively during 2012-13.

The region's mining sector is also a relatively small employer. In 2012-13, mining provided 923 (3.7%) of the region's jobs. Most of these jobs were provided in Whyalla (671), Ceduna (142), Franklin Harbour (53), and Tumby Bay (28). Mining is nevertheless the region's fastest growing industry, with a substantial 79.2% growth in employment during 2001-2011. This is largely the result of unprecedented mining exploration. The mining impact is expected to grow substantially in forthcoming years as new ventures move from exploration to operation. This will create numerous employment opportunities and further diversify the regional economy. However, major infrastructure investment in ports, roads, rail, power and water is essential for these development opportunities to be realised.



Eyre Peninsula Local Government Association

Tourism is also a fast growing industry with considerable development potential, due to the region's unique and diverse nature-based visitor experiences, and premium seafood products. Tourism is important for the regional economy. Visitor expenditure was estimated to be worth \$300 million in 2012-2013 from approximately 616 businesses. New tourism product is continuously being developed, and there is substantial opportunity for further growth through marketing the region as a culinary tourism destination.

A Region of Quality

Diversity is one of the region's greatest attributes and underpins its comparative advantage and competitiveness. Industrial diversity is important for economic growth and sustainability because it gives the region resilience through not being reliant on a single industry or single product for its prosperity.

But the concept of quality is emerging as a distinctive regional attribute. The region is renowned for its premium seafood, high quality grains and the pristine, unblemished nature of its landscapes, seascapes and conservation parks. The region is being lauded for high quality and different nature based tourism experiences – such as swimming with tuna, cage diving with Great White sharks and whale watching at the Head of the Bight. But other qualitative characteristics are becoming apparent as distinguishing features.

- **High quality magnetite** – the magnetite from Iron Road's Central Eyre Iron Project at Warramboe is high quality at 67% iron with few impurities. This is of considerable interest in China because the ore does not need pelletisation which expedites the smelting process and reduces environmental emissions. The magnetite is expected to attract a quality premium differential of \$US18 per tonne over the market price for iron ore and this expectation is included in Iron Road's Definitive Feasibility Study for the project.
- **High quality graphite** – the graphite mines at Uley (Valence Industries), Kookaburra Gully (Lincoln Minerals), Campoona and Waddikee (Archer Exploration) are reputed to contain the largest flake and best quality deposits in the world with the capacity for manufacturing graphene products which have increasing world demand for advanced technological and medical applications.
- **High quality kaolin** – Minotaur Exploration's Carey's Well kaolin mine near Poochera is reputed to contain the brightest and whitest kaolin in the world (at ISO brightness of 80) and is much sought after for high quality paints, inks, plastics and ceramic finishes.
- **High quality zircon** – Iluka Resources' Jacinth Ambrosia mine north of Yalata is arguably the largest deposit of the highest quality zircon the world. It is also anticipated that other heavy mineral sand deposits in the far west of the region are likely to produce similar quality product.

These qualitative attributes are complemented with escalating growth of innovative approaches and processes to economic and product development.

Collaborative problem solving approaches to economic development have been adopted region wide through industry based Target Teams and other stakeholder engagement. The region's educational institutions are pursuing research for sustainable farming and renewable technologies. Pilot and demonstration projects are being progressed for the production of biofuels from algae and other feed stocks and the application of wind hydro technology for power generation. Best practice environmentally sustainable production technologies are being pursued by the region's aquaculture industry and world class, advanced technology graphene and interpretive initiatives are being progressed to tap new and emerging international markets.

Coupled with significant and growing capex investment in recent years and yet to be realised export potential in the resources sector, the region is well positioned for long term, sustainable economic growth into the future.

The region's doors are not only open for business but they are marked by branding in big letters stating 'enter here if you want the best'.



MEMBER COUNCILS 2014/2015:

- City of Whyalla
- City of Port Lincoln
- DC Ceduna
- DC Cleve
- DC Elliston
- DC Franklin Harbour
- DC Kimba
- DC Lower Eyre Peninsula
- DC Streaky Bay
- DC Tumby Bay
- Wudinna DC

THE REPRESENTATIVES

Executive:

| TITLE | MEMBER NAME | COUNCIL | TENURE |
|---------------------------------|--------------------------|-----------------------------|------------------------------|
| President | Mayor Bruce Green | City of Port Lincoln | From 22 February 2015 |
| Immediate Past President | Mayor Julie Low | DC Lower Eyre Peninsula | To 22 February 2015 |
| Deputy President | Mayor Sam Telfer | DC Tumby Bay | From 22 February 2015 |
| Past Deputy President | Mayor Eddie Elleway | DC Franklin Harbour | To 22 February 2015 |
| Chief Executive Officer | Mr Rob Donaldson | | |

The President and Deputy President are our nominated representatives to the SAROC and State Executive Forums. The Executive Officer is also a SAROC delegate.

Other Regional Organisations:

Regional Development Australia Whyalla and Eyre Peninsula Inc:

| | |
|---|-------------------|
| Mayor Jim Pollock, Chair/Executive Member | - City of Whyalla |
| Cr Colin Carter | - City of Whyalla |
| Mayor Allan Suter, Executive Member | - DC Ceduna |
| Cr Bryan Trigg | - DC Cleve |
| Cr Clare McLaughlin | - City of Whyalla |

Eyre Peninsula Natural Resources Management Board:

| | |
|------------------|-----------------------------|
| Mr Rob Donaldson | - CEO, City of Port Lincoln |
|------------------|-----------------------------|

Zone Emergency Management Committee:

| | |
|--|---------------------------|
| Mayor Julie Low (Presiding Member) | - DC Lower Eyre Peninsula |
| Tony Irvine, Executive Officer | - EPLGA |
| Rod Pearson | - DC Lower Eyre Peninsula |
| Grant Drummond, General Manager Operations | - DC Ceduna |
| Ivan Noble, Works Manager | - DC Cleve |

Eyre Peninsula Integrated Climate Change Adaptation Committee:

| | |
|--------------------------------|-------------------------|
| Mayor Julie Low (President) | - to 22 February 2015 |
| Mayor Bruce Green (President) | - from 22 February 2015 |
| Tony Irvine, Executive Officer | - EPLGA |



Eyre Peninsula Local Government Association

EPLGA Board Members 2014/15

Under the terms of our Charter, the following Board appointments were current as at 30 June 2015.

| MEMBER COUNCIL | BOARD MEMBER | DEPUTY BOARD MEMBER |
|----------------------|---------------------------|--------------------------------|
| Ceduna | Allan Suter (Mayor) | Lynton Brown (D/Mayor) |
| Cleve | Roger Nield (Mayor) | Bryan Trigg (D/Mayor) |
| Elliston | Kym Callaghan (Chair) | Dave Allchurch (Deputy Chair) |
| Franklin Harbour | Robert Starr (Mayor) | Michael Williams (D/Mayor) |
| Kimba | Dean Johnson (Mayor) | Graeme Baldock (D/Mayor) |
| Lower Eyre Peninsula | Julie Low (Mayor) | Don Millard (D/Mayor) |
| Port Lincoln | Neville Starke (D/Mayor) | Andrea Broadfoot (Councillor) |
| Streaky Bay | Sherron MacKenzie (Mayor) | Robert Stephens (Deputy Mayor) |
| Tumby Bay | Sam Telfer (Mayor) | Geoff Stewart (D/Mayor) |
| Whyalla | Jim Pollock (Mayor) | Clare McLaughlin (Councillor) |
| Wudinna | Eleanor Scholz (Chair) | Ned Luscombe(D/Chair) |

ANNUAL CONFERENCE SCHEDULE

A highlight on the EPLGA calendar is the Annual Conference, hosted each year by a member Council. To assist in host Council planning, the following schedule is included:

| Year | Council | Year | Council |
|------|-------------------------|------|-----------------|
| 2016 | DC Ceduna | 2022 | DC Cleve |
| 2017 | DC Lower Eyre Peninsula | 2023 | DC Streaky Bay |
| 2018 | City of Port Lincoln | 2024 | DC Elliston |
| 2019 | DC Kimba | 2025 | DC Tumby Bay |
| 2020 | Wudinna DC | 2026 | City of Whyalla |
| 2021 | DC Franklin Harbour | | |

The 79th EPLGA Conference will be held on Monday 29 February – Wednesday 2 March 2016 in Ceduna.



REPORT OF ACTIVITIES 2014/15

Our core activities always include reacting to legislation and policy changes that may have a negative impact on our region. This year ongoing concerns and/or participation have been with the following matters:

- › State and Federal Marine Parks.
- › Natural Resources Management – joint partnership planning, delivery of services.
- › Regional Recognition/Lobbying – ongoing on various matters as they arise.
- › Mining and Impacts – implementation of a taskforce.
- › Emergency Management – regional planning and Council planning, followed by implementation.
- › Development Act Reform.
- › Coastal Access issues.
- › Various roads and waste issues – regional strategy and Zero Waste cessation.
- › Regional Strategy for LGA.
- › The Councils of the Future
- › Television reception and servicing – interstate services.
- › Mobile phone hotspots.
- › Water Planning – state of the resource, etc.
- › Regional planning – RDAWEP, EPNRM, DPTI, etc.
- › Financial Assistance and Supplementary Road Funding – ongoing issues of SA's injustice.
- › Health – local sub-regional issues.
- › Outreach Services:
 - Regional Procurement;
 - CEO's Committee;
 - CWMS Users Group;
 - Regional Training and Seminars delivery;
 - Shared Services – EBA and Award consolidation – LEP Councils;
 - Assets Management and Long Term Financial Planning; and
 - Internal Controls Group.
- › Roadside Native Vegetation – management issues.
- › Regional Climate Change Adaptation Plan finalisation and continuation of the Eyre Peninsula Integrated Climate Change Agreement [EPICCA].
- › Tourism – restructure to sub-regional groups, Food and Tourism Prospectus, RV and Caravan Strategy.
- › Speed Limits Review – reduction from 110kph to 100kph.
- › Aged Care at the local Council level – Council's role.
- › NHVR impacts on farm machinery movements.
- › Transport Plan and SLRP Prioritisation and funding applications.
- › Oil and gas exploration in the Great Australian Bight.
- › Joint submissions with RDAWEP on various issues.

PROJECTS 2014/2015

Regional Training

The LGA and other training providers have delivered many more training sessions in the region to reduce costs for Councils. Training undertaken during the last 12 months includes:

- › Audit Committee
- › Council Development Assessment Panels
- › Civil training - various
- › Code of Conduct
- › Council Contracts Management
- › Developing Confidence
- › Elected Members Training
- › Intro to Local Government
- › Leadership
- › Workplace Health and Safety
- › Plan Reading and Levelling



Eyre Peninsula Local Government Association

- › Rating
- › Records Management
- › Road Safety and Traffic Control
- › Volunteering
- › Waste Water

Other Legal Seminars on different issues such as planning and development, ICAC, etc, were also organised at individual Councils.

The LGA has developed a training program relevant to the region and this can be further enhanced with Councils submitting training plans to the EPLGA for co-ordination.

TAFE and RDAWEP have been working closely with the EPLGA to deliver more civil training on site at Councils.

Emergency Planning

Software was developed and rolled out to all 11 Member Councils to assist with the development of individual Council Emergency Plans. Difficulty was experienced in most Councils regarding utilisation of the software to develop their plans. The development of the individual plans will be reviewed in 2015/2016 in an effort to ensure all Councils are compliant.

The completion of the individual Council plans are essential, not only for compliance reasons, but for direction to be provided to the Zone Emergency Management Committee in the development of the overall zone plan. The software was developed so the highest risks for individual Councils could be rolled into a zone plan.

Outreach Services Pilot Program

The program includes:

- › assisting with the preparation of LGA policy on regional development;
- › preparing a profile of the region with a focus on what it contributes to the economic growth of both the State and Nation;
- › governance needs of each Council;
- › legislative compliance in assets management and long term financial planning;
- › skills assessment in areas such as IT, planning, environmental health, etc, and develop a regional training plan;
- › short term employment requirements rather than full time employees;
- › shared services arrangements to assist in meeting the short/long term skills requirements and other needs;
- › opportunities arising from the Local Excellence Program – trialling new methods of implementation, eg improving performance, systems and processes that sustain good performance, raising the image of Local Government, effective engagement across the region and State as a whole, ie political clout, with other spheres of government, seeking financial arrangements to support the programs required;
- › positioning Local Government and the region for the State 2014 elections by gathering evidence of the needs of the sector and possible solutions that could be an “ask” in an election environment;
- › identifying any ‘centre of excellence’ that may exist within the region;
- › developing CEO, Works Manager and any other forums to assist in the sharing of resources and information, which would eliminate repetition of the same forum x 10; and
- › managing local issues for the Member Councils – advocacy, lobbying, problem solving, etc.

The LGA and the EPLGA have completed the 2 year pilot, which was centred on:

- › preserving the current important role of the Executive Officer of the EPLGA;
- › enhancing the connections between the work of the EPLGA and that of the LGA where it is mutually beneficial to do so;
- › enhancing the services of the LGA to be an ‘outreach’ service but targeted to needs identified by the EPLGA/Region;
- › appointing a resource collaboratively identified by the LGA and EPLGA to deliver on the ground services to Councils;
- › agreeing on a program of works/activity and the funding model required; and
- › addressing other issues deemed important to the success of the pilot.



Eyre Peninsula Local Government Association

Such was the success of the pilot program that it has now been rolled out to all regional LGAs, with each receiving \$50,000 towards the program.

EPLGA CEO COMMITTEE

On 28 June 2013, the EPLGA established a Chief Executive Officer Committee to 'meet from time to time to consider issues of relevance to Eyre Peninsula Councils, and to provide advice to the EPLGA Board on those issues'.

The Committee's role is to:

1. provide high level strategic advice to the EPLGA regarding identified priority issues;
2. arrange and coordinate reports to the EPLGA on those priority issues;
3. initiate reports and advice to the EPLGA on other matters identified by the Committee to be of strategic regional significance;
4. assist and advise the EPLGA about the development and implementation of its Management Plan and other plans; and
5. share operational information and expertise amongst the committee members and other agency Chief Executive Officers.

The membership of the Committee is comprised of the Chief Executive Officers of all Councils, who are members of the EPLGA. Other regional CEOs and the Regional Risk Coordinators are invited to the meetings. These meetings allow the sharing of information and expertise, which mutually benefits clusters of Councils or the region as a whole. The agendas reflect the EPLGA agendas to a degree with other day to day operational matters included and are in the domain of the role of a CEO. However a regional economic component led by the CEO of RDAWEP is now core business for the committee.

Other working groups have been established to assist with specific regional tasks or take advantage of opportunities, eg procurement, CWMS users, WHS Groups, Roads Working Party and Internal Controls Group.

REGIONAL ROADS PRIORITIES/ REGIONAL TRANSPORT PLAN

At the EPLGA Board Meeting in June 2013, a resolution was passed to undertake a review of the criteria used to prioritise regional roads to be submitted for funding from the Special Local Roads Funding Program.

A discussion paper was released to seek support for the methodology to be used in the review. Stakeholders were in agreement with the discussion paper and from this the project was scoped for the consultants to carry out the work required. A desired outcome is a roads database for the entire region with all roads categorised and prioritised.

SMEC is nearing the end of roads component of this project, which has taken considerable effort in the collection of road data. Once the roads database is complete and adopted by Member Councils, the next phase will proceed, being a regional transport strategy. The strategy will incorporate the roads data and all other transport issues such as airports, sea ports, etc.

EP INTEGRATED CLIMATE CHANGE ADAPTATION

The Executive Officer and President sit at the EPICCA Committee table.

Under the State Climate Change Adaptation Framework, areas across the State, including the Eyre Peninsula, were required to develop a Regional Climate Change Adaptation Plan. EPICCA facilitated the development of the plan for Eyre Peninsula, focussing on a practical, regionally-appropriate and sensitive measure to address the likely impacts of climate change.

The plan has now been completed for the region and with continuation of collaboration between the EPNRM, RDAWEP and EPLGA in this area, this working group will move into implementation of the plan's pathways. All parties will contribute \$12,500pa for the next 3 years of this project. The State Government has committed \$25,000 towards the group's activities for 2015/2016.



Eyre Peninsula Local Government Association

REGIONAL WATER RE-USE PLANNING AND FUNDING

In June 2013 a funding submission was lodged to establish a Regional CWMS Users Group with a view to improving regional skills in this area in addition to a forum focussed on sharing of information. The bid was successful and hence a users group has been established.

The Eyre Peninsula Councils jointly own and operate 13 community wastewater management schemes servicing 5,775 property connections. The Councils are acutely aware of the potential impact of the Water Industry Act and the increasing regulatory and reporting environment surrounding CWMS operations due to their classification as an essential service.

The following desired outcomes of a CWMS Users group were identified:

- › Establishment of a users group to facilitate intel sharing across Councils operating CWMS.
- › Identification of regional capacity and skills gaps to provide for the efficient and compliant ongoing operation and maintenance of existing and new Community Wastewater Management Schemes.
- › Promote regional training to maintain skill sets required to ensure sustainability.
- › Development and implementation of standardised recording and reporting mechanisms.
- › Facilitated development of an up-to-date user friendly operation, and maintenance, monitoring and contingency plans.
- › Schematic mapping of existing schemes to assist with an understanding of catchment capacities and constraints.
- › Development and implementation of standardised accounting systems to assist in comparisons between schemes and Councils.
- › Identification of opportunities for shared resources, including platforms for remote access.
- › Identification of potential shared procurement opportunities in areas such as spare parts inventories, septic tank desludging and drain flushing.

It was proposed that the initial development of an EPLGA CWMS User Group be facilitated by an external third party, a model which proved successful in the South East Council's User Group.

The Member Councils of a CWMS User Group committed both management and operational resources to this project and it is intended that this initial commitment will continue through to the ongoing operations of the User Group as a recognised working group of the EPLGA.

The group held its inaugural meeting and commenced work with regular reporting to be tabled at EPLGA Board meetings.

While the LGA CWMS Committee will not be funded beyond 2014/15, the group has successfully obtained a recommitment from those Councils with CWMS Schemes for a further \$15,000 in total. This will enable the group to continue its work in 2015/2016.

REGIONAL TRAINING

An increase in Council participation has been witnessed through the Executive Officer of the EPLGA being a link and encouraging Councils to participate in LGA sponsored training programs and other training sessions/seminars. This is also contributed to the Executive Officer providing advice to the LGA on locations and timing of training to avoid clashes with regional seasonal events, such as harvest, as well as other scheduled events. As part of the independently conducted Outreach Services Pilot Program Review the following statement was made in regards to training:

“Regional Training has been very successful and continues to be increasingly supported and valued by officers and elected members:

| Details | 2012/2013 | 2013/2014 | 2014/2015 |
|---------------------------|------------------|------------------|------------------|
| <i>Sessions conducted</i> | 22 | 12 | 18 |
| <i>Participants</i> | 22 | 176 | 365 |



Eyre Peninsula Local Government Association

The Executive Officer has identified savings for 2014/ 15 to be in excess of \$365k through time, travel, accommodation and course costs per head as a direct result of the dramatic increase in participation. There are also the non-dollar benefits through increased participation and therefore increased skills, experience and networking within the region."

There is no doubt the effort in arranging regionally held training has resulted in significant savings to Councils.

MANAGEMENT PLAN REVIEW

At the June 2015 meeting the EPLGA Board considered and adopted the reviewed EPLGA Management Plan 2013 - 2016.

To avoid confusion between the Business Plan prepared by respective Councils, the EPLGA uses the term 'Management Plan'. The Management Plan is for the period 2013 - 2016 and reviewed annually, incorporating an updated annual work plan and budget for the current year. It also includes the strategic directions the EPLGA wishes to take for the period 2013-16.

Management Plan Performance

1. ACTIVELY ASSIST MEMBERS BY REPRESENTING THEIR COMBINED INTERESTS.

- 1 Seek invitation to provide responses to legislative and policy changes that materially impact our region.
 - 1.2 Seek the mandated preparation of regional impact statements prior to any state legislated changes likely to affect our region.

Comment: RDAWEP and EPLGA jointly funded the preparation a regional statement and have captured regional evidence by developing 78 industry sets of statistics. This information will not only be used to support or object to State legislation or policy changes but to develop regional economic and strategic plans.
 - 1.3 Prepare coordinated submissions to relevant inquiries and proposals on behalf of members.

Comment: RDAWEP and EPLGA prepare regional submissions in partnership.
 - 1.4 Take an active interest in regional waste management, water planning, marine parks, mining, food security, climate change, local workforce planning and any activities that could impose changes to our region.

Comment: President and/or Executive Officer are actively involved in regional committees and/ or meetings dealing with regional waste management, water planning, marine parks, mining, food security, climate change, local workforce planning and other activities that may impose change upon the region.
 - 1.5 Continue to advocate for roads funding opportunities.

Comment: The development of a roads database for all EP roads and a Regional Transport Strategy will be used as a tool for prioritising regional roads for funding.
 - 1.6 Develop a coordinated approach to the Commodity Freight Routes across the region, being mindful of divergent needs between Councils.

Comment: Comments in 1.5 will apply to this as freight roads will be weighted to assist in the prioritisation of regional roads seeking funding assistance.



Eyre Peninsula Local Government Association

2 BUILDING STRONG PARTNERSHIPS FOR THE PROMOTION OF OUR SECTOR AND OUR REGION

- 2.1 Ensure we are represented at SAROC, State Executive Committee meetings and the General meetings of the LGA.

Comment: The President and Executive Officer attend these meetings when held.

- 2.2 Ensure regular information flows to our member Councils via newsletters, website updates, media announcements and personal contacts.

Comment: After each EPLGA Board meeting a wrap of the meeting is prepared and forwarded to all regional media outlets. It is also posted on the EPLGA website. The media are used as and when needed and are also sent the meeting agendas and minutes.

- 2.3 Seek reports from regional partners at EPLGA Board Meetings and forums.

Comment: Regional partners have a standing agenda item at each Board meeting to present to the constituent Councils. They are also invited to CEO Committee meetings.

- 2.4 Actively seek direct engagement with state government partners in order to allow bottom up, and more streamlined, planning and engagement.

Comment: The EPLGA has been a strong advocate for state government partners to visit the region on planning and engagement matters, eg Regional Forums, Regional Roadshows, Planning reform, Ministers visiting regional functions and openings, etc.

- 2.5 Seek opportunities to partner with industry and community groups to promote the economic and social prosperity of Eyre Peninsula.

Comment: RDAWEP and EPNRM CEOs and Staff meet regularly with the Executive Officer on a range of economic and social matters. The EO also meets with NGO's.

- 2.6 Work with member Councils to facilitate economic expansion by coordinating the approach to structure planning, ensuring consistency with the principles contained in the Eyre and Western Plan.

Comment: The Mining Taskforce has a focus on this functional role for Councils. More detailed work by the Taskforce's Coordinator is expected in 2015/16.

- 2.7 Work with state departments and regional partners to better coordinate Infrastructure Planning consistent with the principles in the Eyre and Western Plan.

Comment: The Executive Officer along with Council representatives have been involved in the Integrated Transport and Land Use planning undertaken by the state government. The plan is for the region to develop its own infrastructure plan to feed into state government plans. The region is also involved in RDAWEP Infrastructure planning. Further work in regional strategic planning is required and planned for the near future.

- 2.8 Investigate ways to encourage the state government to streamline its regional consultation processes to avoid multiple meetings that duplicate effort.

Comment: This has been an issue discussed at the SAROC level and continues to be pursued. The Minister for Local Government and Regional Development has held forums and roadshows in the region plus attended EPLGA Board meetings and other regional meetings. This is an example of the State Government's commitment to consulting the region in a more concise way.



Eyre Peninsula Local Government Association

3 RAISE THE PROFILE OF THE ASSOCIATION BY GREATER MEDIA PRESENCE

- 3.1 Issue a media release after each Board meeting and at any occasion where deemed appropriate.

Comment: Media used as and when appropriate. Agenda and minutes of the Board are distributed to regional media to seek interest. The meeting wrap is also distributed to the media outlets.

- 3.3 Consider the nomination of media representatives to present a coordinated and endorsed approach to all media.

Comment: Still managing media in-house.

4 ASSIST MEMBER COUNCILS BY COORDINATING REGIONAL INVESTIGATIONS OF OPERATIONAL ISSUES

- 4.1 Actively participate in meetings that promote Continuous Improvement activities in Councils.

Comment: The Outreach Services Program is in part about the continuous improvement of activities in Councils. The Executive Officer also sits on a LGA Assets management Advisory Committee investigating ways that Councils can continually improve the way they manage their assets.

- 4.2 Continue to promote regional training opportunities to assist Councils to up-skill their workforce.

Comment: The Executive Officer has been assisting with this through better co-ordination of the type of training required, when it could be held and the most suitable location for training. Councils response has been excellent, highlighting the success of this effort.

- 4.3 Facilitate Shared services investigations and discussions at either the regional or sub regional level, where appropriate.

Comment: The Executive Officer has assisted in the Lower Eyre Peninsula Councils shared service project. The consolidation of awards and EBA's project when completed can be shared with other Councils. Other works undertaken by the various groups and committees is an example of shared services and resources, eg Regional Procurement, CWMS, CEOs' Committee, Internal Control and RRC's WHS meetings.

- 4.4 Liaise with the LGA program managers to assist in linking funding opportunities to Council activities.

Comment: As an example of this working, funding has been gained for the Outreach Services (\$70,000), Regional Capacity Building (\$38,000) Lower EP Councils shared services (\$15,000) , EP CWMS Users Group (\$15,000) , Mining Taskforce (\$10,000) and Regional Procurement Road Map (\$80,000).

- 4.5 Review our Charter.

Comment: Completed in Dec 2013

- 4.6 Coordinate a regional or sub regional approach to road upgrades required for resource sector expansion.

Comment: A Mining Roundtable was held in October 2014 to assist with this type of planning. A report from the SA Centre for Economic Studies was part funded by the EPLGA and LGA to assist with these issues. A Taskforce terms of reference has been developed along with appointing a Coordinator to manage the process. The taskforce met three times during the 2014/15 year. It has gathered much information and developed great working relationships with Mining Companies, State Government, EPNRM, RDAWEP and other groups as required to ensure it can now be more individual mining project and location focussed.



Eyre Peninsula Local Government Association

- 4.7 Review the methodology of preparing the Eyre Peninsula Road Strategy.

Comment: The Roads Strategy was re-worked in 2013. Following this a database has been developed to include all EP roads with a methodology prioritisation tool inbuilt to give better road prioritisation. Further data is being collected to finalise the database to allow better planning and prioritisation. The collection of data has been a difficult task but the part of the overall Transport Strategy is nearing completion and will be presented to the working group for approval then the EPLGA Board.

- 4.8 Prepare regional submissions to fund combined approaches to governance activities required of Councils, where agreed by Members.

Comment: Working Groups and shared services will lead to this occurring on a more regular basis, eg, CWMS Group has commenced.

5 DEVELOP WAYS TO DIRECTLY ENGAGE WITH BOTH STATE AND FEDERAL GOVERNMENTS TO ASSIST IN REGIONAL PROMOTION

- 5.1 Include funding in the Annual Business Plan to allow deputation to both State and Federal parliaments on key issues that arise.

Comment: Funding included in the budget.

- 5.2 Liaise with other regional LGA and RDAs where combined lobbying best represents our interests.

Comment: The Executive Officer meets bi-monthly with other regional LGA's Executive Officers to manage such issues as joint collaboration and lobbying. The Executive Officer is located in the RDAWEP Port Lincoln Offices and has a good connection to RDAWEP lobbying efforts.

- 5.3 Seek opportunities to strengthen working relationships with the senior levels of state government.

Comment: The Executive Officer has good political connections and uses these when needed.

6 UNDERTAKE A TWO YEAR "OUTREACH SERVICES" PILOT PROGRAM IN PARTNERSHIP WITH THE LGA OF SA

- 6.1 Establish a funding agreement for \$70k per year with the LGA of SA.

Comment: Established in July 2013 and concluded 30 June 2015. Pilot completed – program will continue in all regional LGA's after the pilot at \$50,000pa funding from the LGA.

- 6.2 Establish a work plan for the pilot program in consultation with member councils and the LGA of SA.

Comment: Established as per 6.1 and reported against to EPLGA and LGA of SA. COMPLETED. Independent Evaluation undertaken and such was the success of the pilot the program has been rolled out to other regional LGA's

- 6.3 Prepare a case study of the pilot program for future reference.

Comment: COMPLETED as independent evaluation.



KEY PERFORMANCE INDICATORS

While the measurement of performance is a key component of planning, the nature of the workload for the Executive Officer has typically made KPI setting and measurement difficult. Much of the day-to-day operational activity remains reactive and in response to legislated and policy changes that routinely emerge. However, the following measurement may be an indication of performance for each year.

| KPI | MEASURED BY | TARGET SCORE |
|--|---|---|
| Member General Satisfaction | Number of formal complaints | Zero complaints from members Actual: Zero complaints received. |
| Member attendance at meetings, workshops, training | Number of members who are represented | All members Actual: Usually all 11 Councils represented. |
| Competitive funding secured | Dollars secured | Equal to membership (\$140K) Actual: Outreach Program \$70k Lower EP Shared Services \$15k EP CWMS Group \$30k Regional Capacity \$38k Regional Procurement LGA Rebate \$10K |
| Achieved annual work plan | | All items either achieved or timeframes for completion, and process, in place. Some subject to external funding. Actual: On target |
| EPLGA is represented at LGA regions meetings | Number of meetings attended | 100% Actual: 100% |
| Co-ordinate regional training activities on EP | Number of days training per year | At least 6 Actual: target exceeded (18) |
| Annual review of Executive Officer | Final achievement score | Average Rating of 3/5 for personal evaluation undertaken by EPLGA Executive Actual: Review occurred in June 2015. Report of satisfactory performance by President employment contract extended by 12 months. |
| Greater media activity | Number of interviews and media releases | At least one interview per month. Media releases at least every 2 months. Actual: Meeting target |



Eyre Peninsula Local Government Association

USE OF FINANCIAL RESOURCES

The following audited statement indicates another year of solid financial performance.

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

FINANCIAL ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2015

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Eyre Peninsula Local Government Association

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF INCOME & EXPENDITURE
FOR THE YEAR ENDED 30TH JUNE, 2015

| | | 2015 | 2014 |
|-------------------------------------|------|-------------------------|---------------------------|
| | NOTE | \$ | \$ |
| <u>INCOME</u> | | | |
| Grants Received | 2 | 279,139 | 107,225 |
| Interest Received | | 8,975 | 8,950 |
| Project Income - EP Councils | 3 | 120,472 | 86,276 |
| Membership Fees | 4 | 151,423 | 145,600 |
| Reimbursable Expenses | | 806 | 1,485 |
| | | <u>560,815</u> | <u>349,536</u> |
| <u>EXPENDITURE</u> | | | |
| Administration | | 9,116 | 9,339 |
| Advertising & Promotion | | 1,164 | - |
| Audit Fees | | 1,200 | 1,530 |
| Bank Charges & Taxes | | 445 | 531 |
| Computer Expenses | | 3,169 | 707 |
| Employee Expenses | | 134,126 | 134,831 |
| Insurance | | 5,549 | 5,429 |
| Meeting Expenses | | 5,314 | 3,719 |
| President's Expenses | | 2,005 | 1,750 |
| Project Expenditure | 5 | 342,892 | 220,736 |
| Secretarial Services | | 17,255 | 17,000 |
| Sundry Expenses | | 311 | 644 |
| Telephone | | 926 | 909 |
| Travel & Accommodation | | 13,604 | 10,016 |
| | | <u>537,076</u> | <u>407,141</u> |
| <u>NET SURPLUS/(DEFICIT)</u> | | <u>\$ 23,739</u> | <u>\$ (57,605)</u> |

The accompanying notes form part of these financial statements.



Eyre Peninsula Local Government Association

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF INCOME & EXPENDITURE
FOR THE YEAR ENDED 30TH JUNE, 2015

| | 2015 | 2014 |
|---|-------------------|-------------------|
| | NOTE | |
| | \$ | \$ |
| Net Surplus/(Deficit) | 23,739 | (57,605) |
| Extraordinary Items | - | - |
| <u>TOTAL NET SURPLUS/(DEFICIT)</u> | 23,739 | (57,605) |
| Surplus Funds at July 1 | 183,595 | 241,200 |
| SURPLUS/(DEFICIT) | 207,334 | 183,595 |
| <u>ACCUMULATED SURPLUS/(DEFICIT)</u> <u>AT 30TH JUNE, 2015</u> | \$ 207,334 | \$ 183,595 |

The accompanying notes for part of these financial statements.



Eyre Peninsula Local Government Association

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION**STATEMENT OF FINANCIAL POSITION**
AS AT 30TH JUNE, 2015

| | | 2015 | 2014 |
|-----------------------------------|------|-------------------|-------------------|
| | NOTE | \$ | \$ |
| <u>EQUITY</u> | | | |
| Accumulated Surplus | | \$ 207,334 | \$ 183,595 |
| REPRESENTED BY | | | |
| <u>CURRENT ASSETS</u> | | | |
| Cash at Bank | 6 | 362,766 | 249,210 |
| Debtors | | 28,387 | 3,850 |
| Income Accrued | | 1,865 | 2,670 |
| GST Receivable | | 1,704 | 15,049 |
| Prepayments | | - | 1,180 |
| | | <u>394,722</u> | <u>271,959</u> |
| <u>TOTAL ASSETS</u> | | | |
| <u>CURRENT LIABILITIES</u> | | | |
| Sundry Creditors | 7 | 7,472 | 11,131 |
| Creditors | | 70,207 | 5,034 |
| Unspent Project Funds | 8 | 94,084 | 59,519 |
| Provision for Holiday Pay | | 2,601 | 2,610 |
| Prov'n for Long Service Leave | 9 | 13,024 | 10,070 |
| | | <u>187,388</u> | <u>88,364</u> |
| | | <u>\$ 207,334</u> | <u>\$ 183,595</u> |
| <u>NET ASSETS</u> | | | |

The accompanying notes form part of these financial statements.



Eyre Peninsula Local Government Association

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30TH JUNE, 2015

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

1. This financial report is a special purpose financial report prepared for use by Board and members of the association. The Board has determined that the association is not a reporting entity.
2. The financial report has been prepared on historical cost basis and does not take into account changing money values or except where stated current valuations of non-current assets. The statements are prepared on an accruals basis.
3. Provision is made in respect of the association's liability for annual and long service leave at balance date. Long service leave is accrued from an employee's start date. Leave provision is based on current wages as at reporting date, and does not include on-costs.

| | 2015 | 2014 |
|--|-------------------|-------------------|
| | \$ | \$ |
| <u>NOTE 2 - Grants Received</u> | | |
| LGA of SA - Outreach Service | 120,000 | 70,000 |
| LGA of SA - Regional Capacity | 38,305 | 37,225 |
| LGA of SA - CWMS Users Group | 12,500 | - |
| LGA of SA - Mining Taskforce | 10,000 | - |
| DEWNR - EP Integrated Climate Change Agreement Program | 25,000 | - |
| SAFECOM - Emergency Management Planning | 73,334 | - |
| | <u>\$ 279,139</u> | <u>\$ 107,225</u> |

NOTE 3 - Project Income - EP Councils

| | | |
|-------------------------------|-------------------|------------------|
| Assets Management | - | 12,500 |
| Cert IV Training | - | 9,776 |
| CWMS Users Group | 15,000 | - |
| Emergency Management Planning | 33,000 | - |
| Procurement Roadmap | - | 35,000 |
| Shared Services EBACC Project | - | 29,000 |
| Tourism Subscriptions | 72,472 | - |
| | <u>\$ 120,472</u> | <u>\$ 86,276</u> |



Eyre Peninsula Local Government Association

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30TH JUNE, 2015**

| | 2015 | 2014 |
|--|-------------------|-------------------|
| | \$ | \$ |
| NOTE 4 - Membership Fees | | |
| District Council of Ceduna | 14,710 | 14,144 |
| District Council of Cleve | 11,013 | 10,589 |
| District Council of Elliston | 9,331 | 8,972 |
| District Council of Franklin Harbour | 9,651 | 9,280 |
| District Council of Kimba | 9,296 | 8,939 |
| Wudinna District Council | 9,734 | 9,360 |
| District Council of Lower Eyre Peninsula | 16,533 | 15,897 |
| District Council of Streaky Bay | 11,297 | 10,863 |
| District Council of Tumby Bay | 12,438 | 11,960 |
| City of Whyalla | 27,473 | 26,416 |
| City of Port Lincoln | 19,947 | 19,180 |
| | <u>\$ 151,423</u> | <u>\$ 145,600</u> |
| NOTE 5 - Project Expenditure | | |
| Unspent Funds at 1 July | (59,519) | (32,092) |
| Asset & Long Term Finance Plan | - | 23,954 |
| Birdseye Memorial | - | 8,000 |
| Cert IV Group | - | 600 |
| Charter Review | - | 7,901 |
| Committee & Working Group Mtg | 8,420 | - |
| CWMS Users Group | 26,451 | 3,595 |
| Emergency Management Planning | 87,893 | 205 |
| EP Regional Statements | - | 20,000 |
| Mining Taskforce | 45,032 | - |
| One Regional Development Plan | 30,000 | - |
| Procurement Roadmap | 982 | 70,869 |
| RDWEP Internal Review-301/13 | - | 15,000 |
| Regional Roads Strategy | 35,576 | 9,885 |
| Shared Services EBACC Project | 1,500 | 26,000 |
| Special Local Roads | - | - |
| Prioritisation (LGTAP) | - | 7,300 |
| Tourism Subscriptions | 72,472 | - |
| Unspent Funds at 30 June | 94,085 | 59,519 |
| | <u>\$ 342,892</u> | <u>\$ 220,736</u> |
| NOTE 6 - Cash at Bank | | |
| BankSA Society Cheque Account | 138,916 | 34,955 |
| Bendigo Bank Term Deposit | 147,438 | 142,691 |
| LGFA | 67,765 | 63,174 |
| LGFA - Cores EP | 8,647 | 8,390 |
| | <u>\$ 362,766</u> | <u>\$ 249,210</u> |



Eyre Peninsula Local Government Association

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30TH JUNE, 2015**

| | 2015 | 2014 |
|--|------------------|------------------|
| | \$ | \$ |
| <u>NOTE 7 - Sundry Creditors</u> | | |
| PAYG Withheld | 6,290 | 8,652 |
| Superannuation | 1,182 | 1,181 |
| WorkCover | - | 1,298 |
| | <u>\$ 7,472</u> | <u>\$ 11,131</u> |
| <u>NOTE 8 - Unspent Project Funds</u> | | |
| Regional Capacity Building | 10,438 | 16,129 |
| Cores - EP | 8,646 | 8,390 |
| Outreach Service | 50,000 | 35,000 |
| EP Integrated Climate Change Agreement Program | 25,000 | - |
| | <u>\$ 94,084</u> | <u>\$ 59,519</u> |
| <u>NOTE 9 - Prov'n for Long Service Leave</u> | | |
| District Council of Tumby Bay | 6,562 | 6,562 |
| Eyre Peninsula Local Govt. Association | 6,462 | 3,508 |
| | <u>\$ 13,024</u> | <u>\$ 10,070</u> |



Eyre Peninsula Local Government Association

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

BOARD CERTIFICATE

The Board have determined that the association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

The Board of the association declares that:

- 1 the financial statements and notes present fairly the association's financial position as at 30th June 2015 and its performance for the year ended on that date in accordance with the accounting policies described in Note 1 to the financial statements;
- 2 in the Board's opinion there are reasonable grounds to believe that the association will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board:

| | | |
|----------|---|--|
| signed |  |  |
| position | <u>PRESIDENT</u> | <u>EXECUTIVE OFFICER</u> |

Dated this 9 day of September 2015



Eyre Peninsula Local Government Association



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

4 Tasman Terrace, PO Box 2180

Port Lincoln, SA 5606

Telephone: (08) 8682 1899

Facsimile: (08) 8682 1408

Email: gpk@gpk.com.au

ABN 64 945 523 972

ACN 007 909 382

To the members of Eyre Peninsula Local Government Association,

Report on the financial report

We have audited the accompanying financial reports, being a special purpose financial report, of Eyre Peninsula Local Government Association, for the year ended 30th June 2015.

The responsibility of the members of the Board for the financial report

The members of the Board are responsible for the preparation and fair presentation of the financial report and have determined that the accounting policies described in Note 1 to the financial statements which form part of the financial report are appropriate to meet the financial reporting requirements of the Local Government Act 1999 and are appropriate to meet the needs of the members. The Board's responsibility also includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. No opinion is expressed as to whether the accounting policies used, as described in Note 1, are appropriate to meet the needs of the members. We conducted our audit in accordance with Australian auditing standards. These auditing standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the members of Board, as well as evaluating the overall presentation of the financial report.

The financial report has been prepared for distribution to members for the purpose of fulfilling the Board's financial reporting responsibilities under the Local Government Act 1999. We

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Eyre Peninsula Local Government Association

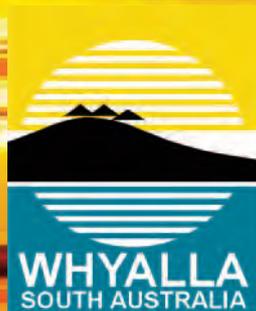
disclaim any assumption of responsibility for any reliance on this report or on the financial report to which it relates to any person other than the members, or for any purpose other than that for which it was prepared. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Auditor's opinion

In our opinion the financial report of the Eyre Peninsula Local Government Association presents fairly the operations and financial position of the association for the year ended 30th June 2015.

Gill Penfold Kelly Pty Ltd

Gregory S Nicholls
19th August 2015
4 Tasman Terrace, Port Lincoln SA 5606



Darling Terrace (PO Box 126)
Whyalla SA, 5600

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