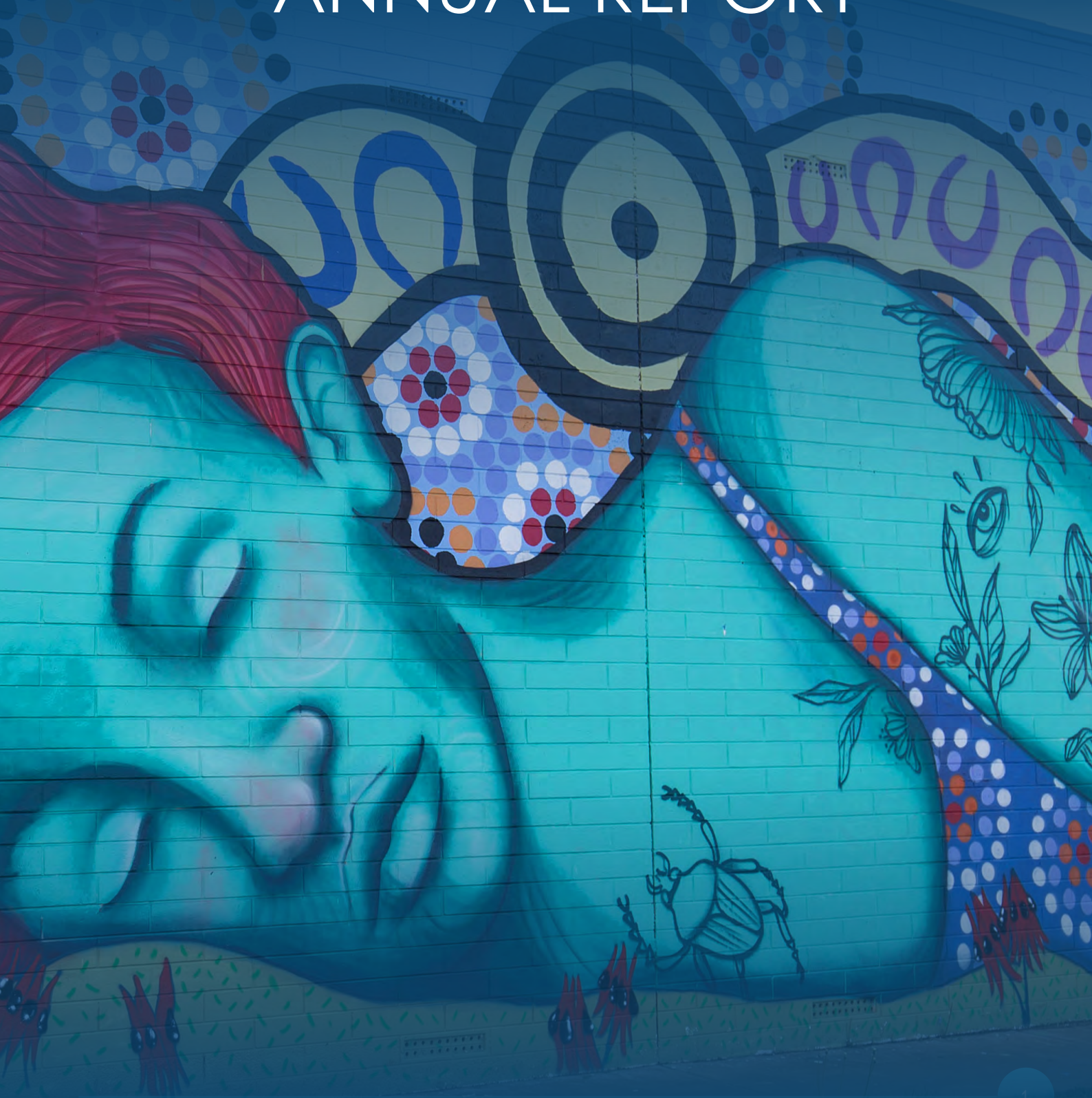


THE CORPORATION OF THE CITY OF  **WHYALLA**

# 2021-2022

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# ANNUAL REPORT



## ACKNOWLEDGEMENT OF COUNTRY

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We acknowledge the lands in our region belonging to the Barngarla people, and acknowledge them as the traditional custodians from the past, for the present and into the future. The Barngarla people are strong, and are continuously connecting to their culture and their country. Whyalla City Council and the Barngala people can work together to build a stronger future.



## DISCLAIMER

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Every effort has been made to ensure that the information contained within this Annual Report is accurate. No responsibility or liability can be accepted for any inaccuracies or omissions.

This document fulfils our obligations under the Local Government Act 1999 which stipulates that all councils must produce an Annual Report (relating to the immediately preceding financial year) to be prepared and adopted by council on or before 30 November. Information within this report is as prescribed by the legislation and as per the Annual Report Guidelines provided by the Local Government Association of South Australia.

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## CEO MESSAGE

Welcome to Whyalla City Council's Annual Report for 2021-22 (FY22).

This past year has been significant for our city, with once-in-a-generation projects both announced and completed.

Of major importance for the long-term prosperity of our city was the confirmation of Whyalla as the preferred location for numerous green hydrogen projects. This includes the Federal Government and former Liberal State Government's interests in tens of billions of dollars of investments in a hydrogen hub at Port Bonython; as well as the current State Government's commitment to a \$593m green hydrogen-fuelled power plant, electrolyser and storage facility for Whyalla.

These projects will be game-changing for our city, providing long-awaited diversification for our economy; creating hundreds of new jobs; increasing our population; and giving us a far more stable, secure future. This also provides stimulus for the development of a renewable energy cluster focused on green hydrogen at Port Bonython, and its use to decarbonise heavy industry.

Other key highlights of projects delivered / commenced in FY22 included:

- Completing our \$12.1 million airport security, terminal and runway safety upgrade (primarily Federal-Government funded)
- Adopting our Foreshore Master Plan, following extensive community consultation and input
- Commencing the \$4m Cuttlefish Coast Sanctuary Tourism and Environmental Management Project (incorporating \$2m in State Government funding)
- Delivering the third and final year of the \$14m Road Delivery Program

A significant focus of FY22 continued to be our commitment to working with and serving our community. This saw us extensively engage with residents and create new avenues for connection, with some examples including:

- Implementing live virtual council meetings, which were livestreamed and recorded (recordings could be viewed on our YouTube channel)
- Introducing social media two-way engagement, creating another avenue for customer service
- Ongoing consultation on the draft Foreshore Master Plan
- Adding face-to-face engagement to our annual Community Survey

Looking forward, we have continued our long-term planning to ensure our city is poised and ready to capitalise on the major projects on the horizon. We know that we can't rely on jobs alone to attract people to relocate to Whyalla for these projects – we also need improvements in the overall liveability of the city to ensure these workers choose to live and work in Whyalla (rather than fly-in / fly-out).

As well as numerous existing projects – such as the Foreshore Master Plan – we will need to build the new and diverse housing needed to accommodate a growing population; as well as a range of major infrastructure projects to complement existing attractions such as our world-class jetty; \$100m State Government Whyalla Secondary College; and proposed five-star foreshore hotel.

We cannot fund these projects alone, so will require strong and effective partnerships with government and the private sector. Given Whyalla's vital importance to the state and national economies, we are confident we can secure the support required to bring them to fruition while minimising the impact on ratepayers.

We must also invest in resolving the numerous legacy issues across the city – particularly relating to ageing infrastructure that has been under-invested for some time – allowing us to shift our focus from the past to the future which, as we've outlined, is critical to set us up for long-term success.

As well as being critical to evolve our city to cater for its future workforce, these improvements will also present significant benefits for our existing residents and ratepayers, enabling our city to become the modern regional centre we've long aspired to be.

We continue to be extremely encouraged by what the future holds for our great city. The level of investment planned for Whyalla over the next few years is the biggest since the establishment of the steelworks in the 1960s, so we can genuinely say we are on the cusp of a new age, which is a truly exciting prospect.

As always, I'd like to thank our Elected Members, Council staff and volunteers for their tireless work in bringing these projects to fruition and helping shape the future of our city and look forward to even greater achievements in the year ahead.



Kind regards,

**CEO**

Justin Commons



## OUR CITY

Whyalla is a city of contrasts – from green parks and gardens to massive industrial operations, new housing estates to well established historic neighbourhoods, and from the traditional corner store to multimillion-dollar shopping centres.

On the western shore of Upper Spencer Gulf, approximately 385 kilometres northwest of Adelaide by road and 40 minutes by air, Whyalla averages 300 days of sunshine every year and has an annual rainfall of around 270 millimetres.

Whyalla has an established industry and retail base, strong community spirit and its residents enjoy a comfortable lifestyle with sufficient amenities, events and activities.

The Corporation of the City of Whyalla has one of the most diverse operations of any local government.

It operates an airport (serviced by two airlines and the Royal Flying Doctor Service), state-of-the-art public library, child care centre, cemetery and crematorium, visitor information centre, maritime museum, lighthouse, marina and boat ramps.

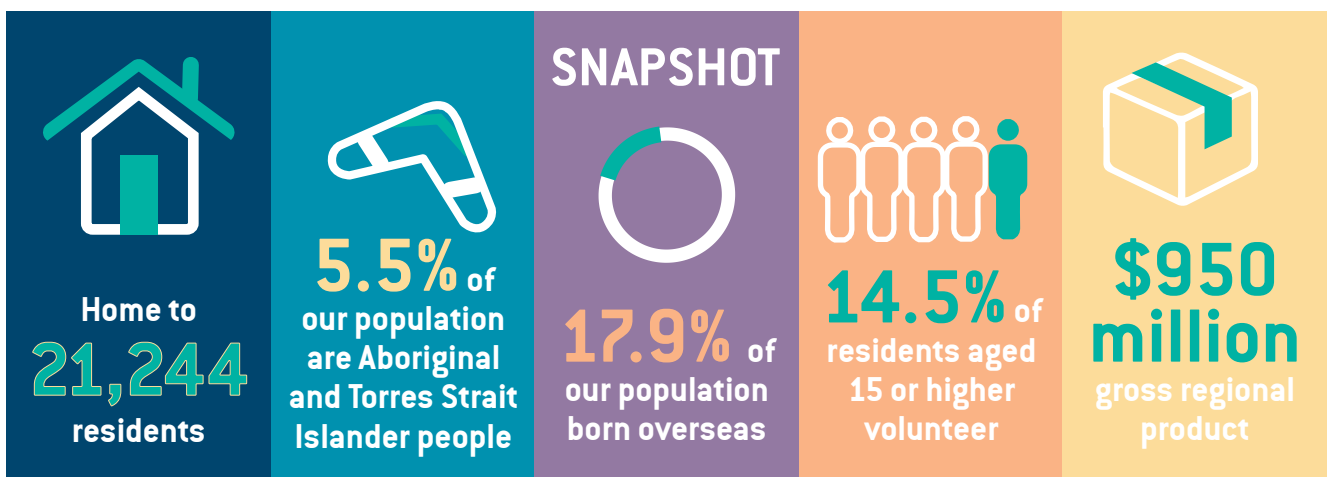
Council also owns the city’s leisure centre and is responsible for all major development including the foreshore, wetlands, water saving and harvesting initiatives, public works, and innovative environmental projects.

Whyalla’s major industries include the steelworks producing a range of products including rail line and steel sleepers, mining and export of iron ore, Santos producing crude oil and LPG, industrial fabrication companies, national contractors to heavy engineering industries, commercial salt production as well as tourism and major events.

Council’s urban boundaries comprise 41.5 square kilometres within a total local government area of approximately 1,000 square kilometres.

The Council area includes Backy Point, Cowleds Landing, Douglas Point, Douglas Point South, False Bay, Fitzgerald Bay, Middleback Range, Mullaquana, Murninnie Beach, Point Lowly, Point Lowly North, Port Bonython, Whyalla, Whyalla Barson, Whyalla Jenkins, Whyalla Norrie, Whyalla Playford and Whyalla Stuart.

With a population of 21,244 residents (2021 census), the regional community of Whyalla is a wonderfully diverse mix of cultures and nationalities.



# OUR LEADERSHIP

In 2021-22, Whyalla Council's leadership comprised of:

## ELECTED MEMBERS



**Back from left:** Cr. Soto Stuppos, Cr. David Knox, Cr. Rick Santucci, Cr. Joanne Marshall, \*\*Cr Irene Adair resigned from Council in September 2021

**Front:** Cr. Bill Simpson, Cr. Tamy Pond, Mayor Clare McLaughlin, Cr. Zia Westerman, Dep. Mayor Phil Stone

## EXECUTIVE MANAGEMENT TEAM



**From left:** Jade Ballantine (Director of City Growth), Justin Commons (Chief Executive Officer), Kathy Jarrett (Director Corporate), Kristen Clark (Director Infrastructure)

# OUR PLANNING FRAMEWORK

Council’s Strategic Plan 2021-2030 sets out the long-term aspirations of the Council (i.e. where do we want to be in the future) and how Council intends to achieve the vision within the period of the plan.

Key objectives and outcomes are detailed along with those strategies necessary to achieve the outcome of each objective. The Strategic Plan encapsulates what we believe is important for Whyalla’s development.

The Plan is underpinned by a suite of strategic management plans that have more detailed objectives to ensure we are sustainable and can deliver our services for many years to come.

The diagram below demonstrates how our Plans connect to deliver on our Vision. Consistent with our commitment on delivering our plans, we consciously keep track of our progress and report back to you, our community, through quarterly reports and this Annual Report.





## SUMMARY OF COUNCIL'S STRATEGIC PLAN 2021-2030

<b>GOAL</b>	Unearth a bright future for Whyalla.	<b>OUTCOMES</b>
<b>VALUES</b>	<ul style="list-style-type: none"> <li>• We Care</li> <li>• We Work Together</li> <li>• We're Committed</li> <li>• We Own It</li> </ul>	<ul style="list-style-type: none"> <li>• Confident, engaged and proud community</li> <li>• Integrated education and training opportunities</li> </ul>
<b>VISION</b>	Whyalla will be a vibrant, attractive city offering the community a diverse range of sustainable economic, social, environmental and cultural opportunities.	<ul style="list-style-type: none"> <li>• Attractive city</li> <li>• Diverse economy</li> <li>• Integrated health, disability and aged care services</li> </ul>



### OUR PEOPLE

Provide a range of services and facilities which promote a safe and engaged community, which is healthy, culturally and socially rich.



### OUR PLACES

Protect our natural environment and enhance our built environment to ensure the environmental, social, physical and economic needs of the city are met.



### OUR ECONOMY

Whyalla has a diverse and sustainable economy.



### OUR IMAGE

Whyalla is well-respected and recognised as a community of strength, whose people have a bright, positive and sustainable future.

Photographer: Jeffrey Venning



# CITY SCORECARD

## 2021-22 COMMUNITY PERCEPTIONS

During late 2021, Council undertook its second annual survey, focused on understanding our community's perception of the city. These results have been compared to the initial survey from a year earlier to identify trends. These results, and the related commentary received, form an important input into Council's planning process and provide feedback on how the objectives within the Strategic Plan 2021-2030 are being met.

SCORE - expressed in percentages (rounded and therefore resulting in slight variations in totals)		Weighted Score -/5	Trend
<b>OUR PEOPLE - a safe and engaged community, which is healthy, culturally and socially rich</b>			
Pride	Proportion who say they feel proud of Whyalla	3.66	↑
Safe, Healthy, Connected	Proportion who say they feel safe, healthy and connected to their community	3.28	↓
AVERAGE		3.47	---
<b>OUR PLACES - protecting our natural environment and enhancing our built environment</b>			
Attractive and creative city	Proportion who say they have great memories of Whyalla's parks, gardens, public buildings and infrastructure	3.82	↑
Activated	Proportion who say Whyalla's parks, gardens, public buildings and infrastructure are well used and reflect community needs	3.52	↓
Sustainable environment	We look after our natural environment, effectively protecting it for us now and for future generations	3.26	↓
AVERAGE		3.54	---
<b>OUR ECONOMY - Whyalla has a diverse and sustainable economy</b>			
Growing	New businesses in Whyalla	3.21	↑
Learning, working, staying	Higher education enrolments, higher education retention	3.28	---
AVERAGE		3.25	↑
<b>OUR IMAGE - Whyalla is respected and recognised as a strong community with a bright, positive and long-term future</b>			
Belonging	Would you recommend Whyalla as a place to live? (Net Promoter Score)	*-20	---
	Would you recommend Whyalla as a place to do business? (Net Promoter Score)	*-39	↑
AVERAGE		-30	---
<b>OUR LEADERSHIP - we are a City confident in its leaders</b>			
Strategic Accountable Engaged Modern  * Net Promoter Score (NPS) measures how likely respondents are to recommend something. NPS is a score between -100 and 100, and is calculated using the percentage of promoters minus the percentage of detractors. Promoters are those who score 9 or above while detractors are those who score 6 or below, with the remainder being considered neutral.	Proportion who say Council delivers value for the rate dollar	2.73	↑
	Proportion who are satisfied with Council services	3.39	↑
	Proportion who say it takes little effort to do business with Council	3.20	---
	Proportion who are satisfied with their experience in dealing with Council	3.22	---
	Proportion who say Council is engaging with residents, ratepayers, community groups, visitors	3.05	↓
	Proportion who say Council is exciting, modern and embracing change	2.92	↑
AVERAGE		3.09	↑

# 2021-22 ACHIEVEMENTS CONT..

Objective	Planned Activities	Progress to Date	Tracking
<b>OUR PEOPLE - a safe and engaged community, which is healthy, culturally and socially rich</b>			
Pride	Promoting and developing the city's capacity in relation to arts, culture and heritage through the development of an implementation and resourcing plan associated with the Arts and Culture Strategy	Actions in the Arts and Culture Strategy being implemented. Public Art Plan in draft and almost ready to be circulated to stakeholders for their input.	ON TRACK
Safe, Healthy, Connected	Develop a forward plan for the Whyalla Recreation Centre to ensure this facility, which is of high importance to the community, can continue to improve wellbeing into the future	Work on the development of this plan is well progressed and is expected to be presented to Council for adoption in the coming months. This plan will provide direction for works required to improve this vital asset. A review of the contract management arrangements within the Operations Agreement has been initiated.	ON TRACK

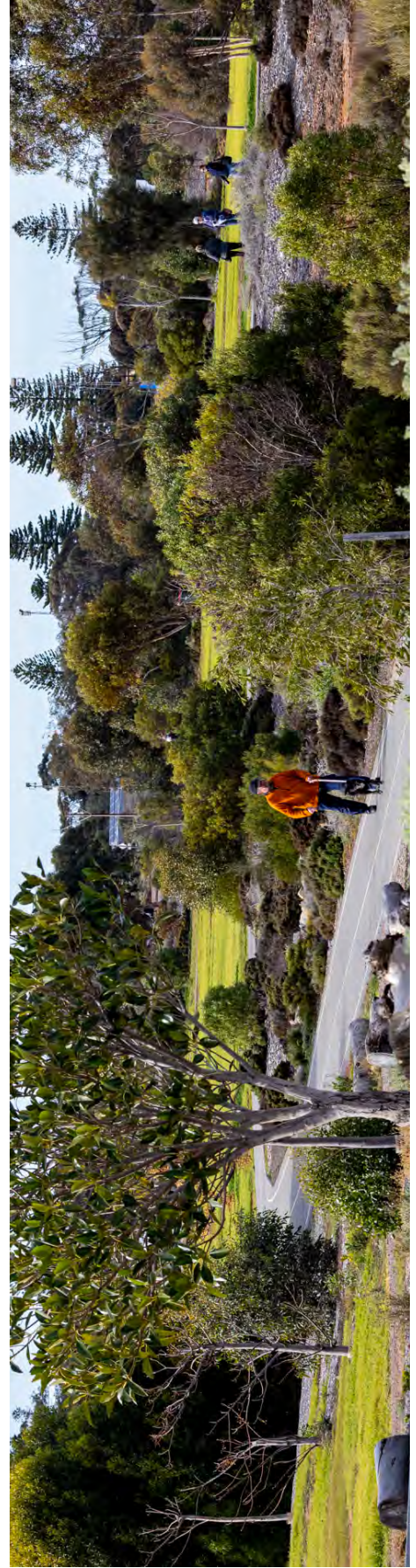
Objective	Planned Activities	Progress to Date	Tracking
<b>OUR PLACES - protecting our natural environment and enhancing our built environment</b>			
Attractive and creative city	Development of a new 3-year transport renewal program to commence in 2022-23	Work is well progressed on the priority list of assets to be renewed as part of this program. The kerbing contract will be tendered first to ensure works can progress 6 months ahead of the sealing program.	ON TRACK
	Continue to increase the number of street trees and landscaping within our city	The current budget allocation allows for planting of 700 trees per year, plus expansion of the irrigation network to accommodate this. The program is progressing well. Council have also been successful in receiving grant funding to green the McDouall Stuart Avenue entrance from Iron Knob Road	ON TRACK
Activated	Delivery of upgraded facilities for Jubilee Park, that will increase the city's ability to be a regional hub for carnival competitions	The design for this project has been completed and development approval sought. The tender for the demolition of the changerooms has been undertaken and will be awarded this month to a local company. The tender for works will now occur later than originally planned due to competing priorities. However, works will still be completed before the grant funding deadline of 30 June 2023.	MINOR DELAYS
	Complete scoping of potential upgrade to facilities at Memorial Oval for future funding bids	Selection of consultant will occur in February with a draft proposal being expected in mid 2022.	ON TRACK
	Develop a roadmap for recreation and sporting facilities in our city	Appropriate resourcing is now in place in the Community Development portfolio. Will look to commence in the next few months.	MINOR DELAYS
	Continue the review of Council's buildings and plan for their future use, as well as promotion of initiatives that revitalise non-council owned buildings	This is a longer term project, with information on specific buildings/sites being brought to Council as individual issues are worked through. The Civic Building is likely to provide the greatest challenge moving forward. A framework for the management of facilities and buildings is being developed.	ON TRACK

Objective	Planned Activities	Progress to Date	Tracking
OUR PLACES - protecting our natural environment and enhancing our built environment	Seek external funding for high priority stormwater works	A number of funding bids have been submitted relating to the delivery of the Broadbent Tee/Newton St project. In addition, grant funding was received towards the purchase of a block of land required to progress the Valley One project in the future.	ON TRACK
Sustainable environment	Undertake a review of Council's Waste Management Strategy with a focus on strategies for reducing illegal littering	This project had been delayed due to competing priorities. Internal resources have now been secured and the project will begin.	MINOR DELAYS
Objective	Planned Activities	Progress to Date	Tracking
OUR ECONOMY - Whyalla has a diverse and sustainable economy	Deliver an Economic Development Plan with a focus on attraction of new industry, creating more jobs, underpinning the sustainability of local businesses and growing the population.	Work is continuing on the development of this plan, with a number of workshops undertaken with Elected Members to guide the priorities.	ON TRACK
Prosperous	Delivering Airport and Child Care services in a sustainable manner, to support our economy and community	Child Care has recently implemented updated policies that will help set the service up for future success, improving financial sustainability. The centre was also successful in achieving grant funding for overdue building upgrades. The Airport has experienced some increases in project costs that are putting pressure on the ability of the service to move to a position of cost recovery without large increases in the passenger tax. Council is working hard to access additional grant funding to reduce these impacts.	AT RISK
Growing	Delivery of Cuttlefish Coast projects, to improve the value proposition of the tourism offering on the Northern Coastline	Work on achieving the required development approvals is well underway, after which a number of the camping components will be able to go to quote/tender. The preferred operator for the Point Lowly Cottages has been selected, meaning that design of the upgrade can commence.	ON TRACK
Learning, working, staying	Continue working towards strategic priorities for the city, set out by the list of proposed Master Plans outlined in the Long Term Financial Plan	As part of the 2022/23 business planning process, focus is being put on future priorities. This will include formation of a framework around the delivery of major capital works over the next 5 years.	ON TRACK

# 2021-22 ACHIEVEMENTS CONT..

Objective	Planned Activities	Progress to Date	Tracking
<b>OUR IMAGE - Whyalla is respected and recognised as a strong community with a bright, positive and long-term future</b>			
Liveability	Completion of Foreshore Master Plan in line with extensive community consultation, with a focus on improvements in liveability	This plan was adopted after comprehensive public consultation, that highlighted the importance of this plan to the community.	ON TRACK
Leadership	Develop a city advocacy strategy that promotes our people, place and economy	A detailed Whyalla advocacy document was produced and distributed to a number of key Federal Ministers during the Local Government Conference held in Canberra in June 2021. A State election publication was developed, with promotion of the identified priorities progressed with all relevant candidates. Similar work will be undertaken for the Federal election.	ON TRACK
Objective	Planned Activities	Progress to Date	Tracking
<b>OUR LEADERSHIP - we are a City confident in its leaders</b>			
Governance	Review of the overall procurement process, to ensure that Council strikes the right balance between risk and efficiency, as well as contributing to the local economy Implementation of changes related to the State Government's Local Government Reform Bill	This review is being undertaken by the State Government Procurement team, who recently updated their own framework. Some minor delays have been experienced while they deal with increased workloads caused by Covid related contracts. The changes are being implemented in tranches, with reports regularly provided to Elected Members on the work being undertaken to update Council processes accordingly.	MINOR DELAYS ON TRACK
Civic Leadership	Implementation of improvements highlighted by organisational effectiveness reviews Ongoing progress of Elected Member professional development with a focus on best practice community and corporate governance Continue to build a constructive culture for Council	Work on addressing outstanding items continues to progress, with the Audit Committee receiving an update on a quarterly basis. Internal training and planning sessions have been undertaken, with a focus on decision making and governance. Higher levels of training will be required next year, after a new Council is formed. This is a long term journey for the organisation that commenced a number of years ago. The recent consultation process for the Covid Vaccination Policy highlighted the improvements made in this area, with a very high level of participation and staff feeling confident to voice a wide range of views. Council chose to move to a new organisation to deliver the annual cultural survey, partnering with UniSA to add an academic backing to the process.	ON TRACK ON TRACK ON TRACK ON TRACK
Organisational Culture	Increase levels of community participation through engagement	Work on the Foreshore Master Plan showed what can be achieved when Council and the community work closely together for the benefit of the city. It is important that this learning alongside others gained over the last 12 months are incorporated into the normal course of Council business moving forward.	ON TRACK
Community Participation			ON TRACK

Objective	Planned Activities	Progress to Date	Tracking
<b>OUR LEADERSHIP - we are a City confident in its leaders</b>	Finalisation and implementation of a Customer Experience Framework for Council	Now that key staff members are in place, focus has begun to be placed on this important task. Customer Experience involves a cultural piece that will take place over the next 2-3 years.	MINOR DELAYS
Customer Experience	Undertake in depth community survey, to better understand community priorities	A second annual community survey was undertaken in late 2021, with almost 400 residents taking part. The results were consistent with the previous year, suggesting that the sample size is large enough. Now that this baseline of data has been collected, future surveys will aim to dig deeper on specific topics to uncover useful insights.	ON TRACK
Risk Management	Manage risks through maintaining Council's risk management framework	Now that key staff members are in place, focus has begun to be placed on this important task.	MINOR DELAYS
	Develop a roadmap and commenced staged implementation of modernised Council systems	Work will soon commence on developing this roadmap, to assist with setting Council up for future success. Work is expected to be completed by late 2022.	ON TRACK
Information Systems	Review of Asset Management systems, to ensure that Council has access to high quality information for decision making	Work has been undertaken to update our Geographic Information System (GIS) to ensure that Council has access to a cloud-based mapping system. Further work is required to fully integrate this with Council's asset data which will create more insight and enhance the decision making process.	ON TRACK
Service Delivery	Develop a service review program and then undertake a review of service levels, with an initial focus on those relating to assets, including utilisation, useful lives and where service levels can be better defined	Work on future priorities has begun, but has highlighted that most areas of Council focus are considered to be highly important. This makes it difficult to identify areas where adjustments could be made to generate real savings. Work will continue on this important process during the 2022/23 business planning process.	MINOR DELAYS

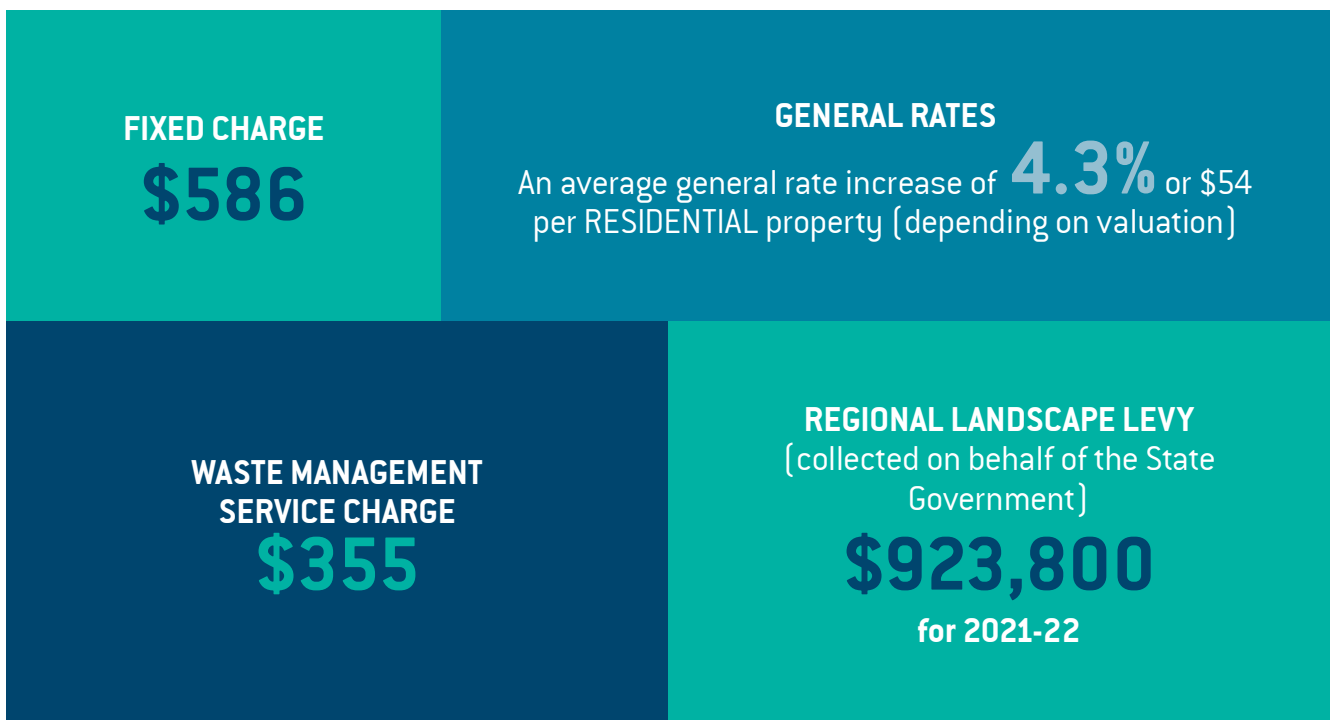


## 2021-22 ANNUAL BUSINESS PLAN SUMMARY

The Annual Business Plan set out the Councils' proposed services, programs and projects for 2021/22. It aimed to maintain efficient services for the community and continue progress towards the longer-term objectives for the City of Whyalla as set out in the Strategic Plan.

The Annual Business Plan is Councils' key management document reflecting the work that Council needs to undertake to meet its Strategic Plan goals and objectives within the constraints of the Long Term Financial Plan. The following represents a summary of the 2021-22 Annual Business Plan, the outcomes of which are reported throughout this Annual Report.

### RATE REVENUE



### SIGNIFICANT INFLUENCES



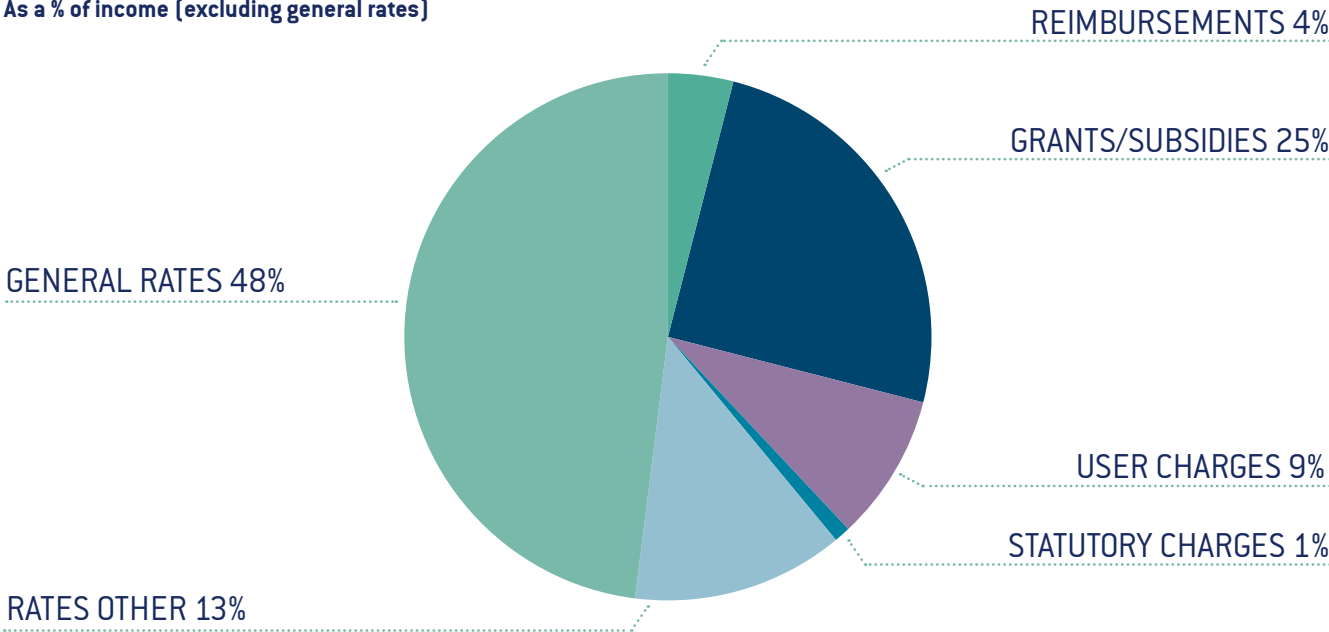


### CAPITAL SPEND

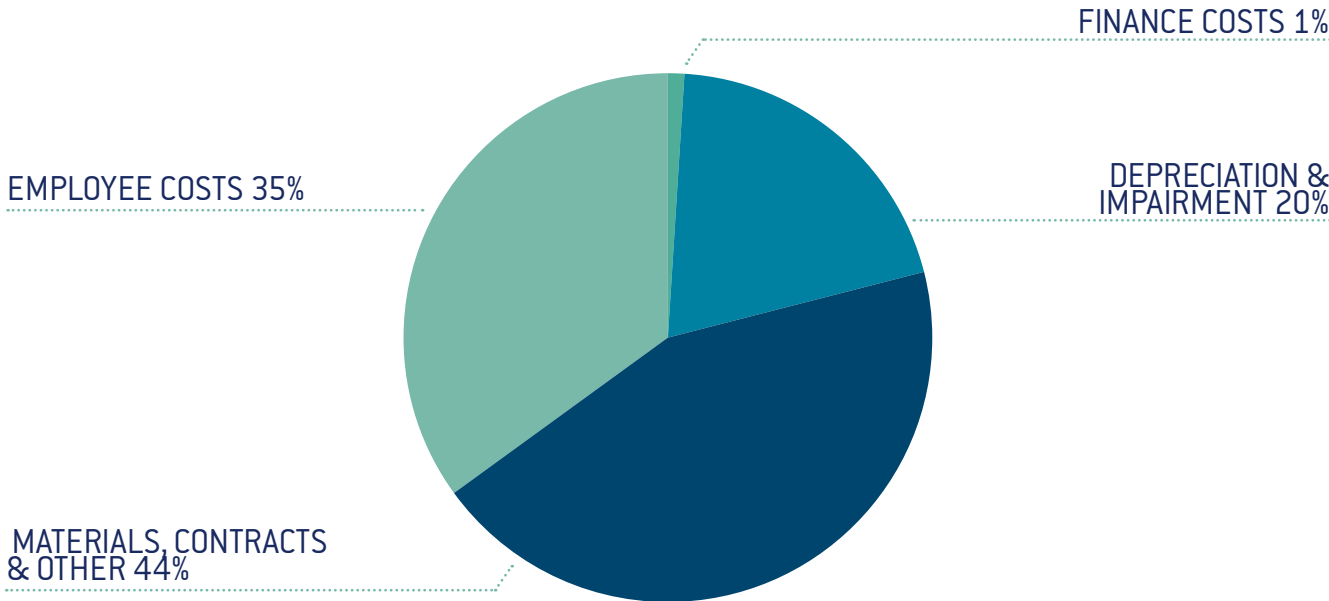


### OPERATING INCOME 2021-22

As a % of income (excluding general rates)



### BUDGET EXPENDITURE 2021-22



# 2021-22 ANNUAL BUSINESS PLAN SUMMARY

Measure	Source	Performance
<b>OUR PEOPLE - a safe and engaged community, which is healthy, culturally and socially rich</b> Improvement in the Community's view of Council's performance in delivering on the People theme Progress against planned strategic initiatives	Community Survey Internal	The score from the 2021 survey was in line with 2020. There was an increase for Pride offset by a decrease for Safe & Healthy. All strategic initiatives are currently on track.
<b>OUR PLACES - protecting our natural environment and enhancing our built environment</b> Improvement in the Community's view of Council's performance in delivering on the Places theme Progress against planned strategic initiatives	Community Survey Internal	The score from the 2021 survey was in line with 2020. There was an increase for Attractive & Creative offset by a decrease for both Activated and Environment. 63% of strategic initiatives are currently on track, with the remaining 37% being slightly behind schedule but still progressing.
<b>OUR ECONOMY - Whyalla has a diverse and sustainable economy</b> Improvement in the Community's view of Council's performance in delivering on the Economy theme Progress against planned strategic initiatives	Community Survey Internal	There was a small increase in this score for 2021, with an improvement for Growing. 75% of strategic initiatives are currently on track, with the remaining 25% being at risk due to circumstances beyond Council's direct control.
<b>OUR IMAGE - Whyalla is respected and recognised as a strong community with a bright, positive and long-term future</b> Improvement of Council's Net Promoter Score Progress against planned strategic initiatives	Community Survey Internal	The score from the 2021 survey was in line with 2020, although the Net Promoter Score for Whyalla as a Place to do Business did see a small increase. All strategic initiatives are currently on track.
<b>OUR LEADERSHIP - we are a City confident in its leaders</b> Improvement in the Community's view of Council's performance in delivering Leadership Progress against planned strategic initiatives	Community Survey Internal	The score from the 2021 survey was in line with 2020. There was an increase for Satisfied with Services offset by a decrease for Council is Engaging. 67% of strategic initiatives are currently on track, with the remaining 33% being slightly behind schedule but still progressing.
Delivery of Capital Program presented in the Annual Business Plan	Project Reporting	Approximately 25% of the capital budget has been spent in the first half of the financial year. Some large projects such as the Northern Coastline Master Plan and Airport Airside Safety Upgrade have seen significant planning work undertaken, but will only begin to incur expenditure over the next 6 months. Due to the very high work load projected in this years plan, some works have been deferred to later years.
Improvement over time in Culture Survey Results	Culture Survey	The Culture Survey switched to a different provider using a different format for the current year. This means trend won't be available until after the next survey is completed. Survey results indicated that organisational culture and climate is good and slightly better than Local Government benchmarks.
No increase in Lost Time Injuries on a 5-year rolling basis	LGRS	Information currently unavailable
Achieve financial results consistent with or better than the adopted budget	Operating Surplus Ratio Net Financial Liabilities Ratio	As at the Second Quarter Budget Review, Council's operating position is in line with the original budget. Despite additional capital spend requiring to be approved for some unforeseen works, the Net Financial Liabilities Ratio is expected to peak lower than earlier projections.

## STRATEGIC INITIATIVES 2022-23

A key objective of the Annual Business Plan & Budget is to outline how Council will deliver on the Strategic Plan 2021-2030 objectives during the year. While much of Council's business involves ongoing service delivery, the list below outlines the specific initiatives that have been identified to be undertaken in 2022-23 to ensure that Council can deliver on these strategic objectives.

Area of focus	Planned Activities
<b>OUR PEOPLE - a safe and engaged community, which is healthy, culturally and socially rich</b>	
Website Overhaul	Redesign of the Council website will provide a user-friendly experience reflecting the organisation's public value. The redesign will incorporate an enhanced site security framework and a mobile friendly response. The redesign of the Council Website will seek to engage the visitor economy with new and contemporary access points and information.
Playground Strategy	Council is looking to review its Playground Strategy, and update it for the future. This will investigate whether the current model of a large number of small community playgrounds is in line with community expectations, or if a smaller number of larger playgrounds would be a better fit.
Activating Whyalla	Using modular pods to offer an alternative approach to the activation of key spaces within the city. This offers a cost effective way of providing access to contemporary facilities while also increasing flexibility to react to changing demand in the future.
<b>OUR PLACES - protecting our natural environment and enhancing our built environment</b>	
Hard Waste Options	With the change of service delivery method, and initiation of Veolia opening and now managing the waste transfer station, Council are looking to investigate whether additional options for handling Hard Waste can be offered to the community in an economical and fair manner.
Jubilee Park Changerooms	Delivery of upgraded facilities for Jubilee Park, that will increase the city's ability to be a regional hub for carnival competitions.
Recreation and Sport Plan	Develop a roadmap for recreation and sporting facilities in our city.
Review Building Assets	Continue the review of Council's buildings and plan for their future use, as well as promotion of initiatives that revitalise non-council owned buildings.
Review Transport Assets	Undertake a full condition rating and valuation of Council's road network as part of the 5 year cycle. The data will be improved by including the unsealed network, an area that has not received enough focus in the past.
Regional Waste Strategy	Provide input into the development of a Regional Waste Strategy for the Eyre Peninsula, which may include the potential for Whyalla to become a regional hub.
End of Life Buildings	A number of Council's buildings are coming to end of life and require a plan of action if they are not to be replaced. An allocation has been made for demolition over the next few years to allow a program of works to be developed, with the first buildings highlighted being: Fauna Park Ayliffe Street Depot Civic Park Lunchroom
Housing	Whyalla is in need of significant urban renewal, with the current housing stock not ready to meet the needs of a growing population. This renewal requires both private and public sector investment and Council have an important role to play in ensuring the correct parties are brought to the table on this issue.

## STRATEGIC INITIATIVES 2022-23 CONT.

Area of focus	Planned Activities
<b>OUR PLACES - protecting our natural environment and enhancing our built environment</b>	
Liveability	Whyalla needs significant investment in a large number of public infrastructure projects, to ensure that the city is able to take advantage of the opportunities that now face it. Current ratepayers cannot bear this cost, meaning that Council are required to advocate strongly for external funding sources to make this happen. The focus of all investment should be the liveability of the city, which will benefit both current and potential ratepayers long into the future.
Economic Development Plan	Begin delivering on the Economic Development Plan with a focus on attraction of new industry, creating more jobs, underpinning the sustainability of local businesses, increasing the population and growing the visitor economy. There is a strong link between these aspirations and the development of the hydrogen industry locally, so advocacy in this area needs to be a high priority.
Greening and Streetscapes	Investment in greening of the city's open spaces involves the planting of 700 or more street trees each year, with appropriate species chosen to ensure the best long term outcomes. Grant funding has been received to deliver a greening project for the northern entrance to the city on McDouall Stuart Avenue. Beautification of Whyalla's streetscapes has been highlighted as an area of high community priority. Council has allocated seed funding to initiate innovative programs to address this need. It is hoped that these programs could also look to address other social needs, such as youth employment opportunities.
<b>OUR ECONOMY - Whyalla has a diverse and sustainable economy</b>	
Economic Development Plan	Begin delivering on the Economic Development Plan with a focus on attraction of new industry, creating more jobs, underpinning the sustainability of local businesses, increasing the population and growing the visitor economy.
SANFL Country Championships	This two-day carnival will be hosted by Whyalla for the first time in July and provides a great opportunity to capitalise on the city's top level oval facilities, including Bennett Oval which was recognised as the winner of the 2021 South Australian AFL Community Facility Project of the Year. The event will be headlined by the Round 15 clash between North Adelaide and Adelaide on Saturday, July 16.
Northern Coastline Master Plan	Delivery of Cuttlefish Coast projects, to improve the value proposition of the tourism offering on the Northern Coastline.
<b>OUR IMAGE - Whyalla is respected and recognised as a strong community with a bright, positive and long-term future</b>	
Foreshore Master Plan	Undertake detailed design for the first components to be delivered under the adopted Foreshore Master Plan, with a focus on improvements in liveability.
Greening Whyalla	Investment in greening of the city's open spaces involves the planting of 700 or more street trees each year, with appropriate species chosen to ensure the best long term outcomes. Grant funding has been received to deliver a greening project for the northern entrance to the city on McDouall Stuart Avenue.

## STRATEGIC INITIATIVES 2022-23 CONT.

Area of focus	Planned Activities
<b>OUR LEADERSHIP - we are a City confident in its leaders</b>	
Local Government Reform	The Statutes Amendment (Local Government Review) Act 2021 was assented to by the Governor on 17 June 2021. The implementation of the Review Act represents significant reform that present an opportunity for the local government sector to demonstrate excellence in leadership, governance, and administration, enhancing the value that Councils provide their communities.
Community Participation	Increase levels of community participation through engagement.
Customer Experience	Finalisation and implementation of a Customer Experience Framework for Council.
Organisational Development	With a performance management framework implemented, the training and development plan will align organisational and individual training and development needs. Key findings from the Uni SA Organisational Culture report will be actioned.
Information Systems	Develop a roadmap and commenced staged implementation of a modernised Council systems.
Service Reviews	Council is committed to ensuring public value to the Whyalla community for all Council activities. This will be achieved by developing a Service Review Framework focused on identifying community need, achieving efficiency and effectiveness with the aim to achieve on-going savings that can be passed onto the rate payer, or redirected to areas identified as requiring higher need.



## MEASURING OUR PERFORMANCE 2022-23

To ensure Council's accountability in delivering on the objectives in the Strategic Plan 2021-2030, the following measures have been put in place to track progress. These measures closely align with the Key Performance Indicators adopted by Council for the Chief Executive Officer.

Focus Area	Performance Measure
<b>Key imperatives / project delivery</b>	
Deliver a master plan for the foreshore with a detailed first year plan identifying the elements to be delivered within the current budget levels for 2021/22	On track against plans
A strategic 10 year plan identifying how the legacy issues Council faces can be addressed - including operational processes, staff resources, budget and timelines required.	On track against plans
Develop and commence implementation of an economic development strategy/plan	On track against plans
Provide leadership and organisational resources to supporting region wide projects (e.g. Hydrogen Hub, EPLGA, Spencer Gulf Cities/Upper Spencer Gulf) to attract state and federal funds & external partners.	"Feedback from external stakeholders"
Delivery of annual capital program	On track against plans
Delivery of initiatives outlined within the Annual Business Plan	On track against plans
<b>Financial and asset management</b>	
Performance against Council's adopted budget inclusive of savings	Financial results show improvement compared to adopted (or adjusted) budget
Develop and present to Council options for restoring a surplus financial position by 2026/2027	Options presented to Council
Develop and commence delivery of a service review program, ensuring effective and efficient delivery of Council services	Status of service reviews
Conduct a review of Council assets and report to Council identifying options including but not limited to renewal, maintain or relinquish	On track against plans
Finalisation and presentation of Council's Asset Management Plans	AMPs adopted by Council



# MEASURING OUR PERFORMANCE 2022-23 CONT.

Focus Area	Performance Measure
Organisational development / organisational performance	
Build organisational capacity: culture, leadership, training and development	Culture action plan developed and implementation commenced Leadership team established, and leadership program commenced Training and development plan developed and implementation commenced Retention of senior management team; no loss in the next 18 months - 2 years
Build organisational governance: implement local government legislative reform program, commence preparation for the 2022 local government election	Timely and efficient implementation of LG reform
Implement agreed recommendations from external / independent reviews as required e.g. external & internal audit reports, governance health check	Timely and efficient implementation of recommendations from external / independent reviews
Customer & Stakeholder Engagement and Experience	
Develop & commence implementation of a customer experience framework inclusive of standards and systems	Customer experience framework endorsed and implementation commenced
Improve Community engagement/experience	Customer request closures, inbound correspondence response rate
Build community leadership	Development and implementation of strategies to build community leadership
Undertake annual community survey	Survey results show increased ratings year on year against annual community survey





OPERATIONAL HIGHLIGHTS  
**CITY GROWTH**

Photographer: Norton Skate Park - Betty Nottle



## TOURISM

Council is committed to delivering excellence in visitor services to support Whyalla's growing visitor economy. Council's goal is to realise Whyalla's full tourism potential, driving jobs creation to support the delivery of economic prosperity and diversity for Whyalla and continuing to grow the local visitor economy.

### WHYALLA VISITOR INFORMATION CENTRE

The Whyalla Visitor Information Centre (VIC) remains fully accredited under the Australian Tourism Accreditation Program (ATAP) which qualifies it to use the iconic and trusted yellow 'i' through the Tourism Industry Council of South Australia (TiCSA).

TiCSA supports accredited visitor information centres with marketing and professional development across its membership including running the annual Tourism & VIC conference.

Whyalla City Council is represented on several tourism focused committees and memberships:

- South Australia Accredited Visitor Information Centre Managers Network (SA AVIC)
- Eyre Peninsula Local Government Association (EPLGA) Tourism Advisory Group
- Industry Member of TiCSA
- South Australian Tourism Commission (SATC)
- Whyalla Tourism and Focus Group

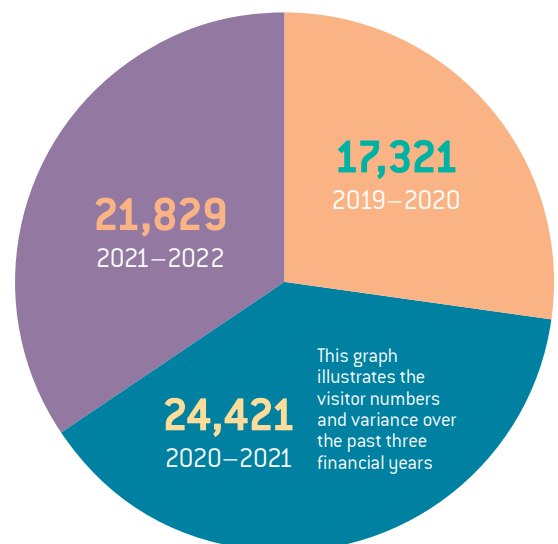
The VIC is part of a network of 40 state-wide visitor centres that continue to positively influence visitation via disseminating information, assisting visitors, and influencing visitor choices to extend stays and spend time within Whyalla and the region.

The VIC is open 7 days and makes daily referrals to local Whyalla businesses for dining, retail, tourism experiences, accommodation and much more with the aim of encouraging longer stays and promoting Whyalla's best experience, tours, activities, and attractions.

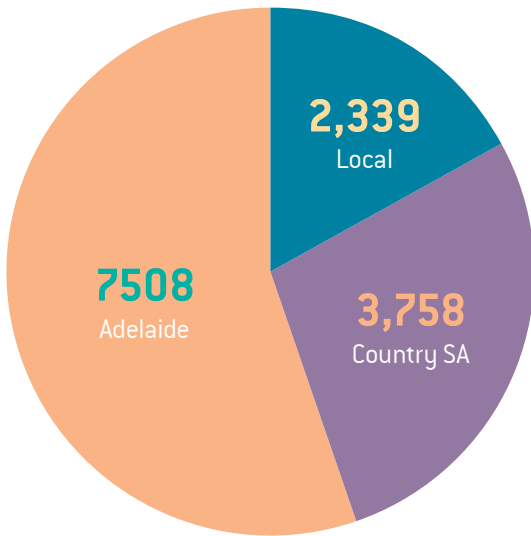
### VISITOR NUMBERS

Due to ongoing covid-19 impacts and restrictions, the VIC reported an 11% decrease in visitor numbers compared to last financial year. The Centre was closed for a total of 37 days.

A total of 21,829 visitors came through the doors of the VIC, although Whyalla's overall tourism visitation numbers are higher as returning tourists to Whyalla, corporate travellers, contractors, fishing groups, annual dive groups and visiting friends and relatives (VFR), may not visit the VIC after their initial trip to the city.



## 2021-22



**WHYALLA VISITOR CENTRE** **21,829**

**MARITIME MUSEUM** **9,389**

**SHIP TOUR PASSENGERS** **6,312**

**STEELWORKS PASSENGERS** **900**  
 \*\*NO TOURS FOR 6 MONTHS DUE TO COVID\*\*  
 with 66 tours

### PUBLIC TOURS:

**679** HMAS WHYALLA SHIP TOURS  
 6,312 PEOPLE

**17** PUBLIC STEELWORKS TOURS  
 900 PASSENGERS

### COACH/SCHOOL GROUP:

**23** MARITIME MUSEUM & SHIP TOURS  
 582 PEOPLE

**6** STEELWORKS TOURS  
 128 PEOPLE

## TOURISM MARKETING ACTIVITY

Marketing, media, and public relations activities included:

- Whyalla Visitor Guide was updated, printed, and distributed in November 2021.
- Diverlog Australasia - full page advertisement for 'Cuttlefest' plus promotion within the publication including editorial.
- Caravanning Australia - full page feature including editorial - Autumn 2022
- An estimated 1000+ Whyalla information packs were provided to various community organisations and event hosts to promote Whyalla attractions and encourage visitors to enjoy and extend their stay in Whyalla
- Whyalla featured in Regional Visitor Guide Advertisements – Eyre Peninsula / Flinders Ranges & Outback / The Nullarbor Guide.

## INDIGENOUS ART FOR SALE AT THE WHYALLA VISITOR CENTRE

This initiative provides local indigenous artists with an avenue to display their amazing artwork and have the opportunity to sell pieces to locals and travellers.

With the VIC open 7 days, people can view and enjoy the artwork and those who do find a connection with an individual piece can purchase and take it home.

New pieces are supplied regularly to ensure there is always a range available on display. Indigenous artists on display during 2021-22 include Jody Croft, Jason Croft, and Brianna Croft.



## SOUVENIRS

The VIC team has developed a new range of 'Whyalla' branded souvenirs along with sourcing local products, arts and produce to showcase local talent and regional offerings.

## POINT LOWLY LIGHTHOUSE COTTAGES

The Point Lowly Cottages were closed for restoration and renovation works. These works will be completed in 2022/2023.

## EVENTS / ACTIVITIES HELD

1

**WEDDING HELD IN THE GARDENS**

100  
PEOPLE  
ATTENDED

**JAZZ ON THE LAWN**

## EXHIBITIONS

Themed school holiday programs are held every school holiday at the Whyalla Maritime Museum, with free entry for children in family groups – encouraging people to make the most of the museum and activities on offer.

School holiday themes included, Cuttlefish Capers, X-Marks the Spot, Aussie Animal Adventure and Trains on the Track.

## MODEL RAILWAY EXHIBITION

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The Whyalla City Council and Whyalla Maritime Museum were pleased to continue to work with the Whyalla Model Railway Society to ensure the ongoing maintenance and improvement of the impressive H0 Gauge model railway. Located in the Museum building, this is one of the largest H0 gauge model railways in the Southern Hemisphere.

## SHIP MAINTENANCE

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The 5-year maintenance plan for the HMAS Whyalla, a WWII Bathurst Class Corvette continues. Restoration work began in June 2019, and it is expected to be completed in 2023.

Ongoing basic maintenance is being undertaken as required with planned upgrades and improvements to displays onboard to enhance the visitor experience.

## CHILDREN'S UNIVERSITY

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The Whyalla Maritime Museum, HMAS Whyalla and the Whyalla Steelworks tours are proud to be approved 'Learning Destinations' with the Children's University Australia, in conjunction with The University of Adelaide. The program seeks to develop free-thinking and inquisitive children who enjoy learning into lifelong learners, through curated educational experiences.

The everyday educational experiences on board HMAS Whyalla and throughout the museum ensure the Whyalla Maritime Museum is a year-round activity for travelling families and local participants. The school holiday programs and other events are marketed directly through the Children's University website and marketing channels and offers another promotional opportunity for the Museum precinct



## TOURISM ASSETS

Council is responsible for the development and maintenance of tourism and cultural assets, both manmade and natural, designed to attract new and repeat visitation to Whyalla. Promotion of this rich cultural heritage and unique natural environment actively works towards the achievement of Whyalla City Council's Strategic Plan.

## TOURISM MARKETING ACTIVITIES

Outdoor presentations at Fitzgerald Bay and Stony Point to visitors, divers and snorkelers during the cuttlefish seasons in July – August 2021. Topics included marine biology, geology of the area and Aboriginal heritage.

Curatorial talks at the Whyalla Maritime Museum and the Northern Coastline to 4 separate adult visitor groups from Adelaide, Victoria and New South Wales.

A 'Whyalla Architecture' public lecture was delivered in the Whyalla Library in May as part of the official South Australian History Festival 2022 program.

Four ABC Radio interviews about new temporary exhibitions at the Whyalla Maritime Museum, Whyalla Architecture public lecture, a new book of the same title and presentations to public at the Northern Coastline were conducted.

The 'Whyalla Architecture' lecture was recorded and is available permanently on You Tube. Whyalla Architecture - 1900's - 1940's - YouTube



Facebook promotions included the new temporary exhibition '40 years anniversary of the Falkland War' at the Whyalla Maritime Museum, 'Whyalla Architecture' public lecture (which attracted over 3,000 views alone) and publication of the new book 'Whyalla Architecture, from tents to Streamline Moderne'.

Southern Cross TV interview about the commission of Aboriginal artworks for the new First Nation Trail was aired as part of Ch 7 Spencer Gulf News.

Southern Cross TV interview about the new exhibition '40 year anniversary of the Falkland War' was aired as part of the Ch 7 Spencer Gulf News.

Whyalla participated in the South Australia History Festival in May 2022 – the '40 years anniversary of the Falkland War' recorded 764 visitors and the 'Whyalla Architecture' public lecture attracted 35 attendees in the same month.

Whyalla featured in Regional Visitor Guide Advertisements – Eyre Peninsula / Flinders Ranges & Outback / The Nullarbor Guide.

Facebook (4,850 followers)



Instagram (1,338 followers)

## NEW DEVELOPMENTS

The stolen wreaths from the Whyalla Centenary memorial at the northern entry to the city on the Lincoln Highway were replaced with the new ones.

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Artworks from the City of Whyalla Art Collection were displayed on a rotating basis in the Civic Building Chamber. Some paintings were also installed in new Council employees' offices.

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The outbuilding premises attached to the back of the Whyalla Maritime Museum was completely cleaned out and reorganised to make more storage available for both the Museum's and Visitor Centre's purposes.

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The Centenary City Walk (City – Hummock Hill – City) received restoration and upgrade works. The five previously damaged and missing interpretive signs (Director's Cottage, Water Tank, Natural History, Natural History 2 and Street Names) were replaced with the new ones. All trail markers were painted and updated.

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A new storage facility for large museum objects (Olympic Industries shed 7.5m x 3m x 2.5m) was constructed at the Whyalla Maritime Museum. Part of the project was funded by a grant received from the SA Government Museum and Collections Grants Program.

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Assistance with a general premises clean-up was provided to the NTSA Mount Laura Homestead Museum.

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The Whyalla Airport's new interior 'History Wall' display was completed. The concept, texts, photographs and design assistance were developed and implemented by Council Tourism Assets Development.

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Whyalla Maritime Museum Collection Policy was updated.

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Assistance with grant application was provided to the Tanderra Craft Village. Donations to the Whyalla Maritime Museum collection included artefacts from two Adelaide based donors, one Whyalla donor and TS Whyalla Naval Cadets (historical photographs, documents, plans, uniforms, ship models and books).

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A new detailed catalogue for the City of Whyalla Art Collection was completed, including listing of the monetary value of each artefact in the collection.

Whyalla Maritime Museum presented two temporary exhibitions to the public – ‘Remarkable – Stories of Australians and their boats’ (travelling exhibition from the Australian National Maritime Museum, Sydney) and ‘40 years anniversary of the Falkland War’ (prepared by Whyalla Maritime Museum).

New Whyalla service clubs’ signs were installed along the highway at the northern and southern entries to the city.

History SA Museums and Collections membership for the Whyalla Maritime Museum was successfully renewed for another three years. This membership allows the Museum to access the SA Government grants.

New tourism product – **‘Whyalla Architecture, from tents to Streamline Moderne’** book was published.

The book is:

- An art-historical account of significant Whyalla Architecture
- New tourism product
- Tool for a self-guided tour through the City’s architecture
- For sale at the Visitor Information Centre.

The Tourism Assets Development Officer received a State Award ‘South Australian Life-long Historian’ for his contribution to the research and promotion of South Australian history.

As part of the Northern Coastline project, Freycinet Trail (15 interpretive signs, 3 trail information signs and trail markers code yellow) was restored and upgraded and two new trails –

- First Nation Trail (4 interpretive signs, 2 trail information signs and trail markers code red)
- Gulf and Ranges Trail (7 interpretive signs, 2 trail information signs and trail markers code blue) created. New trail information brochures were also designed and published and are available to the public from the Visitor Centre.



## ABORIGINAL HERITAGE

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**FOUR ABORIGINAL ARTWORKS REFLECTING INDIVIDUAL TEXTS FOR THE FIRST NATION TRAIL INTERPRETIVE SIGNS WERE COMMISSIONED FROM CONTEMPORARY BARNGARLA ARTISTS. THE ARTISTS APPROVED THE FINAL DESIGN OF ALL SIGNS AND EMBRACED THE OVERALL OUTCOME AFTER THEIR INSTALLATION.**

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**RESEARCH PAPERS 'DREAMTIME IN WHYALLA', 'PEOPLE IN THE LANDSCAPE' AND 'WHYALLA – THE ABORIGINAL STORY' WERE PROVIDED TO LEGAL SERVICES, SERVICES AUSTRALIA AND JUSTICE OF PEACE AS PER THEIR REQUEST FOR USE AS A REFERENCE SOURCE.**

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**BARNGARLA LANGUAGE BOOK LAUNCHED IN PORT LINCOLN, THE BOOKS ARE ON SALE IN THE VISITOR CENTRE.**

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**POWER POINT PRESENTATION OF 'DREAMTIME IN WHYALLA' WAS DELIVERED TO STAFF AT MISSION AUSTRALIA IN WHYALLA.**

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**INFORMATION ABOUT BARNGARLA PEOPLE'S HERITAGE IN WHYALLA WAS PROVIDED TO SCOTCH COLLEGE, ADELAIDE AS PER THEIR REQUEST.**

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**MAINTENANCE UNDERTAKEN OF EXHIBITION CABINETS AND ARTEFACTS IN THE SINGING TO THE SHARKS GALLERY (PERMANENT BARNGARLA EXHIBITION) AT THE WHYALLA MARITIME MUSEUM.**



## EVENTS

### AUSTRALIA DAY COUNCIL OF SOUTH AUSTRALIA TOUR OF HONOUR – 12 NOVEMBER 2021

The Australia Day Council of SA Tour of Honour event toured through Port Pirie, Port Augusta and Whyalla. Our city's date was on Friday 12 November at UniSA's ICC venue.

The event was free to attend and open to the public, some local schools took the opportunity to come and engage with Dr James Muecke AM, Australian of the Year 2020, Tanya Hosch, SA State Recipient Australian of the Year 2021, Isobel Marshall, Young Australian of the Year 2021 and Young South Australian of the Year 2021 and Professor Richard Bruggemann, SA State Recipient Senior Australian of the Year 2021.

Council are again hosting this event on Thursday 17 November 2022.



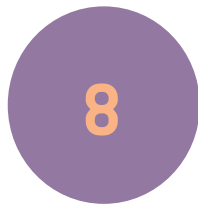
### CAROLS IN THE PARK 12 DECEMBER 2021

Whyalla Community Christmas Carols was a great success for our community, with special thanks to the Music Association and the Show Society to deliver this event. The two lead community groups received lots of support from local organisations to make this event happen under Covid-19 restrictions. The event included local musicians, dancers, and performers together with a great variety of food stalls and kids' entertainment on offer. Nearly 4,000 people were in attendance it was a wonderful way to celebrate Christmas in the community.

# AUSTRALIA DAY JANUARY 2022

Due to Covid-19 restrictions, Council made a decision to proceed only with the award presentation and citizenship ceremonies for this event. We were delighted to be able to present the recipients with their awards and to enable immediate close family or friends to join them to celebrate.

<b>Citizen of the year</b> <b>Trish Thwaites</b>	<b>Senior Citizen of the Year</b> <b>Heidi French &amp; Norman Coulter</b>	<b>Young Citizen of the Year</b> <b>Tahlia Reeves</b>	<b>Community Event of the Year</b> <b>2021 Whyalla Show</b> (Whyalla Show Society)	<b>Sports Contribution of the Year</b> <b>Sean Sheedy</b>
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## 8 COMMUNITY AWARDS WERE GIVEN

- Graeme Stephenson
- Dennis Dugan
- Wellness Sisters
- Tamy Pond
- Trish Thwaites
- Kylie Clayton
- Glenn Clayton
- Benjamin Williams

**WE LOOK FORWARD TO HOSTING A LARGER CELEBRATORY EVENT NEXT YEAR.**



## UNEARTH FESTIVAL

### 27 MARCH 2022

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The Unearth Festival was a huge success once again, with thousands of people attending events right across the city over nine days of amazing entertainment. Perfect weather, world-class acts, (including several direct from the Adelaide Fringe Festival) and a host of free activities saw the community come out in droves, with nine of the events sold out or at capacity.

The festival has also made a lasting community impact, with a number of assets, around the McRitchie Crescent / Norton Park area looking far more glamorous courtesy of local and visiting artists. Feedback received from both the community and the artists themselves has been overwhelmingly positive, with the key sentiments including “awesome”, “inspired”, “absolutely amazing”, “fantastic show”, “incredible initiative”, “beautiful” and “stunning”.

The festival program was a great showcase of local entertainers intertwined with out-of-town acts. Highlights included:

- The 60 Four putting on an incredible 60s tribute
- Leather Lungs’ latest sold-out cabaret show
- Piano Man Peter Hacquoil entertaining residents and visitors on the jetty, including a standing ovation from a local pelican!
- The sold-out, genre-mashing Opening Night Big Gig, with everything from Melbourne-based symphonic metal to local prog synth
- Hundreds of locals taking advantage of the plethora of free activities at Norton Park’s Community Connections
- Multiple capacity shows and roving entertainment by Lucky Sam’s Fringe Family Favourites

A huge thank you to everyone that helped to bring this year’s festival to life – to all the Council employees, volunteers, venues, and artists, as well as the community and visitors for participating – it wouldn’t be a success without all of your contributions.

## CUTTLEFEST 2022

### MAY-AUGUST

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Hundreds of thousands of Cuttlefish arrive and congregate along the patch of shallow water on the rocky coastline between Fitzgerald Bay and False Bay just 30 minutes north of Whyalla each year. This year we saw a fantastic addition to our festival program of the Glass Bottom Boat Tours. These tours - alongside diving and snorkelling with these magnificent creatures - brought many people to our shores and to Whyalla generally.

The festival ran from May – August and hosted a variety of events both in and out of the water. We had Science in the Pub, walking trails, family fun day, free community screenings and more.

Whyalla’s accommodation was at capacity, with tourism booming and it was wonderful to see attendee numbers increase with the borders, both National and International, being open.

## NATIONAL TREE DAY

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Now in its fifth year as a free plant giveaway, this event continues to be popular with the community. Council hosted a stall in the Ada Ryan Gardens compound and provided nearly 600 free shrubs to the community. Council also delivered 15 mystery boxes to our local schools and kindies for the children to learn about our beautiful nature and enjoy planting them to watch them grow. All plants were sourced from the Arid Lands Botanic Gardens in Port Augusta and are resilient for our local climate.



## WHYALLA SHOW 20 & 21 AUGUST 2021

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Council supported the 51st Annual Whyalla Show through waste management services, open space preparations, permit applications, and traffic management. 16,000 people attended across both days, Saturday and Sunday, making it the largest crowd in over 10 years. The Whyalla Show Society Committee were delighted to run this event ‘back to normal’ with limited Covid-19 restrictions.

Whyalla is thrilled to have this amazing event for our community and travellers. Well done to all involved to create such a fun and exciting event.



## GARAGE SALE TRAIL SEPTEMBER TO NOVEMBER 2021

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The Garage Sale Trail is a not-for-profit social enterprise. It seeks to educate Australians on the importance of reuse, and the need to take individual responsibility for the impact of our consumption. Last year we saw over 2,000 residents attend garage sales across the community and up to 40 stalls were registered as part of the trail. Online community education sessions were run for free by the organisation and were well attended. This campaign has been promoted in Whyalla since 2019 with the Events and Marketing business units working together with local businesses and community members to promote and encourage all involved.

## OTHER COUNCIL SUPPORTED EVENTS

Council supports a number of community groups and sporting clubs to assist them to deliver their own successful events throughout the year such as Whyalla Speedway, Whyalla Car Enthusiast group, Whyalla Business & Tourism, Enterprising Women, Sprint Cars, Whyalla Dirt Circuit Racing, SA Country Basketball Association. Council also provides support to local events including Peppercorn Markets, Whyalla Stall Crawl, Whyalla Music Association, Harriers, Eyre Peninsula Eightball Carnival, and the Whyalla Triathlon.

Covid-19 restrictions continued to impact activity throughout 2021 and early into 2022. Where possible adaptations were made to stage events that were unable to be delivered in person. This led to digital versions of events where possible. Council worked closely with Apex to put together the 2021 Apex Whyalla Pageant. The digital editions were well received by the community and a great way to still get everyone involved.



# COMMUNITY DEVELOPMENT

## COVID-19

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Whilst covid-19 continued to pose restrictions throughout the last year, Council's community development business unit adapted to the changing conditions and continued to work with local social service agencies, community groups, and residents to deliver positive outcomes across the city.

## COMMUNITY DEVELOPMENT PROJECTS 2021/2022

### TREVAN STREET AND LORING STREET OPEN SPACES

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Council completed two of the city's community development projects in the past year including upgrades to Trevan and Loring Street open space precincts. Both sites have been given a new lease on life with new playgrounds installed including some inclusive play elements, improved linkage pathways, adult exercise equipment, new furniture and an upgrade to landscaping.

Both precincts are located within pockets of economic hardship within our community, and it is evident that now the redevelopment has occurred that the improvements have strengthened the social fabric and improved the amenity.

The revamped precincts also incorporate design principles for placemaking resulting in localised open space areas that meet the needs of the community.

Overall, the design has resulted in delivering on community expectations and the creation of great neighbourhood parks that will provide opportunities for recreation and play whilst supporting community health and wellbeing initiatives.

The redeveloped open spaces are experiencing a significant increase in residents visiting the precincts which now provide the community with a level of amenity and facilities that are safe, accessible, and inclusive for all. The design also considered safety principles including adherence to Crime Prevention Through Environmental Design (CPTED).

## DISABILITY ACCESS AND INCLUSION PLAN

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The City of Whyalla is committed to providing services, facilities, and planning strategies to support residents that are identified as having a disability and to embed 'inclusivity' as part of its ethos.

In 2020, Council launched its first Disability Access and Inclusion Plan, in accordance with the requirements of the Disability Inclusion Act 2018.

The Plan is broken down into four key themes:

- Inclusive communities for all
- Leadership and collaboration

- Accessible communities
- Learning and employment.

Within the theme areas, priorities and actions have been developed based on the feedback gained through community consultation.

According to the Australian Bureau of Statistics, (ABS) data 2021, (9.8%) or 1,651 Whyalla residents have a severe or profound disability requiring assistance with Core Activities, compared to (6.8%) or 1,489 in the 2016 census. Whilst this data represents an increase of (3%) of persons requiring assistance with core activities within the 2016-2021 period it does not quantify the total number of residents that reside in Whyalla that live with a disability of some form. At a national level, data indicates that over 4.4 million people in Australia have some form of disability, which equates to 1 in 5 people. This data provides much more accuracy to the total number of person's that live each day with some sort of disability within our community.

Council was excited to launch the Plan and begin to action some of the strategies. The Plan has now been in place for almost two years, with highlights in the past 12 months including:

- Continuation of the Whyalla Disability Inclusive Reference Group
- Installation of Chat Communication Boards at Wilson Park
- Audit of pathways within open spaces
- Improved access pathways and entry points at Wilson Park
- Focus on disability access and inclusion in planning of new projects
- Support to Purple Orange SKILL Peer Network program
- Planning underway for the inaugural inclusive sports program
- Commencement of Disability Access and Inclusion Training for Council staff
- International Day of Disability event (December 2021)
- Installation of access points to assist persons with a disability to fish on our iconic jetty
- Inclusive seating within the Cuttlefish sculpture art works

Council is excited to see the Plan continue its momentum and be positioned to respond to the needs of residents living with a disability to ensure that an inclusive culture is created within the community that optimises opportunities for those residents. A critical part of this will ensure that policies and strategies are further developed to support accessible and engaging environments and communities for all vulnerable residents now and into the future.

The 2021 International Day for Persons with a disability was a huge success, with over 500 people participating in the free family fun day held at Ada Ryan Gardens.

## ADVANCING WHYALLA

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Advancing Whyalla's, Alex Ramsay Community Hub, (ARCH) is now in its third year of operation. Council makes a \$28k financial contribution to support the activities and program delivery at the community hub for the benefit of community.

Whilst ARCH was impacted by covid-19 in the past twelve months, it presented management with the opportunity to undertake some community engagement to ensure that the Hub was delivering on community expectations. Letterbox drops were undertaken, resulting in suggestions of new activities and 'come n try' days organised. However, with the impact of covid restrictions it resulted in disruptions to those new activities with postponements occurring.

According to ARCH management, '2021 felt like a treading water kind of year, not a lot of new activities succeeded but those activities that had been well established continued to grow'.

Attendances for most of the regular activities continued to increase with the standout being the fitness classes with over half of the Hub participants attending some type of exercise session whether it be for gentle exercise classes, Let's Keep Moving program or Tai Chi.

ARCHies, Coffee Chat and Connect program is still proving very popular in building community connections and reducing social isolation. This program allows participants to enjoy a low-cost shared lunch or coffee whilst meeting new people.

Other programs such as scrapbooking, Craft, Men's Support Group, art lessons also continue to flourish.

Data collected in 2021 indicated a significant increase in attendees (1,604) in comparison to 2019 and 2020 where there were similar numbers each year of just under 1,400. This represents an increase of around 200 people or approximately 14%. Other data collected indicates that most of the participants at the HUB are aged over 40 years with almost half (45%) over 70 years.

Over the past two years, the HUB has also completed a placemaking project that has resulted in a revamp of the exterior of the building with some colourful art works and in addition a beautiful vertical garden wall has been created within the foyer.

Highlights within the last year include:

- Physical Activity Programs
- Xmas Light Bus Tour – attended by 100 residents
- Community Craft Day
- ARCHies – Coffee, Chat and Connect program
- Come 'n' Try Days
- PlaceMaker project completion

Council is pleased to financially support the Alex Ramsay Community Hub as it continues to grow, thrive and deliver on its aim of continuing to build on current participation whilst initiating new programs and activities that address the needs of our community.



## WHYALLA CHRISTMAS RELIEF APPEAL

Council's Community Services staff joined with other community services agencies to provide Christmas food hampers and gifts to families in need within our community.

A distribution centre was set up at a local community hall during the week 13-17th December 2021 with Council infrastructure staff assisting with the provision of bollards and traffic management measures.

Council staff also gave generously in the provision of some lovely gifts to be added to the toy/gift collection for distribution. To complement the food hampers, Foodbank partnered with Relief Appeal and provided an abundance of fresh fruit and vegetables for families to collect.

A new addition in 2021 was from an organisation called 'Thread Together'. This organisation brought a range of brand-new clothing, shoes, socks, and undergarments for families to select from. Some feedback indicated that this was the first time they had received new clothes in many years.

The committee distributed 625 hampers in 2021.



**“IT IS SUCH  
A HUMBLING  
EXPERIENCE  
WORKING AT  
THE CENTRE AND  
SEEING THE JOY”**

## ASSISTANCE TO COMMUNITY GROUPS

The provision of grant funding enables community groups to hold events and activities, undertake programs, purchase new equipment, or make improvements to their facility. These community groups play an important role in promoting a vibrant and engaged community.

Over the past twelve months, assistance was provided to several community groups through Council's community assistance program including:

- Steel City Drag Club
- Whyalla Car Club
- Whyalla Christmas Appeal committee
- Whyalla Gun Club
- Uniting Church
- Foodbank
- Whyalla Show Society
- Club Italice
- Returned Services League (RSL)
- Whyalla Speedway



## COMMUNITY GRANTS PROGRAM

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Several community groups were successful in receiving funding from Council in the past twelve months with \$24,000 being distributed amongst the following groups:

- Operation Flinders
- Centacare
- Steel United Soccer and Social Club
- Westland United Soccer and Social Club
- Rotary Club of Whyalla



## COMMUNITY DONATIONS PROGRAM

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Within the community donations program, \$10,750 was distributed to the following groups who were successful with their funding applications.

- Events to Activate
- Steel City Drag Club
- Edward John Eyre High School
- Variety SA
- Whyalla Christmas Relief
- Samaritan College
- Whyalla High School
- Stuart High School
- Mission Australia
- Young Tradespeople and Professionals
- Whyalla Triathlon Association
- Whyalla Swimming Club
- Anglican Church
- Whyalla Players
- Whyalla Gun Club
- Whyalla Indian Community
- Filipino Cultural Association
- Whyalla Senior Citizens Association
- Whyalla Branch SA Pensioners Association
- Rotary Club of Whyalla
- Whyalla Gift Foundation



## ARTS & CULTURE

### SEVEN SISTERS DREAMING SIGNAGE AT THE FORESHORE SITE

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Signage has been completed at the Seven Sisters Dreaming site at the Whyalla Marina including artwork by local Barngarla artist Jody Croft.

### REGIONAL ARTIST RETREAT

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A Regional Artist Retreat was held at Pichi Richi Park in November 2021, facilitated by Performing Lines. The day commenced with a welcome by Uncle Lindsay Thomas who welcomed the participants on to Nukunu Country. This three day, two night event was held in a supportive, creative environment to test ideas and consider new collaborations for the future.

### HUMMOCK HILL ART PRIZE

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After a five year hiatus, the Hummock Hill Art Prize returned with artworks exhibited at the Whyalla Art Gallery from 8 October to 5 November. Whyalla City Council was a sponsor of this event.

### IN KIND SUPPORT FOR D'FACES IN THEIR PRODUCTION, SANATORIUM

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A thirty minute haunted house fright experience, with escape room elements: developed by D'faces senior theatre troupe, supported by the Arts & Cultural Facilitator, including set up and delivery of event. This sell-out production was delivered at the rear of the UneARTh Hub (old Civic Library) with the industrial undertones of the dated interior, bare brick walls, and metal lighting being a perfect setting for this frightening creation.

### FUNDING FOR ARTS THROUGH THE COUNTRY ARTS SA GRANT

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There were several grant applications submitted for Country Arts funding from Whyalla artists that met with success.

## SPORTS & REC

### STARCLUB ACTIVITIES

Covid-19 is still impacting sport activities within the community and clubs continue to adapt as regulations change. One key area of impact for clubs has been the securing of more volunteers to assist in the areas of covid marshalling, ensuring all spectators have checked in, increase in cleaning and sanitising requirements to ensure safe environments for all.

The Whyalla Sports Advisory Group is in hiatus. Council is investigating how this group can continue in the future and what role the group will play in future sporting projects.

Whyalla Council will be hosting the 2022 SA Country Football Championships in July 2022. It is expected that this event will be a major drawcard in attracting players, spectators, and visitors to our city to enjoy the high-quality oval facilities and other attractions we have to offer.



### INCLUSIVE SPORT

The Whyalla Disability Inclusive Reference Group identified the need for inclusive sport in the region. The reference group has partnered with Whyalla and Port Augusta City Councils to assist in bringing a range of inclusive sports to the region that will support and build self-esteem, develop social skills, assist emotional development, encourage teamwork, develop leadership skills and promote healthy active lifestyles within a community-based program.

The reference group will engage the community to build capacity, raise awareness, provide opportunities for learning and skills development resulting in long term community change. Workshops and educational sessions will be facilitated, and events will be held in both Whyalla and Port Augusta during the second half of 2022.

### CLUB TRAINING

Several training events have been completed in the last year, including:

- Introduction to sport specific first aid skills
- Education on injury prevention and management including soft and hard tissue injuries
- Concussion
- Spinal management
- Wound management

- Basic taping including a practical session learning about taping principles and how to tape an ankle, finger, or thumb
- Sports Trainer Course - Level 1 was held with participants learning how to assist with injury prevention and management at clubs and gaining a Sports Trainer Qualification

The above courses were held at Central Oval in Port Augusta and funded by the Whyalla/ Port Augusta/Roxby Downs’ Office of Sport and Recreation Regional Field Officer Program.

The following activities took place:

<b>WHYALLA CRICKET ASSOCIATION (WCA)</b>	<b>WHYALLA BASEBALL AND SOFTBALL ASSOCIATION</b>	<b>SA COUNTRY CHAMPIONSHIPS JULY 2022</b>
<ul style="list-style-type: none"> <li>• WCA AGM to finalise Committee for the 2021/2022 season</li> <li>• Ensured all members were aware of STARCLUB Program and provide assistance if needed.</li> <li>• Discussions for the upcoming season with the STARCLUB Officer being the conduit between Council and the Association</li> </ul>	<ul style="list-style-type: none"> <li>• Provided support to the Association for the upcoming season</li> <li>• Provide information on grants and responded to questions on the STARCLUB Program Development Tool.</li> </ul>	<ul style="list-style-type: none"> <li>• December 2021 Whyalla was announced as the host for the 2022 SA Country Football Championships to be held in July 2022</li> <li>• Council created a working party to ensure that the event is planned effectively and all requirements are met.</li> <li>• Council staff met with SANFL staff monthly to deliver the event.</li> </ul>
<b>WESTLANDS UNITED SOCCER AND SOCIAL CLUB</b>	<b>WHYALLA SOCCER ASSOCIATION</b>	<b>STEEL UNITED SOCCER AND SOCIAL CLUB</b>
<ul style="list-style-type: none"> <li>• Meetings to discuss Council support/ assistance regarding club maintenance.</li> </ul>	<ul style="list-style-type: none"> <li>• Met with Whyalla Soccer Association Executive and representatives from each club to discuss potential funding and club development opportunities.</li> </ul>	<ul style="list-style-type: none"> <li>• Meeting to discuss access to Council’s recycled water system</li> </ul>

## NAIDOC WEEK

Councils’ STARCLUB Officer was part of the planning committee that organised NAIDOC Week, events included: NAIDOC March, Elder’s lunch, Community Day and Golf Day.

# HIGHLIGHTS OF THE YEAR

**CONTINUED TO WORK WITH LOCAL SPORTING ASSOCIATIONS AND CLUBS TO ASSIST THEIR BUSINESS IMPROVEMENTS**

**DEVELOPED SPORTING STRATEGIES**

**SUPPORTED APPLICATIONS FOR SPORTING GRANTS**

**SUPPORTED FACILITY DEVELOPMENT**

**MET WITH VARIOUS STATE SPORTING ORGANISATIONS TO DISCUSS SPORT IN WHYALLA**

**CONDUCTED MEETINGS WITH LOCAL SPORT AND RECREATION GROUPS**

Topics including infrastructure and long-term future plans, STARCLUB Development Tool, governance, volunteers, fundraising, donation requests, sponsorship, event support and support for grant applications.

**PROMOTED THE STARCLUB MESSAGE AND EVENTS THROUGH LOCAL MEDIA INCLUDING RADIO AND TELEVISION**

**PROMOTED PROGRAMS SUCH AS GOOD SPORTS AND PLAY BY THE RULES TO ALL SPORTING CLUBS**

**CONDUCTED TRAINING SESSIONS FOR CLUBS AND ASSOCIATIONS**

# YOUTH DEVELOPMENT

## WHYALLA YOUTH ADVISORY COMMITTEE (YAC)

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The YAC continue to operate during the reporting period in a reduced capacity due to COVID 19. In saying this the group still managed to deliver and play a part in the 2022 Youth Week Program, digital pageant, various school holiday and art projects throughout the year.

## SCHOOL HOLIDAY PROGRAM

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The Youth Development Officer (YDO) delivered school holiday programs during this period to over 530 local young people, activities included Drop-in Make Space sessions, sewing hearts as part of the 1000 Hearts Program, creating memory jars, beach wall hangings with natural resources collected throughout the year, story sessions in conjunction with Whyalla library staff, electronic & table-top gaming days plus beach trips for our local Plaza Youth crew.

As an addition to the school holiday program the YAC crew assembled and delivered take home craft packs, 220 kite kits were available from the Whyalla Library and Council’s customer service centre, with 45 Create Your Own Memory packs gifted to Plaza Youth Centre for young people in isolation due to Covid 19. Twenty-five kite kits were delivered to the homes of local youth during a Covid outbreak to keep them busy.

## ACCESSIBLE BEACH PROGRAM (ABP)

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The Accessible Beach Program goes from strength to strength each year, as the knowledge of the program grows. In this reporting period, procedures have been tried, tested and reviewed, with a few tweaks the Accessible Beach program is where we believe is best practice.

The Whyalla Surf Life Saving Club (WSLC) has partnered with Council from the inception of the program and has now taken full ownership of the beach wheelchairs & mats. This is great news for our community and ensures sustainability of the ABP moving forward.



## LEADING WITH A GRANDER VISION- A ONE DAY WORKSHOP FOR YOUTH IN LEADERSHIP!

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During the past four years, the YDO and the organisation “Doing Life Together” have collaborated with our high schools to develop and deliver a youth focused leadership program, which encourage our youth to put a local lens on community to actively create change.



This program challenges the cohort to look at a localised issue and work their way through the problem to a successful solution, the journey helps understand different leadership qualities and styles, which also helps identify leadership concepts. The day was full of interactive opportunities, including team building, problem solving, mindfulness & wellbeing. Our future is in good hands with the skills which have now been explored and acquired.

## CHRISTMAS BOX PROGRAM

Local youth & community members contributed to the Christmas trimming effort in the City Plaza by decorating panels. The panels were displayed on the sides of our Christmas tree tubs, these tubs hold our transportable Christmas trees. Many school children and community groups including the Women's Yarning Group contributed to this wonderfully artistic pursuit.

Residents were also encouraged to decorate the tubbed trees to brighten up the areas where they were on display, which included the front of the Council building, Ada Ryan Gardens & City Plaza.

## STARSHIP ENTERPRISE REVIVAL

After the extremely successful delivery of the Youth-Led Starship Enterprise Program held in 2020, our Starship Crew were offered a revival funding package from the Local Government Association & Department of Human Services.

A concept which was developed by the group around community connections provided experiences, and extensions of skills already acquired in round one of our program. Most of our cohort reside in West Whyalla, in the vicinity of Norton Park, a local greenspace, which even though had undergone a facelift continue to be underutilised due to past unpleasant behaviours in the park.

Our crew set about getting to know their neighborhood by hosting small events in the park and surveying local people. We facilitated letter box information drops, doorstepping and taking feedback on how to make the area a more inclusive place. Our information finding mission told us that our local people felt disconnected and under-represented in the area they live, we asked how we could change that? Artwork & events, will bring people together we were told!

We set about creating small cross-functional events which could tie into a larger community event with the aim of bringing everyone together to make meaningful connections, this turned into our Norton Park Community Connections Day, which was delivered as a component of the 2022 UneARTh Program. An event with a turnout of approximately 450 people ensued who engaged in art projects, massive games, entertainment & food for all.

What we knew from our pre-event community engagement was that our local First Nations People



did not see their culture reflected in the place they resided, we took this on board, and looked to curate beautiful First Nations art works with some community skill sharing & development built in. A wonderful partnership was formed with SANAA Adelaide & world renown Peruvian artist Bronik, working alongside local First Nations artists Lauresha & Lilly to create “The Australian Dream” mural. This 17metre artwork is located on the side of a blank wall which is highly visible from the park. This was an extremely successful collaboration created over a total of three days, reflecting the style of Bronik with a local indigenous twist.

Regional Artist Scott Rathman was once again on board to create a work of art which was applied directly to the pump track, reflecting our local surrounds and colours.

A highlight was our own Aboriginal youth artist Stacey Brougham, who spent her time creating a piece of local art on the old brick bus shelter located directly across the road from the park. In the spirit of reconciliation this piece was called Deadly Rainbow.

Over two weeks so many community members took part in creating art, having fun and making meaningful connections in the place they live.

As the Starship program was wrapping up, the crew were honoured to be invited to speak about the impact of the whole program at the Local Government Association conference, of course, we could not take all the crew, it was a tough decision, four participants were able to attend and present to a large captive audience, what a great experience for all.

## COMMUNITY CONNECTIONS PROGRAM- FISK STREET SCHOOL

Our community connections program continued in partnership with Fisk Street Primary School (one of the closest schools located in distance to Norton Park). Fisk Street year 5/6 art class had already been to view many of the local public art works on display around the city, including the works created in the Starship Revival Program. We invited them to an afternoon of activities at D’faces where we were able to workshop some ideas for our community, ensuring that community connection ethos continued. Our art students were Urban Planners for the day, planning a new look for the City of Whyalla, which included new roads, parks, lakes, mega playgrounds and the installation of services.



There were many tasks in front of the team on the day, including creating their own mini-zine, decorating beautiful butterflies and birdwing photo boards which will be installed within their school grounds. A great day was had by all, and we now know all about the detailed process of creating community.

## SOUTH AUSTRALIA YOUTH WEEK (SAYW)

Youth Week is South Australia's biggest celebration of young people aged between 12-25. Held over ten days in May, SAYW recognises the ideas, talents and contributions of young people in the community. Across SA a wide range of events and activities financially supported by the Department of Human Services, are organized by young people for young people.

Our YAC worked closely with other local service providers devising a plan for community celebrations. Our partners in this project were headspace Whyalla, Mission Australia, Centacare & Plaza Youth Centre, who all collaborated to come up with an event plan for our local young people.



The theme of "Staying Connected" resonated with the team and a decision was made to host free movie nights where families and friendship groups could come together and watch a movie, hang out, enjoy popcorn and goodie bags.

Two popular films were shown, Spiderman: No Way Home & Ghostbusters: Afterlife, with free wellbeing packs given out on the night. The packs contained pencils, mindful activities, journals, lollies, playdoh, and other goodies including a "Staying Connected" flyer which contained all local youth support service details. Approximately 415 people collectively attended the screenings.

## IDAHOBIT

International Day Against Homophobia, Biphobia, Interphobia and Transphobia (IDAHOBIT) celebrates LGBTQIA+ people globally and raises awareness for the work still needing to be done around living in a more inclusive world.

IDAHOBIT is celebrated each year on 17 May, the headspace Gender & Sexuality Pride Group (GASP) presented to Council staff on acceptance and equality within the workplace, staff were able to share a rainbow feast with the crew, whilst learning alongside some of the informed young people.

Headspace GASP leaders presented on a number of concerns, delivering learnings and data around the vulnerability of the LGBTQIA+ community in the workplace and how we can support our colleagues and friends.



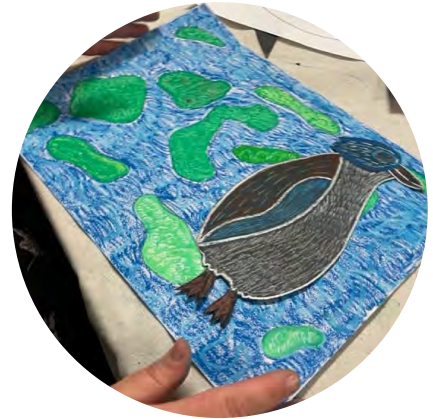
Staff were generous in their donations with \$150 being raised and donated to hosting the Whyalla PRIDE March which is facilitated by GASP.

## LOCAL DRUG & ALCOHOL ACTION TEAM ACTIVITIES (LDAT)

In partnership with the HOPE Collective, Mission Australia and Centacare, the YDO played a role in accessing funding to form a Local Drug Action Team Program (LDAT). This program supports local communities to work together preventing and minimising harm caused by alcohol and other drugs.

Our local plan contains education programs for all secondary students in Whyalla from year 7 to 12, plus 20 sessions around wellbeing and connection, weekly youth creative social club, a safe space free of alcohol and other drugs, plus community support workers on hand for counseling programs.

The LDAT runs for 20 weeks and will be assessed and reviewed at the completion of the program.



## FORESHORE VIC POD

The YDO coordinated the application of the new mural on the interior of the VIC Pod at the Whyalla foreshore, engaging local Barngarla artists Jody and Jason Croft to create an artistic mural which reflects the home of the local sea life inhabiting our gulf. The finished product depicts our cuttlefish, snapper, crabs plus so much more, set on a beautiful blue background which echoes the colours of our waters.



## WHYALLA PRIDE MARCH

Our team supported the headspace GASP group to deliver another awesome event to Whyalla, the annual Pride March, celebrated in true form with rainbows, wonderful costuming and beautiful butterfly wings. A crowd of 140 people turned out to take part and support our rainbow community by flying the flag and walking along side. The day wound up with a dance off which included the crowd demonstrating their flash mob line dancing skills.

The YDO & YAC work with other teams within Council to deliver events and art projects across the city which ensures a vibrant and progressive community for all. Our commitment to our community is also demonstrated in our willingness to work alongside many community service organisations including headspace, Centacare, Mission Australia, YMCA Leaptakers, Uniting Country SA & Plaza Youth Centre.



## CHILD CARE CENTRE

The Whyalla Childcare Centre is licensed for 68 children daily. During 2021-22 the childcare centre continued its journey of continuous improvement:

- Opened a fifth room to allow for smaller groups of children throughout the centre for quality education and care.
- Implemented an updated absenteeism and cancellation policy to continue working towards the long-term viability of the centre.
- Invested in professional development for educators.
- Council will continue to work the following actions over the next few years:
  - Undertake building renovations, to increase both the capacity of the Centre and improve the overall amenity to ensure the centre meets educational standards.
  - Continue investing in educator professional development for the long-term educational benefit for the children and families that attend the centre.

The childcare centre was successful in securing a \$1000 Landcare grant in the 21/22 FY and this money was used to purchase and establish garden beds in the entrance area. Outdoor workers, educators and families all help with planting and continuing to look after growing plants. This is a great learning environment for the children who take part in the cycle of planting and growing what is in the garden beds at the time. To complement this activity, a worm farm has been set up (looked after by Jackie our cook) the worms get kitchen left overs and the worm castings are collected and returned to the garden beds.



# WHYALLA PUBLIC LIBRARY

## THE YEAR OUR LIBRARY TURNED 10!

This year the Whyalla Public Library turned 10 and celebrated in style with dress ups, a sausage sizzle, free birthday biscuits for customers and special Story Time themes.



**36,494**

PHYSICAL ITEMS CURRENTLY IN THE LIBRARY COLLECTION

**1,801**

THE NUMBER OF ITEMS DONATED TO THE LIBRARY - BOOKS, CD'S, DVD'S, AND AUDIO BOOKS

**4,282**

ACTIVE USERS OF THE LIBRARY

**15,412**

ITEMS RECEIVED FROM OTHER LIBRARIES FOR OUR CUSTOMERS TO BORROW

**16,563**

ITEMS SENT FROM OUR LIBRARY TO OTHER LIBRARY BORROWERS WITHIN SOUTH AUSTRALIA

**331**

THE NUMBER OF TIMES THE LIBRARY MEETING ROOMS WERE HIRED

**121**

THE NUMBER OF TIMES WHYALLA COMMUNITY GROUPS OCCUPIED THE LIBRARY MEETINGS ROOMS AT NO CHARGE

**20,846**

LIBRARY FACEBOOK PAGE REACH THIS YEAR UP BY 72.1% ON LAST YEAR

## PROGRAMS IN THE LIBRARY

This year the Whyalla Library delivered 184 free Digital classes for the public on the following topics:

- Get online week – How to take a selfie
- Protecting your identity online
- Online shopping and safety
- Spotting a scam
- Social media APPS
- Using the cloud for pictures

We also held Digital Drop-in sessions twice a week for members of the public and helped more than 735 customers with their IT and Tech enquiries. After the success of our 3D Printing classes and Robot sessions held in the school holidays we began a STEM Club, meeting on a Wednesday after school. Due to popular demand, we also established a Lego club, which is run weekly after school on Thursdays.

An Expression of Interest call out for Macrame Classes resulted in over 59 people replying and we are now running 2 classes a month of Macramazing Creations. Everyone has been keen to learn and share their knowledge with each other.

Each year in August, The Family History Group come and set up a display to participate in Family History Month. They share stories and knowledge of how they emigrated to Australia and settled in Whyalla, and how to research your own Family Tree.

## CHILDREN'S SERVICES

After covid restrictions were lifted half-way through the year we were able to reintroduce our face-to-face Story Times and Giggle Pots sessions.

We participated in National Simultaneous Story Time; and in the 22 years this has been running we haven't missed a year yet! We were a part of 2,186,347 registered participants, from over 59,038 locations. This year's book was Family Tree by Josh Pike, and we made a collage of a tree with the hands of our library families.

We had a visit from Wildlife Rescue Whyalla who brought a joey named Digger for a visit - it was the joey's first ever outing. He even got to star in our online Story Time.

During Reconciliation Week we read the book Corroboree Frog, a story about not littering or dumping and looking after our environment.

School Holiday Programs ranged from visiting Scientists from Adelaide University, Children's University presenting Comic Book Hero's and Dinosaurs, Gardening sessions to learn how to pot a plant and help it thrive, creating a cardboard City and exploring that with our robots, chalk drawing and outdoor games.

ACTIVITY	CHILDREN ATTENDED
Gigglepots	604
Story Time	592
School Holiday Program	349
<b>Total</b>	<b>1,545</b>

# LAND DIVISIONS & DEVELOPMENT

## BREAKDOWN OF CATEGORIES OF APPLICATIONS

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217

TOTAL DEVELOPMENT APPLICATIONS

\$15,929,712.00

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12

NEW DWELLINGS

\$3,907,045

23

DWELLING  
EXTENSIONS/  
ALTERATIONS

\$488,721

13

PUBLIC/INSTITUTIONAL

\$7,736,360

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16

INDUSTRIAL/  
COMMERCIAL

\$2,088,576

4

LAND DIVISION

\$0

144

GENERAL DOMESTIC

(ie sheds, carports)

\$1,517,717

---

1

DEMOLITION

\$41,000

4

SWIMMING POOLS

\$150,293

0

NUMBER OF  
ASSESSMENTS

by the Council Assessment Panel

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1

ORDERS ISSUED TO SECURE COMPLIANCE WITH LEGISLATIVE  
REQUIREMENTS

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## LARGER SCALE DEVELOPMENTS



### SAMARITAN COLLEGE - ST JOHNS CAMPUS

The demolition of the old office building, staff rooms and classrooms has been completed and the construction of the new modern architecturally designed development is now well under way. The development cost was estimated at \$6 million dollars and will be located in the same place as the old office building, connected to the original chapel at the school, and includes a new lift providing access for everyone.



### EYRE HOTEL

Approval for internal alterations which includes refurbishment of all accommodation rooms and ensuites, remodelling of all amenities within the hotel and a new café with alfresco dining facing Playford Avenue. The café is open for business just in time for the beautiful spring weather.



### WHYALLA SECONDARY COLLEGE

The \$100 million dollar school was completed late last year and opened its doors to years 7 to 12 in January 2022. There is a new activated pedestrian crossing on Nicolson Avenue which provides safe crossing for the entire community using the area, not just the school.



### AUTO PRO

This new store was completed late last year and opened its doors in November 2021. This development is part of the Westlands shopping precinct and compliments the offerings already available in the locality.

# LARGER SCALE DEVELOPMENTS



## SIMEC – CULTANA PROJECT

SIMEC have started civil works including fencing and the clearing of their land in preparation to construct their 280MW solar farm which has an estimated development cost of \$350 million dollars. This project is being constructed on two sites, north of the Whyalla industrial estate and on the northern section of the steelworks site in Whyalla.



## THE PODS

Each of the new pod buildings have been designed and constructed with our community in mind and provide access that is inclusive and suitable for all levels of ability.



### Visitor Information

The new Visitor Information pod at the foreshore provides a secondary information centre for tourists who may have travelled from the west and not yet seen the main VIC. This provides an opportunity for visitor centre staff to engage with our tourists and provide them with information about all the great things they can do while in our city, including what's coming up which may result in further nights stays.

### Café

The new Café pod is nearing completion with fit-out in collaboration with the new operator and landscaping being finalised ready for the opening in time for summer (the goal). The café pod will provide a café offering while Council and the Surf Life Saving Club (SLSC) design and construct the new, architecturally designed SLSC development, which will include a combination of kiosk/café/function room and public amenities. The new building will replace the existing SLSC and café building (to be demolished).

### Library

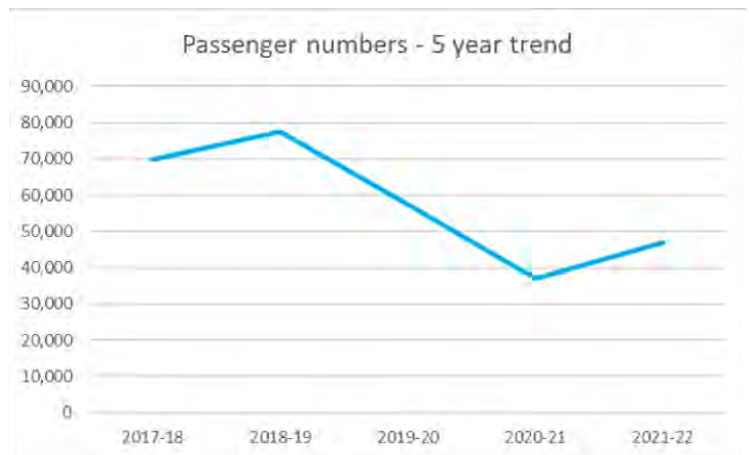
The "Nest", as staff have affectionately nicknamed this new addition to the library space, is designed to further activate the library and museum precinct. Given its proximity to the Westland shopping centre, and in turn the public transport network and easy parking facilities, it is anticipated that we can encourage some of our talented artisans to come and share their skills and wares in a modern and convenient location, activating a contemporary multi-use community space for the city.

# AIRPORT


The passenger numbers for 2021-22 were 47,057. This compares to 37,106 in 2020-21, an increase of 9,951 or 27%. Passenger numbers were still 39% below the level seen in 2018-19, the last full year that wasn't impacted by Covid-19. The Covid recovery was stalled slightly by restrictions put in place in late December 2021, but it is hoped that the airport will be able to exceed 75% of pre-covid passengers in 2022-23.



The Airport Terminal and Security Upgrade project was completed in late 2021, allowing screening services to be delivered for the first time, in line with new Federal Government requirements. A total of \$6.1 million of the \$6.4 million project was funded by the Federal Government, greatly reducing the up-front borrowings required by Council and the ongoing impact on passenger charges.



Following on from this project, the Airport Taxiway and Runway Safety Upgrade has been substantially completed. This project received \$2.455 million in Federal Funding and will result in the second runway being sealed. This enables RPT operators to utilise the second runway, ensuring that the airport can provide high-level all-weather access. It has increased the capacity of its Taxiway and Apron which will allow for a larger code of aircraft to safely navigate into the parking area. The Apron now has three day and night compliant operational parking bays for up to Dash-8 Q400 or equivalent size aircraft. Final sealing works are expected to be completed in November 2022.



**OPERATIONAL HIGHLIGHTS**  
**CORPORATE**

Photographer: Annette Kirby Jane Main Street

# ENVIRONMENTAL HEALTH

## PUBLIC HEALTH PLAN

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The City of Whyalla Public Health Plan required a review and update during the year. This involved extensive consultation across many stakeholder groups and public consultation with the community.

The purpose of the Plan is to assess the public health issues facing the community and to develop effective strategies to address them.

Health is an integral aspect of any community and needs to be supported, improved and driven by several different services, agencies, facilities, opportunities and connected to other Health initiative and State strategic plans.

This Plan is critical in building a stronger community and healthier environment, protecting against public and environmental health risks, responding to climate change, preventing chronic disease, communicable disease and injury, and strengthening the systems that support public health and wellbeing in our city.

The Plan will guide health initiatives and strategies in Whyalla for the next five years.

## FOOD SAFETY

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Council's authorised officer conducts regular inspection of food premises within the Whyalla area to assess compliance with the Food Act 2001, Food Regulations, and the Australian New Zealand Food Standards Code. During the reporting period, 42 Routine Inspections, 22 Follow up Inspections and 13 Complaint inspection/Investigations were conducted in accordance with the risk classification system that considers the types of foods being handled and prepared by their processing methods. A total of 10 written warnings and 8 improvement notices were issued for noncompliance matters.

Council received a total of 8 complaints relating to issues of cleanliness and personal hygiene.

## PUBLIC HEALTH - SWIMMING POOLS

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Council's authorised officer conducts regular inspections of public swimming pools to assess for compliance under the Public Health Act, and Regulations. During the reporting period 7 Routine inspections were conducted and 8 complaint-based inspections were conducted.

## PUBLIC HEALTH - WASTEWATER MANAGEMENT

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Council's authorised officer approve wastewater works on residential premises not connected to the SA Sewer network and conduct inspections as per requirements under the written approvals. 12 Approvals and 15 wastewater inspections were conducted in accordance with the Wastewater Systems Code. 1 complaint regarding wastewater systems were received for this reporting period.

## PUBLIC HEALTH - HIGH RISK MANUFACTURED WATER SYSTEMS

Councils Authorised officer reviews inspection reports and lab analysis of High Risk Manufactured Water Systems. For the reporting period 3 HRMWS registrations were received and reviewed.

## PUBLIC HEALTH – MOSQUITOS

Council Officers conducted mosquito treatment and surveillance between October 2021 – March 2022. For the reporting period 586 mosquitos were sampled and sent for species identification, 97% of the catchment has been found to be the southern Saltmarsh Mosquito (*Aedes camptorhynchus*) Many of the sampled mosquitos were sent for disease analysis. From the laboratory analysis received, no notifiable conditions were identified.

## PUBLIC HEALTH GENERAL

During the reporting period 1 July 2021 – 30 June 2022 Council received:

8

Health complaints/ queries pertaining to Covid-19

63

Health complaints received pertaining to matters including asbestos, mould, notifiable diseases, property amenity, smoke, noise, wasps, vermin and hoarding and squalor. This does not include information regarding food safety/immunisations swimming pools etc.



# IMMUNISATIONS

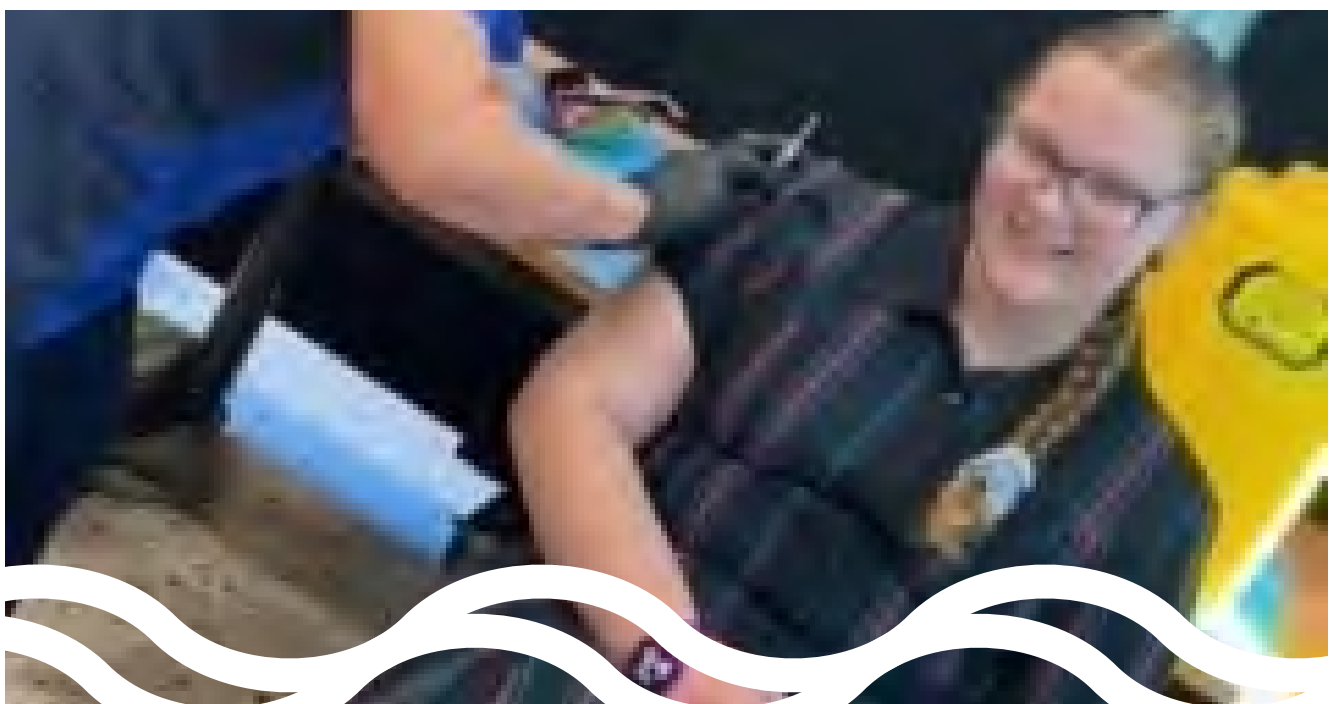
Whyalla City Council continues to provide vaccinations to our Year 8 and Year 10 students across the local high schools with a total of 1,058 vaccines delivered as part of the 2021-22 program (compared to 1,170 in 2020-21).

The following schools were visited as part of the vaccination program - Whyalla Secondary Education Centre, Samaritan College – St John Campus, Sunrise Christian School and Whyalla Special Education Centre.

At the end of 2021 Whyalla High School and Stuart High School closed. Whyalla Secondary College, a brand-new state-of-the-art Year 7-Year 12 school, opened in 2022.

In 2022 Sunrise Christian School introduced another secondary level to their school with a year 10 class with approximately 15 students.

Year 8 Program	Year 10 Program
HPV Gardasil 9 (Human Papillomavirus) – Dose 1	Bexsero (Meningococcal B) – Dose 1
<b>Total = 174</b>	<b>Total = 162</b>
HPV Gardasil 9 (Human Papillomavirus) – Dose 2	Bexsero (Meningococcal B) – Dose 2
<b>Total = 209</b>	<b>Total = 173</b>
Boostrix (Diphtheria, Tetanus & Whooping Cough)	Nimenrix Meningococcal ACWY – Dose
<b>Total = 178</b>	<b>Total = 162</b>
<b>561</b>	<b>497</b>





# ANIMAL MANAGEMENT

## DOG CONTROL

	2021-22	2020-21	2019-20	2018-19
Dogs Registered	4,742	4,382	4,392	4,558
Dogs Impounded	295	297	347	411
Dogs Returned to Owner	140	212	239	275
Dogs unclaimed dogs surrendered to RSPCA for impoundment / rehoming	145	83	102	116

## CAT CONTROL

	2021-22	2020-21	2019-20	2018-19
Cats Registered	1,694	1,452	1,383	1,221
Cats Impounded	504	336	329	348
Cats returned to owner following impoundment	12	23	18	26
Unclaimed cats surrendered to RSPCA for rehoming	427	260	231	238

**28**  
DOG  
ATTACKS AND  
HARASSMENT ON  
HUMANS

**23**  
DOG  
ATTACKS AND  
HARASSMENT ON  
ANIMALS

**310**  
OFFICIAL  
WANDERING  
AT LARGE  
COMPLAINTS  
(includes dogs  
and cats that were  
impounded)

**69**  
OFFICIAL  
BARKING DOG  
COMPLAINTS

**138**  
DOG AND CAT  
RELATED  
OFFENCES  
(expiation notices  
issued)



# ANIMAL MANAGEMENT

## ANIMAL MANAGEMENT PLAN

Over the last 12 months, Council has reviewed and updated its Animal Management Plan which will guide animal management services and programs for the Whyalla Council area over the next 5 years. After extensive public consultation was sought to gather information on dog and cat issues in the community, the plan was updated taking into consideration the community's views. The draft Plan was then sent out for public consultation and has now been approved by the Board and will come into effect in early 2023.

## DISCOUNTED DESEXING PROGRAM

Council continues its discounted desexing program as part of Council's animal management strategy. This program is a collaboration between Animal Welfare League Queensland, local veterinarian Dr Mustafa Bozkurt and Council.

This program provides financial assistance to residents in need by subsidising desexing costs and making it more affordable for low-income earners who would otherwise not be able to afford to desex their dog or cat. The cost is shared between owners, council and the vet. Benefits to the community include reduction in the overall dog and cat population by reducing unwanted litters, reducing behavioural problems such as aggression, less tendency to roam, and reduced risk of health problems. The program also provides discounted microchipping when included with the desexing procedure.

This year, the program has provided direct support to desex



## LOCAL NUISANCE AND LITTER CONTROL

The number of complaints regarding unsightly properties has fallen since last year (from 50 to 26), and reports of illegal dumping have also fallen slightly (from 292 last year to 230 this year).

Compliance Officers continue to try and reduce the number of items regularly 'dumped' on verges across the city. A standard letter is left in the letterbox notifying residents who have left items on the verge that it is a littering offence and provides information on arranging a Hard Waste Collection, or alternatively how to dispose of their items appropriately (i.e. take the items to landfill or arrange for a contractor to remove them). The residents are also notified that an expiation notice may be issued if the items are not removed from the verge (expiation fee ranging from \$210 to \$1000).

Unfortunately, illegal dumping continues to occur in our surrounding bushlands and our city's laneways. Council has trialled the use of surveillance cameras in various hotspots, however this has proven to be quite difficult as the areas of bushland are so large. Council encourages the public to continue to report suspicious activity relating to dumping so Compliance Officers can investigate and follow up where possible (car and/or trailer registration number is very helpful to assist any investigation).

	2021-2022	2020-2021
<b>ABATEMENT NOTICES ISSUED FOR UNSIGHTLY PROPERTIES</b>	1	3
<b>BURNING COMPLAINTS</b>	13	26
<b>NEGLECTED PREMISES COMPLAINTS</b>	26	50
<b>LITTER COMPLAINTS</b>	230	292
<b>PARKING COMPLAINTS</b>	113	141
<b>POLLUTION COMPLAINTS</b>	3	5
<b>ABANDONED VEHICLE COMPLAINTS</b>	33	38
<b>COMPLAINTS ABOUT CARAVANS AND CAMPING</b>	5	4
<b>PARKING INFRINGEMENTS ISSUED</b>	88	40
<b>LITTERING INFRINGEMENTS ISSUED</b>	10	4
<b>INFRINGEMENTS FOR NON-COMPLIANCE OF AN ORDER</b>	0	1

## COMPLIANCE

Parking around schools continues to be a source of many complaints to Council. Parking patrols are conducted by Authorised Officers on an ad-hoc basis and where a parking offence has been identified, Officers may issue a verbal caution to the driver, or can issue an expiation notice. A “Parking around Schools” information sheet has also been developed and is distributed to all schools on a periodic basis for inclusion in the school newsletter, reminding parents about the importance of adhering to parking rules for the safety of all children.

Parking patrols are regularly conducted around the city for community safety. Disabled zones are monitored as well as general breaches of the Australian Road Rules.



# PROCUREMENT

## PROCUREMENT FRAMEWORK REVIEW:

Council appointed Procurement Services South Australia (PSSA) to undertake a review of Council's overall Procurement processes. They are a Government Department and recently completed a review of the Procurement Framework for the South Australian Government who have started operating under this new model.

This provides PSSA with significant background knowledge on procurement within the government sphere, but PSSA also see value in working more closely with Local Government and learning about the unique pressures that we face.

Work has been underway since early in the year on the Procurement Review, with some periods of inactivity caused by pressures on PSSA affected by additional procurement activity relating to both COVID-19 and the new incoming State Government.

PSSA undertook an extensive Stakeholder engagement process, covering both internal system users as well as suppliers. The information gathered has assisted them to highlight the areas that needed the most attention and a roadmap for moving forward.

A high-level framework has been provided by PSSA that is proposed to be put into place and highlights the key documents that PSSA are planning to develop. The key areas for improvement are:

- Simplification – both within individual documents and a reduction in the number of overall documents
- Improvements in the initial planning stage
- Improvements in the documentation for the evaluation stage
- Improvements in Contractor Management

The review will continue over the coming months, and we will look to implement many of the change to documents and process as soon as we are able to. Changes such as the thresholds will require an update to the Procurement Policy, which will need to wait until the new elected body can review this document.

Procurement is always a balancing act between probity and efficiency, with any movement too far in one direction creating risk for Council. The aim of the review is to increase efficiency of process, with only minor changes in any issues relating to probity that should not materially increase the risk profile of Council. We are liaising with Local Government Risk on this matter, as they have had a lot of input in the past with these documents. We will also seek our own legal advice.

## PROCUREMENT POLICY:

In reference to the upcoming Council Election, Item 11 of the Procurement Policy – “Review and Evaluation” notes that the Procurement Policy needs to be reviewed within six months of each new Council term.

The Policy review will be undertaken in conjunction with the Procurement Framework Review so that it aligns with the new framework.

## POLICY PRINCIPLES

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Council's Procurement Policy is underpinned by the following principles:

- Encouragement of Open and Fair Competition
- Delivery of Value for Money to the Community
- Probity, Ethical Behaviour and Fair Dealing
- Accountability, Transparency and Probity
- Ensuring Compliance with Relevant Legislation
- Encouragement of the Development of Competitive Local Business and Industry
- Social, Environmental and Economic Sustainability Considerations
- Work Health and Safety
- Other Considerations:
  - » Measuring Economic Contribution
  - » Risk Management Identification & Management of Risk
  - » Confidentiality
  - » Conflict of Interest
  - » Caretaker Policy
  - » Buy "Australian Made"

## COMPETITIVE TENDERING

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The following processes are in place when purchasing goods, works or services:

(a) Less than \$5,000 (minor purchases) – direct purchase from market with addition of a new requirement to use locals for all purchases under \$2,000 if possible.

(b) \$5,000 and \$30,000 (intermediary purchases) - 2 verbal quotes are obtained if no provider for the required service type is already on the Preferred Contractor Register.

(c) \$30,000 to under \$200,000 (high value low risk purchases) - 3 formal written quotations are obtained using a formal Request for Quote document and subsequent Contract.

(d) For all purchases where the estimated level of expenditure exceeds \$200,000 (high value high risk) Council will call for formal tenders (either select or open).

The evaluation criteria takes into consideration support for local jobs and economy aspects as per the requirements of the Local Government Industry Participation Policy Framework.

In circumstances where Council enters into purchasing contracts other than those resulting from a tender or quotation process, Council will record the reasons for entering into those contracts and retain the records as appropriate.

#### IN THE 2021–22 PERIOD A TOTAL OF 47 BIDS WERE CALLED:

Expressions of Interest (EOI's)	4
Requests for Quotes	33
Requests for Tender	10

#### REQUESTS FOR EXPRESSIONS OF INTEREST (EOI)

- Whyalla Airport Café Lease
- Sale of Crushed Concrete
- Foreshore Café Lease
- Foreshore Café Lease Readvertising

#### REQUEST FOR QUOTE BUSINESS ACTIVITIES

- Concrete Crushing at Landfill
- Supply/Install Playgrounds at Trevan Park and Loring Street Reserve
- Furniture for Whyalla Airport Terminal Upgrade
- Old Airport Hangar Repairs (Stage 2)
- Tanderra Village Kitchen and Mess new slab and building repairs (Stage 2)
- Whyalla Leisure Centre Site Master Plan
- Mower for Cemetery
- Supply/Install Taylor Street Playground
- Refurbishment of 2 Toilet Blocks at Point Lowly
- Sanitary Disposal Services in Council owned Buildings
- Cuttlefish Coast Transport Advice
- Way Finding & Trail Signage Northern Coastline
- Painting of Point Lowly Lighthouse
- Whyalla Foreshore Beach Study
- Trade In/Replacement of 4 tonne Tipper
- Trade In/Replacement of Groundmaster Mower
- Trade In/Replacement of 3 Mowers
- Trade In/Replacement of Gator
- Trade In/Replacement of 4 Tonne Forklift
- Trade In/Replacement of 3 Vehicles for City Growth
- Trade In/Replacement of 3 Vehicles for Depot
- Replacement of Council Photocopiers
- Supply/Install BBQ and Shelter at Point Lowly Camp Ground
- Purchase of Ex-Event Modular Pod Components
- Demolition of Softball Clubrooms Jubilee Park
- HMAS Whyalla Repairs (Stage 3)
- Design – Memorial Oval Redevelopment
- City of Whyalla Path and Trail Master Plan
- Supply/Install Dump Ezy at Fitzgerald Bay
- Memorial Oval Building Repair Works
- Install Trail Markers Northern Coastline
- Project Management – Marine Assets (Whyalla & Point Lowly)
- Maritime Museum Building Maintenance

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**SIGNIFICANT TENDER BUSINESS ACTIVITIES**

- Walls/Wallack Terrace Reconstruction
  - Cleaning of Council Owned Buildings
  - Wallack Terrace Stormwater Drainage
  - Whyalla Airport Airside Upgrade Works
  - Broadbent/Newton stormwater Drainage
  - Concrete Kerbing Program
  - Project Management Whyalla Airport Airside Upgrade Works
  - Design/Install Apron & Taxiway Lighting at Whyalla Airport
  - Jubilee Park Changerooms
  - Northern Coastline Amenities & Facilities
- 

**USE OF LOCAL GOODS AND SERVICES**

In April 2019, Council updated Section 3.6 of its Procurement Policy in relation to Local Goods and Suppliers. The Policy now states:

Encouragement of the Development of Competitive Local Business and Industry - Where the evaluation criteria are comparable, Council may consider the following:

- the creation of local employment opportunities;
- increased availability of local servicing support;
- increased convenience with communications with the supplier for contract management;
- economic growth within the local area;
- benefit to Council of associated local commercial transaction;
- the short- and long-term impact of the procurement on local business.

There have been no other changes in the significant business activities controlled by Council.





## FINANCE

Council had an operating surplus for 2021-22, but after adjusting for timing issues with Federal Grant funding this was actually an operating deficit. This operating position was a slight improvement from the original budget. Council will be in a deficit position for a number of years but is working on strategies to move back to a break-even position over the medium term.

Council borrowings finished the year much lower than expected, due to some timing differences relating to the delivery of capital projects. Loan borrowings are projected to reach their peak in the next two years and then stay fairly steady over the remainder of the Long Term Financial Plan. Council's borrowing levels are appropriate, as long as improvements in the operating result can be achieved.

The audit opinion for Council's Financial Statements for 2021-22 was issued without qualification, meaning that they present a true and fair picture of Council's financial position in all material aspects.

## GRANTS AND FUNDING

In the 2021-22 period, The Corporation of the City of Whyalla was successful in securing \$5,198,292 in capital grants, consisting of:

**\$4,623,878**

FOR THE AIRPORT RUNWAY AND SECURITY UPGRADE

**\$257,400**

FOR THE NORTHERN COASTLINE

**\$170,022**

FOR STORMWATER UPGRADES

**\$101,342**

FOR BICYCLE PATHS

**\$27,650**

FOR THE JUBILEE PARK CHANGEROOM UPGRADE

**\$10,000**

FOR THE CRICKET PITCH UPGRADE AT BENNETT OVAL

**\$8,000**

FROM THE COMMUNITY CHILD CARE FUND FOR CAPITAL SUPPORT

In addition, The Corporation of the City of Whyalla received operational grant funding of \$9,009,814, consisting of:

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**\$5,574,829** FOR GENERAL PURPOSE GRANTS

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**\$1,327,202** FOR AIRPORT SCREENING EXPENSES

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**\$825,978** FOR THE LOCAL ROAD PROGRAM

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**\$487,407** FOR LOCAL ROADS AND COMMUNITY INFRASTRUCTURE PROJECTS

---

**\$385,572** FOR ROADS TO RECOVERY PROJECTS

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**\$148,873** FOR THE OPERATION OF THE WHYALLA PUBLIC LIBRARY

---

**\$69,108** TO ASSIST WITH THE COSTS OF TRANSPORTING RECYCLABLES

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**\$55,000** CONTRIBUTION FOR THE STAR CLUB PROGRAM

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**\$48,000**

FOR SAND REPLENISHMENT

**\$25,000**

TOWARDS THE EMPLOYMENT EXPENSES OF THE ARTS OFFICER

**\$20,000**

FOR POINT LOWLY IRRIGATION AND VEGETATION PROTECTION

**\$20,000**

FOR POINT LOWLY LIGHTHOUSE PAINTING

**\$12,800**

FOR THE DELIVERY OF YOUTH-LED RECOVERY PROGRAMS

**\$4,545**

FOR CRIME STOPPERS CO-CONTRIBUTION

**\$3,500**

FOR THE MARITIME MUSEUM STORAGE FACILITY

**\$1,000**

FOR TRAINING AND DEVELOPMENT

**\$1,000**

FOR GARDEN BEDS AT THE CHILD CARE CENTRE



Photographer: Betty Nottle

## CREDIT CARD EXPENDITURE, LEGAL FEES AND INTERSTATE TRAVEL

As per regulation 35(2) of the Local Government (General) Regulations 2013, Council must provide in its annual report a statement of the total amount of expenditure incurred using credit cards provided by the council for use by members or employees of the council during the relevant financial year. This reporting obligation commenced on 23 December 2021.

As per section 131 of the Local Government Act 1999, the annual report must include the amount of legal costs incurred by the council in the relevant financial year. This reporting obligation commenced on 6 January 2022.

As per regulation 35(2), Local Government (General) Regulations 2013, council must provide a summary of the details (including the cost) of any interstate and international travel undertaken by members or employees of the council during the relevant financial year funded in whole or in part by the council. This reporting obligation commenced on 23 December 2021

This information is outlined in the table:

Credit Card expenditure		Legal fees	
MONTH	AMOUNT	Total	\$255,469.55
» July	\$9,034.24		
» August	\$12,153.22		
» September	\$7,920.40		
» October	\$8,813.02		
» November	\$21,381.32		
» December	\$7,108.47		
» January	\$11,120.50		
» February	\$15,493.90		
» March	\$9,153.12		
» April	\$2,505.22		
» May	\$14,367.28		
» June	\$24,176.31		
<b>Total</b>	<b>\$143,227.00</b>		

Interstate travel	
Justin Commons - CEO	\$3,239.00
Clare McLaughlin - Mayor	\$2,455.94
<b>Total</b>	<b>\$5,694.94</b>

## AUDITOR INDEPENDENCE

During the course of the financial year \$21,000 was paid to Council's auditors. This included \$16,000 for audit fees and \$5,000 for travel, accommodation and other expenses. No other services were provided by the auditors during this period.

# GOVERNANCE

Leaders of public organisations have an obligation to ensure that decision-making and the utilisation of public resources happens in a responsible, consistent and accountable manner. A fundamental way in which leaders can do this is by establishing systems of clear, concise and contemporary approaches to governance that identify and guide expected standards of conduct and decision-making. The following information outlines key governance information relating to the Whyalla City Council for the 2020-21 year.

## DECISION-MAKING AND STRUCTURE OF COUNCIL

For the 1 July 2021 – 30 June 2022 period, Council's decision-making and Committee structure (established under Section 41 of the Local Government Act 1999) comprised of:

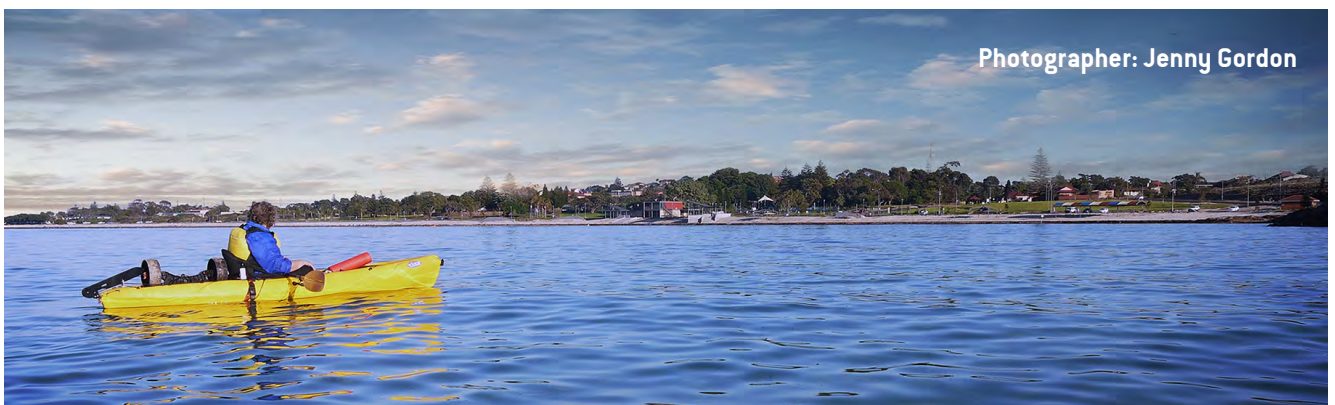
- » Council, including all Council Members
- » Audit Committee, including three (3) Council Members and two (2) Independent Members
- » Chief Executive Officer Review Panel, including the Mayor and Deputy Mayor
- » Airport Advisory and Security Committee, including two (2) Council Members

Council and the above committees meet in line with provisions of the Act with ordinary meetings being scheduled as follows:

- » For Council, on the third Monday of every month
- » For the Audit Committee, at least quarterly
- » For the CEO Review Panel, as needed.
- » For the Airport Advisory and Security Committee, at least quarterly

Special meetings and informal gatherings can also be held, with all meetings being open to the public. Documentation for each meeting is available through Council's Civic Building and website.

The table on the following page shows the total number of meetings attended that a Council Member / Committee Member was eligible to attend:



	Ordinary Council	Special Council	Audit Committee	CEO Review Panel
Number of meetings	13*	11	5	3
Mayor C McLaughlin	12/13	10/11	3/5	3/3
Deputy Mayor P Stone	13/13	11/11		3/3
Cr D Knox	9/13	9/11		
Cr T Pond	9/13	4/11		
Cr R Santucci	9/13	9/11		
Cr S Stuppos	13/13	10/11	5/5	
Cr Z Westerman	10/13	10/11		
Cr B Simpson	13/13	11/11	3/5	
Cr J Marshall	11/13	9/11		
Mr A Rushbrook (Audit Committee Independent Chair)			5/5	
Mr P Klobucar (Audit Committee Independent Member)			5/5	

**\*the October 2021 Meeting was held over 2 sessions**

## COUNCIL MEMBERS ALLOWANCES & SUPPORT

Council members receive an annual allowance to assist with expenses incurred undertaking their role. Councillors in charge of chairing a committee are also paid an additional allowance.

The Local Government Act 1999 provides for periodic adjustments to Council Member allowances and for these to be adjusted on each respective anniversary of the periodic election to reflect changes in the Consumer Price Index. A formula is set out in the relevant Regulations, and the States' Remuneration Tribunal applies the formula and determines the applicable amounts.

In addition, Council Members are issued with an Apple iPad to enable them to access their email calendar, agendas and minutes.

The Mayor is provided with a Council vehicle, Apple iPad and a mobile phone. Office space and administrative support is also provided.

Council Members are able to claim for reimbursement of further costs in accordance with Councils' Council Members Allowances and Benefits Policy.

Council maintains a register of allowances which details the amounts and benefits paid to Council Members and is available for viewing at the City of Whyalla Civic Building (also available on Council website).

## ELECTED MEMBERS ALLOWANCES AND BENEFITS

	Mayor Clare McLaughlin	Deputy Mayor Phil Stone	Councillor Ric Santucci	Councillor Irene Adair	Councillor David Knox	Councillor Joanne Marshall	Councillor Tamy Pond	Councillor Bill Simpson	Councillor Soto Stuppos	Councillor Zia Westerman
<b>Council Member Allowances</b>	\$73,536	\$22,976	\$18,377	\$4,106	\$18,377	\$18,377	\$18,377	\$18,377	\$18,377	\$18,377
Travelling expenses for attendance at specific events										
Travelling expenses for an eligible journey										
Child care costs for attendance at specific events										
Dependant care costs for attendance at specified events										
Information Technology hardware & software										
» All Elected Members have use of an Ipad	\$228	\$228	\$228	\$86	\$228	\$258	\$228	\$228	\$228	\$616
» Internet access										
All Elected Members have access to required stationery and office consumables										
» Business Cards	\$109				\$81					
<b>MAYORAL SPECIFIC FACILITIES AND SUPPORT</b>										
Fully Maintained motor vehicle	\$16,350									
Mobile phone handset and hands free car kit, including mobile phone plan	\$616									
Administrative support										
» Office Space	YES									
» Access to Personal Assistant	YES									
<b>TRAINING AND DEVELOPMENT ACTIVITIES/CONFERENCES/SEMINARS</b>										
» All Elected Members have access to whole of Council training & development activities										
NB: the Council's financial statements reflect overall costs to Council for provision of training and development activities to members										
» Air Fares	\$2,439									
» Accommodation	\$2,218	\$128								
» Taxi Fares	\$222									
<b>OTHER BENEFITS PAID OR PROVIDED BY THE COUNCIL</b>										
Memberships and subscriptions			\$109							
Events	\$3,047	\$619	\$102		\$40	\$90	\$192	\$102		\$185
Meals and refreshments	\$27									
Corporate attire or attire specific to a council event										
Access to Council Office resources										
» Storage facilities	YES									
» Use of Council meeting rooms	YES									
» General media and communication support	YES									
<b>TOTAL</b>	<b>\$81,492</b>	<b>\$17,818</b>	<b>\$15,393</b>	<b>\$16,732</b>	<b>\$15,363</b>	<b>\$15,454</b>	<b>\$15,424</b>	<b>\$17,584</b>	<b>\$19,168</b>	<b>\$14,046</b>

### \*Cr Adair resigned in September 2021

Fees paid to independent members of Council's Audit Committee were:

Presiding Member	\$6,125
Committee Members	\$1,750
<b>TOTAL</b>	<b>\$7,875</b>

## TRAINING AND DEVELOPMENT

Maintaining contemporary skills and knowledge is critical to ensuring the ongoing effectiveness of Council decision-making. Council Members have ongoing training based on current Council business and their own professional development requirements. The following training and development activities were attended by various Council Members during the year:

- Local Government Association – Board of Directors – Meetings and Training Sessions
- SAROC Committee – Meetings and Workshops
- Eyre Peninsula Local Government Association – Board Meetings and Strategic Planning and Training Sessions
- Spencer Gulf Cities – Training Sessions
- 18th Global Maintenance Upper Spencer Gulf – Conference and Trade Expo
- Council Strategic Planning Sessions
- Restorative Practices Training
- Upper Spencer Gulf Mayors and MPs Forum





## CONFIDENTIAL ITEMS

### TABLE 1

Identifies the number of times during 2021-22 that Council or a Committee made a confidential order against the provisions contained in section 90(3) paragraphs (a) – (na) of the Act. If a provision is not identified, then no orders were made during 2021-22 against that provision.

LG ACT 1999 PROVISION	SECTION OF THE LOCAL GOVERNMENT ACT	No of times used in 2021-22
90(3)(a)	information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)	4
90(3)(b)	information the disclosure of which— (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and (ii) would, on balance, be contrary to the public interest	22
90(3)(d)	commercial information of a confidential nature (not being a trade secret) the disclosure of which— (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and (ii) would, on balance, be contrary to the public interest	1
90(3)(g)	matters that must be considered in confidence in order to ensure that the council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty;	1
90(3)(h)	legal advice	8
90(3)(i)	information relating to actual litigation, or litigation that the council or council committee believes on reasonable grounds will take place, involving the council or an employee of the council	1
90(3)(j)	information the disclosure of which— (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the council, or a person engaged by the council); and (ii) would, on balance, be contrary to the public interest	1
90(3)(k)	tenders for the supply of goods, the provision of services or the carrying out of works	1
Total number of items considered in confidence: 39 items (Note, four (4) items referenced two Confidential orders)		28

## TABLE 2

Identifies the 35 items that Council or a Committee was satisfied of the necessity to consider in confidence during 2021/22, in accordance with Section 90(2) and Section 90(3) of the Act:

MEETING		ITEM	CONFIDENTIALITY PROVISION APPLIED	KEPT CONFIDENTIAL
DATE	TYPE			
6 July 2021	Special Council	Foreshore Café – Appointment Of Operator	S90(3)(b)	Yes
6 July 2021	Special Council	Report on Dispute with Trans-Tasman Energy Group	S90(3)(b)	Yes
6 July 2021	Special Council	Eyre Reptile and Wildlife Park	S90(3)(h)	Yes
28 July 2021	Special Council	Waste Management and Disposal Services Fees and Charges	S90(3)(d)	Partial
16 August 2021	Ordinary Council	Regional Development Australia – Whyalla and Eyre Peninsula Inc – Whyalla Council Funding	S90(3)(h)	Yes
20 September 2021	Ordinary Council	Foreshore Hotel Development – Memorandum of Understanding	S90(3)(b)	Partial
20 September 2021	Ordinary Council	between Council, Developer and Hotelier	S90(3)(a)	Partial
20 September 2021	Ordinary Council	Section 184 Process	S90(3)(b)	Yes
20 September 2021	Ordinary Council	Airport Café – Appointment of Operator	S90(3)(h)(i)	Yes
20 September 2021	Ordinary Council	Report on Dispute with Trans-Tasman Energy Group	S90(3)(b)	Partial
18 October 2021	Ordinary Council	ADANI Extension of Time -Agreement to Lease	S90(3)(b)	Yes
18 October 2021	Ordinary Council	Election Priorities	S90(3)(h)	Yes
18 October 2021	Ordinary Council	Whyalla Eyre Reptile and Wildlife Park	S90(3)(b)	Partial
25 October 2021	Special Council	Expression of Interest for the Lease of Area 4, Lot 1000 Industrial Estate	S90(3)(k)	Yes
25 October 2021	Special Council	Whyalla Eyre Reptile and Wildlife Park	S90(3)(b)	No
15 November 2021	Ordinary Council	Activate Whyalla – Modular Pod Asset Purchase and Foreshore Cafe Update	S90(3)(b)	No
15 November 2021	Ordinary Council	Election Priorities	S90(3)(a)	Partial
13 December 2021	Ordinary Council	Chief Executive Officer Key Performance Indicators, Development Plan and Remuneration Review	S90(3)(b)	Partial
13 December 2021	Ordinary Council	Port Bonython Hydrogen Hub Development	S90(3)(b)	Yes
13 December 2021	Ordinary Council	Point Lowly Lighthouse Cottages – Appointment of Operator	S90(3)(b)	Yes
21 February 2022	Ordinary Council	Whyalla Airport Airside Works – Award Contract	S90(3)(b)	Yes
28 February 2022	Special Council	Lot 126, 41 McIntyre Road	S90(3)(h)	Yes
2 March 2022	Special CEO Review Panel	Regional Development Australia – Eyre Peninsula Inc – Whyalla Council Funding	S90(3)(a)	Yes
17 March 2022	Special Council	CEO Performance Review – Mid Year Review	S90(3)(b)(h)	Yes

21 March 2022	Ordinary Council	Budget Variation – Bennett and Memorial Oval Lighting Rectification	S90(3)(b)	Yes
21 March 2022	Ordinary Council	Whyalla Modular Activations – Foreshore Café, Foreshore Visitor Pod, 'The Nest' Hub	S90(3)(h)	Yes
21 March 2022	Ordinary Council	Bennett and Memorial Ovals Update	S90(3)(g)	Yes
12 April 2022	Special Council	National Heritage List Assessment – Cuttlefish Coast Sanctuary Zone	S90(3)(b)	Partial
19 April 2022	Ordinary Council	Foreshore Café	S90(3)(b)(h)	Yes
2 May 2022	Special Council	Extension of Contracts for Laneway Rubbish Collection and Weed Clean-up	S90(3)(b)(h)	Yes
16 May 2022	Ordinary Council	VEOLIA Services Agreement	S90(3)(b)	Yes
9 June 2022	CEO Review Panel Meeting	Council Buildings and Facilities	S90(3)(a)	Yes
27 June 2022	Ordinary Council	CEO Performance Review – End-of-Year	S90(3)(b)	Partial
27 June 2022	Ordinary Council	SA Hydrogen Jobs Plan Development	S90(3)(b)	Partial
27 June 2022	Ordinary Council	Foreshore Café Modular Pod	S90(3)(b)	Yes

## SECTION 270 REVIEWS

A person aggrieved by a council decision can request an internal review of the decision under Section 270 of the Act.

In the 2021-22 financial year, the City of Whyalla received one application for review. The application requested that Council review its decision to introduce a weekly booking system for child care places at the Whyalla Child Care Centre. A review was conducted and a report made to the 16 May 2022 Council meeting where Council resolved to retain the Whyalla Child Care Centre Absenteeism and Cancellation Policy in its current form and, in particular, continue with the practice of allowing weekly bookings only, as outlined within the policy.

## ELECTORAL REPRESENTATION

Section 12(4) of the Local Government Act 1999 requires a council to conduct an electoral representation review at least once every eight years. Whyalla Council undertook a full review in accordance with the Act during 2017.

The table below provides a comparison of the electoral representation quota for Councils of a similar size and type to Whyalla with a ratio of council members to electors.

COUNCIL	ELECTORS	MEMBERS	RATIO	
Mount Gambier	19,391	9	1:2,154	*Derived from information provided by the Electoral Commission of SA [28/02/2020]
Barossa	17,947	12	1:1,495	
Gawler	17,914	11	1:1,628	
Whyalla	15,369	10	1:1,536	
Murray Bridge	14,625	10	1:1,462	
Port Pirie	12,881	10	1:1,288	

## FREEDOM OF INFORMATION

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For the 2021/22 financial year there was one application. This application related to animal management. The FOI Application Fee is \$39.00 as of 1 July 2022.

## REGISTERS

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Council Members Registers of Allowances and Benefits

Register of Authorised Persons

Register of By-Laws and Certified Copies

Register of Community Land

Register of Delegations

Register of Gifts and Benefits

Register of Interests

Register of Remuneration, Salaries and Benefits

Register of Roads

## CODES

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Code of Conduct for Volunteers

Code of Practice for Council Meetings

## THE CITY OF WHYALLA'S BY-LAWS

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The City of Whyalla's by-laws took effect from 27 December 2021 and are due to be reviewed in 2028. Council's by-laws are:

**By-law 1:** Permits and Penalties

**By-law 2:** Local Government Land

**By-law 3:** Roads

**By-law 4:** Moveable Signs

**By-law 5:** Dogs

**By-law 6:** Cats

**By-law 7:** Caravans and Camping

**By-law 8:** Boat Harbours Facilities



# OUR PEOPLE

## EMPLOYEE RELATIONS

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The 2021/2022 year facilitated the continuation of the City of Whyalla Enterprise Agreement 2021 approved by the South Australian Employment Tribunal on 23 November 2021. In 2022 the Joint Consultative Committee reconvened regular meetings to provide support and an avenue to address items relating to the Enterprise Agreement and workplace matters.

The realignment of the organisational structure which commenced at the beginning of 2021 was completed in late 2021. Monitoring of the organisational structure will continue to ensure continuity of service standards and business needs.

Workforce planning has commenced, highlighting the need to consider options for an ageing workforce and the opportunity to increase the onboarding of trainees in all areas of the Council.

## MANAGEMENT TEAM

---

Council has an Executive Management Team (EMT) comprising the CEO, Director City Growth, Director Corporate and Director Infrastructure. The EMT's salary packages may include any of the following:

- Annual salary
- Fully maintained vehicle with private use
- Electronic devices
- Professional development allowance
- Annual leave

## STAFF ENGAGEMENT

---

Whyalla Council participated in a University of South Australia Organisational Culture survey with the report and results being received in August 2021. The results were presented to all employees of the Council. Overall, the data provided on the current climate and culture of the Council was generally positive. The participation rate of 70% was a positive result and seen as employees generally taking the survey seriously. The original survey was followed up with a smaller Pulse Survey in early 2022 with a lower participation rate. Results of the Pulse Survey will be provided to Executive and employees. Management continues to work through the main report mapping out strategies to address areas within the workforce culture that can be supported by additional attention.

COVID continued to be a focus of the organisation and the internal COVID Response Team continued to communicate with employees on the changing landscape with a designated information hub on the intranet for all employees to access. A lengthy consultation process was held with all employees with regard to the implementation of a Vaccination Policy. After careful consideration of all employee feedback, the draft Policy was amended and implemented effective 4 January

2022, requiring only new employees to be fully TGA vaccinated. A flexible work arrangement was continued whilst COVID still impacted the workforce aligning to SA Health guidelines.

The CEO provides a monthly update to all employees on outcomes of Council meeting agenda items with the opportunity for any employee to ask question relevant to the meeting or other items relating to Council business.

## RECOGNITION OF SERVICE BY EMPLOYEES

---

Council recognises employees for milestone years of service. During the 2021/2022 financial year three employees were recognised for 10 years of service and one employee for 30 years of service. Gift cards to the value of \$700 in total were purchased for service recognition on the approved monetary value scale based on years of service.

## LABOUR MARKET FLUCTUATION

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Employee Numbers on 30 June 2022 – 149 compared to 147, 30 June 2021.

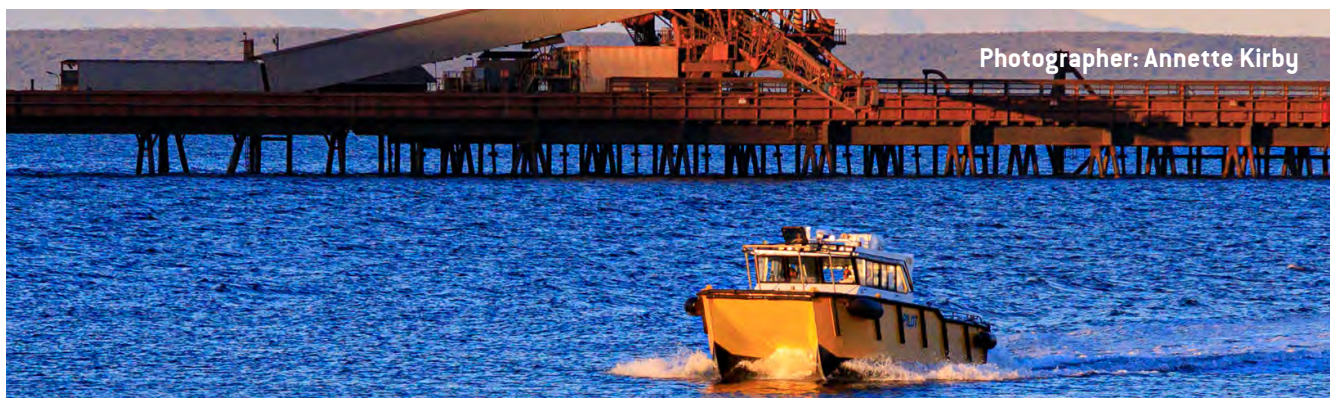
## TRAINEES:

---

Council continued to host two trainees within the Infrastructure Directorate undertaking Certificate III in Horticulture and both successfully finished their Certificate and gained full time employment with Council.

The Infrastructure Directorate employees two school-based trainees for twelve months while they undertake Certificate II in Resources and Infrastructure Work Preparation. Preparation of a Trainee Framework has commenced.

Council is hosting two administration trainees who commenced in March 2022 for a 12 month period undertaking Certificate II Business Administration. The trainees are assigned to the Infrastructure and City Growth Directorates.



The Infrastructure Directorate continued to host

**2**

**TRAINEES**

who both successfully finished their Certificate and gained full time employment with Council

**ANNUAL EMPLOYEE TURNOVER RATE FOR 2021-22**

**16.2%**

(Including unplanned and genuine retirement).

The Infrastructure Directorate continued to host

**2**

**TRAINEES**

who are undertaking Certificate II in Resources and Infrastructure Work Preparation.

**134.6**

**FULL TIME EQUIVALENT HOURS**

at 30 June 2022

Council is hosting

**2**

**ADMINISTRATION TRAINEES**

who are undertaking Certificate II Business Administration

**COMPARED TO**

**126.9**

Full time equivalent hours at 30 June 2021

# OUR WORKFORCE

## YEARS

The average length of service for employees at the Council [workforce tenure] is:

**11.7**

City of Whyalla's workforce average age is

**46.7**

## GENDER BALANCE

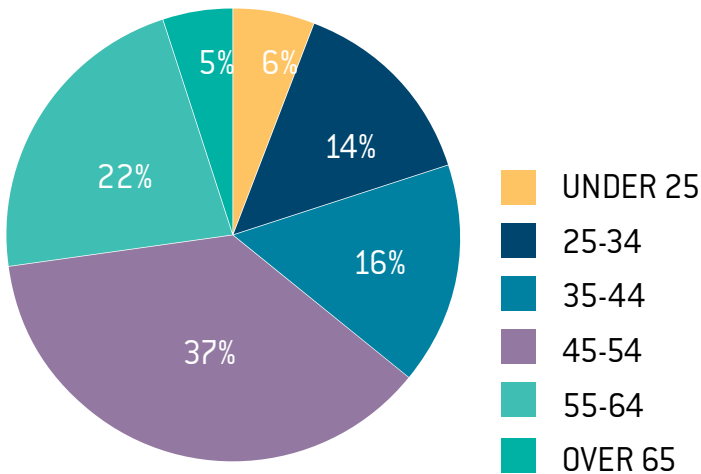
Ratio of Male and Female employees % as at 30 June 30 2022

**40:60**

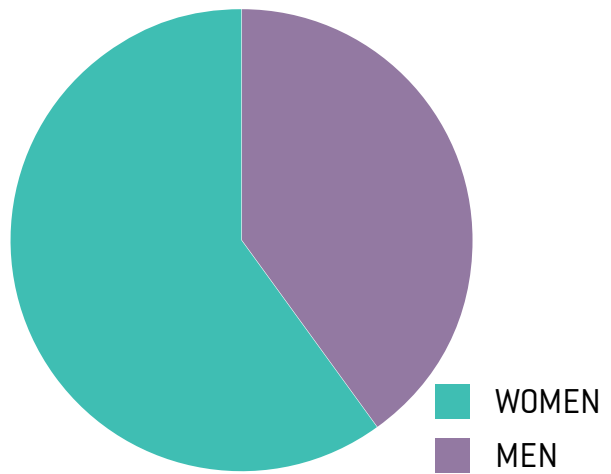
The gender split for Executive Management is

**50:50**

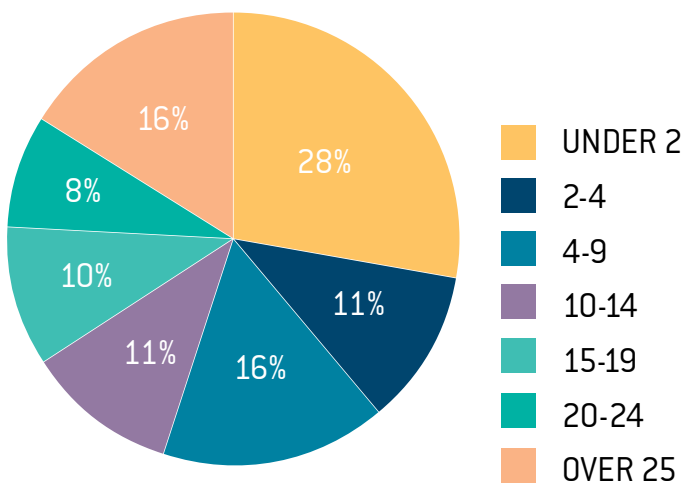
## AGE OF WORKFORCE %



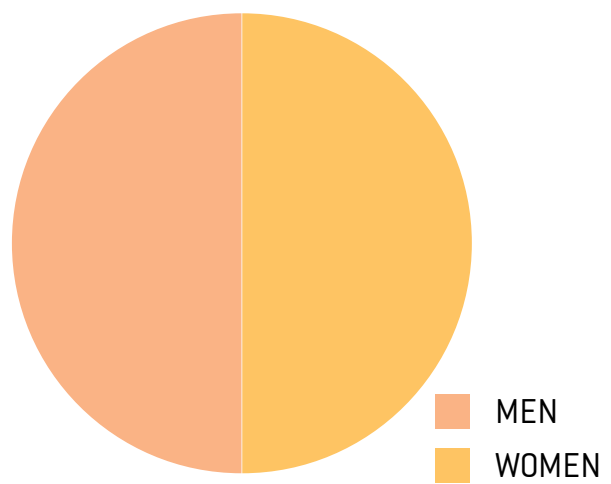
## WORKFORCE GENDER MIX %



## TENURE - YEARS OF SERVICES %



## MANAGEMENT GENDER MIX %





Labour Force (full time equivalent total – 134.6) 2021/2022

## EXECUTIVE SERVICES

CEO & Support	2
Media & Communications	3

## CORPORATE

Management	2
People & Culture	3.95
Finance	8.81
Information Management	5.18
Governance	7.43
Airport	4

## CITY GROWTH

Management	2
Planning	5
Tourism	5.76
Community	32.77

## INFRASTRUCTURE

Management	2
Assets	4.84
Projects	4
Operations	41.86

## TOTAL

**134.60**



## EQUAL OPPORTUNITY AND FAIR TREATMENT

---

Council is aware of its legislative and ethical responsibilities in regard to its mandate to protect its employees and ensure equitable treatment for the diverse members of its community.

Council has retained the services of two Employee Assistance Program providers for employees and Elected Members, allowing for diversity in the provision of service. One service provider is based locally in Whyalla with the second in Adelaide allowing for face to face appointments or via teleconference/telephone.

Council saw the inaugural Reconciliation Action Plan developed and launched in December 2019. The Plan included actions to ensure inclusiveness in respect to Aboriginal and Torres Strait Islander peoples and cultural awareness.

Work has been initiated with local stakeholders in respect to cadetships, traineeships and internships.

## DEVELOPMENT PROGRAMS

---

Council's training needs analysis has been reinvigorated with a focus on developing training needs against the requirements of individual roles. This work will gain traction as performance engagement discussions continue and career development opportunities arise. The City of Whyalla continues to be a 'learning organisation' and we recognise our employees are our biggest asset. Investment in upskilling, learning and growth leads to job satisfaction and a focus on Council becoming an employer of choice.

Expenditure on training, development and education for the period continues to be targeted at 1.5 percent of the Council's annual payroll as required by the Enterprise Agreement provisions and represents a key investment by the organisation in its people and development. 0.5 percent of the training budget is allocated to mandatory training such as WHS to ensure Council's legislative compliance.

In 2021-22, Council employees undertook approximately 2576 hours of training and development across the organisation.

## PROFESSIONAL DEVELOPMENT AND TRAINING

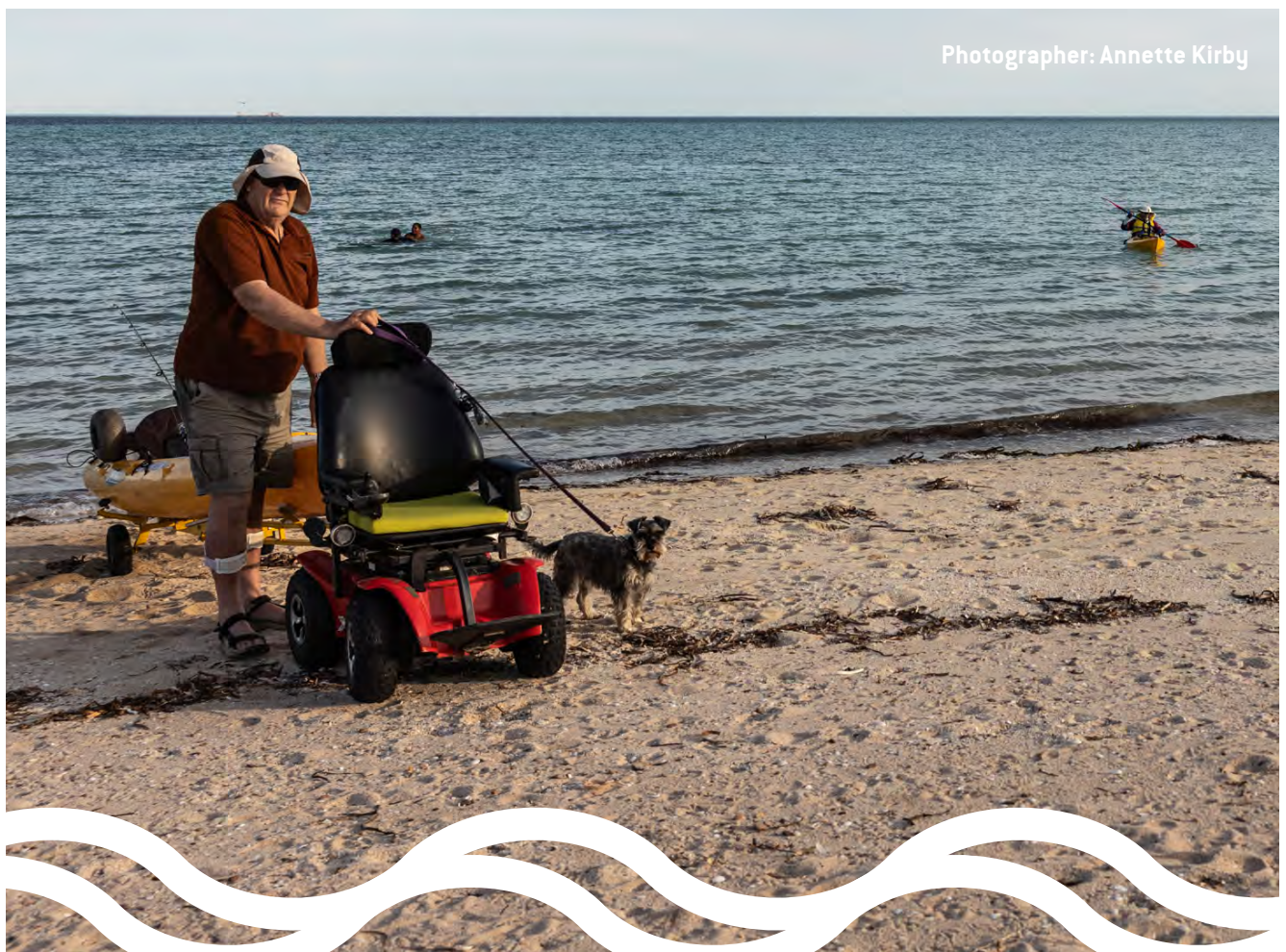
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Employees of Council were provided with professional development, training and conference attendance. This ensured that not only legislative requirements were met but also provided development and career opportunity enhancement.

## HEALTH PROGRAMS

Participation in the employee health program in 2021/22 included:

- 95 employees participated in Healthy Lifestyle Programs which included:
  - » 43 undertaking health assessments
  - » 52 undertaking skin screenings
- Additionally, during the reporting year the following strategic health information and programs were made available to staff:
  - » Distribution of regular Health Lifestyles eNewsletter
  - » Monthly Health and Safety Tips
  - » Dedicated Healthy Lifestyles Intranet page
  - » Regular mental health communications
  - » Employee Assistance Program promotions



# OPERATIONAL HIGHLIGHTS EXECUTIVE



Photographer: Leonie Hall Sumo

# MEDIA & COMMUNICATIONS

## STRATEGY

The 2022 financial year (FY22) has seen our strategy to build engagement and connection with the community continue to evolve.

Traditional and social media have been continually leveraged to not only promote the extensive services, events, activities and general goodwill that Council provides to the community; but also increase our accessibility. All of this helps ensure ratepayers are aware of how their rates are improving their city; fosters a sense of pride in Whyalla by keeping the entire community informed; and demonstrates Council is listening / responding to community queries and concerns.

Towards the end of the financial year, we steadily increased our engagement via social media, using it as another avenue for customer service. This will continue to ramp up throughout FY23, aiming to minimise the need for direct contact by residents via our customer service team and the subsequent queries passed on to staff, allowing all our employees to focus more on continually improving our service to the community.

## DIGITAL PLATFORMS

Our primary forms of digital connection and engagement with the community consist of our primary website (whyalla.sa.gov.au 'Latest News' platform), Facebook page, direct emails via Campaign Monitor, and My Local Services app.

Each platform provides a unique way to connect and inform – from a broader, more generic approach (website); to one encouraging community engagement and feedback (Facebook); to a more direct / personalised approach (Campaign Monitor, My Local Services). We have also continued our use of Instagram, LinkedIn and YouTube to connect to a broader audience.

Interest, uptake and engagement continues to grow across all platforms, with a focus to further expand the reach of the newer channels. As well as the main Council accounts, the library, child care centre and visitor information centre also have a social presence.

These platforms also enable us to broadly promote wider community activities and events, helping community groups reach tens of thousands of people for free.



## WEBSITE AND MEDIA ANALYTICS

---

**3,631** <sup>+18%</sup> 

MY LOCAL SERVICES SUBSCRIBERS

**88,328** <sup>+17.47%</sup> 

WEBSITE USERS

**161,662** <sup>+179%</sup> 

EMAILS SENT

**138,283** <sup>+14.5%</sup> 

WEBSITE SESSIONS

\*A session is the period of time a user was engaged with the website.

## FACEBOOK ANALYTICS

---

**16,400**

FOLLOWERS

**9K**

COUNCIL MAIN ACCOUNT FOLLOWERS

(51.5% of Whyalla's 15+ population\*)

**2,030**

POSTS

7.7 posts per weekday (average)

**4.28m**

REACH

= 11,729 people per day (average)

**471,413**

ENGAGEMENTS

**~5m**

TOTAL IMPRESSIONS

\*17,446 people aged 15+ in Whyalla – Census 2022

# MEDIA EXPOSURE

Several events once again received widespread media coverage, enhancing Whyalla's reputation and making it a more attractive prospect in which to live and invest. These included:

## HYDROGEN INVESTMENT

- State and Federal governments committed hundreds of millions of dollars to diversifying Whyalla's economy via numerous hydrogen-focused projects, signalling the biggest investment in the city since the establishment of the steelworks
- Coverage regularly included quotes from Mayor Clare McLaughlin and reached tens of millions of people, focusing global attention on Whyalla and its renewables aspirations and potential

Featured across global and national news sites

Daily Mail, AAP, Perth Now, 7 News, Canberra Times

### Whyalla set for hydrogen jobs boom

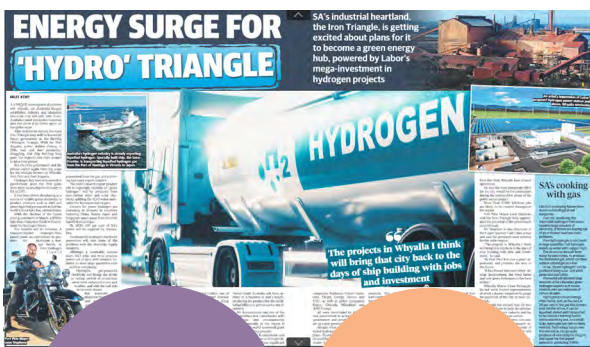
By AUSTRALIAN ASSOCIATED PRESS  
PUBLISHED: 15:00 AEST, 3 June 2022 | UPDATED: 15:00 AEST, 3 June 2022

Daily Mail

Combined potential audience

101m

"These projects will provide long-awaited diversification for our economy, increase our population, and put us on the map as a global leader in hydrogen production and export," Ms McLaughlin said.



Featured in The Advertiser, The Daily Telegraph, Herald Sun, The Courier-Mail

Combined potential audience 11.3m

## Foreshore fun Steel City

Featured in The Advertiser, The Daily Telegraph, Herald Sun, The Courier-Mail

Combined potential audience 10.9m



## FORESHORE MASTER PLAN

- Garnered state-wide attention, highlighting Whyalla as a tourist destination and demonstrating the importance of investment to governments
- Showed the community that their input had been taken into consideration and helped shape the final plan

projects in Whyalla's new foreshore master plan. Picture: Supplied

**MICHELLE ETHERIDGE**  
A TIDAL pool, marine discovery centre, water play park and a redeveloped surf lifesaving club feature in a grand plan to revamp Whyalla's foreshore.  
The local council has endorsed a draft master plan for the area, which will be released this week for public consultation.  
The uncosted plan would take about a decade to deliver, subject to public support, government grants and private investment.  
The marine discovery centre would include museum and gallery spaces, a cafe and shop overlooking the town's marina.  
It would celebrate the local marine environment and the town's world-famous giant Australian cuttlefish aggregation, sitting alongside space for pop-up shops and events.  
The council would convert a roped-off marina swimming area into a separated tidal pool, extend a boardwalk along the foreshore and build an adventure playground.  
Plans also include FORMER school buildings turned into a boutique hotel, residential accommodation or offices;  
A WATER play park themed around cuttlefish;  
NEW glamping and camping areas;  
A TEEN "hangout" zone with large swings and seats;  
WALKING and cycling paths and revegetation projects;  
It would celebrate the local marine environment and the town's world-famous giant Australian cuttlefish residential and retail development.  
The town is already expecting extra visitors under plans for the Foreshore Motor Inn to be converted into a four-star hotel with more than 200 rooms and apartments.  
A report to the council says the overhaul would help diversify Whyalla's economy as an ambitious regularly flagged amid the town's reliance on its steelworks as a major employer – and boost tourism.  
Mayor Clare McLaughlin said the popularity of the town's new \$7.8m "loop" jetty was among the master plan's catalysts.  
"By delivering to the public something as cool as the jetty, we're thinking let's look at what else we can do for the community, but also for tourism," she said. "We've just finished the cuttlefish season that has been incredibly popular – and we know that we can deliver on tourism outcomes.  
We've got confidence that we can continue to build on our diversification of economies in this city and we think our beach is as good as you get anywhere."  
Ms McLaughlin said consultation would help the council decide which projects to pursue within the next two years and those that would be rolled out in the longer term.  
The Advertiser Sunday Mail  
advertiser.com.au

## GFG ALLIANCE REFINANCING

- Mayor McLaughlin continued to front national media – including live broadcasts on ABC News 24 – this time demonstrating the city’s faith in GFG was well-founded, as the business finalised its refinancing and secured the future of its local operations for years to come

### Production, prices and efficiency drive GFG’s Whyalla steelworks back to profitability

By CAMERON ENGLAND  
BUSINESS EDITOR  
Follow @CameronEngland

7:42PM OCTOBER 11, 2021  
15 COMMENTS



The steelworks that GFG chairman Sanjeev Gupta saved from collapse in 2017 now looks to have come to the rescue of its parent company. Picture: AAP

A combination of record production, a long-term efficiency drive and strong steel prices are behind the turnaround of GFG Alliance’s resurgent Whyalla steel and iron ore operations, stakeholders in the operations say.

THE AUSTRALIAN

Whyalla Mayor Clare McLaughlin said it was fantastic to hear that the company had locked in its refinancing.

“Whyalla has been right behind GFG and Mr Gupta throughout this entire period of speculation, as we were confident in the future of GFG’s local operations,” Ms McLaughlin said.

“We have reinforced that Whyalla will only continue to strengthen and is now perfectly poised to capitalise on the exciting opportunities ahead.

“This announcement should put an end to the ongoing negative speculation surrounding our city, allowing us to focus on the numerous new developments that will reshape our future, including the proposed green hydrogen projects; foreshore hotel; and redevelopment of our entire foreshore precinct.”

Advertising value equivalent

~\$500,000

Combined potential audience

35.7m

**Featured in**

The Australian, ABC national online, The Daily Telegraph, Herald Sun, The Courier-Mail, The Advertiser

## OVERARCHING MEDIA COVERAGE STATS

Potential audience reach

2.05b

*(all mentions of ‘Whyalla’ across global media, particularly hydrogen and GFG Alliance)*

Media mentions

5000

Advertising equivalent value

\$19m



## ENGAGEMENT / ACCESSIBILITY

Community engagement continues to be a focus for Council, as we continually seek new and innovative ways to ensure residents are able to contribute to the future of our city. Two key initiatives were implemented in FY22:

### LIVESTREAMED / RECORDED COUNCIL MEETINGS

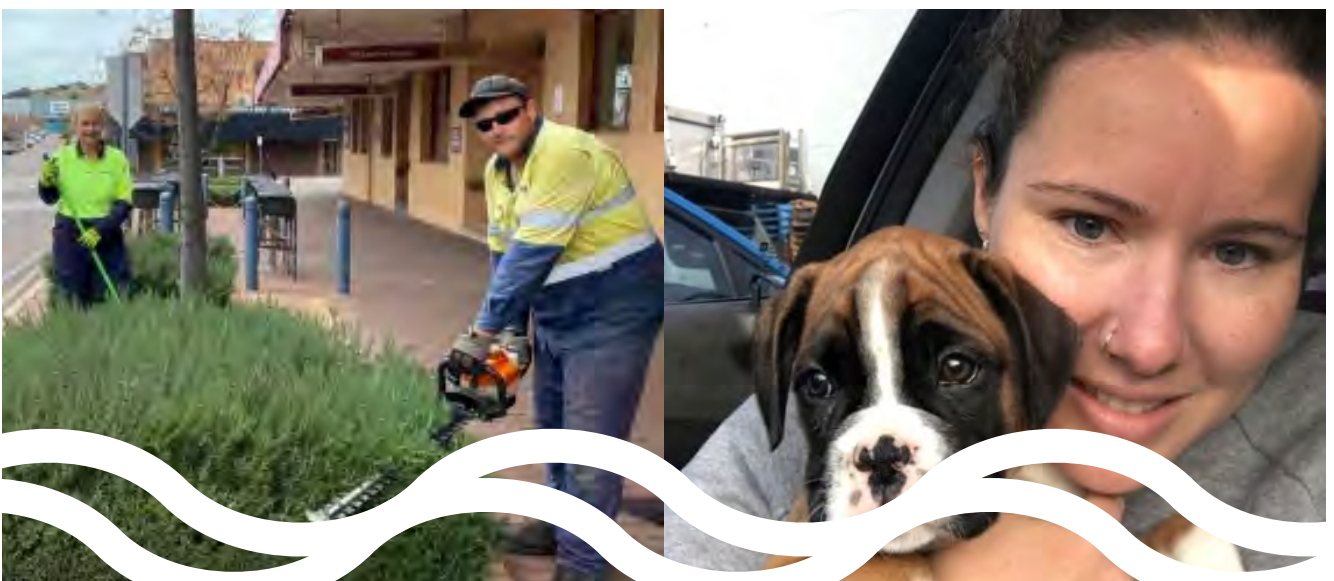
- This increased accessibility to all public Council meetings, which were not only live-streamed for public viewing, but also recorded and posted on the Council YouTube and Facebook accounts. This also helps improve our transparency and accountability

### SOCIAL ENGAGEMENT

- In early June, we implemented a social media process that enabled us to begin publicly responding to community queries / comments / concerns via our social media channels
- Facebook is one of the primary channels residents use to communicate with us, so responding regularly via this channel demonstrates we are listening to / taking on board community feedback and responding / actioning where applicable
- We plan to continue to increase our social engagement throughout FY23, implementing strategies and learnings based on these early experiences

## OUR PEOPLE

We are keen for the community to see the many faces behind Council, so they become aware of the scores of people who keep the city functioning and continually improve its appearance. We are made up of people's friends / relatives / neighbours, so showcasing their everyday commitment to the community helps create a connection between Council and the community.



Photographer: Karen Biliney Jettty

OPERATIONAL HIGHLIGHTS

# INFRASTRUCTURE



WHYALLA

## 2021-22 PROJECT DELIVERY

### AIRPORT SCREENING AND TERMINAL UPGRADE

Work on this major upgrade was completed in October 2021, allowing screened flights to commence flying out of Whyalla from 1 November 2021. The project delivered on the objective of meeting the Australian Government measures to further strengthen Australia's domestic and international aviation security, while also increasing amenity for airport users, including access to a brand-new café. Hydrant and fire water pumps have been deferred until the next financial year.

### AIRPORT TAXIWAY AND RUNWAY SAFETY UPGRADE

These works will significantly improve overall airport safety, by ensuring that the second runway has all weather access and separating Royal Flying Doctor Services from other users on the apron area. Work commenced in February 2022 and the majority was completed prior to the end of June. Sealing works on the secondary runway will be undertaken in November 2022, completing this project.

### RECONSTRUCTION OF WALL STREET AND DARLING TERRACE

After a number of years on the capital program, works on this project finally commenced, and were completed prior to the end of June. These works addressed a known flooding risk as well as some access issues caused by the existing road profile.

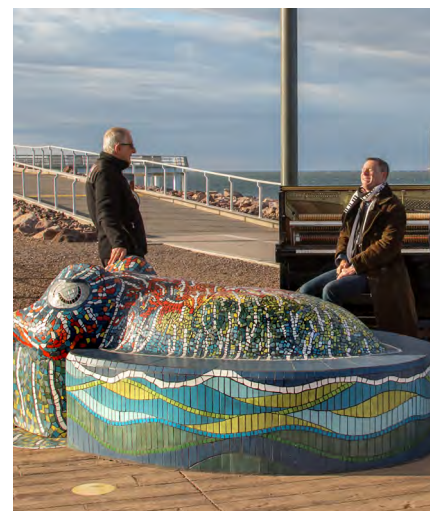
### VALLEY ONE STORMWATER

Detailed design was completed on this vital piece of the city's stormwater infrastructure. A parcel of land was purchased that will allow this project to proceed in a future budget year when sufficient funds are available.

### CUTTLEFISH COAST PROJECTS

This year the project has focused on getting all required designs, approvals and tenders completed so that delivery of all components could meet the June 2023 funding deadline. This has included appointing the future operator of the Lighthouse Cottages, to ensure that they are involved in the process of designing the upgrade works. Work has been completed on a number of components including the Point Lowly Changerooms and walking trails.

An emerging issue relating to Native Title is being worked through and is likely to have an impact on the delivery timeline of some components of the project. This will be worked through with the funding provider as required.



## STREET TREE REPLACEMENT PROGRAM

---

Continued roll out of the Street Tree Replacement Program through the installation of new trees on a range of nature strips and median strips throughout Whyalla. These will be maintained with high quality fertiliser and soil conditioner, deep watering infrastructure and irrigation to ensure durability for the future.

## JUBILEE PARK CHANGEROOM

---

The demolition of the existing building has been undertaken and the contract for construction of the new changeroom and public toilet will soon be awarded. These works will be completed prior to June 2023 in line with the grant funding conditions.

## SHARED BIKE PATHS

---

Council delivered a further extension to the shared path network, with Council staff completing the construction works. The sections completed include Broadbent Terrace to Slee Street and the Wetlands to Racecourse Rd. This project was partially grant funded.

## CHILD CARE CENTRE UPGRADE

---

Council was successful in receiving grant funding to allow the Child Care Centre to receive a much-needed upgrade. This will allow the facility to become more contemporary, while also achieving an increase in the number of placements. Detailed design has been completed

## 3 YEAR ROAD DELIVERY PROGRAM – STAGE THREE

---

This three-year program has been a massive success, being delivered on time and well under budget and has meant that the large number of road, kerb and footpath assets that were at end of life have now been returned to a high level of service. A small number of roads were carried forward into the next program, as they relate to roads where related stormwater works have to first be completed.

## HMAS WHYALLA

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Works continued on waterproofing further sections of the upper deck of the ship to help reduce deterioration due to rust. This work will also continue into 2022-23, as significant deterioration has occurred in previous years

## LEISURE CENTRE

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Commencement of renewal work on the Leisure Centre building was delayed while a Master Plan for the future of this site was developed. This has now been adopted and work will now occur next financial year, with a priority put on reopening services that are currently closed.

## JUBILEE LITTLE ATHLETICS TRACK

---

The surface was re-laid as part of the road renewal program, removing tripping hazards and making this asset appropriate for its current use.

## PLAYGROUND REPLACEMENT

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Three playground replacements occurred during this financial year at Loring Street Reserve, Trevan Park and Jaycee Park.

## OLD AIRPORT HANGER – STAGE 2

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This work was designed to repair termite damage to this building, continuing on from a previous project undertaken in 2018/19. As work progressed, it became apparent that some other issues needed to be addressed, and the scope of the project changed to allow for this. Some additional works will be required over the coming year to ensure the building can continue to meet its current use.



## OTHER PROJECTS

### MAJOR AIRPORT UPGRADES

---

Works carried out include:

- Removal of existing walkways/bitumen
- Follow designs and plans supplied
- Engage contractors to carry out excavations
- Contractors to supply blended loam and spread through garden beds and lawn area.
- Install grass trees and plants
- Install conduits and irrigation to trees/plants
- Run irrigation for lawn areas
- Bitumen walkways
- Lay lawn areas (kikuyu blend)
- Install nodes and valves boxed/controllers
- Test run irrigation systems
- Monitor water supplies to garden beds/lawns for efficient flow rates
- Top dress joins in lawn
- Mulch garden beds

### NORRIE AVENUE CARPARK UPGRADES

---

Works carried out include

- Removal of existing borders/ pine posts
- Spray paving potholes to bring carpark up to level
- Change of levels in carpark
- Removal of x2 existing gardens bed to allow more carparking space
- Placement of conduits underground for irrigation to garden beds
- New kerbing throughout whole carpark
- Irrigation ran to all gardens bed and tree ring installed on existing trees
- Installation of a variety of plants/trees
- Mulching gardens beds
- Spray seal throughout whole carpark (done internally)
- New signage installed
- More disabled carparks installed

### WILSON PARK UPGRADES TO TENNIS COURT AND SKATE BOWL

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Works carried out include:

- Excavate existing soils
- Shoot levels for new steps to be installed
- Box up area ready for concrete
- Install sub-base material
- Compact sub-base material using whacker plate
- Pour concrete into required area
- Finish concrete accordingly

- Strip form work and backfill steps
- Garden bed prep at rear of shelter
- Excavate area to get rough shape of garden bed
- Cart in rocks
- Place rocks in with loader
- Backfill behind rocks
- Irrigation ran to gardens beds
- Install ground covers and shrubs
- Mulch area on completion
- Install drippers

## DAY TO DAY OPERATIONS

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- Mowing schedules
- Under pruning programs
- Community assistance
- Maintenance of irrigation systems

Infrastructure staff undertake a range of day to day functions and operations to keep our city looking its best. Some examples include:

## OTHER SIGNIFICANT WORKS

### Tree removal program

\$100,000 was invested into this program which saw the removal of many aged, sick, unsafe and diseased trees throughout the city

### Upgraded irrigation

Medians on Jenkins Avenue and Mcdouall Stuart Avenue have been upgraded and the tree lines have been separated to the sub-surface irrigation

### Tree planting program

700 new trees were planted across the city

### SANFL Game

Whyalla hosted an SANFL game this year. Positive feedback was received from both SACA and SANFL about the condition of Bennett and Memorial Ovals, which are at AFL standard. Staff continue to put in an outstanding effort in this space and we anticipate more sporting events coming to Whyalla, including the women's big bash league.

# WASTE

## CHANGE OF CONTRACTOR

New collection vehicles were launched by Veolia and Whyalla City Council which promote environmentally-positive messages on the vehicles' sides and remind residents of the need to practise sustainable waste behaviours to help protect the local environment.

The new fleet of four trucks showcase pictures of Whyalla's most beautiful landmarks, alongside slogans that encourage people to ensure their household recycling and waste ends up in the right bin, and not in the local environment. The initiative was supported by local residents on Facebook, who rallied around the idea and submitted slogans to accompany the images.

The campaign follows the commencement of Veolia's new kerbside collection contract with Whyalla City Council, launched on 1 October 2021 for up to seven years.

As part of the collaboration, council and Veolia aim to bring the community together to improve recycling rates and protect local biodiversity.

## WASTE OFFICER GRADUATE

As part of our increased focus on waste management and education, the new role of Waste Officer Graduate commenced in January 2022.

The Waste Officer has been working with KESAB to conduct waste education sessions and has also undertaken a bin audit to give us some valuable data so we know where to concentrate our efforts.

## OTHER SIGNIFICANT ACHIEVEMENTS

Some big pieces of work have been completed within the waste realm including:

The review and renewal of our EPA waste licence for Mt Laura Landfill site	Emergency Response Plan (ERP)
Landfill Environment Management Plan (LEMP)	the new Kerbside Collection Policy
Recycled Products Plan (RRP)	

We are continuing to work with the other 10 Eyre Peninsula Councils to develop a Regional Waste Strategy as directed by the State Government, which will then result in our own local waste strategy early next year.



# ASSETS

Council’s four main asset classes have a combined replacement value of \$460.3 million as at 30 June 2022 and constitute 94% of Council’s total depreciable assets. Council’s Irrigation assets are also regularly valued and make up a further 2% of Council’s depreciable assets. The other 4% of Council’s depreciable assets are held at cost and mainly consist of plant, vehicles and furniture.

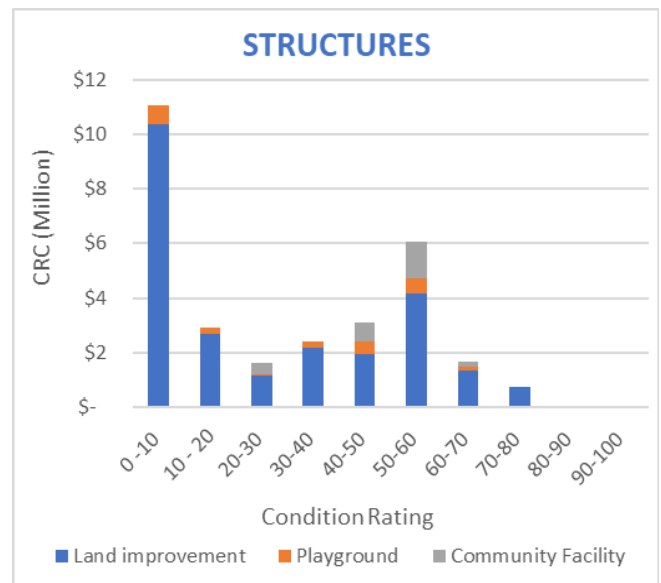
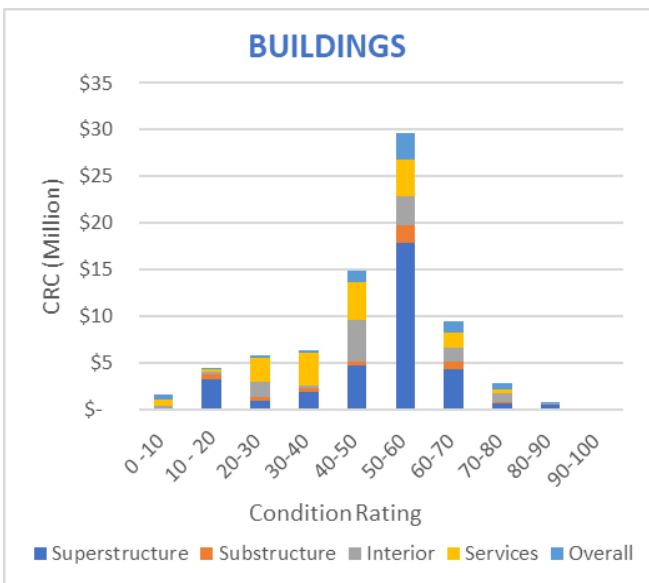
The graphs below show the condition of each of the four main asset classes. A higher condition rating indicates an older asset, indicating an asset that will require significant investment in a shorter timeframe. Assets are condition rated and valued on a 5-year cycle, this process being undertaken by an independent expert, with this data forming the basis of Council’s Asset Management Strategy and Renewal projections.

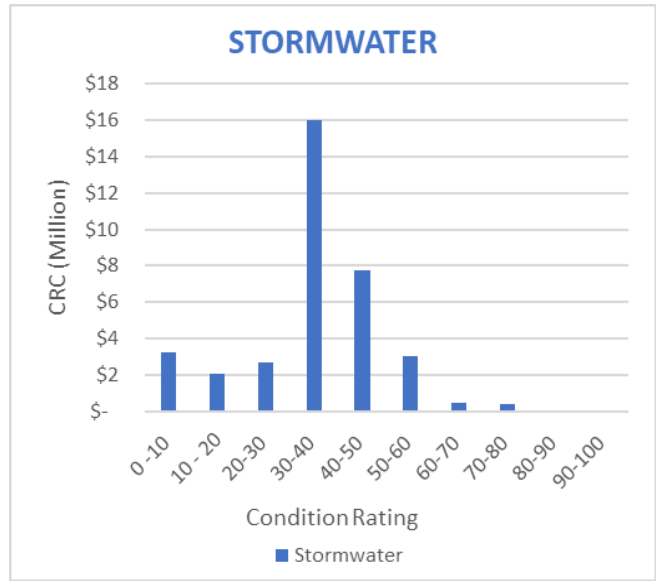
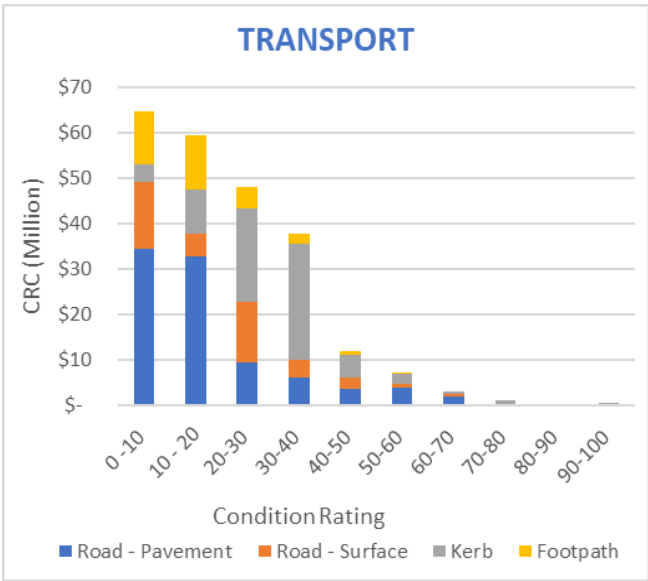
The data shows that the building asset class is ageing, meaning that renewal expenditure will be expected to increase over time, outside the timeframe of the current Long Term Financial Plan.

The condition of Stormwater assets is largely based on age, hence the large portion of the assets with a similar condition.

A large portion of the structures asset class is made up of the jetty, hence the large value shown as brand new in the graph.

Over the last few years, a large investment has been made in the Transport asset class, which explains the lower number of aged assets. This asset class also requires intervention earlier in the life cycle to ensure that renewal costs are not excessive.





# FINANCIAL STATEMENTS



Photographer: 'Welcome Statements' - Betty Nottle

# The Corporation of the City of Whyalla

GENERAL PURPOSE FINANCIAL STATEMENTS  
for the year ended 30 June 2022

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*Whyalla will be a vibrant, attractive city offering the community a diverse range of sustainable economic, social, environmental and cultural opportunities*



## The Corporation of the City of Whyalla

Financial Statements 2022

### General Purpose Financial Statements for the year ended 30 June 2022

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## The Corporation of the City of Whyalla

### General Purpose Financial Statements for the year ended 30 June 2022

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#### Certification of Financial Statements

**We have been authorised by the Council to certify the financial statements in their final form.**

**In our opinion:**

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



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Justin Commons  
Chief Executive Officer

04 October 2022



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Clare McLaughlin  
Mayor

04 October 2022

## The Corporation of the City of Whyalla

Financial Statements 2022

## Statement of Comprehensive Income

for the year ended 30 June 2022

	Notes	2022 \$ '000	2021 \$ '000
<b>Income</b>			
Rates	2a	22,386	21,390
Statutory Charges	2b	422	378
User Charges	2c	3,245	2,643
Grants, Subsidies and Contributions	2g	9,010	6,099
Investment Income	2d	12	11
Reimbursements	2e	22	67
Other income	2f	1,390	1,088
<b>Total Income</b>		<b>36,487</b>	<b>31,676</b>
<b>Expenses</b>			
Employee costs	3a	12,393	11,846
Materials, Contracts and Other Expenses	3b	15,740	14,584
Depreciation, Amortisation and Impairment	3c	7,257	8,727
Finance Costs	3d	205	184
<b>Total Expenses</b>		<b>35,595</b>	<b>35,341</b>
<b>Operating Surplus / (Deficit)</b>		<b>892</b>	<b>(3,665)</b>
Physical Resources Received Free of Charge		186	–
Asset Disposal & Fair Value Adjustments	4	(1,582)	(767)
Amounts Received Specifically for New or Upgraded Assets	2g	5,198	4,201
<b>Net Surplus / (Deficit)</b>		<b>4,694</b>	<b>(231)</b>
<b>Other Comprehensive Income</b>			
<b>Amounts which will not be reclassified subsequently to operating result</b>			
Changes in Revaluation Surplus - I,PP&E	9a	18,743	3,361
<b>Total Other Comprehensive Income</b>		<b>18,743</b>	<b>3,361</b>
<b>Total Comprehensive Income</b>		<b>23,437</b>	<b>3,130</b>

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

## The Corporation of the City of Whyalla

## Statement of Financial Position

as at 30 June 2022

	Notes	2022 \$ '000	2021 \$ '000
<b>ASSETS</b>			
<b>Current assets</b>			
Cash & Cash Equivalent Assets	5a	350	580
Trade & Other Receivables	5b	6,485	3,939
Inventories	5c	2,861	2,802
<b>Total current assets</b>		<b>9,696</b>	<b>7,321</b>
<b>Non-current assets</b>			
Other Non-Current Assets	6	4,910	4,576
Infrastructure, Property, Plant & Equipment	7a(i)	308,477	281,083
<b>Total non-current assets</b>		<b>313,387</b>	<b>285,659</b>
<b>TOTAL ASSETS</b>		<b>323,083</b>	<b>292,980</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	8a	3,731	6,423
Provisions	8c	2,719	2,595
<b>Total Current Liabilities</b>		<b>6,450</b>	<b>9,018</b>
<b>Non-Current Liabilities</b>			
Borrowings	8b	16,250	7,000
Provisions	8c	1,074	1,090
<b>Total Non-Current Liabilities</b>		<b>17,324</b>	<b>8,090</b>
<b>TOTAL LIABILITIES</b>		<b>23,774</b>	<b>17,108</b>
<b>Net Assets</b>		<b>299,309</b>	<b>275,872</b>
<b>EQUITY</b>			
Accumulated surplus		48,044	43,047
Asset revaluation reserves	9a	250,590	231,847
Other reserves	9b	675	978
<b>Total Council Equity</b>		<b>299,309</b>	<b>275,872</b>
<b>Total Equity</b>		<b>299,309</b>	<b>275,872</b>

The above Statement of Financial Position should be read in conjunction with the accompanying notes.



## The Corporation of the City of Whyalla

Financial Statements 2022

## Statement of Changes in Equity

for the year ended 30 June 2022

\$ '000	Notes	Accumulated surplus	Asset revaluation reserve	Other reserves	Total equity
<b>2022</b>					
Balance at the end of previous reporting period		43,047	231,847	978	275,872
Net Surplus / (Deficit) for Year		4,694	–	–	4,694
<b>Other Comprehensive Income</b>					
- Gain (Loss) on Revaluation of I,PP&E	7a	–	18,743	–	18,743
- Other Movements (Closure of Revaluation Reserve)		–	–	–	–
<b>Other comprehensive income</b>		–	18,743	–	18,743
<b>Total comprehensive income</b>		4,694	18,743	–	23,437
Transfers between Reserves		303	–	(303)	–
<b>Balance at the end of period</b>		48,044	250,590	675	299,309
<b>2021</b>					
Balance at the end of previous reporting period		41,655	229,654	1,952	273,261
Adjustments (Correction of Prior Period Errors)		(519)	–	–	(519)
Net Surplus / (Deficit) for Year		(231)	–	–	(231)
<b>Other Comprehensive Income</b>					
- Gain (Loss) on Revaluation of I,PP&E	7a	–	3,361	–	3,361
- Other Movements (Closure of Revaluation Reserve)		1,168	(1,168)	–	–
<b>Other comprehensive income</b>		1,168	2,193	–	3,361
<b>Total comprehensive income</b>		937	2,193	–	3,130
Transfers between Reserves		974	–	(974)	–
<b>Balance at the end of period</b>		43,047	231,847	978	275,872

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

## The Corporation of the City of Whyalla

## Statement of Cash Flows

for the year ended 30 June 2022

	Notes	2022 \$ '000	2021 \$ '000
<b>Cash flows from operating activities</b>			
<u>Receipts</u>			
Rates Receipts		22,561	20,983
Statutory Charges		429	383
User Charges		3,431	2,790
Grants, Subsidies and Contributions (operating purpose)		9,020	6,115
Investment Receipts		12	11
Reimbursements		24	72
Other Receipts		1,353	3,599
<u>Payments</u>			
Payments to Employees		(12,104)	(11,543)
Payments for Materials, Contracts & Other Expenses		(21,520)	(15,431)
Finance Payments		(198)	(191)
<b>Net cash provided by (or used in) Operating Activities</b>	11b	<u>3,008</u>	<u>6,788</u>
<b>Cash flows from investing activities</b>			
<u>Receipts</u>			
Amounts Received Specifically for New/Upgraded Assets		5,198	4,201
Sale of Replaced Assets		192	115
Sale of Surplus Assets		–	375
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets		(5,898)	(4,620)
Expenditure on New/Upgraded Assets		(11,963)	(6,548)
<b>Net cash provided (or used in) investing activities</b>		<u>(12,471)</u>	<u>(6,477)</u>
<b>Cash flows from financing activities</b>			
<u>Receipts</u>			
Proceeds from Borrowings		24,150	23,400
<u>Payments</u>			
Repayment of Bonds & Deposits		(17)	(5)
Repayments of Borrowings		(14,900)	(23,400)
<b>Net Cash provided by (or used in) Financing Activities</b>		<u>9,233</u>	<u>(5)</u>
<b>Net Increase (Decrease) in Cash Held</b>		<u>(230)</u>	<u>306</u>
plus: Cash & Cash Equivalents at beginning of period		580	274
<b>Cash and cash equivalents held at end of period</b>	11a	<u>350</u>	<u>580</u>

Additional Information:

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

## The Corporation of the City of Whyalla

Financial Statements 2022

### Notes to and forming part of the Financial Statements for the year ended 30 June 2022

#### Contents of the Notes accompanying the General Purpose Financial Statements

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## The Corporation of the City of Whyalla

### Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

#### Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

##### (1) Basis of Preparation

###### 1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 04 October 2022

###### 1.2 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

Particular areas involving a high degree of judgement or complexity include the estimation of future payments and timing in relation to tip restoration. Further information in relation to the estimation of these liabilities are given in the relevant sections of these Notes.

###### 1.3 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

###### 1.4 Estimates and assumptions

The COVID-19 pandemic had an impact on the 2020/21 financial statements and may impact on the comparability of some line items and amounts reported in these financial statements and/or the notes.

The financial impacts mainly affected during 2020/21 were rate rebates and airport income, a direct result of either Councils response to the pandemic or due to mandatory shutdowns as directed by the Australian Government and the advice from the Australian Government Department of Health and SA Health.

The ongoing reduction in airport passenger numbers has continued to financially impact airport income in the 2021/22 financial year.

##### (2) The Local Government Reporting Entity

The Corporation of the City of Whyalla is incorporated under the South Australian Local Government Act 1999 and has its principal place of business at Darling Terrace, Whyalla. These financial statements include the Council's operations.

##### (3) Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

## The Corporation of the City of Whyalla

Financial Statements 2022

### Notes to and forming part of the Financial Statements for the year ended 30 June 2022

#### Note 1. Summary of Significant Accounting Policies (continued)

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

\$'000	Cash Payment Received	Annual Allocation	Difference
2019/20	\$4,582	\$4,498	+ \$84
2020/21	\$4,515	\$4,538	- \$23
2021/22	\$6,401	\$4,682	+\$1,647

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

#### Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

#### (4) Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

#### (5) Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

#### 5.1 Real Estate Assets Developments

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense.

Revenues arising from the sale of property are recognised in the operating statement when settlement is completed.

continued on next page ...

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## The Corporation of the City of Whyalla

### Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

#### Note 1. Summary of Significant Accounting Policies (continued)

##### 5.2 Other Real Estate Held for Resale

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Certain properties, auctioned for non-payment of rates in accordance with the Local Government Act but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred.

#### (6) Infrastructure, Property, Plant & Equipment

##### 6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

##### 6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$2,000
Other Plant & Equipment	\$5,000
Buildings - New Construction/Extensions	\$10,000
Open Space Structures	\$10,000
Street Furniture & Playground Equipment	\$5,000
Road Construction & Reconstruction	\$10,000
Paving & Footpaths, Kerbs & Gutters	\$5,000
Drains & Culverts	\$5,000
Reticulation Extensions	\$5,000
Sidelines & Household Connections	\$5,000
Irrigation	\$5,000
Artworks	\$5,000

##### 6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

##### 6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

continued on next page ...

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## The Corporation of the City of Whyalla

Financial Statements 2022

### Notes to and forming part of the Financial Statements for the year ended 30 June 2022

#### Note 1. Summary of Significant Accounting Policies (continued)

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

##### **Plant, Furniture & Equipment**

Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equipment	5 to 8 years
Other Plant & Equipment	5 to 15 years
Street Furniture	10 to 20 years

##### **Building & Other Structures**

Buildings – Masonry	50 to 100 years
Buildings – Other Construction	20 to 40 years
Buildings – Roofing	40 to 60 years
Buildings – Services	10 to 100 years
Buildings – Interior	20 to 40 years
Buildings – Sub-Structure	50 to 120 years
Buildings – Super Structure	50 to 100 years
Park Structures – Masonry	50 to 100 years
Park Structures – Other Construction	20 to 40 years
Playground Equipment	5 to 20 years

##### **Infrastructure**

Sealed Roads – Spray Seal Surface	15 to 30 years
Sealed Roads – Spray Seal Sub-Surface	45 to 60 years
Sealed Roads – Bitumen Top Layer	25 to 35 years
Sealed Roads – Bitumen Single/Sub Layer	75 to 100 years
Sealed Roads – Carparks	30 to 40 years
Sealed Roads – Pavement	65 to 100 years
Sealed Roads – Pavement Sub-Base	100 to 400 years
Unsealed Roads	10 to 20 years
Paving & Footpaths, Kerbs & Gutters - Surface	25 to 75 years
Paving & Footpaths, Kerbs & Gutters - Sub-Surface	50 to 150 years
Stormwater - Drains	70 to 100 years
Stormwater - Culverts	70 to 100 years
Stormwater - Flood Control Structures	70 to 100 years
Stormwater - Dams and Reservoirs	70 to 100 years
Stormwater - Bores	20 to 40 years
Stormwater - Reticulation Pipes – PVC	70 to 80 years
Stormwater - Reticulation Pipes – Other	25 to 75 years
Stormwater - Pumps & Telemetry	15 to 25 years
Irrigation - Primary Supply Lines	80 years
Irrigation - Secondary Supply Lines	50 years
Irrigation - Sub-Surface Supply Lines (Tertiary)	25 years
Irrigation - Pump Stations & Controls	15 to 20 years
Irrigation - Sprinklers, Drippers and Valves	15 to 20 years
Irrigation - Miscellaneous	25 to 50 years

##### **Other Assets**

Artworks	indefinite
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continued on next page ...

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## The Corporation of the City of Whyalla

### Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

#### Note 1. Summary of Significant Accounting Policies (continued)

##### 6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

##### 6.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

#### (7) Payables

##### 7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

##### 7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

#### (8) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

#### (9) Employee Benefits

##### 9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for unused sick leave.

##### 9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Hostplus Superannuation Scheme and other superannuation funds. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

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## The Corporation of the City of Whyalla

Financial Statements 2022

### Notes to and forming part of the Financial Statements for the year ended 30 June 2022

#### Note 1. Summary of Significant Accounting Policies (continued)

##### (10) Provisions for Reinstatement, Restoration and Rehabilitation

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation and rehabilitation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs and are carried at the net present value of estimated future costs.

Although estimated future costs are based on a closure plan, such plans are based on current environmental requirements which may change.

Given there is no air space remaining in the Landfill, all adjustments made to the provision for the capping of landfill cell obligations in future years are recognised through the Statement of Profit and Loss and Other Comprehensive Income for the life of the Provision.

As the future cash outflows are estimates that can materially impact the value of the provision, they will be externally verified once every 5 years. In the intervening years the costs are indexed. The last external review was undertaken by Value Add Ventures as at 30 June 2020.

##### (11) Leases

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

###### 11.1 Council as a lessee

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

###### i) Right-of-Use-Assets

The Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

The right-of-use assets are also subject to impairment. Refer to the accounting policies above - Impairment of non-financial assets.

###### ii) Lease Liabilities

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Council uses its incremental borrowing rate or the interest rate implicit in the lease.

###### iii) Short-term leases and leases of low-value assets

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.

## The Corporation of the City of Whyalla

### Notes to and forming part of the Financial Statements for the year ended 30 June 2022

#### Note 1. Summary of Significant Accounting Policies (continued)

##### (12) GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

##### (13) New accounting standards and UIG interpretations

New standards and amendments relevant to the Council are listed below. The Council has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

###### Standards issued by the AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2022, these standards have not been adopted by Council and will be included in the financial statements on their effective date. Where the standard is expected to have a significant impact for Council then further information has been provided in this note.

The following list identifies all the new and amended Australian Accounting Standards, and Interpretation, that were issued but not yet effective at the time of compiling these illustrative statements that could be applicable to Councils.

###### Effective for NFP annual reporting periods beginning on or after 1 January 2022

- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments

###### Effective for NFP annual reporting periods beginning on or after 1 January 2023

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-Current and associated standards (amended by AASB 2020-6)
- AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies and Definition of Accounting Estimates (amended by AASB 2021-6)

###### Effective for NFP annual reporting periods beginning on or after 1 January 2025

- AASB 2014-10 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (amended by AASB 2015-10, AASB 2017-5 and AASB 2021-7)

## The Corporation of the City of Whyalla

Financial Statements 2022

### Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

#### Note 1. Summary of Significant Accounting Policies (continued)

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**(14) Comparative Figures**

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

**(15) Disclaimer**

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

## The Corporation of the City of Whyalla

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

## Note 2. Income

	2022 \$ '000	2021 \$ '000
<b>(a) Rates</b>		
<b>General Rates</b>		
General Rates	17,845	17,085
Less: Mandatory Rebates	(187)	(183)
Less: Discretionary Rebates, Remissions & Write Offs	(44)	(201)
<b>Total General Rates</b>	<b>17,614</b>	<b>16,701</b>
<b>Other Rates (Including Service Charges)</b>		
Landscape Levy	924	919
Waste Collection	3,968	3,907
<b>Total Other Rates (Including Service Charges)</b>	<b>4,892</b>	<b>4,826</b>
<b>Other Charges</b>		
Penalties for Late Payment	148	118
<b>Total Other Charges</b>	<b>148</b>	<b>118</b>
Less: Discretionary Rebates, Remissions & Write Offs	(268)	(255)
<b>Total Rates</b>	<b>22,386</b>	<b>21,390</b>
<b>(b) Statutory Charges</b>		
Development Act Fees	74	78
Town Planning Fees	51	27
Health & Septic Tank Inspection Fees	6	3
Animal Registration Fees & Fines	228	231
Parking Fines / Expiation Fees	12	5
Other Licences, Fees & Fines	51	34
<b>Total Statutory Charges</b>	<b>422</b>	<b>378</b>
<b>(c) User Charges</b>		
Cemetery/Crematoria Fees	373	306
Hall & Equipment Hire	20	15
Property Lease	344	221
Sales - General	46	56
Subsidies Received on Behalf of Users	731	629
Sundry	215	220
Airport Charges	829	578
Marina Fees	63	51
Child Care Centre	501	398
Waste Fees	123	169
<b>Total User Charges</b>	<b>3,245</b>	<b>2,643</b>

## The Corporation of the City of Whyalla

Financial Statements 2022

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

## Note 2. Income (continued)

	2022 \$ '000	2021 \$ '000
<b>(d) Investment Income</b>		
Interest on Investments		
- Local Government Finance Authority	12	11
<b>Total Investment Income</b>	<b>12</b>	<b>11</b>
<b>(e) Reimbursements</b>		
Roadworks	11	61
Private Works	6	1
Other	5	5
<b>Total Reimbursements</b>	<b>22</b>	<b>67</b>
<b>(f) Other income</b>		
Rebates Received	798	728
Sundry	412	220
Management Other Income	-	27
Finance Debt Collection	91	52
Quarry Income	89	61
<b>Total Other income</b>	<b>1,390</b>	<b>1,088</b>
<b>(g) Grants, Subsidies, Contributions</b>		
Amounts Received Specifically for New or Upgraded Assets	5,198	4,201
<b>Total Amounts Received Specifically for New or Upgraded Assets</b>	<b>5,198</b>	<b>4,201</b>
Untied - Financial Assistance Grant	5,575	4,155
Roads to Recovery	386	386
Library and Communications	149	154
Sundry	2,900	1,404
<b>Total Other Grants, Subsidies and Contributions</b>	<b>9,010</b>	<b>6,099</b>
<b>Total Grants, Subsidies, Contributions</b>	<b>14,208</b>	<b>10,300</b>
The functions to which these grants relate are shown in Note 12.		
<b>(i) Sources of grants</b>		
Commonwealth Government	7,090	5,069
State Government	6,935	4,719
Other	183	512
<b>Total</b>	<b>14,208</b>	<b>10,300</b>
<b>(ii) Individually Significant Items</b>		
Other	5,704	3,822
Airport Security and Runway Grants		

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## The Corporation of the City of Whyalla

## Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

## Note 2. Income (continued)

	2022 \$ '000	2021 \$ '000
<b>(h) Conditions over Grants &amp; Contributions</b>		
Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:		
<b>Unexpended at the close of the previous reporting period</b>	978	1,952
<b>Less:</b>		
<i>Expended during the current period from revenues recognised in previous reporting periods</i>		
Roads Infrastructure	(471)	(1,758)
Heritage & Cultural Services	(86)	(15)
Other	(1)	–
<b>Subtotal</b>	<b>(558)</b>	<b>(1,773)</b>
<b>Plus:</b>		
<i>Amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
Roads Infrastructure	–	300
Heritage & Cultural Services	35	498
Other	220	1
<b>Subtotal</b>	<b>255</b>	<b>799</b>
<b>Unexpended at the close of this reporting period</b>	<b>675</b>	<b>978</b>
<b>Net increase (decrease) in assets subject to conditions in the current reporting period</b>	<b>(303)</b>	<b>(974)</b>

## The Corporation of the City of Whyalla

Financial Statements 2022

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

## Note 3. Expenses

	Notes	2022 \$ '000	2021 \$ '000
<b>(a) Employee costs</b>			
Salaries and Wages		9,770	9,242
Employee Leave Expense		1,585	1,545
Superannuation - Defined Contribution Plan Contributions	18	920	771
Superannuation - Defined Benefit Plan Contributions	18	188	186
Workers' Compensation Insurance		253	257
Less: Capitalised and Distributed Costs		(323)	(155)
<b>Total Operating Employee Costs</b>		<b>12,393</b>	<b>11,846</b>
Total Number of Employees (full time equivalent at end of reporting period)		135	127
<b>(b) Materials, Contracts and Other Expenses</b>			
<b>(i) Prescribed Expenses</b>			
Auditor's Remuneration			
- Auditing the Financial Reports		21	15
Bad and Doubtful Debts		-	67
Elected Members' Expenses		282	319
Election Expenses		7	7
<b>Subtotal - Prescribed Expenses</b>		<b>310</b>	<b>408</b>
<b>(ii) Other Materials, Contracts and Expenses</b>			
Contractors		6,546	5,111
Energy		1,184	1,161
Insurance		413	377
Maintenance		520	711
Legal Expenses		255	139
Levies Paid to Government - Landscape Levy		924	921
Levies - Other		22	152
Parts, Accessories & Consumables		1,058	959
Professional Services		1,009	1,053
Sundry		3,499	3,592
<b>Subtotal - Other Material, Contracts &amp; Expenses</b>		<b>15,430</b>	<b>14,176</b>
<b>Total Materials, Contracts and Other Expenses</b>		<b>15,740</b>	<b>14,584</b>

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## The Corporation of the City of Whyalla

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

## Note 3. Expenses (continued)

	2022 \$ '000	2021 \$ '000
<b>(c) Depreciation, Amortisation and Impairment</b>		
<b>(i) Depreciation and Amortisation</b>		
Land Improvements	671	632
Buildings & Other Structures	1,314	1,422
Infrastructure		
- Stormwater Drainage	401	390
- Irrigation Systems	265	246
- Playgrounds	116	116
- Roads & Footpaths	3,295	3,224
- Runway Assets	163	158
Plant & Equipment	509	608
Furniture & Fittings	220	269
Street Furniture	90	78
Landfill Assets	-	117
Other Assets	213	289
<b>Subtotal</b>	<b>7,257</b>	<b>7,549</b>
<b>(ii) Impairment</b>		
- Irrigation Systems	-	1,178
<b>Subtotal</b>	<b>-</b>	<b>1,178</b>
<b>Total Depreciation, Amortisation and Impairment</b>	<b>7,257</b>	<b>8,727</b>
<b>(d) Finance Costs</b>		
Interest on Overdraft and Short-Term Drawdown	205	184
<b>Total Finance Costs</b>	<b>205</b>	<b>184</b>



## The Corporation of the City of Whyalla

Financial Statements 2022

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

## Note 4. Asset Disposal &amp; Fair Value Adjustments

	2022 \$ '000	2021 \$ '000
<b>Infrastructure, Property, Plant &amp; Equipment</b>		
<b>(i) Assets Renewed or Directly Replaced</b>		
Proceeds from Disposal	192	115
Less: Carrying Amount of Assets Sold	(1,626)	(619)
<b>Gain (Loss) on Disposal</b>	<b>(1,434)</b>	<b>(504)</b>
<b>(ii) Assets Surplus to Requirements</b>		
Proceeds from Disposal	–	375
Less: Carrying Amount of Assets Sold	(148)	(638)
<b>Gain (Loss) on Disposal</b>	<b>(148)</b>	<b>(263)</b>
<b>Net Gain (Loss) on Disposal</b>	<b>(1,582)</b>	<b>(767)</b>

## The Corporation of the City of Whyalla

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

## Note 5. Current Assets

	2022 \$ '000	2021 \$ '000
<b>(a) Cash &amp; Cash Equivalent Assets</b>		
Cash on Hand at Bank	280	580
Short Term Deposits & Bills, etc.	70	–
<b>Total Cash &amp; Cash Equivalent Assets</b>	<b>350</b>	<b>580</b>
<b>(b) Trade &amp; Other Receivables</b>		
Rates - General & Other	2,240	2,416
Council Rates Postponement Scheme	23	22
Accrued Revenues	2,933	108
Debtors - General	874	958
GST Recoupment	378	491
Prepayments	176	77
Sundry	16	22
<b>Subtotal</b>	<b>6,640</b>	<b>4,094</b>
Less: Allowance for Doubtful Debts	(155)	(155)
<b>Total Trade &amp; Other Receivables</b>	<b>6,485</b>	<b>3,939</b>
<b>(c) Inventories</b>		
Stores & Materials	124	74
Trading Stock	32	23
Real Estate Developments	2,705	2,705
<b>Total Inventories</b>	<b>2,861</b>	<b>2,802</b>

## The Corporation of the City of Whyalla

Financial Statements 2022

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

## Note 6. Non-Current Assets

	2022 \$ '000	2021 \$ '000
<b>Other Non-Current Assets</b>		
<b>Other</b>		
Capital Works-in-Progress	4,910	4,576
<b>Total Other Non-Current Assets</b>	<b>4,910</b>	<b>4,576</b>
<b>Other disclosures</b>		
<b>Real Estate Developments - Current &amp; Non-Current</b> (Valued at the lower of cost and net realisable value)		
Industrial & Commercial	2,705	2,705
<b>Total Real Estate for Resale</b>	<b>2,705</b>	<b>2,705</b>
<b>Represented by:</b>		
Acquisition Costs	481	481
Development Costs	2,071	2,071
Finance Costs	153	153
<b>Subtotal</b>	<b>2,705</b>	<b>2,705</b>
<b>Total Real Estate of Resale</b>	<b>2,705</b>	<b>2,705</b>
<b>Apportionment of Real Estate Developments</b>		
Current Assets	2,705	2,705

The Corporation of the City of Whyalla  
Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment

(a(i)) Infrastructure, Property, Plant & Equipment

	Fair Value Level	Asset movements during the reporting period										as at 30/06/22				
		At Fair Value \$'000	At Cost \$'000	Accumulated Depreciation \$'000	Carrying amount \$'000	Asset Additions New / Upgrade \$'000	Asset Additions Renewals \$'000	WDV of Asset Disposals \$'000	Depreciation Expense (Note 3c) \$'000	Loss Impairment (recognised in P/L) (Note 3c) \$'000	WIP Transfers \$'000	Revaluations Decrements to Equity (ARR) (Note 9) \$'000	Revaluation Increments to Equity (ARR) (Note 9) \$'000	At Fair Value \$'000	At Cost \$'000	Accumulated Depreciation \$'000
Land	2	6,249	-	-	6,249	-	-	-	-	-	-	475	6,724	-	-	6,724
Land	3	25,398	-	-	25,398	190	-	-	-	-	-	1,945	27,533	-	-	27,533
Land Improvements	3	27,282	1,952	(9,550)	19,684	1,470	(247)	(671)	-	(236)	(1,373)	2,247	31,817	-	(10,755)	21,062
Buildings & Other Structures	2	12,477	-	(8,471)	4,006	-	(74)	(193)	-	5	(1,150)	950	13,448	-	(9,575)	3,873
Buildings & Other Structures	3	62,931	620	(37,742)	25,909	3,656	(383)	(1,121)	-	3,074	(2,382)	5,306	75,117	-	(40,621)	34,496
Infrastructure																
- Stormwater Drainage	3	36,549	-	(16,954)	19,595	622	-	(401)	-	(106)	(1,327)	2,488	39,563	-	(18,682)	20,871
- Irrigation Systems	3	9,924	-	(2,806)	7,118	27	-	(265)	-	-	(246)	796	10,747	-	(3,317)	7,430
- Playgrounds	3	2,325	-	(1,159)	1,166	-	(52)	(116)	-	-	(77)	175	2,478	-	(1,093)	1,385
- Roads & Footpaths	3	240,072	-	(80,936)	159,136	482	(497)	(3,295)	-	(1)	(6,305)	18,184	259,540	-	(88,349)	171,191
- Runway Assets	3	10,380	-	(5,699)	4,681	5,365	(297)	(163)	-	(2,979)	(963)	-	11,962	-	(5,996)	5,966
Plant & Equipment																
Furniture & Fittings																
Street Furniture																
Other Assets																
Landfill Assets																
<b>Total Infrastructure, Property, Plant &amp; Equipment</b>		<b>433,687</b>	<b>27,091</b>	<b>(179,595)</b>	<b>281,083</b>	<b>12,149</b>	<b>(1,774)</b>	<b>(7,257)</b>	<b>-</b>	<b>(365)</b>	<b>(13,823)</b>	<b>32,566</b>	<b>478,919</b>	<b>15,647</b>	<b>(186,089)</b>	<b>308,477</b>
Comparatives		408,795	42,939	(171,921)	279,813	6,548	(1,256)	(7,549)	(1,178)	(3,345)	(5,250)	8,611	433,587	27,091	(179,595)	281,083

continued on next page ...

## The Corporation of the City of Whyalla

Financial Statements 2022

### Notes to and forming part of the Financial Statements for the year ended 30 June 2022

#### Note 7. Infrastructure, Property, Plant & Equipment (continued)

##### (b) Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

###### Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

###### Information on Valuations

**Fair value hierarchy level 2 valuations** - Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

**Fair value hierarchy level 3 valuations of land** - Valuations of crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

**Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets** - There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

###### Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.D5 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

###### Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

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## The Corporation of the City of Whyalla

### Notes to and forming part of the Financial Statements for the year ended 30 June 2022

#### Note 7. Infrastructure, Property, Plant & Equipment (continued)

##### Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

##### Land, Land Improvements & Playgrounds

- Basis of valuation: Fair Value / Cost
- Date of full valuation: 30 June 2020
- Date of desktop valuation: 30 June 2022
- Valuer: Opteon Pty Ltd and Tonkin Consulting Pty Ltd

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Level 3 classified land and land improvements assets relate to properties where there is an inability or restriction on Council to sell this asset in the open market.

All acquisitions made after the respective dates of valuation are recorded at cost.

##### Buildings & Other Structures

- Basis of valuation: Fair Value / Market Value
- Date of full valuation: 30 June 2020
- Date of desktop valuation: 30 June 2022
- Valuer: Opteon Pty Ltd and Tonkin Consulting Pty Ltd

Buildings have been disclosed as either Fair Value Hierarchy Level 2 valuations or as Fair Value Hierarchy Level 3 valuations, in accordance with AASB 13 Fair Value Measurement.

Building valuations, disclosed as Level 2, are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Building valuations, disclosed as Level 3 have been determined to have no known market for these assets and they are valued at depreciated current replacement cost. This method involves the determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate. This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

All acquisitions made after the respective dates of valuation are recorded at cost.

##### Infrastructure

###### *Roads, Footpaths and Runway Assets*

- Written down current replacement cost
- Date of full valuation: 1 July 2018
- Date of desktop valuation: 30 June 2022
- Valuer: Tonkin Consulting Pty Ltd

All acquisitions made after the respective dates of valuation are recorded at cost.

###### *Stormwater Drainage*

- Written down current replacement cost
- Date of full valuation: 1 July 2018
- Date of desktop valuation: 30 June 2022
- Valuer: Tonkin Consulting Pty Ltd

continued on next page ...

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## The Corporation of the City of Whyalla

Financial Statements 2022

### Notes to and forming part of the Financial Statements for the year ended 30 June 2022

#### Note 7. Infrastructure, Property, Plant & Equipment (continued)

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##### *Irrigation*

- Written down current replacement cost
- Date of full valuation: 30 June 2021
- Date of desktop valuation: 30 June 2022
- Valuer: Tonkin Consulting Pty Ltd

All acquisitions made after the respective dates of valuation are recorded at cost.

##### **Landfill Assets**

All Landfill Assets reached end of life as at 30 June 2021 and are fully depreciated.

##### **Plant & Equipment**

These assets are recognised on the cost basis.

##### **All other Assets**

These assets are recognised on the cost basis.

## The Corporation of the City of Whyalla

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

## Note 8. Liabilities

	2022 Current \$ '000	2022 Non Current \$ '000	2021 Current \$ '000	2021 Non Current \$ '000
<b>(a) Trade and Other Payables</b>				
Goods & Services	1,702	–	4,273	–
Payments Received in Advance	1,379	–	1,660	–
Accrued Expenses - Employee Entitlements	445	–	301	–
Accrued Expenses - Other	155	–	117	–
Deposits, Retentions & Bonds	49	–	66	–
Other	1	–	6	–
<b>Total Trade and Other Payables</b>	<b>3,731</b>	<b>–</b>	<b>6,423</b>	<b>–</b>
<b>(b) Borrowings</b>				
Loans	–	16,250	–	7,000
<b>Total Borrowings</b>	<b>–</b>	<b>16,250</b>	<b>–</b>	<b>7,000</b>
All interest bearing liabilities are secured over the future revenues of the Council				
<b>(c) Provisions</b>				
Employee Entitlements (including oncosts)	2,719	118	2,595	97
Landfill Capping and Closure	–	946	–	983
Child Care Fundraising	–	10	–	10
<b>Total Provisions</b>	<b>2,719</b>	<b>1,074</b>	<b>2,595</b>	<b>1,090</b>



## The Corporation of the City of Whyalla

Financial Statements 2022

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

## Note 9. Reserves

	as at 30/06/21				as at 30/06/22
	Opening Balance \$ '000	Increments (Decrements) \$ '000	Transfers \$ '000	Impairments \$ '000	Closing Balance \$ '000
<b>(a) Asset Revaluation Reserve</b>					
Land	17,229	2,420	–	–	19,649
Land Improvements	1,982	874	–	–	2,856
Buildings & Other Structures Infrastructure	19,693	2,724	–	–	22,417
- Stormwater Drainage	16,972	1,161	–	–	18,133
- Irrigation Systems	–	550	–	–	550
- Playgrounds	1,243	98	–	–	1,341
- Roads & Footpaths	164,691	11,879	–	–	176,570
- Runway Assets	10,037	(963)	–	–	9,074
<b>Total Asset Revaluation Reserve</b>	<b>231,847</b>	<b>18,743</b>	<b>–</b>	<b>–</b>	<b>250,590</b>
Comparatives	229,654	3,361	(1,168)	–	231,847

	as at 30/06/21				as at 30/06/22
	Opening Balance \$ '000	Tfrs to Reserve \$ '000	Tfrs from Reserve \$ '000	Other Movements \$ '000	Closing Balance \$ '000
<b>(b) Other Reserves</b>					
Committed Funds Reserve	978	255	(558)	–	675
<b>Total Other Reserves</b>	<b>978</b>	<b>255</b>	<b>(558)</b>	<b>–</b>	<b>675</b>
Comparatives	1,952	799	(1,773)	–	978

**Purposes of Reserves****Asset Revaluation Reserves**

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

**Committed Funds Reserve**

The committed funds reserve is used to record amounts committed for brought forward projects, unexpended grant funds and developer contributions.

## The Corporation of the City of Whyalla

### Notes to and forming part of the Financial Statements for the year ended 30 June 2022

#### Note 10. Assets Subject to Restrictions

	2022 \$ '000	2021 \$ '000
<p>The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.</p>		
<b>Cash &amp; Financial Assets</b>		
Other Contributions	12	9
Federal Government	215	471
State Government	448	498
<b>Total Cash &amp; Financial Assets</b>	<b>675</b>	<b>978</b>
<b>Total Assets Subject to Externally Imposed Restrictions</b>	<b>675</b>	<b>978</b>

## The Corporation of the City of Whyalla

Financial Statements 2022

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

## Note 11. Reconciliation to Statement of Cash Flows

	Notes	2022 \$ '000	2021 \$ '000
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## (a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

Total Cash & Equivalent Assets	5	350	580
<b>Balances per Statement of Cash Flows</b>		<b>350</b>	<b>580</b>

(b) Reconciliation of Change in Net Assets to Cash from  
Operating Activities

<b>Net Surplus/(Deficit)</b>		4,694	(231)
<b>Non-Cash Items in Income Statements</b>			
Depreciation, Amortisation & Impairment		7,257	8,727
Non-Cash Asset Acquisitions		(186)	–
Grants for capital acquisitions treated as Investing Activity		(5,198)	(4,201)
Net (Gain) Loss on Disposals		1,582	767
		<b>8,149</b>	<b>5,062</b>
<b>Add (Less): Changes in Net Current Assets</b>			
Net (Increase)/Decrease in Receivables		(2,546)	315
Change in Allowances for Under-Recovery of Receivables		–	66
Net (Increase)/Decrease in Inventories		(59)	17
Net (Increase)/Decrease in Other Assets		–	(132)
Net Increase/(Decrease) in Trade & Other Payables		(2,644)	1,374
Net Increase/(Decrease) in Unpaid Employee Benefits		145	256
Net Increase/(Decrease) in Other Provisions		(37)	(170)
<b>Net Cash provided by (or used in) operations</b>		<b>3,008</b>	<b>6,788</b>

## (c) Financing Arrangements

**Unrestricted access was available at balance date to the following lines of credit:**

Bank Overdrafts	250	250
Corporate Credit Cards	37	37
LGFA Cash Advance Debenture Facility	26,000	26,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Council also has immediate access to a short-term draw-down facility, and variable interest rate borrowings under a cash advance facility, both from the Local Government Finance Authority of SA.

## The Corporation of the City of Whyalla

### Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

#### Note 12(a). Functions

Financial Statements 2022

CITY OF WHYALLA

	INCOME		EXPENSES		SURPLUS (DEFICIT)		GRANTS INCLUDED		TOTAL ASSETS HELD	
	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>Functions/Activities</b>										
Business Undertakings	15	30	10	21	5	9	—	—	34,353	31,601
Community Services	1,716	1,443	3,819	3,644	(2,103)	(2,201)	69	87	16,060	14,505
Culture	199	220	1,468	1,466	(1,269)	(1,246)	174	204	904	904
Economic Affairs	203	192	1,998	1,649	(1,795)	(1,457)	4	—	1,508	1,091
Environment	4,910	4,835	7,832	8,025	(2,922)	(3,190)	117	36	2,444	1,202
Port & Recreation	343	204	5,483	6,667	(5,140)	(6,463)	40	—	35,227	33,336
Regulatory Services	378	373	2,298	2,743	(1,920)	(2,370)	5	—	168	168
Transport & Communication	3,867	2,245	9,713	8,277	(5,846)	(6,032)	3,025	1,606	213,389	193,074
Municipal Administration	24,856	22,134	2,974	2,849	21,882	19,285	5,576	4,166	19,030	17,099
<b>Total Functions/Activities</b>	<b>36,487</b>	<b>31,676</b>	<b>35,595</b>	<b>35,341</b>	<b>892</b>	<b>(3,665)</b>	<b>9,010</b>	<b>6,099</b>	<b>323,083</b>	<b>292,980</b>

venues and expenses exclude net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

## The Corporation of the City of Whyalla

Financial Statements 2022

### Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

#### Note 12(b). Components of Functions

The activities relating to Council functions are as follows:

##### **Business Undertakings**

Property Portfolio, Private Works, Tourism, and Other Economic Development.

##### **Community Services**

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Health Services, Pest Control - Health, Immunisation, Preventative Health Services, Other Health Services, Community Support, Home Assistance Scheme, Other Services for the Aged and Disabled, Child Care Centre, Children and Youth Services, Community Assistance, Family and Neighbourhood Support and Other Community Support. Community Amenities, Bus Shelters, Cemeteries/Crematoria, Public Conveniences, Car Parking – non-fee-paying, Telecommunication Networks and Other Community Amenities.

##### **Culture**

Library Services, Mobile Libraries and Housebound Services, Other Library Services, Cultural Services and Venues, Heritage, Museums and Art Galleries, Other Cultural Services.

##### **ECONOMIC AFFAIRS**

Employment Creation Programs, Regional Development, Support to Local Businesses, Other Economic Development.

##### **Environment**

Waste Management, Domestic Waste, Green Waste, Recycling, Transfer Stations, Waste Disposal Facility, Other Waste Management, Pest Control, Other Environment, Coastal Protection, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy and Other Environment.

##### **SPORT & RECREATION**

Jetties, Marine Facilities, Parks and Gardens, Marinas & Boat Harbours, Sports Facilities – Indoor, Sports Facilities - Outdoor, Swimming Centres - Indoors, Other Recreation and Sporting Facilities.

##### **Regulatory Services**

Dog and Cat Control, Building Control, Town Planning, Litter Control, Health Inspection, Parking Control and Other Regulatory Services.

##### **TRANSPORT & COMMUNICATION**

Aerodrome, Footpaths and Kerbing, Roads – Sealed, Roads – Formed, Roads – Natural Formed, Roads – Unformed, Traffic Management, LGGC – Roads (formula funded) and Other Transport.

##### **Council Administration**

Governance, Administration, N.E.C., Elected Members, Organisational, Support Services, Accounting / Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose, and Separate and Special Rates.

## The Corporation of the City of Whyalla

### Notes to and forming part of the Financial Statements for the year ended 30 June 2022

#### Note 13. Financial Instruments

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##### Recognised Financial Instruments

##### Bank, Deposits at Call, Short Term Deposits

**Accounting Policy:**

Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

**Terms & Conditions:**

Deposits are returning fixed interest rates between 0.10% and 1.05% (2021: 0.00% and 0.30%). Short term deposits have an average maturity of 1 day and an average interest rate of 1.05% (2021: 1 day and 0.35%).

**Carrying Amount:**

Approximates fair value due to the short term to maturity.

##### Receivables - Rates & Associated Charges

**Accounting Policy:**

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

**Terms & Conditions:**

Secured over the subject land, arrears attract interest of 5.80% (2021: 5.05%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

**Carrying Amount:**

Approximates fair value (after deduction of any allowance).

##### Receivables - Fees & Other Charges

**Accounting Policy:**

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

**Terms & Conditions:**

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

**Carrying Amount:**

Approximates fair value (after deduction of any allowance).

##### Receivables - Other Levels of Government

**Accounting Policy:**

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

**Terms & Conditions:**

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

**Carrying Amount:**

Approximates fair value.

## The Corporation of the City of Whyalla

Financial Statements 2022

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

## Note 13. Financial Instruments (continued)

**Liabilities - Creditors and Accruals****Accounting Policy:**

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

**Terms & Conditions:**

Liabilities are normally settled on 30 day terms.

**Carrying Amount:**

Approximates fair value.

**Liabilities - Interest Bearing Borrowings****Accounting Policy:**

Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

**Terms & Conditions:**

Secured over future revenues, borrowings are repayable and interest is charged at fixed and variable rates between 1.55% and 2.80% (2021: 1.30% and 2.05%).

**Carrying Amount:**

Approximates fair value.

**Liabilities - Leases****Accounting Policy:**

Accounted for in accordance with AASB 16 as stated in Note 17.

	Due < 1 year \$ '000	Due > 1 year & ≤ 5 years \$ '000	Due > 5 years \$ '000	Total Contractual Cash Flows \$ '000	Carrying Values \$ '000
<b>2022</b>					
<b>Financial Assets</b>					
Cash & Cash Equivalents	350	–	–	350	350
Receivables	6,640	–	–	6,640	6,640
<b>Total Financial Assets</b>	<b>6,990</b>	<b>–</b>	<b>–</b>	<b>6,990</b>	<b>6,990</b>
<b>Financial Liabilities</b>					
Payables	3,130	–	–	3,130	3,130
Non-Current Borrowings	12,750	3,500	–	16,250	16,250
<b>Total Financial Liabilities</b>	<b>15,880</b>	<b>3,500</b>	<b>–</b>	<b>19,380</b>	<b>19,380</b>
<b>2021</b>					
<b>Financial Assets</b>					
Cash & Cash Equivalents	580	–	–	580	580
Receivables	4,094	–	–	4,094	4,094
<b>Total Financial Assets</b>	<b>4,674</b>	<b>–</b>	<b>–</b>	<b>4,674</b>	<b>4,674</b>
<b>Financial Liabilities</b>					
Payables	6,005	–	–	6,005	6,005
Non-Current Borrowings	3,500	3,500	–	7,000	7,000
<b>Total Financial Liabilities</b>	<b>9,505</b>	<b>3,500</b>	<b>–</b>	<b>13,005</b>	<b>13,005</b>

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## The Corporation of the City of Whyalla

### Notes to and forming part of the Financial Statements for the year ended 30 June 2022

#### Note 13. Financial Instruments (continued)

The following interest rates were applicable to Council's Borrowings at balance date:

	2022		2021	
	Weighted Avg Interest Rate \$ '000	Carrying Value \$ '000	Weighted Avg Interest Rate \$ '000	Carrying Value \$ '000
Overdraft	6.55%	–	6.47%	–
Other Variable Rates	2.32%	16,250	1.63%	7,000
		<u>16,250</u>		<u>7,000</u>

#### Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

#### Risk Exposures

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

**Liquidity Risk** is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

#### Expected Credit Losses (ECL)

Council uses an allowance matrix to measure expected credit losses for receivables from individual customers, which comprise a large number of small balances. As rates and annual charges are secured over subject land no allowance for such receivables is made. The following table provides information about Council's ECLs from receivables (excluding secured rates and charges, GST and other amounts held in trust). Impairment analysis is performed each reporting date. ECLs are based on credit history adjusted for forward looking estimates and economic conditions.

Set out below is the movement in the allowance for expected credit losses:

	2022 \$ '000	2021 \$ '000
As at 1 July	155	221
Provisions	17	61
Write off	–	(123)
Less reversals	(5)	(4)
Other movements	(12)	–
<b>As at 30 June</b>	<u>155</u>	<u>155</u>



## The Corporation of the City of Whyalla

Financial Statements 2022

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

## Note 14. Capital Expenditure and Investment Property Commitments

	2022 \$ '000	2021 \$ '000
<b>(a) Capital Commitments</b>		
<b>Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:</b>		
Land Improvements	691	212
Buildings	1,145	785
Infrastructure	1,815	3,561
Plant & Equipment	580	437
Other	–	171
	<u>4,231</u>	<u>5,166</u>
<b>These expenditures are payable:</b>		
Not later than one year	4,231	5,166
	<u>4,231</u>	<u>5,166</u>
<b>(b) Other Expenditure Commitments</b>		
<b>Other non-capital expenditure commitments in relation to investment properties at the reporting date but not recognised in the financial statements as liabilities:</b>		
Audit Services	60	77
Waste Management Services	8,164	12,287
Other Maintenance Contracts	1,659	341
Other	8,900	1,431
	<u>18,783</u>	<u>14,136</u>
<b>These expenditures are payable:</b>		
Not later than one year	4,829	3,743
Later than one year and not later than 5 years	13,954	9,813
Later than 5 years	–	580
	<u>18,783</u>	<u>14,136</u>

## The Corporation of the City of Whyalla

### Notes to and forming part of the Financial Statements for the year ended 30 June 2022

#### Note 15. Financial Indicators

	Indicator 2022	Indicators 2021      2020	
Financial Indicators overview			
<i>These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.</i>			
<b>1. Operating Surplus Ratio</b>			
Operating Surplus	<b>2.4%</b>	(11.6)%	1.5%
Total Operating Income			
<i>This ratio expresses the operating surplus as a percentage of total operating revenue.</i>			
<b>2. Net Financial Liabilities Ratio</b>			
Net Financial Liabilities	<b>46%</b>	40%	33%
Total Operating Income			
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i>			
<b>Adjusted Operating Surplus Ratio</b>			
Operating Surplus	<b>(2.1)%</b>	(11.5)%	1.3%
Total Operating Income			
<b>Adjustments to Ratios</b>			
<i>In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These Adjusted Ratios correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.</i>			
<b>Adjusted Net Financial Liabilities Ratio</b>			
Net Financial Liabilities	<b>57%</b>	47%	41%
Total Operating Income			
<b>3. Asset Renewal Funding Ratio</b>			
Asset Renewals	<b>62%</b>	61%	188%
Infrastructure & Asset Management Plan required expenditure			
<i>Asset renewals expenditure is defined as capital expenditure on the renewal and replacement of existing assets relative to the optimal level planned, and excludes new capital expenditure on the acquisition of additional assets.</i>			

The Corporation of the City of Whyalla

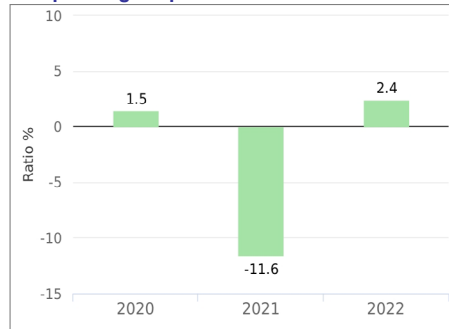
Financial Statements 2022

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

Note 15. Financial Indicators (continued)

Financial Indicators - Graphs

1. Operating Surplus Ratio



Purpose of operating surplus ratio

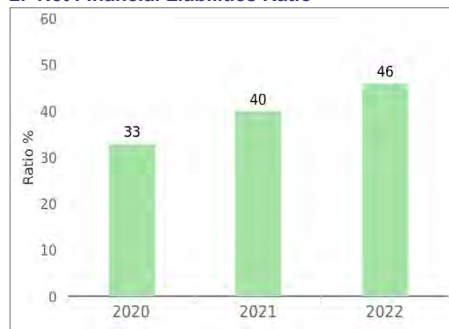
This indicator is to determine the percentage the operating revenue varies from operating expenditure

Commentary on 2021/22 result

2021/22 ratio 2.4%

Council are currently in a deficit position, however this result is an improvement on the adopted budget, even after taking into account the additional Financial Assistance Grants received in advance.

2. Net Financial Liabilities Ratio



Purpose of net financial liabilities ratio

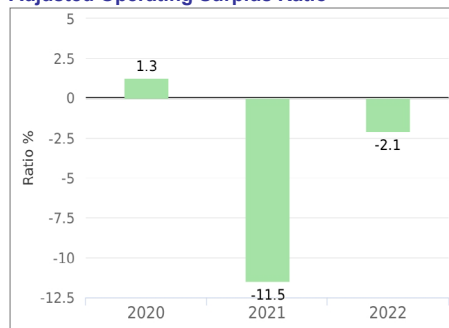
This indicator shows the significance of the net amount owed to others, compared to operating revenue

Commentary on 2021/22 result

2021/22 ratio 46%

In accordance with Councils' Treasury Management Policy, funds are borrowed in accordance with the capital expenditure requirements as set out in the Budget and Long Term Financial Plan. Borrowings have increased over the last year and are expected to peak over the next few financial years.

Adjusted Operating Surplus Ratio



Purpose of adjusted operating surplus ratio

This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure

Commentary on 2021/22 result

2021/22 ratio (2.1)%

This ratio removes the effects of timing differences in financial assistance grant payments. There was a large impact this year, as the Federal Government moved from paying two quarters in advance to three.

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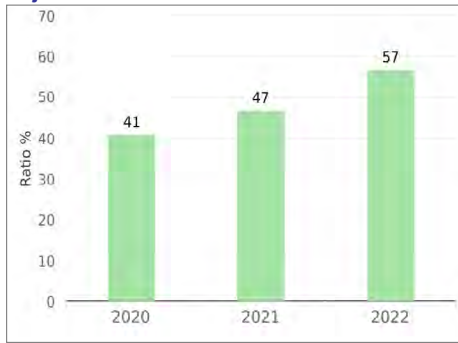
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The Corporation of the City of Whyalla

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

Note 15. Financial Indicators (continued)

**Adjusted Net Financial Liabilities Ratio**



**Purpose of adjusted net financial liabilities ratio**

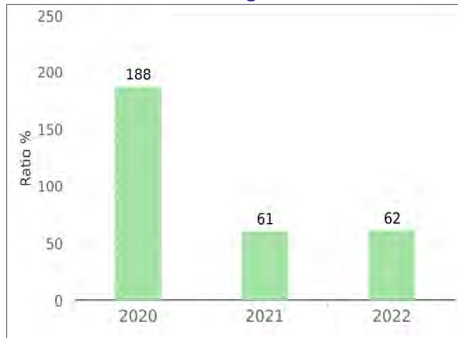
This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure

**Commentary on 2021/22 result**

2021/22 ratio 57%

This ratio removes the effects of timing differences in financial assistance grant payments. It shows that the current payment of three quarters in advance has the effect of reducing Council's Net Financial Liabilities Ratio by approximately 11%.

**3. Asset Renewal Funding Ratio**



**Purpose of asset renewal funding ratio**

This indicator aims to determine if assets are being renewed and replaced in an optimal way

**Commentary on 2021/22 result**

2021/22 ratio 62%

This ratio is lower than expected for this year, as a number of renewal projects were retimed for completion in 2022/23, including major plant purchases that could not be delivered due to product backlogs. In addition, a smaller portion of the Airport Runway project was classified as Renewal than previously predicted, with much of it being classified as Upgrade.

## The Corporation of the City of Whyalla

Financial Statements 2022

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2022

## Note 16. Uniform Presentation of Finances

	2022 \$ '000	2021 \$ '000
The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.		
All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.		
The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.		
Income	36,487	31,676
less Expenses	(35,595)	(35,341)
<b>Operating Surplus / (Deficit)</b>	<b>892</b>	<b>(3,665)</b>
<b>Net Outlays on Existing Assets</b>		
Capital Expenditure on Renewal and Replacement of Existing Assets	(5,898)	(4,620)
add back Depreciation, Amortisation and Impairment	7,257	8,727
add back Proceeds from Sale of Replaced Assets	192	115
	<b>1,551</b>	<b>4,222</b>
<b>Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(11,963)	(6,548)
add back Amounts Received Specifically for New and Upgraded Assets	5,198	4,201
add back Proceeds from Sale of Surplus Assets (including investment property, real estate developments & non-current assets held for resale)	-	375
	<b>(6,765)</b>	<b>(1,972)</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>(4,322)</b>	<b>(1,415)</b>

## The Corporation of the City of Whyalla

### Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

#### Note 17. Leases

##### Council as a lessor

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

##### Investment Property

Rentals received, and outgoings reimbursed, in relation to Investment Property are also disclosed in Note 2. These lease agreements, all of which are classified as operating leases, are made on a non-cancellable basis wherever practicable.

	2022 \$ '000	2021 \$ '000
<b>Future minimum rentals receivable under non-cancellable operating leases as at 30 June, are as follows:</b>		
Not later than one year	239	230
Later than one year and not later than 5 years	481	437
Later than 5 years	450	397
	<u>1,170</u>	<u>1,064</u>

## The Corporation of the City of Whyalla

Financial Statements 2022

### Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

#### Note 18. Superannuation

The Council makes employer superannuation contributions in respect of its employees to Hostplus Superannuation Fund (formerly Statewide Super and Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

##### Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (10.0% in 2021/22; 9.50% in 2020/21). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

##### Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2020/21) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink sections assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 April 2022. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Councils' contribution rates at some future time.

##### Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

## The Corporation of the City of Whyalla

### Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

#### Note 19. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

##### 1. Land under roads

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled **353 km** of road reserves of average width **20 metres**.

##### 2. Potential insurance losses

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

##### 3. Bank guarantees

Council has no bank guarantees.

##### 4. Legal expenses

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had no notice of any appeals against planning decisions made prior to reporting date.

Council is responsible for the operations of the Mount Laura and, previously, the Newton Street landfill sites. The cost of Councils' obligations in relation to the Mount Laura site has been included in Note 8. The Newton Street site is monitored and costs are expensed on an annual basis. Requirements for future restorations have not been identified as at 30 June 2022. If applicable, once identified, the amount will be included and amortised on an annual basis.

#### Note 20. Events after the Balance Sheet Date

Events that occur after the reporting date of 30 June 2022, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Council is not aware of any "non adjusting events" that merit disclosure.



## The Corporation of the City of Whyalla

Financial Statements 2022

### Notes to and forming part of the Financial Statements for the year ended 30 June 2022

#### Note 21. Related Party Transactions

##### Key Management Personnel

##### Transactions with Key Management Personnel

The key management personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all 31 persons were paid the following total compensation

	2022 \$ '000	2021 \$ '000
<b>The compensation paid to Key Management Personnel comprises:</b>		
Short-Term Employee Benefits	3,037	2,880
Post-Employment Benefits	235	262
Long-Term Benefits	227	247
Termination Benefits	13	76
<b>Total</b>	<b>3,512</b>	<b>3,465</b>

##### Receipts from Key Management Personnel comprise:

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received the following amounts in total:

Planning and Building Application Fees	1	1
<b>Total</b>	<b>1</b>	<b>1</b>

Six key management personnel and relatives own retail businesses from which various supplies were purchased as required either for cash or on 30 day account. The total amount purchased from these businesses for the 2021/22 financial year was \$73,776, with aggregate purchases from four of these individual business exceeding \$5,000 during the year.

Five close family members of key management personnel are employed by Council in accordance with the terms of the Award, and as recorded in the public Register of Salaries maintained in accordance with section 105 of the Local Government Act 1999.

Three key management personnel or close family members (including related parties) lodged a total of three Planning and Building applications during the year. In accordance with the Local Government Act 1999, these persons declared conflicts of interest and took no part in the assessment or approval processes for these applications.

Three planning and building approvals, with and without conditions, was granted during the year. Total fees for these applications (all of which are payable on lodgement) amounted to \$1,443.

# DeanNewbery

Financial Statements 2022

Chartered  
Accountants

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Dean Newbery  
ABN: 30 164 612 890

## Independent Auditor's Report

To the members of the Corporation of the City of Whyalla

### Opinion

We have audited the accompanying financial report of the Corporation of the City of Whyalla (the Council), which comprises the statement of financial position as at 30 June 2022, statement of comprehensive income, statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and the Certification of the Financial Statements.

In our opinion, the financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2022, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011* and the Australian Accounting Standards.

### Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (Including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Council's Responsibility for the Financial Report

The Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as Council determines is necessary to enable the preparation of the financial report to be free from material misstatement, whether due to fraud or error.

In preparing the financial report, Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Council's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Council.
- Conclude on the appropriateness of the Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**DEAN NEWBERY**



**Samantha Creten**  
**Partner**

Signed on the 7<sup>th</sup> day of October 2022,  
at 214 Melbourne Street, North Adelaide



Financial Statements 2022

Chartered  
Accountants

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## INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE CORPORATION OF THE CITY OF WHYALLA

### Opinion

In our opinion, the Council has complied, in all material respects, with Section 125 of the *Local Government Act 1999* in relation to the Internal Controls established by the Council relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2021 to 30 June 2022.

### Basis for opinion

We have audited the Internal Controls of the Corporation of the City of Whyalla (the Council) under the requirements of *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2021 to 30 June 2022 have been conducted properly and in accordance with law.

We conducted our engagement in accordance with Standard on Assurance Engagements *ASAE 3000 Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and *ASAE 3150 Assurance Engagements on Controls* issued by the Auditing and Assurance Standards Board.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

### Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and applying Auditing Standard *ASQC 1 Quality Control for Firms that Perform Audits and Review of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking the assurance engagement.

**Assurance Practitioner's Responsibilities**

Our responsibility is to express an opinion on the Council's compliance with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures have been conducted properly and in accordance with law.

ASAE 3150 requires that we plan and performed our procedures to obtain reasonable assurance about whether, in all material respects, the controls are suitably designed to achieve the control objectives and the controls operating effectively through the period. ASAE 3000 also requires us to comply with the relevant ethical requirements for the Australian professional accounting bodies.

An assurance engagement to report on the designed and operating effectiveness of controls involves performing procedures to obtain evidence about the suitability of the design of the controls to achieve the control objectives and the operating effectiveness of the controls throughout the period. The procedures selected depend on our judgement, including the assessment of the risks that the controls are not suitably designed or the controls did not operate effectively. Our procedures included testing the operating effectiveness to the controls that we consider necessary to achieve the control objectives identified. An Assurance engagement of this type also includes evaluating the suitability of the control objectives.

**Limitation on Use**

This report has been prepared for the members of the Council in accordance with *Section 129(1)(b) of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

**Limitations of Controls**

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on operating effectiveness of controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

**DEAN NEWBERY****SAMANTHA CRETEN  
PARTNER**

Signed on the 7<sup>th</sup> day of October 2022  
at 214 Melbourne Street, North Adelaide, South Australia, 5006

## The Corporation of the City of Whyalla

### General Purpose Financial Statements

for the year ended 30 June 2022

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#### Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of The Corporation of the City of Whyalla for the year ended 30 June 2022, the Council's Auditor, Dean Newbery & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



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Justin Commons  
Chief Executive Officer



---

Alan Rushbrook  
Presiding Member, Audit Committee

Date: 04 October 2022



Financial Statements 2022

Chartered  
Accountants

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### Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Corporation of the City of Whyalla for the year ended 30 June 2022, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

A handwritten signature in black ink, appearing to read 'S Creten'.

**SAMANTHA CRETEN**

**Partner**

**DEAN NEWBERY**

**Dated this 7<sup>th</sup> day of October 2022**

Photographer: Annette Kirby, Kiteboarder

# SUBSIDIARY REPORT





# EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION



## ANNUAL REPORT



[WWW.EPLGA.COM.AU](http://WWW.EPLGA.COM.AU)



The Eyre Peninsula Local Government Association is a regional subsidiary of eleven member councils.



Author:

**Peter Scott**

Executive Officer

Eyre Peninsula Local Government Association

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08 8682 6588 [pscott@eplga.com.au](mailto:pscott@eplga.com.au)

Regional Snapshot provided by Regional Development Australia Eyre Peninsula Inc.

Front cover photo credits:

*Flood damage – DC Kimba*

*Health Crisis – JPS Medical Recruitment [jpsmedical.com.au](http://jpsmedical.com.au)*

*Housing Crisis – RDA Adelaide Hills*

**First nations acknowledgement**

The Eyre Peninsula Local Government Association acknowledges the Traditional Custodians of the land of the Eyre Peninsula, and their continuing connection to land, sea, culture and community. We pay our respects to Elders past, present and emerging, and we extend that respect to other Aboriginal and Torres Strait Islander people in our community.



## THE EXECUTIVE OFFICER'S REPORT

This annual report details the last 12 months activity undertaken by the Eyre Peninsula Local Government Association, its financial accounts, and operative regional collaborative partnerships.

2021/22 has been a time of incredible challenge, working through the ongoing social and financial effects of dealing with the COVID-19 global pandemic. Our eleven member councils and their communities have been endeavouring to work together to ensure the best outcomes possible and maximise opportunities which are arising from these challenges.

We said goodbye to Mayor Sam Telfer, past President of the EPLGA, in January 2022 as he successfully won the seat of Flinders in the State Government Election. Mayor Clare McLaughlin, City of Whyalla, took up the role as President from February 2022.

As well as these things, there will continue to be work on a range of other challenges, including native vegetation legislation, tourism, waste management, infrastructure funding, shared service opportunities, economic development, and many more.

The EPLGA is a vital conduit between its member councils and the LGA of SA, with the potential for close collaboration to help deliver outcomes for our communities. State Parliament has developed

new local government legislation which will mean a significant body of work will be necessary for our member councils, and we will need to be working together as councils to streamline that process. The communication with both State and Federal governments will also be very important, with the need to maximise funding and partnership opportunities.



This upcoming year will need the EPLGA Board and member Councils to show strong, responsive and accountable leadership, driving the opportunities for innovation while still respecting the characteristics which we all value in our communities and councils. This leadership and representation throughout our communities and with other levels of government will mean that the Eyre Peninsula will continue to add to its many strengths in the years to come.

The vision and goal of the EPLGA, to **“enable Eyre Peninsula councils to excel, innovate, and thrive”**, has never been more relevant for the region than now. We have been facing many challenges and opportunities, with the need for the councils of the EP to be working closely together.

Peter Scott

Executive Officer – EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

## Eyre Peninsula Regional Profile

- provided by Regional Development Australia Eyre Peninsula

### AREA

11 council areas 234,937 km<sup>2</sup>

### POPULATION

Number of residents (ABS ERP 2019) 57,805

### ECONOMY

Gross Regional Product (NIEIR 2019) \$3.35 billion

### JOBS

Local jobs (NIEIR 2019) 21,949 FTE

### LOCAL EMPLOYMENT

Employed residents (NIEIR June 2019) 26,375

### WELL-BEING

Median weekly household income (ABS 2016) \$1,081

### BUSINESS

Registered Businesses 5,134





## Residential Population

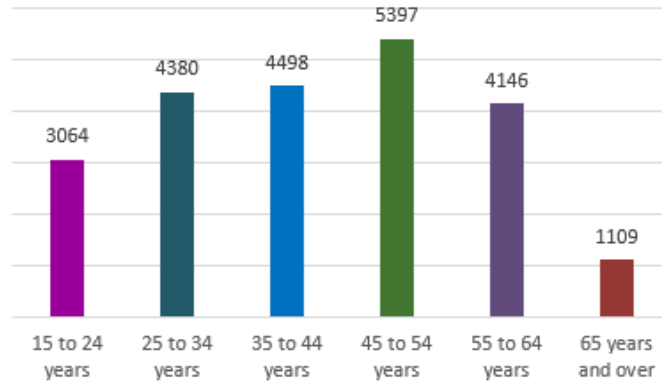
LOCAL GOVERNMENT AREA	LAND AREA		POPULATION (2019 ABS ERP)	
	Km <sup>2</sup>	% of Region	No.	% of Region
Whyalla	1,072	0.46	21,665	37.5
Port Lincoln	30	0.01	14,718	25.5
Ceduna	5,424	2.31	3,442	6.0
Cleve	5,018	2.14	1,792	3.1
Elliston	6,741	2.87	1,008	1.7
Franklin Harbour	2,755	1.17	1,304	2.3
Kimba	5,700	2.43	1,065	1.8
Lower Eyre Peninsula	4,715	2.01	5,780	10.0
Streaky Bay	6,226	2.65	2,192	3.8
Tumby Bay	2,671	1.14	2,702	4.7
Wudinna	5,079	2.16	1,300	2.2
Maralinga Tjarutja and Unincorporated SA	189,453	80.64	724	1.3
Collective Local Government Total	234,884	99.98	57,692	99.8
<b>REGION TOTAL</b>	<b>234,937</b>		<b>57,805</b>	

## Population Summary

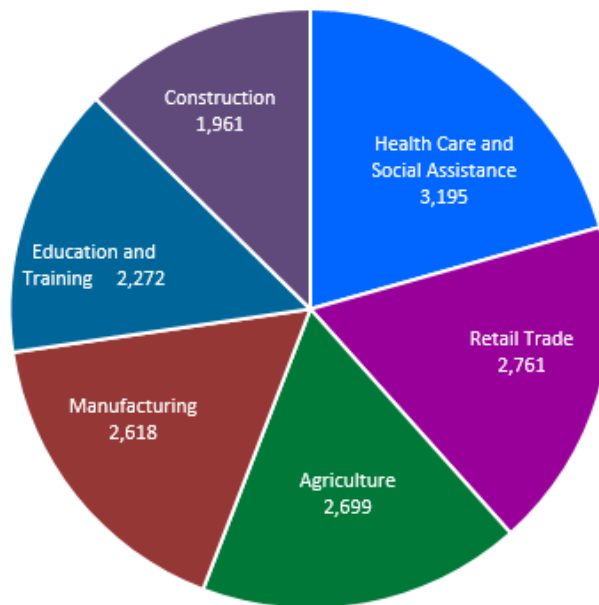
The Census usual resident population of the RDA Eyre Peninsula region in 2016 was 56,612 living in 30,441 dwellings with an average household size of 2.28. 2019 ABS ERP (Estimated Resident Population) shows marginal growth of 2.06% across the region to 57,805. Indications for the City of Whyalla and District Council of Elliston show population declines of .75% and 3.6% respectively.

The median age of Eyre Peninsula residents is 42, compared to 45 in regional SA, 40 in South Australia and a median age of 38 in Australia.

Local Workers Age Structure

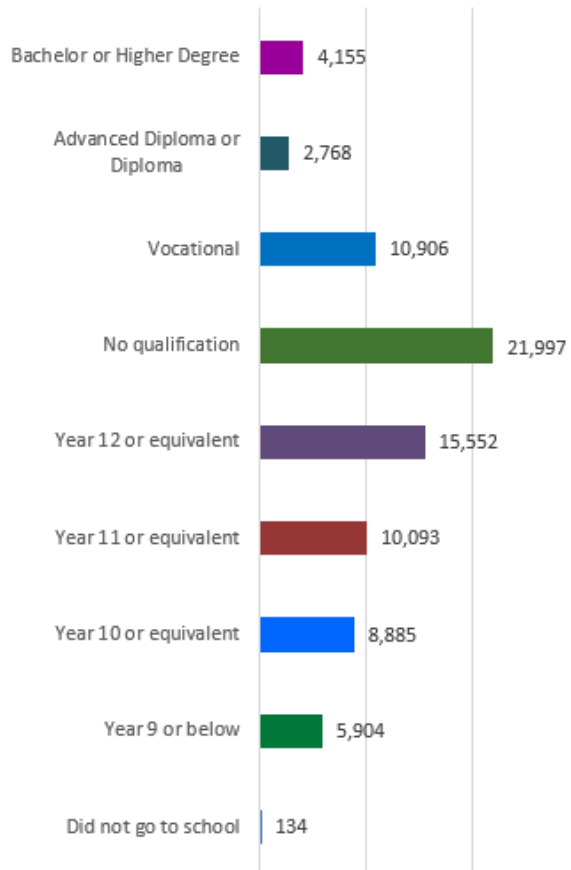


Top 6 Employing Industries





Level of Qualification



In 2016 (ABS Census) 23,868 people living in the RDA Eyre Peninsula region were employed, of which 58% worked full-time and 40% part-time.

Most part-time employment occurred in the Health Care and Social Assistance, Accommodation and Food Services, Retail Trade, Fishing and Aquaculture industries. These industries typically rely on a high proportion of part-time workers, and the number of jobs provided markedly exceeds the total FTE hours being worked.

Employment continuity in the Fishing and Aquaculture industries is also impacted by the seasonal nature of some jobs.

A growing future workforce demand is set to provide a major challenge for the region and specific strategies are required to meet industry requirements.

The transformational economies such as space, renewable energy, advanced manufacturing and agricultural technologies will require a sustainable highly-skilled workforce.

## Top 10 Exporting Industries in Region 2018-2019 (\$m)

	Whyalla	Port Lincoln	Ceduna	Cleve	Elliston	Franklin Harbour	Kimba	Lower EP	Streaky Bay	Tumby Bay	Wudinna	LGA Totals	Region Totals
Manufacturing	897.9	76	3.1	4.7	1.1	1.2	0.2	5.3	7.4	1.9	1.5	<b>1000.3</b>	<b>1,001</b>
Agriculture	0.2	3.3	47.7	113	59.7	20.4	74.4	147.7	78.1	128.2	90.3	<b>763</b>	<b>770.7</b>
Mining	382.1	6.4	16.4	0	1.3	5.4	0	5.7	0.4	2.9	1	<b>421.6</b>	<b>454.7</b>
Aquaculture	1.3	95.6	17.6	8.6	1.7	6.2	1.9	56.9	7.1	0	0	<b>196.9</b>	<b>197</b>
Fishing, Hunting and Trapping	4.4	129	7.2	0.7	10.2	0.6	0	5.3	12.8	1.6	0	<b>171.8</b>	<b>171.8</b>
Transport, Postal and Warehousing	19.3	44	15.8	9	2.1	0.6	1.2	6.9	6.8	2.1	3.9	<b>111.7</b>	<b>112.4</b>
Wholesale Trade	14.5	36.6	15.9	0.9	0.2	1.4	0.8	5.3	0.9	6.2	4.2	<b>86.9</b>	<b>87</b>
Education and Training	28.6	26.1	7	2.3	1.4	1.2	0.8	0.5	2	0.4	3	<b>73.3</b>	<b>74.1</b>
Retail Trade	8.8	46.7	3.4	3.8	0.7	1	0.9	1.5	2	1	1.2	<b>71</b>	<b>71.2</b>
Accommodation & Food Services	10.4	27.1	7.2	2.6	1.6	0.7	1.3	2	3.3	2	1.2	<b>59.4</b>	<b>60.4</b>
Total (Top 10 Council Exports) (\$m)	<b>1367.5</b>	<b>490.8</b>	<b>141.3</b>	<b>145.6</b>	<b>80</b>	<b>38.7</b>	<b>81.5</b>	<b>237.1</b>	<b>120.8</b>	<b>146.3</b>	<b>106.3</b>	<b>2955.9</b>	<b>3,000</b>

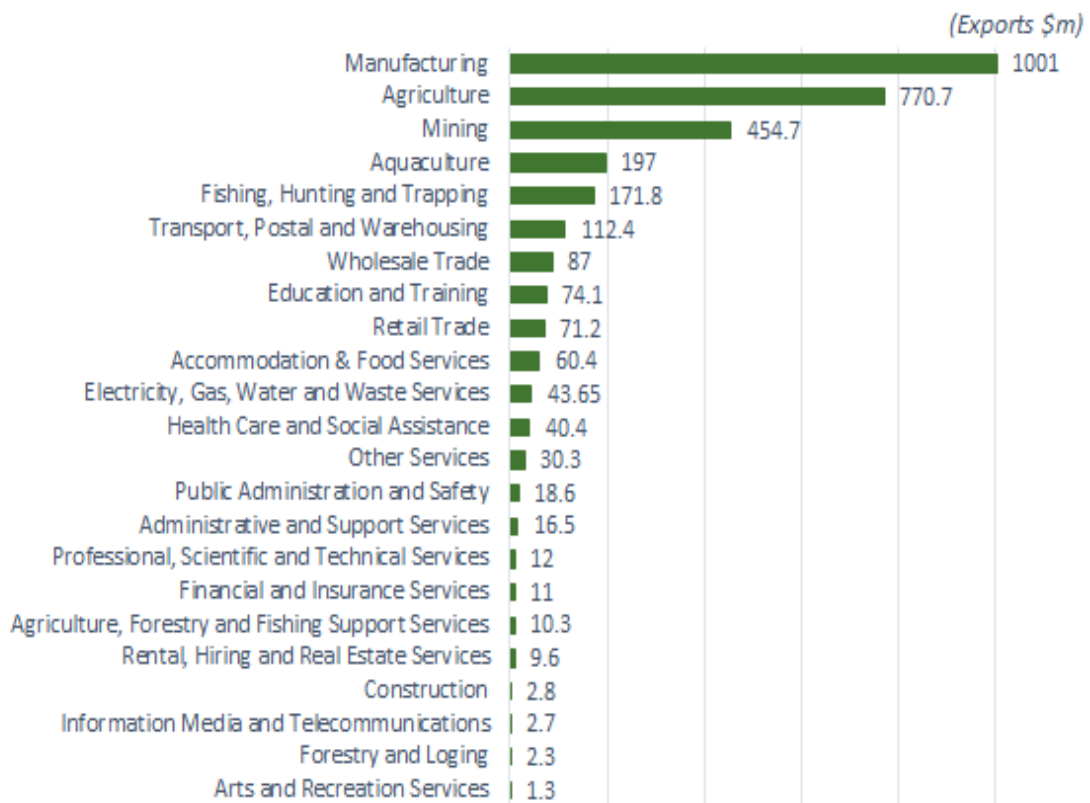
In 2018-19, regional exports to intrastate, interstate and overseas markets were valued at \$3.201 billion. The region's main exporting industries were:

Manufacturing –\$1 billion.

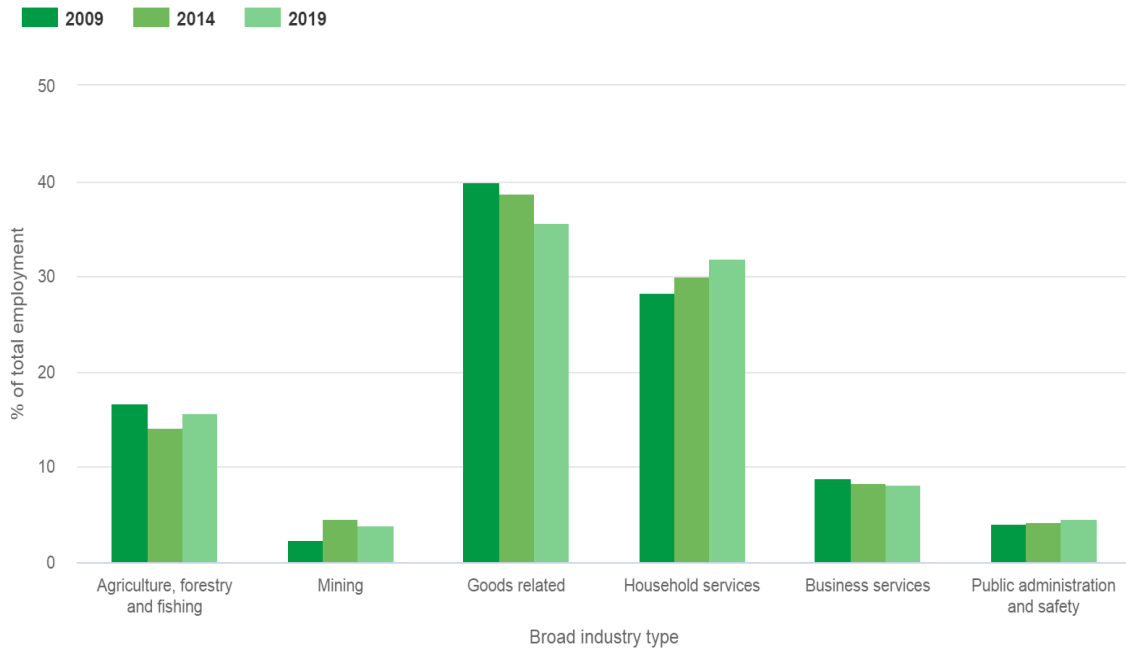
Agriculture –\$770.7 million.

Mining –\$454.7 million.





Employment Composition



In 2019 the Goods related sector (Manufacturing; Electricity, Gas, Water and Waste Services; Construction; Wholesale Trade; Retail Trade; and Transport, Postal and Warehousing) accounted for 35.6% of employment in the RDAEP region. The importance of this sector has declined over the last 10 years (39.9% in 2009).

Small and medium size business enterprises (SMEs) are the backbone of the regional economy. Small business sustainability is directly related to the success of the region’s major industries – i.e. manufacturing, agriculture, mining, aquaculture, health care, and tourism.

In 2019, the region had 5,134 registered businesses. The Agriculture, Fishing and Forestry had the largest number, comprising 1,836 (35.8%) followed by Construction with 625 registered businesses (12.2%) and Rental, Hiring and Real Estate Services 448 (8.7%).

From 2018 – 2019, the total number of registered businesses declined by 114 with the biggest declines in the Rental, Hiring and Real Estate Services (-23%) and, Financial and Insurance Services industries (-20%). Increases in businesses services were mostly in the Mining (+12%), Manufacturing (+7%), and Electricity, Gas, Water and Waste Services and Education and Training industries (both +3%).



## MEMBER COUNCILS

- City of Whyalla
- City of Port Lincoln
- DC Ceduna
- DC Cleve
- DC Elliston
- DC Franklin Harbour
- DC Kimba
- Lower Eyre Council
- DC Streaky Bay
- DC Tumby Bay
- Wudinna DC

## EPLGA BOARD MEMBERS 2020/21

Under the terms of the EPLGA Charter, the following Board appointments were current as at 30 June 2022.

MEMBER COUNCIL	BOARD MEMBER	DEPUTY BOARD MEMBER
<b>Ceduna</b>	Perry Will (Mayor)	Ian Bergmann (D/Mayor)
<b>Cleve</b>	Phil Cameron (Mayor)	Robert Quinn (D/Mayor)
<b>Elliston</b>	Malcolm Hancock (Mayor)	Peter Hitchcock (D/Mayor)
<b>Franklin Harbour</b>	Robert Walsh (Mayor)	Daven Wagner (D/Mayor)
<b>Kimba</b>	Dean Johnson (Mayor)	Megan Lienert (D/Mayor)
<b>Lower Eyre</b>	Jo-Anne Quigley (Mayor)	Peter Mitchell (D/Mayor)
<b>Port Lincoln</b>	Brad Flaherty (Mayor)	Jack Ritchie (D/Mayor)
<b>Streaky Bay</b>	Travis Barber (Mayor)	Graham Gunn (D/Mayor)
<b>Tumby Bay</b>	Hannah Allen-Jordan (Mayor)	Julie Elliott (D/Mayor)
<b>Whyalla</b>	Clare McLaughlin (Mayor)	Phil Stone (D/Mayor)
<b>Wudinna</b>	Eleanor Scholz (Mayor)	Ned Luscombe (D/Mayor)



## THE LOCAL GOVERNMENT REPRESENTATIVES/ APPOINTMENTS

### ***EPLGA Board Executive:***

<b>President</b>	Mayor Clare McLaughlin	City of Whyalla
<b>Immediate Past President</b>	Mayor Travis Barber (In absence of Mayor Bruce Green – did not stand for election)	DC Streaky Bay
<b>Deputy President</b>	Mayor Dean Johnson	DC Kimba
<b>Chief Executive Officer</b>	Deb Larwood	DC Kimba

The President (LGA Board and SAROC), Deputy President (Proxy LGA Board), Mayor Jo-Anne Quigley (second SAROC Representative due to Mayor McLaughlin being an Upper Spencer Gulf LGA representative on SAROC) were the nominated representatives to the LGA.

### ***Chief Executive Officers Committee:***

All Chief Executive Officers of member Councils or nominee in their absence.

Other Regional Organisations:

### **Regional Development Australia Eyre Peninsula Inc:**

Bryan Trigg AFSM, Chair

Ryan Viney, Chief Executive Officer

### **Zone Emergency Management Committee:**

Mathew Morgan (Presiding Member)

- City of Port Lincoln

Peter Scott, Executive Officer

- EPLGA

Representatives from each Council

### **South Australian Regional Organisation of Councils (SAROC) Executive Officers Committee:**

Peter Scott, Executive Officer

- EPLGA



## ANNUAL CONFERENCE AND BOARD MEETINGS SCHEDULE

A highlight on the EPLGA calendar is the Annual Conference, hosted each year by a member Council. To assist in host Council planning, the following conference and Board meeting schedule is included (including the past 12 months meeting and conference locations).

Friday, 2 July 2021	Wudinna
Friday, 3 September 2021	Port Lincoln
Friday, 3 December 2021	Kimba
Monday, 28 February 2021	online
Friday, 3 June 2022	Elliston
Friday, 2 September 2022	Tumby Bay
Conference, 22-23 September 2022 (delayed due to COVID)	Cleve
Friday, 2 December 2022	Whyalla
Conference Feb/ March 2023 (either last week of Feb & first week of March)	Franklin Harbour
Friday, 2 June 2023	Ceduna
Friday, 1 September 2023	DCLEP
Friday, 1 December 2023	Port Lincoln
Conference Feb/March 2024 (either last week of Feb & first week of March)	Streaky Bay
Friday, 7 June 2024	Wudinna
Friday, 6 September 2024	Kimba
Friday, 6 December 2024	Cleve
Conference Feb/March 2025 (either last week of Feb & first week of March)	Elliston
Friday, 6 June 2025	Whyalla
Friday, 5 September 2025	Franklin Harbour
Friday, 5 December 2025	Ceduna
Conference Feb/March 2026 (either last week of Feb & first week of March)	Tumby Bay
Friday, 5 June 2026	DCLEP
Friday, 4 September 2026	Streaky Bay
Friday, 4 December 2026	Wudinna
Conference Feb/March 2027 (either last week of Feb & first week of March)	Whyalla
Friday, 4 June 2027	Port Lincoln
Friday, 3 September 2027	Kimba
Friday, 3 December 2027	Cleve
Conference Feb/March 2028 (either last week of Feb & first week of March)	Ceduna
Friday, 2 June 2028	Elliston
Friday, 1 September 2028	Tumby Bay
Friday, 1 December 2028	Franklin Harbour



### Our Partners

#### South Australian Regional Organisation of Councils

SA Regional Organisation of Councils (SAROC) Committee is formally established through the LGA Constitution. Its role is regional advocacy, policy initiation and review, leadership engagement and capacity building in the regions.

- Southern and Hills Councils
- Legatus Councils
- Eyre Peninsula
- Limestone Coast
- Murraylands and Riverland
- Spencer Gulf Cities


South Australian Regional Organisation of Councils (SAROC) Committee was formally established through the LGA Constitution in October 2018. Its Terms of Reference is an ancillary document to the LGA Constitution. SAROC Regional Groupings of Members are:

Each Regional Group can elect 2 Council elected members to SAROC biennially.



SAROC met nine times in 2021-2022 and agendas, minutes, the Strategic and Business Plans can be viewed here: <https://www.lga.sa.gov.au/about/lga-meetings/saroc>

EPLGA SAROC representatives:



**Mayor Jo-Anne Quigley**  
Eyre Peninsula Region  
District Council of Lower Eyre Peninsula



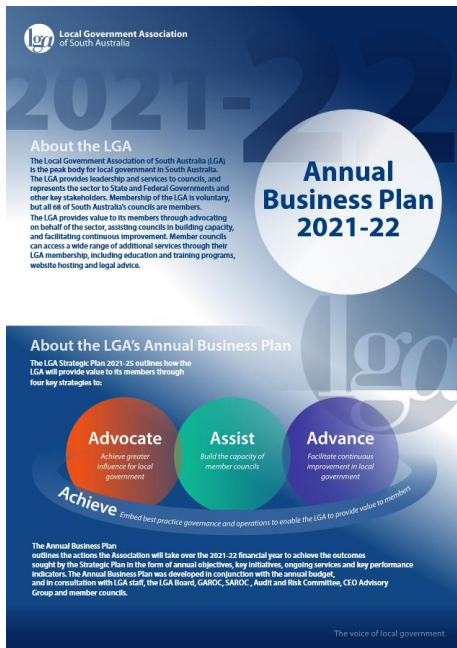
**Mayor Dean Johnson**  
Eyre Peninsula Region  
District Council of Kimba

## Local Government Association of South Australia

The Local Government Association of South Australia (LGA) is the peak body for local government in South Australia. The LGA provides leadership and services to councils and represents the sector to State and Federal Governments and other key stakeholders. Membership of the LGA is voluntary, but all 68 of South Australia’s councils are members. The LGA provides value to its members through advocating on behalf of the sector, assisting councils in building capacity, and facilitating continuous improvement. Member councils can access a wide range of additional services through their LGA membership, including education and training programs, website hosting and legal advice.

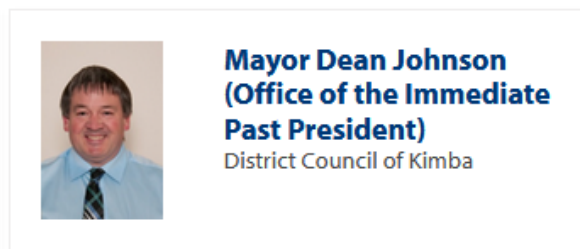
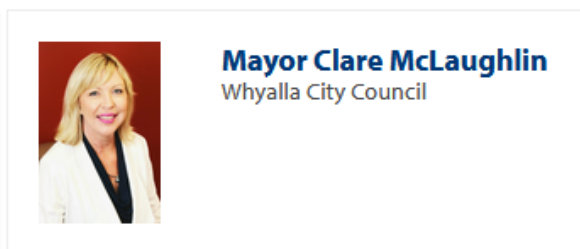
The role of the Board of Directors is to manage the activities of the LGA in between General Meetings in accordance with policy and other decisions taken at Ordinary and Annual General Meetings and to report annually on those activities. Members of the LGA Board of Directors include:

- President (elected by all Councils);
- Office of the Immediate Past President;
- SAROC Chair
- GAROC Chair
- 3 Board Directors (elected by SAROC); and
- 3 Board Directors (elected by GAROC).



LGA of SA minutes, agenda, Business and Strategic Plans can be downloaded <https://www.lga.sa.gov.au/>

EPLGA representatives on LGA Board or Directors are:





City of Whyalla Mayor Clare McLaughlin, EPLGA President, has been recognised for outstanding service to the local government sector in South Australia during the 2022 LGA’s Council Best Practice Showcase dinner.

Whyalla Mayor Clare McLaughlin was named the 2022 recipient of the prestigious Joy Baluch Award for her ability to build constructive relationships and develop trust and cohesion.

LGA President Mayor Angela Evans said the award, named after Mayor Joy Baluch AM, was presented

to honour the contribution of women serving as elected members in SA and Mayor McLaughlin was a worthy recipient.

“The assessment panel was impressed, not only by Mayor McLaughlin’s long list of achievements, but also by the empathetic and considered approach





she has taken to representing her community through challenging periods,” Mayor Evans said.

“As well as supporting her community through recent uncertainty surrounding the Whyalla steelworks and the impacts of COVID-19, Mayor McLaughlin has been instrumental in many projects to move Whyalla forward, including the foreshore masterplan, redevelopment of the airport and plans for a Regional Hydrogen Hub.

“The Joy Baluch award is unique in that it recognises an elected member who has not only made a significant contribution in her own right but has also actively encouraged and supported other women to get involved in the sector.

“Mayor McLaughlin has supported other women through her work with the Whyalla business network ‘Enterprising Women’ for over 20 years and has mentored many women to step into leadership positions.”

**Youth Led Recovery project presentation at LGASA Showcase**

The Department of Human Services (DHS) has partnered with the Local Government Association of South Australia (LGA SA) and provided South Australian councils with the opportunity to apply for a one-off competitive small grant.

Recognising the role of young people as innovators in their communities and their ability to be pioneers in addressing a range of local

community needs; the Youth-led Recovery Grants has enabled councils to undertake activities and initiatives, led by young people aged 12-24 years, that respond to the impact of the COVID-19 public health emergency.

Young people are identified as one of the cohorts most impacted by the short and long-term effects of the global COVID-19 pandemic and through the Youth-led Recovery Grants, they are provided with the opportunity to be leaders in the recovery effort by addressing emerging community needs and improving resilience, for themselves and their local communities.

The EPLGA applied for and won a \$36,000 grant. The project was developed in partnership with Regional Development Australia EP and West Coast Youth and Community Support (WCYCS).

The EPLGA were invited to present at LGASA Council Best Practice Showcase at the Entertainment Centre on Thursday 7 April 2022 as part of the Youth Led Grants Showcase. The project identified and developed leadership skills in a traditional classroom setting graduating to camps with Indigenous Elders. The presentation was well received by the audience – especially the heart-warming stories by Alan “CJ” Dodd (WCYCS). The success of the project was reflected in DHS awarding a further 50% of the funding enabling the identified leaders to travel to Maralinga later in the year



Figure 1 Who do you think you are? - Aboriginal Youth Leaders trace back their history



Eyre Peninsula Landscape Board  
 Mark Whitfield | Chair  
 Jonathan Clark | General Manager

In alignment with feedback from the EPLGA, the Eyre Peninsula Landscape Board carried out a simplified engagement process in the development of the new Landscape plan for Eyre Peninsula over February and March 2021. Only minor amendments were required as a result of feedback. Further information, including the completed plans, can be found at <https://www.landscape.sa.gov.au/ep/about-us/landscape-plan>.



The Landscape Priorities Fund is an initiative of the South Australian Government and is established under the Landscape South Australia Act 2019. The fund provides the opportunity for landscape boards, working in partnership with other organisations, groups and individuals, to invest in large-scale integrated landscape management projects that address sub-regional, cross-regional and state-wide priorities. It is funded from Landscape levies collected by Green Adelaide in the Adelaide metropolitan area and redistributed to South Australia’s regional landscape boards. The EPLGA were provided with updates on the Landscape Priority fund in the reports previous four meetings, including that our application submitted in the first round for the Eyes on Eyre project was unsuccessful. In late 2021 the Board submitted EOIs including:

Project	Funding sought	Total Value
Eyes on Eyre – restoring the health of Eyre Peninsula’s coastal environment	\$710,000	\$1,910,000

In early March 2022 the Board were advised that the Eyes on Eyre application titled “Eyes on Eyre – restoring the health of Eyre Peninsula’s coastal environment” requesting \$710,000 had been successful.

The existing Eyes on Eyre Working Group will provide high level oversight of the project, with a smaller steering group established to support day to day decision making. The Board have appointed a project manager, Andrew Freeman, to manage the project.

The project commenced in early April, with Expression of Interest guidelines and application forms sent to all coastal councils, for them to apply for funding at identified priority sites. Councils have been given five weeks to lodge their applications.

The Board have commissioned Mark Thomas Productions to produce a short video to raise the profile of the EoE initiative, demonstrate the need for the project, highlight the issues experienced during recent high visitation experiences and demonstrate the benefits of an online booking platform. The video can be found at <https://youtu.be/O3cOYye8kCE>



Regional Development Australia Eyre Peninsula  
 Byran Trigg | Chair  
 Ryan Viney | CEO

Ryan Viney took over as CEO of RDAEP from Dion Doward in December 2021.



RDAEP’s Key Theme for 2022-23 is “**Regional Liveability**” with the top 6 key priority areas focused on addressing workforce shortages:

1. **Healthcare** – attracting Doctors, and other healthcare professionals to the region to facilitate a quality healthcare service, thus attracting and retaining the workforce needed to support business growth.
2. **Housing and Accommodation** – development of strategies for the supply of “shovel ready” residential land; adaptive reuse of buildings; accessing finance and reducing the cost of

delivering infrastructure will be critical in providing a mix of housing choice across the region to meet demand.

3. **Population Attraction, Retention and Training** – attract, retain and train workers to facilitate greater workforce participation to meet workforce needs. Improved healthcare services, education/training, childcare and telecommunication connectivity will be vital in gaining and retaining workforce.
4. **Economic Diversification** - support the establishment of new and emerging industries



with a particular focus on “green” production to decarbonise the economy and to facilitate sustainable career opportunities (circular economies, renewable energy, mining, sustainable tourism, hydrogen production and Space Industry).

5. **Infrastructure Provision** - continue to advocate for nationally significant infrastructure including placemaking initiatives to improve regional amenity, as well as new and upgraded infrastructure to drive down costs of production and facilitate value adding opportunities.

6. **Visitor Economy** – improved visitor experience by increasing product offerings, promotion/marketing/branding and improved infrastructure.

#### **Bookeasy Project:**

The Eyes on Eyre Bookeasy Pilot launched 11 December with the DC of Elliston. The Department for Environment and Water (DEW) contract and funding has still not been received, so rather than miss an opportunity to run the pilot over summer, a pool of funding was secured between RDAEP, Landscapes SA and EPLGA. This allowed the project to proceed with two campgrounds: Walkers Rocks and Sheringa Beach. A third site at Port Gibbon in DC of Franklin Harbour was also selected for inclusion in the Pilot via the EOI process, however due to delays with the DEW funds and the amount of work required at that site we expect to bring them onboard in February 2022. EOIs for the broader roll out is due to close 26 November, however this may be extended, as it won't be possible to award funding for Phase 2 until the contract and funds are received from DEW.

#### **Australian Tourism Data Warehouse (ATDW) - Workshops**

In November the SATC digital team hosted two ATDW training sessions in Port Lincoln in collaboration with RDAEP. The first session attended by 17 tourism businesses centred around digital marketing, domestic and international travel and a trade workshop. The session outlined current campaign activity and trends in travel, as well as discussing the opportunities involved with being commissionable and 'trade ready'. Having a well written, high quality ATDW listing is the gateway to working with SATC, helping promote business far and wide via a distribution network of over 250 websites.

As distance is an obstacle to attending workshops on the Eyre Peninsula a second workshop was held for local council representatives and tourism organisations. The Train the Trainer style workshop was attended by 16 people and focused on creating an in depth understanding of ATDW and empowering replication of the training by attendees across the region.

#### **Tourism Australia -National Experience Content Initiative (NECI)**

As part of its continued COVID-19 recovery efforts, Tourism Australia (TA) is launching a new visual content creation program aimed at supporting tourism operators, driving a product-led recovery, and attracting travellers back to Australia once borders re-open. TA is working with SATC and RDAEP to create a suite of new, contemporary, and relevant marketing assets (still imagery and video footage) for a variety of Tourism Operators. Nine EP tour operators were selected by TA for the initiative including Gawler Ranges Wilderness Safaris, Oyster Farm Tours, Australian Coastal Safaris, Rodney Fox Shark Expeditions, Untamed Escapes, Chinta Air Safaris, Swagabout Tours, Kata & Belle and Experience Coffin Bay. Two photo shoots took place in October with the remainder scheduled for December. The imagery from the photoshoot was published on the TA and SATC image and video galleries for all to access, including media and trade, enhancing the marketability of Eyre Peninsula experiences.

#### **Regional Trails Strategy**

The Regional Trails Strategy which is now completed has been developed. It provides an overarching framework for consistent and coordinated planning, development, management and marketing of quality trail experiences across the Eyre Peninsula.

Trails have been an important and valued feature of the Eyre Peninsula landscape for more than 60,000 years. Some of the region's most-loved trails follow traditional pathways through country that have been used by Aboriginal people for generations. More recently, planning and development of recreational trails has been a significant pillar of strategic government and community thinking.

The project has been undertaken by trail planning specialists Tredwell Management with guidance from the project working group, as well as input



from a project reference group (local government representatives) and the broader community. The Strategy is aimed at achieving improved and sustainable outcomes for trail provision, experiences, community development, health and well-being, and the local, regional and state economies. It relates to recreational trails associated with walking, off-road cycling, horse riding, paddling and snorkelling/scuba diving. The Strategy provides a strategic framework for the region's trail network, with a focus on actionable items for Council managed trails, which have been identified for the potential to become trails of regional, state or national significance. The Strategy recognises the rapidly evolving recreation and tourism sectors, and the trends and benefits that impact trail development, management and usage into the future. It also builds upon a range of strategic planning that has been undertaken for South Australia, the Eyre Peninsula and each of the eleven local government areas across the region.

#### **Eyre Peninsula Visitor Guide**

RDAEP has been working with publisher HWR Media, in cooperation with Councils to revamp the Eyre Peninsula Visitor Guide. The revamp included an overhaul of the layout and content of the guide by respected travel journalist, Max Anderson, to improve readability and appeal to visitors. The suggestions were implemented by RDAEP in collaboration with Max Anderson to produce new content, with the intention of influencing travel behaviour, enjoyment, safety and spending. The guide is updated on an annual basis by RDAEP and provides advertising opportunities for local businesses and councils. With a circulation of 50,000 copies that are distributed via VIC/VIO outlets and participating businesses across SA and interstate, it is one of the key marketing materials for the region.

#### **Eyre Peninsula exceeds 2025 Visitor Economy Target**

As per the State Government's Regional Visitor Strategy, the Eyre Peninsula had a target of generating \$397 million by 2025, with the Region recently surpassing this target by \$91 million in 2021. The region's tourism industry is considered to now support over 600 tourism businesses employing 2,700 people. The regional South Australia visitor expenditure was \$3.6 billion in

2021, just shy of the State Government Target of \$4 billion by 2025. [More info.](#)

The Eyre Peninsula Destination Management Plan prepared by RDAEP mirrors the regional priorities of the SA RVS, with an overlaid framework of sustainable management of the tourism sector. The vision for the Eyre Peninsula is to facilitate sustainable development of the visitor economy, which is achieved via application of the following guiding principles:

- Adopt a sustainable approach across all tourism planning and management
- Attract high yield low impact visitors
- Drive balanced demand across the region
- Provide visitors with a quality and safe experience
- Strengthen the region's competitive advantage
- Provide equitable opportunities for participation in tourism
- Use data and insights to inform action.

#### **Eyre Peninsula Regional Brand Review**

Over the next 12 months RDAEP will be undertaking a review of the "Seafood frontier" Regional Brand, which was developed in 2006. The Eyre Peninsula food industry launched "Eyre Peninsula, Australia's Seafood Frontier", is a co-operative marketing brand designed to position Eyre Peninsula's food industry as a premium region showcasing its world-class strengths: environmental sustainability, innovation, pioneering spirit and premium food products.

The Eyre Peninsula Regional Brand Review Project aims to improve profitability and ensure Eyre Peninsula is at the forefront. The Eyre Peninsula Australia's Seafood Frontier brand and tagline was adopted by SA Tourism in 2013 and has been utilised for destination marketing purposes since including digital, signage and naming conventions on touring routes. While much of the Eyre Peninsula is located along the coast, not all districts and industries relate to the Seafood Frontier branding, particularly inland councils.

15 years since its inception, a review is required to assess the relevance of the Eyre Peninsula Australia's Seafood Frontier brand to ensure it encompasses the region's competitive strengths, supports regional priorities, resonates with past and prospective visitors, while also providing a holistic and inclusive regional identity.



To progress this initiative, RDAEP is in the process of establishing a Regional Brand Review Working Group to provide strategic oversight and to assist in the overall management of the project. It is proposed that the Regional Brand Review Working Group will comprise of Annabelle Hender (RDAEP - Regional Tourism Manager) as Chair, Karen Hollamby (PIRSA), 2 x Local Government Representatives (nominated by EPLGA CEO's Group) and a Tourism Industry Representative to be appointed by the Working Group following a call for expressions of interest.

Along with providing strategic oversight throughout the review process, brand development and stakeholder consultation processes, a key function of the working group will be to assess all tender proposals against an assessment-criteria (methodology, experience, cost, etc) to recommend a preferred brand agency.

#### **Eyes on Eyre - Online Camping Project**

Eyes on Eyre is a mechanism to facilitate a consistent and collaborative approach to tourism on the Eyre Peninsula. An online booking system (Bookeasy) was identified as an opportunity to improve visitor management of campgrounds, and \$500,000 in funding was subsequently obtained by RDAEP from the Department of Environment and Water (DEW) to develop campgrounds in line with the [Final Concept Design Report](#).

Phase 1: Pilot

The pilot phase engaged with the District Council of Elliston to facilitate online bookings across two campsites, Sheringa Beach and Walkers Rock. The pilot was scheduled to run across the peak summer season from December 2021 to 31 January 2022.

Phase 2: DEW Parks 2025 Funds

- Agreement signed with Ellison Council. The specified works were renegotiated to facilitate major ground works during this phase at Walkers Rock in April 2022. Elliston will apply for the EOI for the Landscapes Priority Fund for the next phase of works at Walkers Rock and Sheringa Beach, which will include campsite delineation.

- Agreement signed with DC Franklin Harbour for Point Gibbon. Work commenced May 2022.

- Agreement signed with DC Lower Eyre Peninsula for Fishery Bay. Work included campsite delineation and signage for 3 of 8 campsites, with works for campsites 4 to 8 fulfilled via PIRSA fishing and recreation grant funding.

Phase 3: Landscape Priority Fund

Eyre Peninsula Landscape Board was successful in receiving \$710,000 of funding to help with conservation management at priority coastal campgrounds around the region as part of the Eyes on Eyre project. The EOI process has been shared with Councils, the due date is 26<sup>th</sup> of May 2022.

#### **SATC Marketing Co-op**

RDAEP has allocated \$20,000 and further secured \$30,000 from SATC Marketing Co-op (\$50,000 in total) for a regional tourism promotion.

Approved activity includes:

- Regional Marketing Audit & Plan – Submissions received from 2 agencies with an agency to be appointed shortly, to begin work in June.
  - Content creation for Eyre Peninsula website and Visitor Guide – near completion.
  - Social Media Marketing & Management – ongoing throughout the **Responsible Travel Project**

RDAEP has entered into a project partnership agreement with Tourism Australia for the Responsible Travel Project. The project involves a nation-wide survey assessing key regional stakeholder issues with tourism. The project undertakes to distil the key issues residents, businesses and visitors face with tourism in their region. The results of the survey were consolidated into a report, distributed to participating Regional Tourism Organisations (RDAEP) by 30 June 2022. The report provided valuable insight which can inform action and communication of the region's own initiative and choosing. For Eyre Peninsula it is the report informed Eyes on Eyre projects, marketing strategies and education of travellers to be responsible. The survey has been shared extensively by RDAEP and stakeholders across the region, with strong participation level expected.



## Joint Projects

EPLGA | RDAEP | EP Landscape Board | PIRSA | LGA SA

### Flood disaster recovery

Between 21 and 24 January 2022, a significant rainfall associated with ex-tropical cyclone Tiffany caused significant localised flooding across Eyre Peninsula, with the Kimba, Cleve and Franklin Harbour Districts being impacted most severely. Damage to road infrastructure and the secondary impacts on farm logistics are the greatest issues however a number of landholders have had localised flood damage including erosion, sediment deposition and pooling water. Eyre Peninsula Landscape Board staff are working with landholders, local government, industry groups and PIRSA to better understand the agricultural and landscape issues, identify recovery needs and provide support where appropriate. The Eyre Peninsula Landscape Board have undertaken the following actions to date:

- Appointment of a recovery coordinator for landscape board activities related to recovery efforts (Tim Breuer based in Whyalla). Tim was based in Kimba two days a week and subject to demand spent a day every alternating week in Cowell and Cleve.
- Making our Water Resources Assessment officer available to provide advice and fast track approvals for recovery related water affecting activities
- Subject to Board approval, allocation of \$100,000 for recovery initiatives.
- Seeking to leverage additional funding from Australian and State Governments and other industry groups.

Eyre Peninsula Landscape Board staff are working with landholders, local government, industry groups and PIRSA to better understand and address the agricultural and landscape issues, identify recovery needs and provide support where appropriate.

The Board have committed \$100,000 for recovery initiatives as well as appointing a recovery coordinator for landscape board activities related to recovery efforts (Tim Breuer based in Whyalla). Tim is based in Kimba two days a week and subject to demand spent time in Cowell and Cleve.

Landholder's priorities for the past few months have been focused around the more immediate on-

ground works needed and addressing farm infrastructure issues (e.g. repairing washed out roads etc.) to enable crops to be sown this season, however once the crops are in the ground, that focus changed to deal with the longer-term recovery efforts.

Over the next 12 months, many of these landholders will need soils and land management support, to assist them assess and plan the most suitable course of action for their individual properties. Some damage may be repairable, whilst others may, where the scale of degradation is too severe, need to be stabilised and alternative landscape options considered.

To address this, the Board and PIRSA are looking to provide a significant grant to a local farming group to provide community led soil and land management support to severe weather affected areas of eastern Eyre Peninsula. This will include extension activities, soil testing, provision of technical support and seeking additional partnerships and funding for trials.

The Board is looking to enter into a grant agreement for the delivery of the above works through to June 2023 and will be using this commitment to try and leverage additional funding from Australian Government and other industry groups

To support local businesses across the Eyre Peninsula impacted by the recent storm events, RDAEP conducted a survey, with businesses that suffered direct damage asked to complete a short questionnaire.

It is intended that all information obtained will be used to work with the SA Government to determine appropriate strategies to support businesses in our region as they recover from this natural disaster.

In addition, RDAEP has written to the Hon Rob Lucas MP suggesting that given the scale of the disaster and the size and capacity of impacted councils, they should be considered for extraordinary assistance.

Noting that within the Local Government Disaster Recovery Assistance Arrangements, which is the major funding mechanism under which impacted councils can claim financial support from the State Government, a co-contribution payment by councils is required and that councils are not generally able



to claim ordinary staff or plant hours deployed in restoring or repairing damaged assets.

It is understood the under the provisions of the Local Government Disaster Recovery Assistance Arrangements, and in the event of a catastrophic natural disaster event and/or where council has limited financial capacity, the Treasurer can grant extraordinary assistance.

The control agency for the emergency was the State Emergency Services (SES). SES did not establish a recovery committee following the emergency. Regional Coordinator Eyre & Western, Karen Hollamby, has been appointed as PIRSA's Recovery Facilitator for South Australia.

Current work includes establishment of a local, representative, community lead group to enable appropriate recovery, in conjunction with the EP Landscape Board. Close working arrangements are in place with a number of representative organisations already.

PIRSA staff undertook several site assessments on the EP to understand the full extent of the damage, including a site visit undertaken (3 February) and a proposed aerial inspection. Technical experts are available, including soil scientist (soil health, erosion issues, management/future planning).

The Department of Treasury and Finance administers Disaster Recovery Assistance for local governments and agencies after an eligible natural disaster.

#### **Housing and Accommodation Needs Analysis Project**

A program has been developed to progress this Place Based Project due for completion in August 2022. Most work on this project will commence after SAROC and the Yorke and Mid North and Far North RDAs complete local government surveys and provide RDAEP with the results.

RDAEP will be using these survey results and will also be liaising with real estate agents and builders to complete a supply picture and liaising with employers and industry sectors to create a demand picture.

Coupled with land supply information it is hoped to develop some regional solutions for the Eyre Peninsula that satisfy demand for accommodation within the timeframes of the various industries during construction and operational phases of development.

#### **SA Water Desal Plant**

Following significant community concern the Eyre Peninsula Desalination Plant proposed at Billy Lights Point was put on hold by the State Government to enable SA Water to undertake further investigations.

Since this announcement the SA Water have now engaged an independent third-party organisation, TSA Management, to lead a stakeholder and community engagement process that will see a preferred site recommended to SA Water and the State Government.

Gary Neave has been appointed as the Project Director, and he will lead the SA Water project team with the support of Steve Dangerfield, as the independent engagement facilitator, to identify a suitable location for the desalination plant on the Eyre Peninsula.

Central to the engagement process envisaged by TSA is the formation of an Eyre Peninsula Desalination Project Site Selection Committee that will ultimately make recommendation to SA Water and the SA Government regarding a preferred site. This committee will initially shortlist sites for assessment, and then consider further information provided by SA Water, and data and studies from other third parties, in guiding their overall assessment and recommendation.

The Minister has appointed Peter Treloar as Independent Chair for this committee, who will guide the committee through the process. The committee comprises senior representatives from key industries and the Mayors and Chief Executives of a range of community-based organisations such as the Eyre Peninsula Local Government Association (EPLGA), Councils and the Landscape Board and RDAEP.

#### **Eyre and Western Recovery Exercise**

The Zone Emergency Management Committee has identified the need to undertake a recovery exercise to be organised for have considered planning in place should an actual emergency response be required.

This exercise is the first of its kind to be run across South Australia, and was held Thursday 21 October 2021 at the Port Lincoln Hotel.





## EPLGA Report of Activities

### **Eyre Peninsula Strategic Planning Day - Thursday July 1 2021, Wudinna.**

EPLGA, RDAEP and Landscape South Australia Eyre Peninsula met in Wudinna for a Strategic Planning Day on Thursday July 1. Facilitated by Tony Wright, Executive Officer Limestone Coast LGA, the day will provide a spring board for shared projects for 2021/22.

### **Regional LGA Executive Officer Meetings**

Regional LGA Executive Officers meet 6 times per year.

The 8 July 2021 meeting included Stephen Smith (Planning Reform Partner) and Lea Bacon at the Limestone Coast LGA Offices.

The following matters were discussed/considered:

1. The Regional Capacity Grant review and the aggregation of Rubble Royalty Payment refunds from our members in carryover were discussed. It was noted the importance of the Regional Capacity funding, which enabled meetings and connections with the LGASA.
2. There was a discussion on Joint Planning Boards and the lack of clarity on the benefits that can be derived from forming a Board. There appears there is more clarity emerging on the potential to run code amendment processes with the development of a Regional Plan. There was discussion regarding the opportunity to develop a Regional Plan under delegation from the department. This would alleviate the need to form a JPB and address the risk of the arbitrary delegation of state functions from the Minister to a JPB.
3. There was discussion around some of the teething issues with the new SLRP process and the lack of cross-checking regional priorities with actual submissions received.
4. Presentations from ESCOSA and the Energy and Water Ombudsman SA to Regional Councils were discussed, particularly in light of requiring Councils with CWWMS to join the Ombudsman and the regulatory attention they may attract. However, not all regions have been presented to yet.
5. Paul Chapman joined the meeting to discuss a proposed study into a northern regional MRF.

6. Legatus provided an update on the Rating Equity advocacy.
7. The fracturing of mental health services in regions was also discussed.

Following the meeting, there was a tour of Bio Gro's composting business with their Operations Manager and CFO on the opportunities of recycling organic waste into high-value compost.

This included the approach and success of Bio Gro in bringing organic waste from Victoria into SA for processing with VIC EPA approvals.



*Figure 2 Regional LGA EOs standing on huge compost mound, BioGro Mt Gambier*

The Regional Executive Officers met again on the 6th of September at the Murraylands & Riverland Local

Government Association. Lea Bacon, Michael Arman, Hannah Ellyard (DEW), Adam Gray (SACCA) and Paul Chapman (Legatus) attended the meeting via zoom at various stages.

The following matters were considered:

#### *Regional Capacity Building Grants*

We had several concerns with the report, particularly the impact and nature of Rubble Royalty Refunds to members through the capacity building grants process; and the lack of consideration of the value of programs (ongoing) versus projects (contained and limited duration).

#### *Joint Planning Board*

JPB's were discussed extensively with each region providing an update on their current position and future steps for the establishment (or not) of a Joint Planning Board. In particular, the following issues were discussed:

- Still uncertainty on the value proposition.
- A number of regions want to be actively involved in forming the Regional Plan but



- are not as keen to create a Joint Planning Board.
- There was a discussion on how a partnership model could operate.
- Noting there is no money on offer to assist in the development of the plan.
- The insurance issue remains unresolved.
- The Department and Minister have rejected a delegation model.

There was a presentation from DEW on the “Setting Our Future Urban Water Directions” strategy and consultation process. The consultation is looking to develop a strategy for urban water in SA which will also provide directions for SA Water as they head into their next regulatory pricing process. Issues around drought resilience, stormwater assets, and how to use various sources of water and recycling was discussed.

*Community Wastewater Management Schemes*

The Auditor General’s report in CWMS was discussed, and the future funding arrangements, asset management, and economics to replace and expand systems to cater for growth. It was noted that Legatus has been undertaking research to support Councils in their operations of CWMS and is seeking an opportunity to present to the CWMS Committee.

*Special Local Roads Program*

For some regions, it was noted that there was a disconnect between the way that projects were prioritised for funding by LGTAP compared to the regional priorities submitted by the Regional LGA, as supported by their regional plans. There is a meeting being planned with LGTAP and Legatus to explore these inconsistencies further. The EPLGA process for SLRP was commended by the LGASA.

On the 27th of November 2021, there was a workshop with the Executive Officers and UniSA to explore research opportunities to leverage the Legatus (MoU) and take advantage of the UniSA campuses in Whyalla and Mount Gambier.

The workshop explored areas where there could be opportunities for regional collaboration in research (with a Local Government perspective), these include:

- liveability,
- water sensitive design,
- regional roads,
- waste management,
- CWMS,

- regional branding/image to attract workers,
- workforce (especially in areas like planning and engineering),
- housing and
- sources of research funding.

From the last meeting, there has been continued engagement in a range of issues, including:

- Rating Equity (In 1999, the State Government passed the *Electricity Corporations (Restructuring and Disposal) Act 1999* (ECRD Act), which amongst other things, limited the ability of councils to set council rates based on capital improvements to land or to increase rates on land used for electricity generation (the ‘rate cap’).
- Joint Planning Boards. There has been continued engagement with the LGASA, State Government and between the regions sharing information on the range of approaches to developing a Regional Plan.
- Roads Hierarchy – Legatus is working up a project to develop a state-wide perspective on road
- priority setting.
- Special Local Roads funding, the new process needs some improvement in linking to regional priorities and feedback mechanisms as raised by a couple of regions.



## Special Local Roads Program 2021-22

Region	Council name	Road	Primary Purpose	Project Details	Continuing project	Scope	Estimated project costs 2021-22	LGTAP Recommendation	Councils contribution
Eyre Peninsula LGA	District Council of Lower Eyre Peninsula	Bratten Way Upgrade	Freight	This application is for stage three of a proposed 10-year project that will ensure the ongoing fit-for-purpose capability of Bratten Way to operate as a gazetted GML Freight Route. Stage two of the works is currently being carried out.	Yes	Project is currently at stage three of a proposed 10-year project.	\$1,260,000.00	\$840,000.00	\$420,000.00
Eyre Peninsula LGA	District Council of Lower Eyre Peninsula	Bratten Way Upgrade	Freight	This application is for stage four of a proposed 10-year project that will ensure the ongoing fit-for-purpose capability of Bratten Way to operate as a gazetted GML Freight Route.	Yes	Stage 4 of 10	\$2,966,000.00	\$1,136,950.00	\$988,000.00
Eyre Peninsula LGA	District Council of Franklin Harbour	Cowell Kimba	Freight	Shoulder construction with stabilized sub-grade and compacted 150mm thick PM1/20 pavement with 14/7 C130 spray seal to increase lane width to 3.6m with 400mm sealed shoulder.	Yes	Stage 1 of 3	\$926,000.00	\$617,000.00	\$309,000.00
Eyre Peninsula LGA	District Council of Franklin Harbour	Beach Road in the Hundred of Hawker, Franklin Harbour Council District SA	Tourism	Upgrading Beach Road from and unsealed road by construction of an 8 meter sealed pavement with 1m unsealed shoulder to Austroads standards, Installation of drainage culverts where required and application of a 14/7 C130 sprayed seal.	Yes	The Project is at Stage 3 of 3.	\$700,000.00	\$466,000.00	\$234,000.00
<b>Eyre Peninsula LGA Recommendations</b>							<b>Recommended:</b>	<b>\$3,059,950.00</b>	

### Special Local Roads Program – 2021 Recommendations

The EPLGA has been successful in securing a large amount of funding for local roads for 2021-22. The LGASA are considering recommendations from the recent SLRP review by Hudson Howells. This October to December 2021 will be the time to update the action plan and road database from the Regional Strategic Plan and identify projects for 2022/23. This will be done with CEOs, works managers and SMEC in time for EPLGA Board approval in February 2022. By the time the Regional Transport Strategy is updated, new guidelines will be available to guide Councils on the process to apply for funds. We saw this begin in early 2021 with the move to an online system for funding applications.

### Terms of Reference for Committees

The CEOs' committee is being consulted on TORs for EPLGA committees. A literature review of TORs from across regional South Australia has been completed. The Tourism Advisory Committee TOR review is well advanced. Updates will be provided by CEO Committee Chair at the Board meeting.

### Eyre Peninsula Regional Strategic Waste Management Plan funding success

Conversations with Greening Industries SA are continuing with possible grant funding for a stage 1 of a Regional Waste Strategy – data collection. This would include things such as audits, volumes of food and organics available for diversion, mapping of resources and current contracts. Stage 2 would move towards procurement and actions. Program applied for:

*COUNCIL MODERNISATION GRANTS PROGRAM 2021-2022*

### Waste and Resource Recovery Modernisation and Council Transition Package Greening Industries South Australia

Green Industries SA is an enabler and driver of change, supporting the development of the circular economy through diverse collaborations which improve productivity, resilience, resource efficiency and the environment.

The Council Modernisation Grants Program supports South Australia's Waste Strategy 2020-2025 which outlines actions that can contribute to the development of a circular economy – that is, an economy that realises the best of full value from products and materials produced, consumed and recovered in South Australia through:

- a clearly articulated policy and legislative framework that gives a solid platform for investment decisions and a stable and efficient market
- supporting innovation and commercialisation
- education, advocacy and awareness to support behavioural change in the way waste and resources are managed
- applying the waste management hierarchy consistently with the principles of ecologically sustainable development.

The South Australian Government's 2019-20 Budget provided \$10 million of new funding over four years to assist councils and the waste management industry transition and modernise following changes to international market conditions. This will lead to improved competitiveness, increased employment opportunities in the sector, reduction in waste to landfill and help maintain South Australia's leading position in resource recovery.



The purpose of the Council Modernisation Grants Program is to encourage South Australia's councils to improve waste management and recycling services through the introduction of innovative measures.

The modernisation measures should result in operational efficiencies, improved customer service and economic development benefits for the community.

EPLGA was successful in obtaining matching funding for a Regional Strategic Waste Management Plan. Total budget is \$26 000 with GISA contributing half of the total cost.

Relevant Eyre Peninsula waste documents considered:

- 2004 Eyre Peninsula Waste strategy
- 2006 Waste Forum proceedings
- 2008 Whyalla Kerbside audit
- 2017 Port Lincoln Kerbside audit
- 2020 rawtec Regional SA Waste and Resource Recovery Background Report.

The 2022 Eyre Peninsula Waste Strategy objectives:

- Audit of waste contracts and waste management
- Identify opportunities for industry cooperation in organic waste circular economy
- Identify opportunities for Councils work together
- Identify pathway for compliance with EPA regulations
- 2-year action list and recommendations (as part of a 10 year plan)

Marina Wagner has been engaged to do the work and will begin with a stocktake and Council interviews.

*Sustainable Solutions* have been engaged to develop an EP Regional Strategic Waste and Resources Strategy. A progress report has been submitted for consideration by the CEO Committee. In summary, 42 site visits and meetings have been undertaken and works in progress include:

- A summary of EP council data in waste & resources management
- Waste and recycling services matrix EP councils, including contracts
- Review and cross-reference Council's strategic plans, objectives and goals for service delivery, sustainability, and circular economy
- Comparison to best practice waste and recycling service options
- Progress on EPA compliance matters

- Cross-reference above with relevant EPA and GISA documents

Initial findings, collaborative opportunities, and key opportunities for improvements, resource recovery and market developments on the EP, including business cases were discussed with Council CEOs on 2 June 2022.

#### **EPLGA Submission to the Inquiry into the Review of the Native Vegetation Act 1991**

The EPLGA has provided a submission to the Natural Resources Committee (membership Ms Paula Luethen, Presiding Member, Dr Susan Close, Hon John Darley, Hon Russell Wortley, Mr Nick McBride, Hon Nicola Centofanti and Mr Adrian Pederick). The 6-page submission provided details of previous collaboration success (EP Roadside Vegetation Management Plan and Eyes on Eyre Camping Nodes) before making the following recommendations:

1. Townships, as defined by a Council by notice in the SA Government Gazette, are granted exemption from the Native Vegetation Act (the Act) to bring them into line with metropolitan Adelaide councils.
2. Native Vegetation Council considers making the Native Vegetation Assessment Clearance Approvals valid for a period of 5 years.
3. The Australian Road Research Board (ARRB) is commissioned to review the NVC Guidelines for the Management of Roadside Native Vegetation and Regrowth Vegetation (Under Native Vegetation Regulation 11(23).
4. Establish and resource an expert group that Council Works Managers can access on an on-going basis to achieve best practice for management of roadside native vegetation.
5. Undertake trials for cost-effective management of roadside vegetation using wheeled machinery owned by Councils.
6. Update and endorse a specific Eyre Peninsula Roadside Vegetation Management Plan that includes practices tested through the trials, results of the regional risk assessment and mechanisms for targeting non-traditional sources of funding to manage high-risk areas.



The 2021-221 Annual Business Plan and Budget has been consulted with Local Councils and was adopted by the EPLGA Board. The EPLGA Business Plan 22/23 has been updated to reflect the EPLGA Strategic Plan.

#### Joint Planning Board (JPB) – Response to the Minister

In 2017 to 2019, six groups of Councils participated in a pilot led by the Department to explore how Planning Agreements and Joint Planning Boards will work, and to prepare guidelines to assist Councils that are seeking to form a JPB.

Councils were invited to participate in the pilot and 40 Councils in eight groups initially participated. This reduced to 29 Councils in 6 groups early in 2018 when the project moved into stage two – preparation of a business case.

The 6 groups were Eyre Peninsula, Yorke Peninsula, Limestone Coast, Riverland, Barossa and neighbours and the Spencer Gulf Cities (the Murraylands and Eastern Region Alliance maintained a watching brief). The LGA and Office of Local Government were also involved, and Jeff Tate Consulting played a lead role.

In parallel with the pilot, Jeff Tate Consulting was also engaged to prepare a set of guidelines for the

preparation of Regional Plans by JPBs and a Regional Plan template.

The pilot has concluded, and the guideline documents have been prepared. It is worth noting that establishing JPBs is an entirely new approach in South Australia, essentially creating a new form of regional governance. As such the project was quite exploratory and required creation of new templates for undertaking a business case exercise and for a model Planning Agreement.

Outputs from the JPB pilot are:

- *Initiating and Establishing a Planning Agreement and Joint Planning Board Guidelines* – a local government ‘tool-kit’ based on the learnings and challenges faced during the pilot
- *Business Case Template for Joint Planning Boards* – developed to lead potential Council JPB groups through a process to understand what they seek to achieve and to set up the right governance framework
- *Planning Agreement Template* – developed with significant input legal input to ensure it satisfies legal considerations

Outputs from the Regional Plans project are:

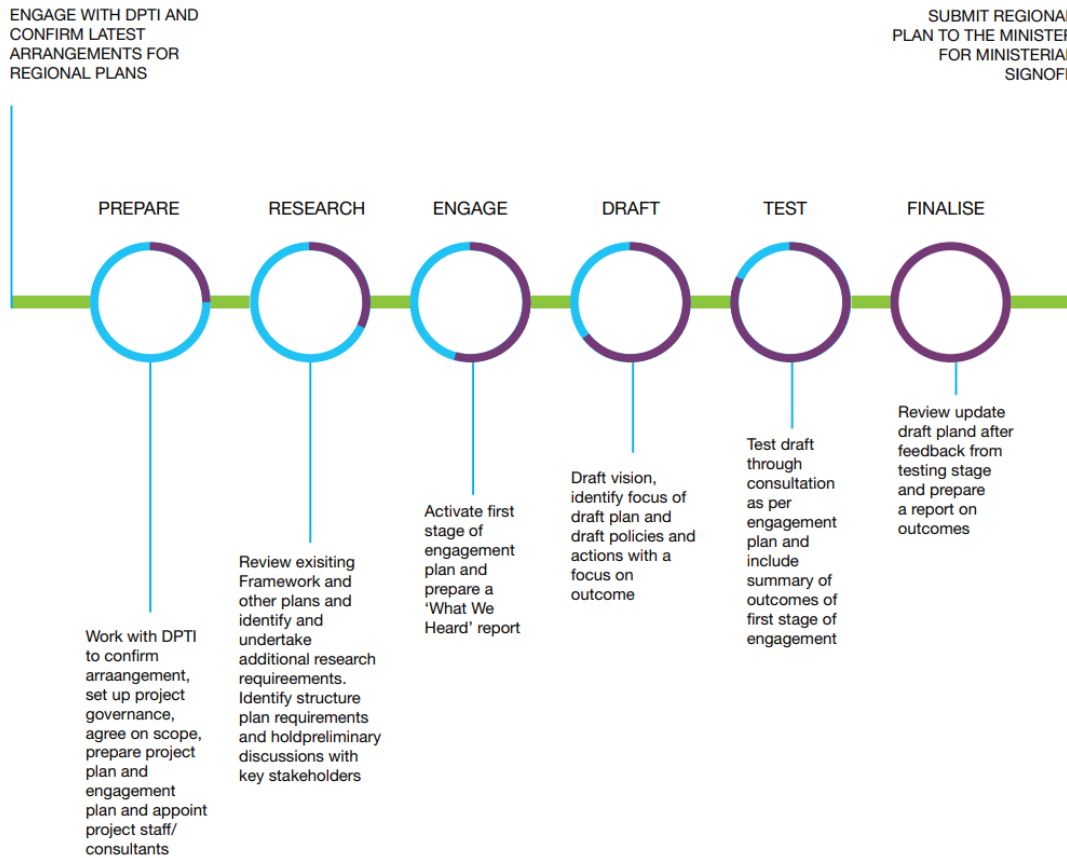
- *Regional Plans Guidelines* – to assist JPBs to prepare a Regional Plan
- *Regional Plan Template* – to allow regional policies and actions to be specified and to ensure consistency between Regional Plans prepared by various JPBs

In 2019 the EPLGA led the preparation of a business case (using the template) for the Eyre Peninsula Councils and in late 2019 ten Councils formally resolved to establish an Eyre Peninsula JPB (Whyalla resolved to form a JPB with Port Augusta and Port Pirie Councils). Since that time the focus of the Councils was on transition to the Planning and Development Code and establishment of a (now established) Eyre Peninsula Regional Assessment Panel.

Under the Planning, Development and Infrastructure (Planning Agreements) Regulations 2020, a group of Councils can enter into an agreement with the Minister for Planning and Local Government (the Minister) to form a Joint Planning Board (JPB).

Once formed, the Directors of a Joint Planning Board are subject to specific Codes of Conduct under the PDI Act (2016). However, these do not appear to be any more demanding than what would be expected of a Director of any Board.

### REGIONAL PLAN PROCESS



The maximum life of a JPB is ten years. The only mandated activity a JPB can undertake is developing a Regional Plan, which the Department and the Minister must approve. The process to develop a Regional Plan recommended by the Department is shown in the figure below. In promoting the value of a Joint Planning Board, the Minister and Department have focused on a range of other things a JPB can do, such as developing a Regional Health Plan or undertaking shared services, all of which can be achieved without a JPB. The other benefit cited is the opportunity for the Minister to delegate state government functions to a JPB, although it is unclear how this delegation process would work and if a JPB could refuse to accept such a delegation. In a workshop with the EPLGA and Department, it was suggested a JPB would develop a Regional Plan which would have more weight when seeking funding for infrastructure projects as it would be

more attuned and aligned to the region's needs. It was also stated that parallel processes could be undertaken to process code amendments while developing the Regional Plan. If a region decides not to form a Joint Planning Board, the Department must then develop the Regional Plan, and Councils become a stakeholder in that process. The EPLGA Board have approved the formation of a JPB. However, this has not progressed to presenting the Minister with an agreement due to the uncertainty of the value proposition. To clarify each region's position, the Minister wrote to each Council requesting that a Planning Agreement be submitted for the Minister's consideration by the 4th of October 2021. Following on from the EPLGA workshop with Anita Allan, Director of Planning and Development on Joint Planning Boards in Wudinna on July 1<sup>st</sup>, 2021,



the LGASA conducted a similar information session on the 12th of August 2021.

Some key questions:

1. What is the additional value a JPB can achieve in developing a Regional Plan when compared to the Department and participating as a key stakeholder?
2. Is the process to develop a Regional Plan by the Department different from that recommended to a JPB?
3. Can a Regional Plan be developed without forming a JPB, for example, under delegation from the Department?
4. What process would be used to delegate other State Gov functions to a JPB, can this process be agreed to in the JPB agreement.
5. Can Code Amendments be simultaneously processed with the development of the Regional Plan?
6. Is there any funding available to support a JPB in developing a Regional Plan?
7. What scope is there for innovation in the development and structure of a Regional Plan, given it is still subject to State Government Approval.

**KEY ISSUES:**

There is an opportunity to form a JPB to develop a Regional Plan for the Eyre Peninsula.

The value proposition of forming a JPB is unclear.

No other region has agreed to form a JPB to date.

The Minister has written to each Council seeking planning agreements to form a JPB by the 4th of October 2021 to allow the Department to develop Regional Plans if required.

Governance and cost sharing arrangements need clarification.

There is an opportunity to consult with Upper Spencer Gulf Cities, Limestone Coast LGA and Murraylands and Riverland LGA towards a consistent professional approach to regional planning.

With a change in State Government the JPB process has been formally dropped. In the meantime the EPLGA have appointed two senior officers to the Local Government Regional Planning Committee (LGRPC). The LGRPC has been established by the Planning and Land Use Services Department of the Attorney General's Department (AGD-PLUS).

**Resourcing, Governance and an EPLGA Strategic Plan.**

Feedback from the consultation on the EPLGA annual Business Plan was overwhelmingly in favour of developing a four-year EPLGA strategic plan. After consulting the EPLGA Board and CEOs, a select group of consultants were sent a Request for Quote (RFQ).

**EPLGA Strategic Plan - Appointment of Consultant**

That the EPLGA Board noted that Jeff Tate Consulting was the successful quote selected by a CEO sub-committee to complete the proposed EPLGA Strategic Plan 2022-2026.

A Request for Quote was sent to a select group of three consultants to complete the proposed EPLGA Strategic Plan 2022-2026. A CEO sub-committee of Deb Larwood, Rob Donaldson and EPLGA EO Peter Scott assessed the quotes (approx. \$15k) received and deemed that Jeff Tate Consulting was successful in securing the work.

The proposed methodology has five elements:

• **Project governance - the project brief states that the consultant will:**

- work directly with LGA Mayors (the EPLGA Board), other elected members and CEOs through a facilitated workshop(s) to develop a strategic narrative for the organisation.
- report directly to the Executive Officer of the EPLGA.
- obtain advice on overall strategic direction from the CEO Network Group (Constituent LGA CEOs), which will also monitor progress.

• **Familiarisation - to include:**

- review of key EPLGA documents.
- discussions with the Executive Officer.

• **Information gathering - to include:**

- desktop research on matters affecting regions in general and Eyre Peninsula in particular.
- scan of key Council documents and those of other organisations such as Regional Development Australia Eyre Peninsula.
- survey of the Constituent Council CEOs.
- structured interview with each Mayor of the Constituent Councils.
- workshop and ongoing communication with the CEO Network Group.
- workshop with Mayors, other Elected Members and CEOs of the Constituent Councils.

• **Framing of the Strategic Plan** which would happen progressively during the project, with an early focus being on the style of document that will be most fit for purpose. A framework we have found useful for organisations such as EPLGA is shown below.

**Purpose – Key Influences – Strategic Direction- Themes and Objectives – Priority Actions**

- **Plan and covering report preparation – to include:**
  - **draft Strategic Plan at a point in the project to be determined.**
  - **final Plan after feedback on the draft.**

A draft plan was presented to the EPLGA Board in February 2022 which will be subsequently consulted with constituent Councils. The Final plan will be adopted at the June 2022 EPLGA Board meeting.

The Strategic Plan project is funded by LGASA Regional Capacity fund and had extensive input from Eyre Peninsula Mayors and Council CEOs.

The Strategic Plan project has four elements:

- 1) Familiarisation – review of key EPLGA documents, discussions with the Executive Officer
- 2) Information gathering
- 3) Progressive framing of the Plan
- 4) Presentation of a draft Plan and, after feedback, the final version.

**PROGRESS**

All four elements will continue throughout the project as additional information and views come to hand. It has been helpful to also be considering the concept of a Joint Planning Board (under a Planning Agreement with the Minister for Planning) and shared services for the Eyre Peninsula Councils. The processes and information gathered from those other projects have informed aspects of the framing and draft content for the Strategic Plan.

The starting point is the Purpose of the EPLGA which has been summarised down to five points from the eight (lengthy) statements in the Charter:

1. Working with the South Australian Local Government Association (SA LGA) to achieve its objectives.
2. Acting as a forum for the Eyre Peninsula Councils to consider matters of common interest.
3. A structure for the Eyre Peninsula Councils to work together.
4. Working with other levels of government for the benefit of the Region.
5. Seeking to ensure the wellbeing of the Region and making best use of the Region's resources.

Surveys of the Mayors and CEOs of the Constituent Councils provided clarity about commonalities and differences in views about particular matters. Some of the key points from the surveys were discussed at separate workshops with the Mayors and CEOs on 26 and 27 October 2021. Those discussions helped shape the themes and priority actions.

The 'work in progress' themes for drafting are:

- Refine governance arrangements
- Assist collaboration between Constituent Councils
- Develop and evolve key relationships.

The intention is to include objectives and performance measures for each theme and also priority actions that include, for each action, the role (Initiator, Advocate, Facilitator), why, how, when and who. Given the small size of the organisation and the amount of work in some of the priority actions it will be important to (a) ensure they can all be achieved in the three-year period of the Plan and (b) schedule them for implementation over the life of the Plan rather than loading up year 1.

A small reference group of the Executive Officer and three Council CEOs was formed to assist with the later stages of the project.

The final Strategic Plan was considered at the February 2022 Board meeting and put to local councils for consultation.





### Eyre Peninsula Campsites - Online Booking System using Bookeasy

The EPLGA Board have approved that the EPLGA be the single merchant point for an online booking system for Eyre Peninsula Councils.

#### BACKGROUND:

The \$10 honesty box for campsites has a chequered history and it has long been talked about that a better way would be to move to an online booking system for campsites on Eyre Peninsula.

The EPLGA has a quote from Bookeasy, who do the online booking for National Parks and Wildlife in South Australia, to set up a similar system for Eyre Peninsula Councils. Bookeasy take a commission of 25 cents for a \$10 fee, the rest goes to Council. The setup cost and 2 years of commissions are covered by a grant from **Parks 2025 (stage 2): Improvements to parks on the Eyre Peninsula: \$2 million investment to diversify the nature-based experiences on offer for visitors to the region.** \$500,000 of this is a grant to **Eyes on Eyre** (from Minister for Environment and Water and administered by RDAEP).

There is no cost to Councils to use the online booking system and opting in is voluntary. Training is included on how to upload campsite pictures, descriptions, do refunds, amendments, administration, and running returns. Councils will

be able to keep their listings up to date and manage their rates and availability as needed. For simplicity the EPLGA will be the single merchant in the first instance to take credit card payments or PayPal payments. Transparent reporting is available to Councils with the click of a button and funds will be transferred to Council quarterly or as the need arises. Reports including resourcing to manage the system will be reported to the CEO Committee and EPLGA Board quarterly.

#### DETAIL:

Setup costs (covered by grant funding for 2 years): Bookeasy Licence & Implementation: \$8,500 (ex-GST)

The upfront Licence and Implementation Fee covers training, implementation, and system configuration. This would cover training LGA staff in Bookeasy Finance and Booking Administration, as well as training for Councils (webinar format) on how to update their own campsite listings.

Monthly Service Fees: \$500 or 2.5% of bookings (ex-GST) - whichever is greater between the two. The monthly service fees cover ongoing support, system optimisation, and continual reinvestment into the system architecture.

(Purely Optional) Hosted Engine: \$5,000 & Yearly Hosting Fee of \$600 (ex GST)

A hosted engine is a standalone web-page with the online booking gadgets, that would be styled according to the theme of one of your existing sites. A great solution to have one central booking page that could be linked from the Council sites.

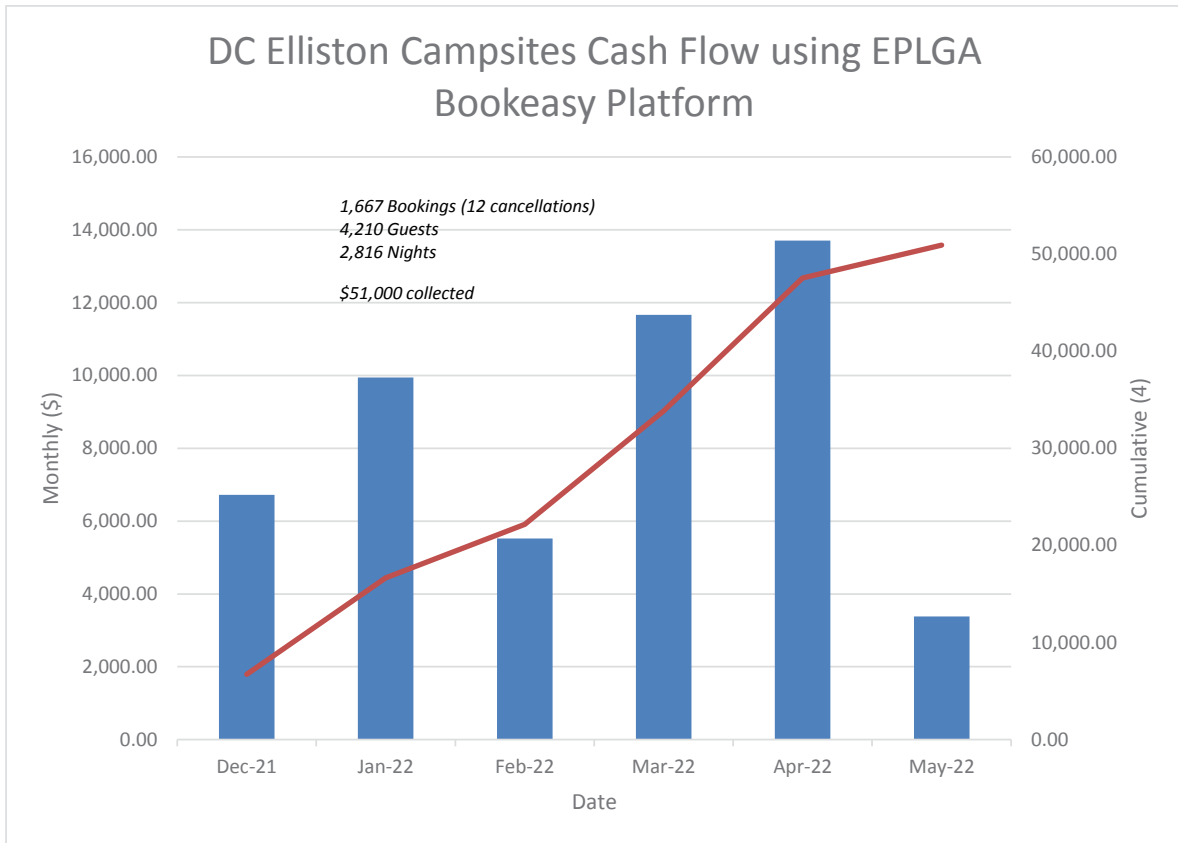
The proposal has positive support from the Tourism Advisory Committee and the CEO Committee will be updated and consulted regularly.

DC Elliston, RDAEP, EP Landscape Board and EPLGA with the support of Department of Environment and Water (DEW) have completed the pilot online booking system of two campsites, Sheringa Beach and Walker's Rock. The booking system used for DC Elliston is the same used for the State's National Parks providing a consistent look and feel for campers. Included in this agenda are updates from RDAEP and EP Landscapes that include an overview of the work undertaken to make the project a success. DC Elliston will also be providing an update. EPLGA receive all monies from campers and transfer the total amount to DC Elliston each month. There have been challenges learning new finance and booking systems and reconciling hundreds of small transactions.



The Bookeasy online booking platform is owned and operated by the EPLGA on behalf of member Councils. 100% of the funds collected are returned to Council minus credit card fees (25 cents per booking) and Bookeasy fees (2.5% - deferred for pilot). The Bookeasy platform setup costs and pilot fees (approx. \$10k) were paid for by Regional Development Australia Eyre Peninsula (RDAEP). DC Council of Elliston are participating in the online booking pilot as part of the Eyes on Eyre Project managed by RDAEP.

Bookings start at [www.eyrepeninsula.com/camping](http://www.eyrepeninsula.com/camping)





### Shared Services

Shared Services is a LGASA Regional Capacity funded project. The Project Sponsor is Justin Commons, CEO of the City of Whyalla, and the project is delivered collectively by the EPLGA CEO Committee led by consultant Jeff Tate. The Shared Services Project has five stages:

- 1) Building a shared understanding and identifying what may work.
- 2) Agreeing on and establishing a small number of pilot services for analysis.
- 3) Undertaking Business Case Analyses (BCAs) for the pilot services.
- 4) Considering the BCAs and determining a path forward.
- 5) Draft, then final Report.

#### PROGRESS

Stages 1 and 2 have been completed. From these stages the services selected to be considered through a BCA template of Jeff Tate Consulting, adapted for the specific circumstances for the Eyre Peninsula Councils are Environmental Health, Building, Planning, and Strategic procurement.

The BCA template has three parts:

Part A - SITUATIONAL ANALYSIS (prepared by the consultants in conjunction with Working Groups of representatives of each Council)

- current services for each Council, what the services involve for each Council, documented or implied service standards, how the services are currently provided, plant and equipment used, expenditure and income, strengths, and weaknesses of current service delivery arrangements
- objectives and weightings of each Council for a potential service
- identification and assessment of the shared service or other collaborative opportunities
- selection of the preferred option.

Part B - SHARED SERVICE DESIGN (prepared by the consultants in conjunction with Working Groups of representatives of each Council)

- description of the proposed shared service/s or other forms of collaboration
- how legacy issues are to be managed
- structure and working arrangements
- resourcing
- plant and equipment
- start-up costs
- risks and opportunities
- implementation plan.
- annual budget

Part C - ASSESSMENT AND RECOMMENDATIONS (prepared by the consultants in conjunction with the CEOs of the Councils)

- assessment against objectives
- preparedness assessment
- recommendations.

The first three services have progressed to the most resource intensive part of the project which is the gathering and documentation of detailed data and information from the 11 Councils to include in Part A. Workshops are to be held at Wudinna on 23 and 24 November 2021 to review and validate the data and information gathered and work through the remaining aspects of Part A and some early work on Part B.

At the end of Part A, the CEOs reviewed the findings before Part B commences. Part B will involve further workshops which are likely to be online.

A different approach will be taken for strategic procurement given the detailed work on procurement by ArcBlue in 2014 for ten of the 11 Councils. The intention is that a workshop be held with the CEOs to review the findings of the ArcBlue report and identify opportunities to progress the recommendations (or variations of them) through a procurement working group with a life expected to be about 12 months.

In consultation with member Councils, Jeff Tate has written a draft EP shared services business case analyses (Part A) for Environment Health, Building and Planning. These drafts have been forwarded to Council staff in advance of a workshop with EP CEOs on Friday 18 February 2022 in Port Lincoln. Consideration of which shared service opportunities will be taken to the next stage (Part B Design of the BCA) was decided and the working groups involved to complete Part B. Paul Sutton, CEO of the City of Charles Sturt, shared his experiences with the delivery of shared services at the CEO workshop. Jeff Tate will provide and update at the Board meeting on February 28, 2022.

Jeff Tate subsequently completed the following documents for consultation with EP CEOs:

1. REPORT: COLLABORATION AND SHARED SERVICE OPPORTUNITIES - ENVIRONMENTAL SERVICES
2. EYRE PENINSULA COUNCILS SHARED SERVICES PROJECT WORKING PAPERS
3. EYRE PENINSULA COUNCILS SHARED SERVICES PROJECT: WORKING DRAFT ENVIRONMENTAL HEALTH ACTIVITY GUIDELINES



The report is in 'CEO consultation draft' form with the final version to be issued after a workshop with the CEOs on 2 June 2022. The other two documents are in their final form, with some room to still adjust if necessary. The Working Draft Environmental Health Activity Guidelines document is largely complete and requires validation and possibly further detail from the EHOs in the region.

Jeff reports that: *there are definite opportunities for the EP Councils in further collaboration (including shared services for Environmental Health and Building). In relation to shared services, it will be helpful to look at things from the perspectives of both the potential host Councils as well as the potential recipient Councils. Some compromises and adjustments may be required along the way, but the options modelled in the report would have an underpinning of robust and sustainable models of service provision based on a partnering relationship rather than a transactional one.*

#### Regional Road Action Plan for SLRP Funding

##### Fit-for-Purpose Assessments

For each road identified as Regionally significant (Level 1) or Locally significant (Level 2), Councils were asked to advise on whether or not the road was considered to be 'Compliant' with the 'Fit-for-Purpose' guidelines provided by the Local Roads Advisory Panel in each of the four key categories:

- Speed Environment
- Dimensions
- Geometry
- Strength/Durability

Where, the road (or a section of the road) was considered non-compliant in a category, Councils were asked to advise whether they believed the deficiency was 'Minor' or 'Major' according to the definitions below:

- A "Minor Deficiency" is defined as failing to meet the fit-for-purpose standard, but not in such a way as to affect the functional performance of the road or its inherent safety for the road user or its economic value to council and the community.
- A "Major Deficiency" is defined as failing to meet the fit-for-purpose standard to such a degree that the road is unable to safely and/or economically perform its purpose(s), requiring constant intervention by the responsible Council using a suitable risk mitigation strategy. Such intervention may include a

recognised need for more major works in the short term to maintain a fit-for-purpose level.

Information was also sought on the nature of the deficiency. The template used is provided as Appendix B (<http://eplga.com.au/publications-2/>)

Following the fit-for-purpose assessments, each regional route (or section of route) is listed on one of the following three action plans. These Action Plans will support the ongoing process of prioritising road upgrade projects and funding submissions, such as for the Special Local Roads Program (SLRP), on a Region wide basis.

#### Action Plan 1 – Immediate Priority (0 to 3 Years)

Roads on this list are level 1 regional routes, and the following criteria must be met to be eligible for entry into Action Plan 1:

- exhibiting one or more deficiencies in fit-for-purpose standards,
- Upgrade of the roads must be included in the council's three-year capital works programs,
- Actual traffic count data for the route must be available, and
- Equivalent standard axles (ESA's) must be accurately calculated for freight routes.

Methodology for determining ESA's is described in AUSTRROADS Guide to pavement Technology Part 2. If roads on this list extend across more than one Council area, there must be a written agreement between the subject Councils on the regional priority of the road, the need for the upgrade and the proposed standard/extent of the upgrade.

In order to prepare for the 2022 SLRP road funding submissions from the EPLGA member Councils, the following process has been undertaken;

- Email distribution to Council representatives in September 2021 providing a reminder of the Regional Road prioritisation process set out within the Eyre Peninsula Regional Roads Strategy (last updated May 2021), and setting out the process and timeline for preparation of 2022 submissions for funding applications.
- Follow-up meeting to run-through the above process and discuss any aspects with Council representatives – 18 November 2021.

The first step in the overall process is for each Council to review the current Action Plans within the Regional Transport Strategy and identify changes appropriate to their Council area. Changes might be triggered by;



- Material change in use or volumes on roads (eg; due to a development etc);
- Council now able to include a road upgrade within its 3 year capital works program;
- Additional data now available (eg; Traffic data now collected).

These changes are to be advised to SMEC by late February 2022 in order for SMEC to update the Regional Action Plans accordingly, ahead of the 28 February EPLGA Board Meeting .

To date, limited updates have been received. The current status of Action Plan 1, which sets out the high priority roads ready for funding consideration, is as follows;

*Table 1 Road Action Plan 1*

Council	Road	Comment
DC Franklin Harbour	Cowell - Kimba Road	Stage 1 funded in 2021
DC Franklin Harbour	Lucky Bay Road	
DC Streaky Bay	Poochera - port Kenny Road	
DC Lower Eyre Peninsula	Bratten Way	Stages 1,2,3 and 4 funded over 2019, 2020, 2021
DC Lower Eyre Peninsula	Farm Beach Road	
DC Lower Eyre Peninsula	Airport Lane	

Accordingly, approval is sought to seek initial submissions from relevant member Councils for all Action Plan 1 road projects by no later than 31 March 2022.

These submissions will be forwarded to SMEC for independent review and assessment in accordance with Section 6.4.1 of the Eyre Peninsula Regional Transport Strategy. This process will further prioritise the Action Plan 1 roads on a regional basis, in the event that sufficient SLRP funding for all applicant projects is not available / allocated. Following completion of this prioritisation process by mid-April, Councils were able to provide final submissions to the Local Government Transport Advisory Panel by the end of April.

Applications for SLRP have moved to an online smartygrants portal with applications closing 20 May 2022 with the following 3 Councils submitting applications:

- 1) DC Franklin Harbour - Cowell Kimba and Lucky Roads upgrade
- 2) DC Lower Eyre Peninsula - Bratten Way
- 3) DC Cleve - Ballumbah/Kinnaird Road

Timothy Warren, SMEC, Manager - Roads and Highways, is the EPLGA independent consultant who has been guiding Councils and will be providing an assessment of the applications to the EPLGA. The assessments will also be uploaded to the smartygrants portal.

#### **Strategic Regional Plan (SRP) for Eyre Peninsula**

The SRP is a living document which provides a wide range of stakeholders, potential investors and policymakers with a better understanding of the region - including strengths, challenges, needs - and strategic priorities that outline the region's future ambitions. The audience for the SRP includes communities, community organisations, private enterprise and all levels of government. An SRP should be complementary to the Eyre and Western Region Plan (soon to be updated by Planning SA) which guides development and fulfils the vision of the State Planning Policies.

Meetings have been held with the CEOs of RDAEP and Landscapes EP to discuss and plan for an updated SRP for Eyre Peninsula. The existing Regional Strategic Plan 2019, badged by RDAEP and EPLGA, will be reset and updated reflecting:

- Landscape South Australia Eyre Peninsula have released their Regional Landscape Plan 2021-2026 which builds on the participatory approach used to develop the region's previous plan which including extensive engagement with local communities, organisations and businesses about the places and issues of importance
- Regional Development Australia's new Charter requires RDAs to 'co-ordinate the development of a strategic regional plan, or work with suitable existing regional plans that will align with the Commonwealth's regional priorities'. As facilitators of economic development, RDAs have an important role to play in bringing stakeholders together under a common strategic plan for their region.

The SRP will demonstrate that the three Boards, all made up of local people from across Eyre Peninsula,



makes up the regional voice that is universally recognised as the best approach to regional improvement. Working together the three Boards are stronger.

#### **Electric Vehicle charging**

RAA has won a State Government grant worth more than \$12 million to create a statewide network of electric vehicle (EV) charging points along highways, regional cities, tourist destinations and Adelaide suburbs. Over the next two years, with partner Chargefox, 536 EV charging points at 140 new locations will be installed to create the state's first EV charging network. More than three-quarters of the new charge points will be in regional SA with 18 across Eyre Peninsula.

RDAEP and EPLGA have had two meetings with RAA about the program, charging locations and specifications. RAA will be undertaken further consultation with business and local government in the next few months.

#### **HDS Regional Roads Report**

The SAROC 2021/2022 Annual Business Plan included the Regional Local Road – Mapping and Priorities project. This was to continue to facilitate coordination between regional LGAs to prepare a SAROC SA Regional Local Road Priorities report that will enable a cross regional approach to support funding applications to State and Federal Government based on an agreed priority list.

HDS were contracted to develop a state-wide, regional mapping activity and priority report based on the current developed local road plans that identify local road priorities. This is to be designed to assist with developing funding proposals via the Heavy Vehicle Safety and Productivity Program, the Better Regions Fund, the Regional Black Spot Fund and/or a specific infrastructure approach to State and Federal Governments. It will also be used to assist with lobbying for equity in funding to Regional Councils.

All the maps have been uploaded to QGIS Cloud - similar to the "Location SA Viewer" online database maintained by the state government as a publicly accessible resource. The login has been forwarded to all CEOs, Mayors and Works Managers enabling wholistic viewing of the state's regional road network. The draft report has been circulated and the updated report with draft watermark removed will be circulated when available.

#### **Jetties Working Group Update**

The issue of jetties funding around the State was a key issue in the LGA State election platform and the LGA is continuing to advocate on that basis: <https://www.lga.sa.gov.au/local-voices>

On 26 April 2022, the LGA President, Angela Evans, wrote to the new Treasurer, Stephen Mullighan MP, highlighting the urgent need for an immediate injection of funding into jetties around the State, and the need for the draft Jetties Strategic Plan to be released. No response has yet been received. The LGA Secretariat has also made application through the Local Government Research and Development Scheme (LGR&DS) to fund a research project to provide a sound evidence base about the historic and unique value of South Australian jetties, as well as a cost benefit analysis. This research would support the LGA's advocacy on this issue. The LGA is planning to bring together the Working Group, seeking some new members as part of the process, to provide guidance on the LGR&DS project (if successful), as well as on the advocacy issue generally.

#### **Letter to Environment, Resources and Development Committee**

The EPLGA has written to the ERD Committee regarding: Coastal Planning – Interaction between land tenure and Relevant Authority. The letter and associated documents are attached under separate cover. The ERD Committee terms of reference is to: *Investigate matters relating to the environment, land use conservation and transport. [a] to inquire into, consider and report on such of the following matters as are referred to it under this Act: i.any matter concerned with the environment or how the quality of the environment might be protected or improved; ii.any matter concerned with the resources of the State or how they might be better conserved or utilised; iii.any matter concerned with planning, land use or transportation; iv.any matter concerned with the general development of the State; [b] to perform such other functions as are imposed on the Committee under this or any other Act or by resolution of both Houses.*

Reformed on 3 May 2022 for the 55<sup>th</sup> Parliament, the new Presiding Member is Ms Jayne Stinson.



### **Public Lighting Working Group**

The EPLGA EO is a member of the Public Lighting Working Group (PLWG).

Recent street lighting audits undertaken by various councils identified that there are approximately 7,000 council-owned lights located on main roads under the control of the Department of Infrastructure and Transport (DIT). Discussions between councils, DIT and SA Power Networks, convened through the LGA's Public Lighting Working Group, have confirmed that a number of Councils have lighting assets located on DIT roads. It is thought that these lights are the result of decisions made many years ago, before responsibilities for street lighting were clearly defined. The operating and maintenance costs of

these lights are currently being borne entirely by each Council.

The majority of council-owned lights on DIT roads are approaching their end of asset life and require replacement. The LGA is therefore seeking to reach agreement with DIT, as the responsible authority, on a plan for managing the replacement of these lights so as to not compromise road safety and so that Councils do not continue to incur unreasonable charges for managing these assets. DIT's position is that transfer of ownership would depend on the relevant lights meeting the appropriate lighting standards prior to transfer and that DIT does not have funding available to undertake any necessary upgrades for those lights that do not comply with the standards.



## REPORT OF ACTIVITIES

EPLGA core activities have always included lobbying to State and Federal Government about legislation and policy changes that may have an impact on our region. This year ongoing concerns and/or participation have been with the following matters:

### SUMMARY OF OTHER ACTIVITIES

- › Natural Resources Management – joint partnership planning, delivery of services.
- › Regional Recognition/Lobbying – ongoing on various matters as they arise.
- › Emergency Management – regional planning and Council planning, followed by implementation.
- › Planning, Development and Infrastructure Act Implementation.
- › Coastal Access issues, development of a Coastal Alliance – state-wide.
- › Various roads and waste issues – regional road strategy review.
- › Regional Capacity Funding – General funding.
- › Marine Infrastructure Planning – DPTI, jetty leases, etc.
- › SAROC – meetings and regional Executive Officers’ meetings.
- › Mobile phone black spots - applications.
- › Water planning – state of the resource, etc.
- › Energy planning – resulting from blackouts – renewables, transmission upgrade consultation, hydrogen trial plant, etc.
- › Regional planning – JPB, RDAEP, EPNRM, DPTI, etc.
- › Financial assistance and supplementary road funding – ongoing issues of South Australia’s injustice.
- › Health – local sub-regional issues, public health planning, doctors shortages etc.
- › Roadside Native Vegetation – regional planning and management issues.
- › Tourism – RDAEP - restructure to sub-regional groups, Food and Tourism Prospectus, RV, Coastal Access and Caravan Strategy, Eyes on Eyre etc.
- › Aged Care at the local Council level – Council’s role.
- › NHVR impacts on farm machinery movements.
- › Transport Plan and SLRP prioritisation and funding applications.
- › Joint submissions with RDAEP on various issues.

## PLANS, PROGRAMS AND REPORTS – CURRENT STATUS

### CORPORATE Plan 2020 – 24

The Council Mayors and Chief Executive Officers of the EPLGA have contributed to the development of the EPLGA Corporate Plan. It was clear from responses to our 2015 survey that the member Councils placed great importance on the following:

- *advocacy (and representation) – the EPLGA being the principal regional advocate for Local Government in the region;*
- *governance – continuing to ensure that our business is conducted in accordance with the law and proper standards;*
- *member services – the EPLGA to continue to provide member support services as they are needed; and*
- *outreach services – connecting Councils with desirable services offered by the LGA of SA.*

To avoid confusion between the Business Plan prepared by respective Councils, the EPLGA uses the term ‘Management Plan or Corporate Plan’.





The Management Plan is for the period 2020-2024 and reviewed annually, incorporating an updated annual work plan and budget for the current year. It also includes the current strategic directions of the EPLGA for that period. Each year through the Annual Business Plan process the Corporate Plan Strategies and Actions are refined to those still outstanding or ongoing strategies and actions.

## MANAGEMENT PLAN PERFORMANCE

### Goal Area 1.1 Advocacy and Representation

#### Core Activities

- 1.1.1 Represent and strengthen the common values of members
- 1.1.2 Represent members and regional objectives in engagement and liaison with key stakeholder agencies – e.g., LGA, DIT, PIRSA, AGP Plus
- 1.1.3 Provide a lobbying platform to promote the interests and issues of member Councils to other levels of government

#### Comments:

**Advocacy and representation are demonstrated through lobbying of other levels of government, which occurs as and when needed and often through the SAROC, LGA Board and in collaboration with the other regional organisations. Matters requiring lobbying this financial year included:**

- **Regional Landscape Plan**
- **Marine Scale Fish Fishery Reform**
- **Eyes on Eyre Stage 2**
- **Local Government Transport Advisory Panel - Special Local Roads Funding**

#### Strategic Actions

- 1.1.4 Develop effective working relationships between the EPLGA and member Councils and external stakeholder agencies and organisations
- 1.1.5 Develop key EPLGA messages to demonstrate maximum alignment to the State Strategic Plan and Economic Priorities,

in particular economic reform and jobs, climate change and renewable energy

- 1.1.6 Develop the understanding of, and commitment to, mutuality of interests to optimise benefit for member Councils across the region from advocacy and partnerships
- 1.1.7 Lead the completion of the Economic Development Strategy and Regional Strategic Plan and identify and lead the development of regional strategic responses to key issues as and when required.

**Comments: EPLGA have entered into a unique shared services agreement with Regional Development Australia Eyre Peninsula for the services of the EO. Reducing costs for both organisations, the shared service is working well and reinforces the cooperation across economic development and local government issues.**

### Goal Area 1.2 Governance

#### Core Activities

- 1.2.1 Comply with legislative requirements
- 1.2.2 Identify and pursue the resourcing needs of members
- 1.2.3 Manage EPLGA financial and other resources for maximum member benefit, and based on the principle that recurrent operational expenses must be funded by recurrent operational revenue

#### Comments:

**Compliance met.**

#### Strategic Actions

- 1.2.4 Investigate and identify options to improve local government and regional governance, including alternative governance models, strategic planning, and land use planning for the region

- 1.2.5 Assist member Councils in meeting legislative compliance
- 1.2.6 Develop and manage formal alliance and partnership arrangements with partner agencies and entities– e.g. RDAEP and EP Landscape Board.
- 1.2.7 Pursue collaborative initiatives with partner agencies – e.g. joint submissions on strategic issues with RDAEP and EP Landscape Board.

**Comments:**

***Shared Services project led by City of Whyalla has progressed. The staff committees are useful in this process. The other regional organisations are encouraged to work closely with member Councils and to investigate opportunities for region wide projects to maximise procurement benefits, etc.***

**Goal Area 1.3 Member Services****Core Activities**

- 1.3.1 Maintain the cycle of quarterly meetings to enable collective decision-making and enhance member networking
- 1.3.2 Maintain and support members with the coordination of the annual conference
- 1.3.3 Identify resourcing gaps and needs, and pursue resolutions to key issues in liaison with members
- 1.3.4 Facilitate initiatives to attract funding and investment
- 1.3.5 Provide advisory and support services to Elected Members
- 1.3.6 Coordinate strategic meetings and presentations on key issues; including the provision of key speakers to provide information, contact and support services
- 1.3.7 Coordinate delivery of Council-supported training and development initiatives in the region

**Comments:**

***All core activities are being met at a regional level which brings considerable savings to individual Councils.***

**Strategic Actions**

- 1.3.8 Continue to facilitate the activities of the EP Mineral & Energy Resources Community Development Taskforce.
- 1.3.9 Develop value-added services for member Councils, based on collective or regional value and cost-benefit
- 1.3.10 Facilitate and promote the development of shared procurement initiatives.
- 1.3.11 Facilitate the development of a regional transport strategy, including the identification of road priorities and road funding proposals.
- 1.3.12 Establish and facilitate specialised interest groups, such as Council works managers and compliance staff.
- 1.3.13 Maintain communications with member Councils and the regional community through media releases, website, newsletter and formal means of communication.
- 1.3.14 Establish an annual business (work) plan for the Executive Officer to manage and report against.

**Comments:**

***Shared procurement services is difficult in such a large region, however the CEOs continue to work together on LG procurement council requirements and shared services in planning to complement the implementation of the updated Planning and Development Act.***

***Regional communications with Councils and other groups is mainly carried out through emails, media releases, staff meetings etc.***

***RDAEP and the EPNRM Board have, over the last 12 months, worked with the EPLGA and member Councils to add value to regional projects like Eyes on Eyre, where all parties benefit.***



***Staff regional committees assist in developing and refining regional strategy recommendation to the EPLGA Board.***

#### EPLGA COMMITTEE REPORTS

All Committee minutes are on the EPLGA website for viewing via the following link: - <http://eplga.com.au/>

#### USE OF FINANCIAL RESOURCES

The following audited statement indicates another year of sound financial performance.



**INDEPENDENT AUDITOR'S REPORT**

**Scope**

We have reviewed the attached special purpose financial report for the Eyre Peninsula Local Government Association for the year ended 30<sup>th</sup> June 2022.

**The responsibility of the members of the Board for the financial report**

The members of the board of the entity are responsible for the preparation and fair presentation of the financial report. The Board's responsibility also includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

**Auditor's responsibility**

Our responsibility is to express an opinion on the financial report based on our audit. No opinion is expressed as to whether the accounting policies used are appropriate to meet the needs of the members. We conducted our audit in accordance with Australian auditing standards. These auditing standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by members, as well as evaluating the overall presentation of the financial report.

**Kerry Casanova, CPA**

**PO Box 2257**

**PORT LINCOLN SA 5606**

**0458 421 878**

[ExcASAccounting.com.au](http://ExcASAccounting.com.au)

The financial report has been prepared for distribution to members for the purpose of fulfilling the Boards' financial reporting responsibilities. We disclaim any assumption of responsibility for any reliance on this report or on the financial report to which it relates to any person other than the members, or for any purpose other than that for which it was prepared. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Independence***

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies.

***Audit opinion***

In our the financial report presents fairly the financial position of the Eyre Peninsula Local Government Association at 30<sup>th</sup> June 2022 and the results of its operations for the year then ended.



Kerry Casanova  
Certified Practising Accountant

Dated this 20<sup>th</sup> day of August 2022

**Eyre Peninsula Local Government Association**  
***ABN 90 992 364 300***

Financial Statements  
For the year ended 30 June 2022

***Eyre Peninsula Local Government Association***  
ABN 90 992 364 300

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**Eyre Peninsula Local Government Association**

ABN 90 992 364 300

**Income and Expenditure Statement  
For the year ended 30 June 2022**

		2022	2021
		\$	\$
<b>Income</b>			
Grants Received	2	75,863.44	74,415.00
Membership Fees	3	199,187.00	199,187.00
Interest Received		3,094.11	3,259.00
Reg Economic Dev Showcase & Conference		-	133,386.00
Project Income - EP Councils		-	1,000.00
Reimbursable Expenses		60,074.32	59,544.00
Camp Booking Receipts		50,502.07	-
Non Operating Income		-	18,552.00
<b>Total income</b>		<b>388,720.94</b>	<b>489,343.00</b>
<b>Expenses</b>			
Administration		12,023.18	15,641.84
Audit Fees		1,770.00	1,690.00
Bank Fees & Charges		78.50	106.00
Camp Bookings Outgoings		51,057.08	-
Computer Expenses		4,238.88	5,382.00
Depreciation - Plant		408.00	-
Employment Expenses		158,937.92	161,070.00
Insurance		6,488.75	6,180.00
Meeting Expenses		17,327.83	5,238.00
President's Expenses		2,250.00	2,250.00
Project Expenditure	4	77,590.31	228,401.00
Secretarial Services		19,000.00	19,000.00
Telephone		668.74	702.00
Travel, accommodation & conference		7,362.30	2,376.00
<b>Total expenses</b>		<b>359,201.49</b>	<b>448,036.84</b>
<b>Profit from ordinary activities before income tax</b>		<b>29,519.45</b>	<b>41,306.16</b>
Income tax revenue relating to ordinary activities		-	-
<b>Net profit attributable to the association</b>		<b>29,519.45</b>	<b>41,306.16</b>
<b>Total changes in equity of the association</b>		<b>29,519.45</b>	<b>41,306.16</b>
Opening retained profits		388,255.16	346,949.00
Net profit attributable to the association		29,519.45	41,306.16
<b>Closing retained profits</b>		<b>417,774.61</b>	<b>388,255.16</b>

The accompanying notes form part of these financial statements.



**Eyre Peninsula Local Government Association**

ABN 90 992 364 300

**Statement of Financial Position as at 30 June 2022**

	2022	2021
	\$	\$
<b>Current Assets</b>		
<b>Cash Assets</b>		
Bank SA Society Cheque Account	79,845.08	52,331.95
Bendigo Bank Term Deposit	167,028.78	166,529.51
LGFA	264,600.73	312,023.95
	<u>511,474.59</u>	<u>530,885.41</u>
<b>Receivables</b>		
Debtors	15,018.58	14,945.08
	<u>15,018.58</u>	<u>14,945.08</u>
<b>Current Tax Assets</b>		
GST payable control account	5,023.40	12,622.00
GST payable adjustment control account	(1,135.66)	-
Integrated Client Account	120.00	-
	<u>4,007.74</u>	<u>12,622.00</u>
<b>Other</b>		
Prepayments	2,682.25	1,622.00
Accrued Income	291.35	273.29
	<u>2,973.60</u>	<u>1,895.29</u>
<b>Total Current Assets</b>	<b><u>533,474.51</u></b>	<b><u>560,347.78</u></b>
<b>Non-Current Assets</b>		
<b>Property, Plant and Equipment</b>		
Plant & equipment (cost)	3,808.18	-
Less: Accumulated depreciation	(408.00)	-
	<u>3,400.18</u>	<u>-</u>
<b>Total Non-Current Assets</b>	<b><u>3,400.18</u></b>	<b><u>-</u></b>
<b>Total Assets</b>	<b><u>536,874.69</u></b>	<b><u>560,347.78</u></b>

The accompanying notes form part of these financial statements.

**Eyre Peninsula Local Government Association**

ABN 90 992 364 300

**Statement of Financial Position as at 30 June 2022**

	2022	2021
	\$	\$
<b>Net Assets</b>	<u><u>417,774.61</u></u>	<u><u>388,255.16</u></u>
 <b>Members' Funds</b>		
Accumulated surplus (deficit)	<u>417,774.61</u>	<u>388,255.16</u>
<b>Total Members' Funds</b>	<u><u>417,774.61</u></u>	<u><u>388,255.16</u></u>

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The accompanying notes form part of these financial statements.

**Eyre Peninsula Local Government Association**  
ABN 90 992 364 300  
**Notes to the Financial Statements**  
**For the year ended 30 June 2022**

**Note 1: Summary of Significant Accounting Policies**

**Basis of Preparation**

This financial report is a special purpose financial report prepared in order to satisfy the financial reporting requirements of the Board and the Members of the association. The Board has determined that the association is not a reporting entity.

The financial report has been prepared on an accrual basis and is based on historical costs and does not take into account changing money values or, except where specifically stated, current valuations of non-current assets. The statements are prepared on an accruals basis.

The following significant accounting policies, which are consistent with the previous period unless otherwise stated, have been adopted in the preparation of this financial report.

**(a) Employee Benefits**

Provision is made in respect of the association's liability for annual and long service leave at balance date. Long service leave is accrued from an employee's start date. Leave provision is based on current wages as at reporting date and does not include on-costs.

**(b) Property, Plant and Equipment (PPE)**

Plant & Equipment is carried at cost less, where applicable, any accumulated depreciation.

The depreciable amount of all PPE is depreciated over the useful lives of the assets to the association commencing from the time the asset is held ready for use.

**(c) Operating Grants and Project Funding**

When the association receives grant and funding revenue it recognises revenue upon receipt of those funds. At the end of the reporting period the association recognises a liability for unspent funding by an adjustment to the project expenditure accounts in the Statement of Income & Expenditure.

**Eyre Peninsula Local Government Association**

ABN 90 992 364 300

**Notes to the Financial Statements**

**For the year ended 30 June 2022**

2022

2021

**Note 2: Grants Received**

LGA of SA - Regional Capacity	58,863	42,151
LGA of SA - Youth-led Recovery	4,000	32,264
Green Industries SA	13,000	-
	<b>75,863</b>	<b>74,415</b>

**Note 3: Membership Fees**

DC of Ceduna	16,733	16,733
DC of Cleve	14,262	14,262
DC of Elliston	13,276	13,276
DC of Franklin Harbour	12,922	12,922
DC of Kimba	13,011	13,011
Wudinna District Council	13,264	13,264
DC of Lower Eyre Peninsula	19,474	19,474
DC of Streaky Bay	15,111	15,111
DC of Tumby Bay	15,781	15,781
City of Whyalla	36,524	36,524
City of Port Lincoln	28,829	28,829
	<b>199,187</b>	<b>199,187</b>

**Eyre Peninsula Local Government Association**

ABN 90 992 364 300

**Notes to the Financial Statements**

**For the year ended 30 June 2022**

**2022**

**2021**

**Note 4: Project Expenditure**

Unspent Funds at 1 July	(134,008)	(269,900)
Coastal Council Alliance	17,372	2,902
Regional Committees Support	-	2,277
Forums & Conferences	-	11,992
CWMS Users Group	-	1,000
Joint Building Fire Safety	1,650	8,132
Regional Transport Strategy	15,150	2,800
Regional Safety Focus	-	20,899
Roadside Veg-Gap and Options	-	3,000
Showcase & Conference	-	191,427
Streamlining Admin Services	-	49,500
Tourism/Signage/Promotions	658	36,364
UniSA Masters Student Program	-	4,000
Youth-led Recovery	6,264	30,000
EPLGA Strategic Plan	14,000	-
Governance and Planning Reform	2,400	-
Regional Governance - JPB Support	2,500	-
Regional Planning - General	1,500	-
Shared Services	38,840	-
Regional Waste Strategy	17,334	-
Online Booking System Campsites	11,650	-
Unspent Funds at 30 June	82,280	134,008
	<b>77,590</b>	<b>228,401</b>

**Note 5: Cash assets**

Bank SA Society Cheque Account	79,845.08	52,331.95
Bendigo Bank Term Deposit	167,028.78	166,529.51
LGFA	264,600.73	312,023.95
	<b>511,474.59</b>	<b>530,885.41</b>



**Eyre Peninsula Local Government Association**  
ABN 90 992 364 300

**Statement by Members of the Board**  
**For the year ended 30 June 2022**


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The Committee has determined that the association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the Board the Income and Expenditure Statement, Statement of Financial Position, and Notes to the Financial Statements:

- 1. Presents fairly the financial position of Eyre Peninsula Local Government Association as at 30 June 2022 and its performance for the year ended on that date.
- 2. At the date of this statement, there are reasonable grounds to believe that the association will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the Board and is signed for and on behalf of the Board by:

signed		
position	President EPLGA	Exec. Officer
date	2/9/22	2/9/22

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The accompanying notes form part of these financial statements.



Photographer: Karen Blaney

UNEARTH  
WAIYALALA

KUDDER  
A GIFT TO THE CITY  
FROM  
THE BRIDGES HILL PROPERTIES  
DONATED BY THE LAN HILL  
PROPERTY OF A RECONSTRUCTION



**INTERNAL BACK COVER**



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