

THE CORPORATION OF THE CITY OF WHYALLA

**2012/2013
ANNUAL REPORT**

SIGNIFICANT ACHIEVEMENTS OF THE CITY OF WHYALLA

- Major upgrade of the Whyalla Foreshore.
- Commencement of a four-year program to create a new and exciting urban image of Whyalla.
- Expenditure of \$2.2 million on major road renewal projects.
- Planning for major upgrades in 2013/2014 of the Whyalla Airport Terminal, Whyalla Leisure Centre, and Mount Laura Landfill and Recycling Centre.
- Continued financial restraint, which yielded an end-of-year underlying operating surplus of \$163,000.
- Record development approvals, which renewed economic confidence in Whyalla moving forward.

City of Whyalla

Civic Building: Darling Terrace, Whyalla SA.

Postal address: PO Box 126, Whyalla, 5600.

Phone: 8640 3444. **Fax:** 8645 0155.

After hours emergencies: Normal office number 8640 3444.

Hours: Weekdays 9am-5pm. Closed public holidays.

E-mail: council@whyalla.sa.gov.au

Web sites: *Council:* www.whyalla.sa.gov.au. *Whyalla:* www.whyalla.com

Public library (on line catalogue): www.library.whyalla.sa.gov.au

Snapper championship: www.australiansnapper.com.au

Industrial estate: www.whyallaindustrialestate.com

OPERATIONS:

Council Works Depot: Lacey Street – 8645 6300.

Mt Laura Waste & Recycling Depot: Iron Knob Road – 8645 5016.

OPAL: Nicolson Avenue – 8644 0785. (Based at Child Care Centre)

Stray dog kennels: Corner Watts and Cook Streets – 8640 3444.

Whyalla Child Care Centre: Nicolson Avenue – 8645 4030.

Whyalla Public Library: Ekblom Street – 8645 7891. Fax: 8644 1498.

Email: library@whyalla.sa.gov.au

Community Information Service: At library – 8645 1955.

Whyalla Visitor Centre and Whyalla Maritime Museum

Lincoln Highway – 8645 7900. Toll free – 1800 088 589.

About this Annual Report!

Copies are available free of charge from the City of Whyalla office, Darling Terrace, or can be viewed and downloaded from Council's website: www.whyalla.sa.gov.au.

All enquiries please phone Council on 8640 3444.

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FROM OUR MAYOR & CHIEF EXECUTIVE OFFICER

THE City of Whyalla continued to deliver community improvements as part of its endeavours to enhance the total quality of life in the city.

This was achieved against the backdrop of:

- Difficult economic times and a “two-speed” economy.
- Continuing high world oil prices with a “knock-on” effect to important local government cost items such as bitumen, cement and fuels.
- The BHP Billiton decision to delay its Olympic Dam expansion proposal and the impact of this on some major initiatives in the Upper Spencer Gulf, including Whyalla.

The following initiatives formed the basis of Council’s service improvements in 2012/2013:

- A major upgrade of the Whyalla Foreshore area encompassing landscaping, beach re-instatement and upgraded roadways, parking and footpaths (including boardwalk). Significantly, early in the 2013/2014 year, Whyalla was the recipient of a major State award for these works.
- Commencement of a four-year program to improve the urban image of Whyalla – in particular, its natural landscape setting, parks, street medians and open spaces.
- Expenditure of \$2.2 million on the major road renewal program, including \$230,000 on the building of a new bridge on Mullaquana Road.

These new initiatives were supported by an end-of-year underlying operating surplus of \$163,000 and record development statistics.

The completion in 2012/2013 of the Five-Year Strategic Plan in conjunction with the 10-Year Asset Management and Long-Term Financial Plans provided Council with its strategic and infrastructure priorities moving forward. We thank the community for its input into the development of the plan.

Special mention is made of Council’s successful hosting of major events covering the Whyalla Australia Day celebrations and awards, Whyalla’s 22nd Australian Snapper Championship at Easter and involvement with the Christmas pageant.

Looking to the future, some service improvements to be rolled out in 2013/2014 include:

- \$2.7 million upgrade of the Whyalla Airport Terminal.
- \$1 million upgrade of the Whyalla Leisure Centre.
- \$1.2 million upgrade of the Mount Laura Landfill and Recycling Centre.
- \$3.4 million roads program.

The Council’s \$14 million capital expenditure (capex) for 2013/2014 will be double the 2012/2013 program and easily the city’s largest ever. We are committed to improving the livability of our city.

Finally, we would like to thank Councillors and staff for their support and hard work in achieving some significant outcomes during the year.

Jim N Pollock (Mayor), Peter Peppin (CEO)

OUR CITY PROFILE

WELCOME to the City of Whyalla, Where the Outback meets the Sea!

Our traditional custodians

WE acknowledge the Barnjarla people as traditional custodians of our land and give thanks for its use.

The Barnjarla people's rich cultural heritage and spiritual beliefs still connect them with this land, maintaining a positive relationship with the living members of their community today.

Our early history

THE City of Whyalla has its origins clearly in South Australia's, and indeed the nation's, remarkable mining and resources story. Settlement began in the late 1890s when the Broken Hill Proprietary Company gained mining leases to extract iron ore in the area.

Today's sprawling city started in 1901 as a campsite on the shore at the foot of Hummock Hill – a service base for a jetty constructed to ship out the ore. In 1840, explorer John Edward Eyre had reported the presence of iron stone in the Middleback Ranges, 50kms west.

The settlement, then known as Hummock Hill, was proclaimed the Town of Whyalla in 1914, grew rapidly with the building of a shipyard and blast furnace in 1940, and was further proclaimed a city in 1961. Four years later a steelworks started production. Following a downturn in the late seventies through to the mid-nineties (which followed the closure of the shipyard), Whyalla has bounced back and is the State's second-largest regional city.

One unclear aspect of the city is the origin of its name, which has been debated for many years. It is believed to have been named after a nearby ridge, Mount Whyalla, but the background to its name is also unclear. Other stories suggest it is Aboriginal for "windy place, place of water or place of deep water," but this is not certain.

Manning's Place Names of SA, by Geoffrey H Manning states that before the town was proclaimed, a hill about 3kms from the town was called Whyalla Hill. Prof. NB Tindale (1900-1993) disagrees with a suggestion that it means "place of water." He said an Aboriginal tribe near Port Pirie had a word *wajala* meaning "west" while a tribe near Port Augusta had a word *waila* meaning "I don't know."

Our city today

WHYALLA is certainly a city of contrasts – from green parks and gardens to massive industrial operations, from new housing estates to well established historic neighbourhoods, and from the traditional corner store to multi million-dollar shopping centres.

On the western shore of Upper Spencer Gulf, approximately 394kms northwest of Adelaide by road and 240kms by air, Whyalla averages 300 days of sunshine every year and has an annual rainfall around 270mms.

Whyalla is clearly a city of the past, present and future – divided into five “suburbs” with three postcodes primarily for the purpose of postal services – Whyalla and Whyalla Playford 5600, Whyalla Norrie and Whyalla Stuart 5608, and Whyalla Jenkins 5609.

Whyalla is often referred to as the “Eyre Peninsula’s Education City” with facilities including campuses of UniSA and TAFE SA, Centre for Rural health, public and private primary and secondary schools, and a special school for students with intellectual disabilities.

It is a resilient multi-cultured community – a city of wide open spaces, quality sporting grounds and approximately 50 neighbourhood parks and reserves.

The Corporation of the City of Whyalla, generally referred to more simply as the City of Whyalla or even just Whyalla Council, was established in 1970 when it replaced the Whyalla Town Commission. This was an unusual form of local government comprising both elected and appointed representatives of the community and BHP.

Its urban boundaries comprise 41.5 square kms within a total local government area of approximately 1,000 square kms.

Whyalla Council has one of the most diverse operations of any local government. It operates an airport, new state-of-the-art public library, child care centre, cemetery and crematorium, visitor information centre, maritime museum, lighthouse, waste landfill site, marina and boat ramps. Council also owns the city’s leisure centre and is responsible for all major development including the foreshore, wetlands, water saving and harvesting initiatives, public works, and innovative environmental projects.

Whyalla’s major industries include the steelworks producing a range of products including rail line and steel sleepers, Santos producing crude oil and LPG, industrial fabrication companies, national contractors to heavy and engineering industries, commercial salt production, Cognis Australia producing natural beta carotene for the food and vitamin industries (used as pro-vitamin A and colouring for foodstuffs such as margarine, cheese, sauce and soft drinks), tourism and major events.

More recently, it has become a base and service centre for the mining and exploration industry.

The city has established itself as a regional shopping hub with many recognisable national and SA brands, including such names as Coles, Foodland, Harris Scarfe, Target, IGA, Woolworths, Hungry Jacks, McDonalds, KFC, Pizza Hut, Subway, Harvey Norman, Radio Rentals, Spotlight, Cheap As Chips, Mitre 10, Stratco, Home Hardware and more.

At a social and community level, Whyalla has an extensive range of active and committed community groups with hundreds of proud volunteers working for the betterment of the city and their fellow residents.

Our city profile at a glance

Area	107,177 hectares
Rateable properties	11,179
Total sealed roads managed	216 kms
Population (estimated)	22,088
Original Town Commission formed	May 1, 1945
Fully elected local government	July 4, 1970

OUR STRATEGIC PLAN

WHYALLA City Council adopted a new strategic plan, 2012/13 to 2016/2017, in December 2012, replacing its previous 2009 *Whyalla Community Plan – Towards 2022 Vision*.

It was the result of more than three months of workshops, general and targeted community consultation and subsequent amendments based on public input.

This plan is the first to clearly state the key values of Council.

Our vision

“Whyalla will be a vibrant, attractive city offering our community a diverse range of sustainable economic, social, environmental and cultural opportunities.”

Our mission

“We will provide access to quality infrastructure, services and facilities, capitalising on and protecting our attractive coastal and outback landscapes.

“We will be home to an energetic, harmonious, integrated community actively involved in shaping Whyalla for current and future generations.”

Our values

Integrity, Transparency, Accountability, Respect, Commitment to Community, Good Governance, Innovation, Fairness and Equity, and Safety.

Our strategic directions

The focus of the new strategic plan is on priorities of the organisation as a whole and how Council performs its role as a leader of a diverse community.

Top 10 Priority Listing:

- Responsible financial management.
- Improvement of Whyalla’s quality of life.
- Support for a diversified and sustainable economy.
- Provision of necessary economic, social and physical infrastructure.
- Provision of customer-focused services.
- Promotion of environmental sustainability.
- Integrated, sustainable land development.
- Community safety.
- Improvement of the city’s waste management.
- Facilitation of improvements to the city’s health and aged care services.

Our goals

ECONOMIC PROSPERITY

- Whyalla will have a diversified and sustainable economy.
- Land parcels will be available to meet increased demand.
- Whyalla will be recognised as a sustainable energy research and development centre.
- Whyalla Airport will meet the region’s needs.
- Gas infrastructure will meet industry demand.
- Tourism numbers will increase.

- Council aims to protect and enhance the aquaculture industry.
- Infrastructure supports economic activity.

COMMUNITY SOCIAL WELLBEING

- Council will adopt a proactive and collaborative approach to community safety.
- Volunteer effort will be recognised and supported.
- Council will seek to improve the city's health and aged care services.
- Council will seek to improve the city's literacy and numeracy skills.
- Council will ensure its development plan caters for integrated sustainable land development.
- Everyone in Whyalla will have the opportunity to actively participate in the public affairs and planning for the city.
- Community planning of Council services and infrastructure will underpin a community that is inclusive and accessible.

QUALITY ENVIRONMENTAL OUTCOMES

- Reduce Whyalla's reliance on the River Murray.
- Council will promote environmental sustainability and aim to reduce carbon emissions as an organisation and across the city.
- Reduce the impact of environmental issues on air quality in the city.
- Council will aim for a reduction in tonnage and a diversion rate from landfill of 70% by 2017.
- The city's heritage will be protected and promoted.
- Land and soil health will be improved and adequate open space provided.
- Whyalla will be recognised for its arid landscape and natural beauty.

CIVIC LEADERSHIP AND ORGANISATIONAL DEVELOPMENT

- Council will be the leading contributor to improved quality of life in Whyalla.
- Council operations will be effective, efficient and customer-focussed.
- Infrastructure and service delivery will be managed to minimise risk while maximising results.
- Council will be innovative in its open and transparent engagement.
- Council will form partnerships to improve outcomes for the Whyalla community.
- The Whyalla community will have confidence in Council's governance.
- Council will demonstrate innovative and appropriate organisational management.

SOUND FINANCIAL AND ASSET MANAGEMENT

- Infrastructure will be appropriately planned, maintained and managed.
- Council will be recognised for being financially responsible.
- Council will be inclusive in its financial governance.

OUR KEY STRATEGIC PLAN PERFORMANCE

Measuring our performance

To enable Whyalla Council and the community to assess Council's performance over any one period and over time, performance targets have been set for a number of selected activities.

ECONOMIC PROSPERITY

Objective: Whyalla will have a diversified and sustainable economy.

Actions: Relationship built with Whyalla Hospital and UniSA.

Result: Relationships built via CEO on committees at hospital and UniSA

Actions: Build relationships with Muradel for bio-fuel production.

Result: Project launched June 13, 2013.

Objective Land parcels are available to meet increased demand.

Result: Ongoing

Objective: Whyalla Airport meets the region's needs.

Actions: Issues and options review of airport undertaken.

Result: RDAF and EZF funding applications lodged. RDAF approved May 17, 2013. New terminal to be constructed in 2013/2014.

Objective: Infrastructure supports economic activity.

Actions: Plans finalised to upgrade Whyalla Leisure Centre in late 2013.

Result: Upgrade will see significant social and physical infrastructure improvement.

Actions: Funding sought for Middleback Theatre upgrade incorporating art gallery.

Result: RDAF funding unsuccessful. Council will now investigate other funding sources.

COMMUNITY SOCIAL WELLBEING

Objective: Council will adopt a proactive, collaborative approach to community safety.

Actions: Continue to assist and promote crime prevention activities such as Kids, Cops & Karts program, school holiday programs, and youth art programs.

Result: Membership via Group Manager Community and Recreation Officer on committees with police, youth services and DECD to implement programs.

Objective: Volunteer effort is recognised and supported.

Actions: Meet with the chairperson of the Volunteers' Forum to discuss Council support and recognition.

Result: Member of forum and creation of volunteers' policy including recognition.

Objective: Council will seek to improve the city's health and aged care services.

Actions: Liaise with Community Health, COTA, Whyalla Aged Care, and other aged agencies to support health services and facilities for the community.

Result: Supported Whyalla Aged Care's RDAF application.
Council CEO making representations for improved health/hospital services via Hospital HAC.
Attendance at local meetings with aged care facilities. Member of COTA.

Objective: Council will seek to improve the city's literacy/numeracy skills.

Actions: Liaise with Dept of Education regarding quality services and programs.
Meet with Whyalla Target Team and FLO (Future Learning Options) to consider suitable programs/services that will enhance learning outcomes.

Result: Relationships built with DECD on committee dealing with literacy and numeracy issues.

Objective: Council's development plan ensures integrated sustainable land development.

Actions: Facilitate provision of a range of housing and rental choices (relating to worker and family accommodation) through appropriate development policy.

Result: Plan Amendment to improve range of housing choices in progress.

Objective: Everyone in Whyalla has the opportunity to actively participate in the public affairs for planning for the city.

Actions: Staff committee formed to review website and improve social media tools.

Result: Work started in readiness for the launching of a new website and improved social media capabilities with Council seen to be more customer-focused and contemporary.

Objective: Community planning of Council's services and infrastructure underpins a community that is inclusive and accessible.

Actions: Continue to implement recommendations from the Whyalla Sports Facility Master Plan, with consultation to occur on the second and third priorities. (Jubilee Park and marina.)

Result: Consultation under way at Jubilee Park. Marina Plan on hold until a Land Development Plan is completed.

Actions: Liaise with community groups to promote and encourage cultural events and volunteer activities.

Result: Continue to work with community groups providing assistance and support on projects such as NAIDOC Week, Volunteers Week, Youth Week and Seniors Week.

QUALITY ENVIRONMENTAL OUTCOMES

Objective: Reduce the city's reliance on the River Murray.

Actions: Engage a landscape architectural company to develop a landscape master plan for the city to ensure tree species meet environmental conditions.

Result: 30% complete.

Actions: Provide funds in 2013/2014 budget for commencement of the plan and include future funding requirements in the long-term financial plan.

Result: 100% completed.

Objective: Council will promote environmental sustainability and aim to reduce carbon emissions – as an organisation and across the city.

Actions: Obtain and provide information on climate change and its potential impact – eg sea level rises/flooding, availability of water, infrastructure and landscape.

Result: Ongoing

Actions: Develop systems to monitor and report on Council's power/energy usage, greenhouse emissions and ecological footprint, and utilise modern state-of-the-art technologies for more efficient outcomes.

Result: Ongoing.

Actions: Investigate grant funding opportunities for energy efficiency projects. Lodge application for funds and include in 2013/2014 budget.

Result: 90% complete.

Objective: Council will aim for a reduction in tonnage and diversion rate from landfill of 70% by 2017.

Result: Ongoing.

CIVIC LEADERSHIP AND ORGANISATIONAL DEVELOPMENT

Objective: Council is the leading contributor to improved quality of life in Whyalla.

Actions: Strategic plan 2012/2013 adopted December 2012.

Result: Council decision-making presently more than 90% unanimous.
City's direction set. Elected Council working harmoniously.

Objective: Council's operations are effective, efficient and customer-focused.

Actions: Customer service charter finalised.

Result: More than 80% compliance with targets.

Actions: Commenced continuous improvement (CI) program.

Result: CI plans prepared, but to be further reviewed in 2013/2014.

Objective: Council is innovative in its open and transparent engagement.

Actions: Social media tools being refined and improved.

Result: Staff meetings held to "fine tune" needs.

Objective: Council will forge partnership to improve outcomes for the community.

Actions: Partnerships forged with RDA Target Team, Arrium Mining, OneSteel, Whyalla Hospital, UniSA, Engineers Australia, and State Government departments/agencies.

Result: Relationships with these organisations enhanced.

Objective: The community will have confidence in Council's governance.

Actions: Open, transparent and good governance regime followed.

Result: No issues with relevant regulatory bodies – eg SA Ombudsman, OSLGR.

SOUND FINANCIAL AND ASSET MANAGEMENT

Objective: Infrastructure is appropriately planned, maintained and managed.

Actions: Review and update infrastructure asset management plans.

Result: 85% complete.

Actions: Review and update long-term financial plan.

Result: 100% complete.

Objective: Council will be recognised for being financially responsible.

Actions: Budget for surplus in 2013/2014.

Revise internal control framework, policies and procedures.

Result: 100% complete.

Objective: Council is inclusive in its financial governance.

Actions: Provide/facilitate public input into annual business plan, budget and rate-setting process.

Facilitate public consultation during budget process.

Result: 100% complete.

OUR ELECTED COUNCIL

Elected members

Mayor: Jim N Pollock.

Deputy Mayor: Councillor Tim Breuer.

Councillors: Colin Carter, Merton Hodge, Eddie Hughes, Joanne Marshall, Ruby McGinnis, Sarah Minney, Raj Rajamani and Jack Velthuisen.

Electoral representation

The table below provides a comparison of the electoral representation quota for councils of a similar size and type to Whyalla with a ratio of elected members to electors.

Council	Electors	Members	Ratio
Mt Gambier	18,034	11	1: 1,639
Barossa	16,461	12	1: 1,371
Gawler	14,711	11	1: 1,337
Whyalla	14,509	10	1: 1,450
Prospect	13,820	9	1: 1,535
Murray Bridge	13,018	10	1: 1,301
Port Pirie	12,199	11	1: 1,109

Elector representation review

Section 12(4) of the Local Government Act 1999 requires a council to conduct an elector representation review at least once every eight years.

Council commenced a full review in accordance with the Act during 2008/2009 in which submissions from the public were invited. The review was endorsed by Council at its meeting on August 17, 2009, at which time it was resolved that the principal member of the elected Council be the mayor (elected by the whole of the community), the city not be divided into wards, and that the elected Council comprise nine area councillors.

Electors will be advised when the next representation review is to be held and how they can make submissions as part of a community consultation process.

Elected members allowances, support

ELECTED members receive an annual allowance for performing and discharging official functions and duties. The Local Government Act 1999 provides for periodic adjustments to Council member allowances and for these to be adjusted on each respective anniversary of the periodic election to reflect changes in the Consumer Price Index. A formula is set out in the relevant Regulations, and the State's Remuneration Tribunal applies the formula and determines the applicable amounts.

In 2012/2013, these were:

Mayor	\$60,784 (Previously \$59,744).
Deputy Mayor	\$18,996 (Previously \$18,670).
Elected Members	\$15,196 (Previously \$14,936).

In addition, elected members were provided with Apple iPads to enable them to access their email calendar, agendas and minutes wherever they are at the time.

The mayor has access to a vehicle for Council business and civic duties. Office space and administrative support is also provided. Full details of these and other reimbursements paid to elected members are detailed in the Register of Allowances and Benefits available for viewing at the City of Whyalla Civic Building.

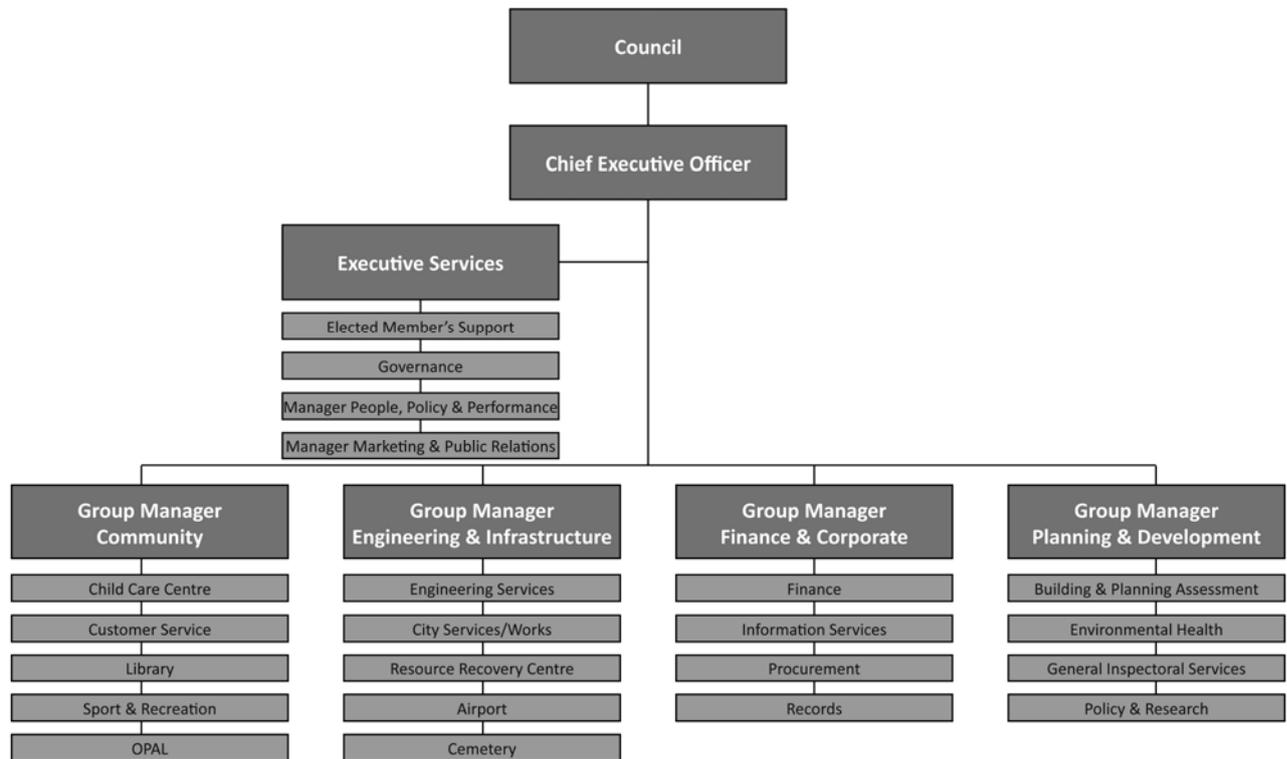
Elected member training

Whyalla Council seeks to be a "learning organisation" and to this end, set aside a dedicated Elected Member Training and Development budget line of \$10,000.

The following training was undertaken:

- Local Government Association AGM and associated sessions.
- Eyre Peninsula Local Government Association AGM and associated sessions.
- Strategic Planning sessions.
- Meeting procedure training workshop by Kelledy Jones Lawyers.
- ICAC (Independent Commissioner Against Corruption) training workshop conducted by Kelledy Jones Lawyers.
- ICAC training workshop in Port Augusta conducted by the LGA of SA.

OUR ORGANISATIONAL STRUCTURE



Structure, functions, decision-making

FULL COUNCIL

Comprising a mayor and nine councillors, the full Council is the decision-making body on all policy matters. Ordinary meetings are held on the third Monday of each month at 5.30pm (except public holidays when meetings are held on the following evening.) Members of the public are welcome to attend during the general section of the meeting.

COMMITTEES

Other working parties, groups and committees comprising elected members, staff and in some cases members of the public, addressed specific issues.

They were:

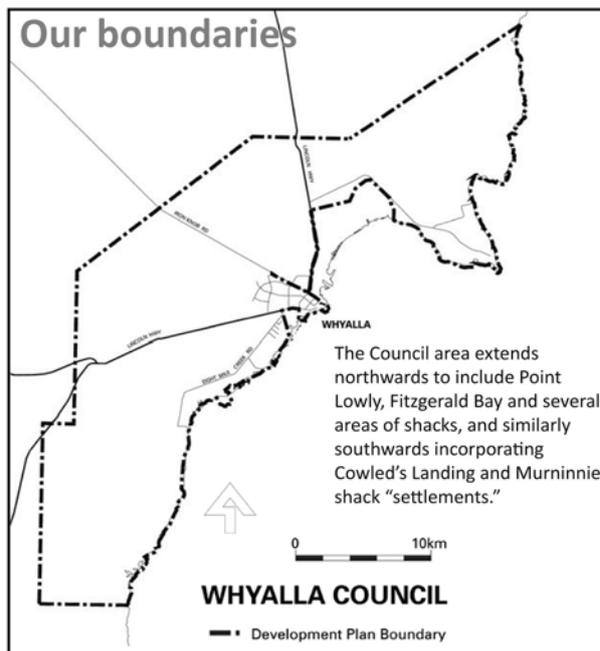
- City Strategy and Policy Committee.
- Economic and Social Committee.
- Environment Committee.
- Audit Committee.
- Development Assessment Panel.
- Airport Advisory and Security Committee.
- CEO's Performance Review Panel.
- Child Care Centre Advisory Committee.
- Community Grants Committee.
- Whyalla Nomenclature Committee.

DECISION MAKING

Whyalla Council has adopted a decision-making structure to facilitate good governance and due process comprising:

- Council.
- Development Assessment Panel.
- City Strategy and Policy Committee.
- Delegations to employees.
- Grievance procedures.

Except for the Development Assessment Panel and the City Strategy and Policy Committee, which have delegated powers, all other committees make recommendations for decision by the full Council.



Agenda and minutes

Agendas of all full Council, committee and working party meetings were placed on public display no less than three days prior to the meetings, with minutes displayed, including on the internet, within three days following a meeting.

Delegations

The Chief Executive and other officers have delegated authority from Council to make decisions on a number of specified administrative and policy matters. These delegations are listed in Council's policy manual and are reviewed annually in keeping with legislative requirements.

Council makes decisions which direct and/or determine its activities and functions. Such decisions include the approval of works and services to be undertaken, and the resources which are to be made available to undertake such works and services.

Decisions are also made to determine whether approvals are to be granted for applications from residents for various forms of development.

Public participation

Members of the public have a number of opportunities to put forward their views on particular issues before Council.

These are:

Presentations/deputations: With approval of the mayor or committee chairman, a member of the public can address Council or a committee personally, or on behalf of a group of residents.

Public question time: A member of the public can ask questions of Council during public question time as listed in its agenda for those meetings. Forms are also available from the Civic Building or Council website to facilitate providing appropriate information in relation to questions raised.

Petitions: Written petitions can be addressed to Council on any issue within Council's jurisdiction.

Written requests: A member of the public can write to Council on any Council policy, activity or service. Information can also be sourced by e-mailing Council at council@whyalla.sa.gov.au or via www.whyalla.sa.gov.au.

Elected members: Members of the public can contact any elected member of Council, including the mayor, to discuss any issue relevant to Council.

OUR ANNUAL BUSINESS PLAN

Whyalla Council's annual business plan set out the organisation's proposed services, programs and projects for 2012/2013. It aimed to maintain efficient services for the community and continued progress towards the longer term objectives for Council.

The plan was Council's key management document reflecting work it needed to undertake over the year to meet its strategic plan goals and objectives within the constraints of its revised Ten-Year Financial Plan. It was premised on Council's strategic planning priorities and aims to ensure financial sustainability objectives.

The community was broadly canvassed to participate in the process. The document was placed on public exhibition, during which time written submissions were invited from the public; draft copies were promoted on Council's website with a similar opportunity to comment; a public meeting was held in the Council Chamber which involved presentations and the opportunity to ask questions and make further submissions; and local newspaper, radio and television publicity promoted release of the draft budget and the opportunity for the public to make comment.

Items in the 2012/2013 business plan included:

Ten-Year Financial Plan: This plan balanced the level of funding required to achieve the city's outcomes, and premised on the basis of an annual rate increase of CPI plus 3%. It was updated to meet the Local Government Act 1999 and financial regulation requirements. A major component was the focus on financial sustainability, accrual accounting and effective management of Council assets. The plan was subject to review to take into account changes in assumptions and the operating environment that had occurred since June 2011, and would incorporate any changes resulting from the Strategic Plan review.

Annual Budget: Council's annual budget was formulated to address key outcomes from the Strategic Plan: *"A financially accountable and sustainable organisation with well managed assets, appropriate planning and review systems, and an equitable rating system in place."* It was developed in conjunction with the Ten-Year Financial and Annual Business Planning documents (however, 2012/2013 saw a one-of deviation from the LTFP and included a CPI plus 6% rate increase) and in light of finances reasonably available, services both required under legislation and those desired by the community, and with a view to long-term financial sustainability.

Capital improvement: This program was to ensure that Council's assets were protected, developed and maintained in a timely fashion. It was achieved by linking the program to Council's strategic, 10-year financial and long-term asset renewal plans.

Annual Business Plan: This documented the actions required by each department to ensure that desired outcomes of the community could be achieved. Progress was monitored.

Infrastructure and Asset Management Plans: In accordance with Chapter 8, Section 122, of the Local Government Act 1999 (Strategic Management Plans), Council adopted plans for each of its classes of assets, detailing maintenance and renewal requirements for the next 10 years.

Key Financial Indicators: In accordance with Section 122 of the Local Government (Financial Management and Rating) Amendment Act 2005, Council implemented measures to assess its performance over the financial year.

Priorities included:

- Complete a review of the various plans – strategic, business, infrastructure and asset management, and long-term financial – to assist in the achieving of financial sustainability objectives and facilitate funding of important replacements and renewals of Council's infrastructure and operational assets.
- A capital works program of \$7,433,229, including \$5,292,064 for the replacement/renewal of existing assets, and \$2,141,165 for new and upgraded assets.
- Continuation of existing discretionary services to the community – cemetery and crematorium, visitor centre, child care centre and airport.
- Effective management of short-term loan funds to ensure that repayment of principal takes precedence over additional capital spending.

Project priorities included:

- Complete next stage of foreshore redevelopment.
- Continue investigation for the creation of a purpose-use art gallery.
- Commence major infrastructure renewal program, including road resealing and footpath replacement.
- Complete the Waterproofing Whyalla project and recycled water network extension program.
- Continue to address the future of Whyalla's waste disposal site, services and rehabilitation to ensure current legislative requirements are met.
- Joint Council and Arrium Mining/OneSteel regeneration of Hummock Hill.
- Commence stormwater renewal and mitigation program.
- Commence airport redevelopment project.
- Conduct infrastructure audit to assess information and skill gaps to ensure long-term planning for renewal and maintenance is consistent with the needs of the city and is accounted for accurately in key planning documents.

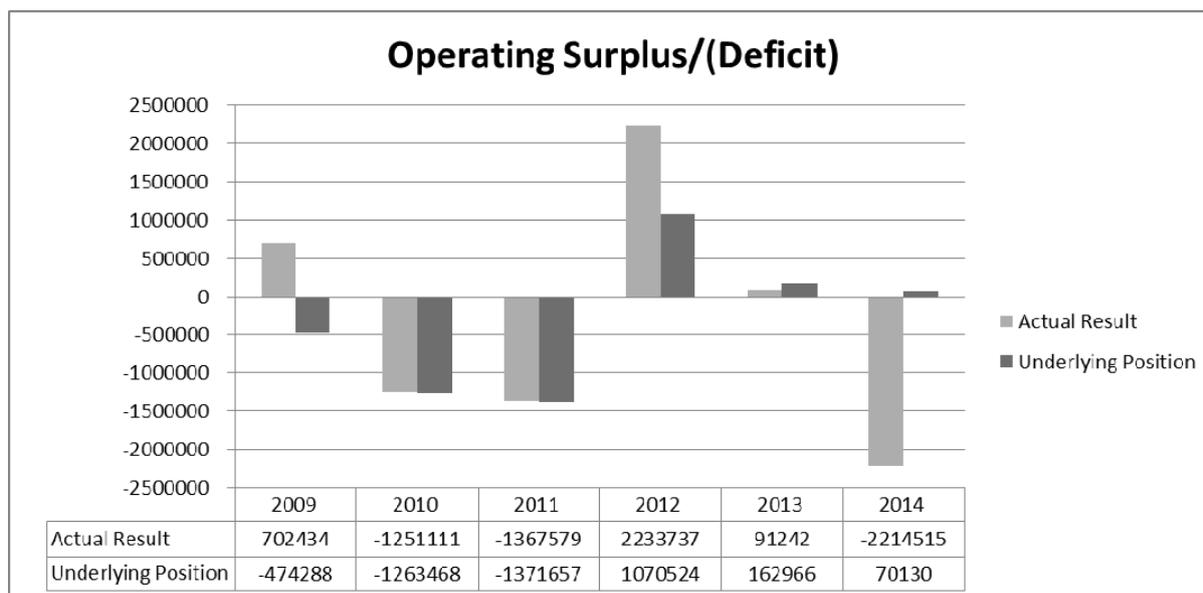
Specific projects solely or principally benefitting businesses included:

- Provision of funding for Regional Development Australia in the promoting of Whyalla as a location for major project development.
- Provision of funding support for major events and tourism to assist in the development and marketing of major tourist and visitor events including snapper fishing championship, other high profile events, and tourism advertising and marketing.

Council's policy on facilitating local economic development in 2012/2013 included:

- To support actions of Regional Development Australia to create economic development in Whyalla.
- To represent the interests of Whyalla strongly at State and Federal Government levels to ensure favourable economic development.
- To establish economic activity based on renewable energy and sustainable development principles, and further collaboration with Solar Oasis proponents with the aim of moving the project forward.
- To engage the broader community, including business sectors, in programs and projects to assist in the diversification of Whyalla's economic base; and to support local business.

OUR FINANCIAL SUSTAINABILITY



Financially Sustainability Indicators						
Key Objective & Target	08/09	09/10	10/11	11/12	12/13	Target Achieved Yes / No
Operating Surplus/(Deficit): Short to medium term (0 to 5 years) 0 to \$500,000	702,434	(1,251,111)	(1,367,579)	2,233,737	(2,167,596)	Yes
Underlying Operating Surplus/(Deficit)	(474,288)	(1,252,345)	(1,371,657)	1,070,523	81,000	Yes
Operating Surplus/(Deficit) Ratio 0 to 15%	(7)%	(11)%	(11)%	17%	(14.4)%	No
Underlying Operating Surplus/(Deficit)	(4)%	(11)%	(11)%	8%	0.5%	No
Net Financial Liabilities Ratio >0 & <50%	46%	24.4%	13%	11%	25.3%	Yes
Asset Sustainability Ratio Between 90% & 110%	19%	57%	66%	88%	91%	No

OUR OPERATIONAL HIGHLIGHTS

ECONOMIC PROSPERITY

Airport

THE Whyalla Airport has been owned and operated by Council since 1991. Council is responsible for day-to-day operations and compliance with security requirements. The airport provides a vital transportation link which is fundamental to the city's further economic growth. Largely due to increasing business demands and inadequate terminal space and facilities, Council is committed to pursuing a more commercially viable business plan.

- ACCORDINGLY, Council made budget provision towards a terminal upgrade and commissioned an architectural re-design of the building and environs.
- CONSULTANTS, The Airport Group, were engaged to formulate a comprehensive business footing for the Whyalla Airport with the preparation of a master plan for the overall site – aimed at informing Council on aviation demand forecasts, environmental considerations, future land use needs and precinct development guidelines, and to be finalised in 2013/2014.
- CONSULTANTS BVN Donovan Hill were engaged to review a terminal design ensuring it provided the most functional and cost-effective options, which successfully received \$600,000 from the State Government's Enterprise Zone Fund and \$300,000 from the Commonwealth's Regional Australia Development Fund as part of a \$2.7 million terminal upgrade in 2013/2014.
- COUNCIL also pursued revocation of the community land status of the airport with consultation processes being undertaken earlier in 2012, and the process being at its final step awaiting the Minister's approval of revocation. A parcel being used for equestrian purposes has been subdivided from the overall airport site.
- COUNCIL looks forward to reporting on the outcomes of the airport terminal upgrade and business developments in the 2013/2014 annual report.

Aquaculture

FITZGERALD Bay is recognised as an important resource for aquaculture purposes. Zoning is comprised of three defined areas of water for specific classes of aquaculture – northern, eastern and western sectors – providing farming areas of approximately 150 hectares in the western sector, 395 hectares in the eastern sector and a smaller northern sector of 10 hectares under licence for aquaculture.

Eastern and western sectors can be used for farming finfish, bivalve molluscs or algae. Five hectares are also available in the eastern sector for research. The northern sector is to be used for bivalve molluscs or algae. There is potential to expand activity through additional licences in the eastern sector, but all licence areas are allocated in the western and northern areas.

Development

- DEVELOPMENT assessment witnessed strong growth with a total value of \$ 79.98 million – a significant increase over the 2011/2012 figure of \$28.04 million, and the median value of \$26.3 million for the previous decade.
- THE number of applications approved rose to 487, up from the previous year's 471.
- A MAJOR contributor to the value of development activity was the approval of the second and largest development stage for the redevelopment of the regional Westland Shopping Centre. Expansion, particularly during 2013/2014, will result in additional retail floor space, refurbished mall and food court, redesigned internal access road and parking arrangements, and extensive use of shade sail structures to provide greatly improved protection from the sun.
- RESIDENTIAL development again rose sharply for the second consecutive year, with 126 new dwellings approved at a development cost of \$31.3 million – exceeding expectations, when compared with the previous year's figures of 73 dwellings (\$17.2 million) and 34 dwellings in 2010/2011 (\$6.7 million.)
- NEW industrial development and expansions totalled \$8 million, dominated by the establishment of a materials testing laboratory, compared favourably with the previous year's value of \$552,000, and \$564,000 in 2010/2011.
- COMMERCIAL development overall totalled \$5.3 million returning to more reasonable levels from \$3.7 million in 2011/2012 – the most significant development approval being a new car sales and service centre worth \$1.5 million.
- COUNCIL continued to monitor and manage enforcement duties, with all matters satisfactorily resolved without the need for legal proceedings.

Industrial Estate

THE Whyalla Industrial Estate was completed by Council in 2009 to take advantage of strong interest from firms seeking to invest and establish in Whyalla. Engineering design and costings were undertaken in 2007, with construction documentation prepared in the early part of 2008.

Initially, interest from parties seeking to obtain land was very high, however the subsequent Global Financial Crisis severely affected sales with many offers withdrawn and a number of contracting purchasers failing to complete.

- AT the close of 2012/2013, 12 allotments of the original 34 had been sold with no sales during the past year.

However, notwithstanding the cancellation of the major Arafura Resources project, the level of development activity and investment confidence has continued to rise again and remains sound. The estate is ideally located to provide industrial land parcels for mining services-related activities and those associated with manufacturing and resource processing into the future.

Renewable energy projects

- AFTER a lengthy period of waiting and negotiation, the Solar Oasis consortium announced it was unsuccessful in securing necessary funding for its proposal – establishment of a solar thermal power station comprising some 300 large solar concentrator dishes on land north of the industrial estate, requiring the assistance of major grant funding and private financing.

Council had supported the project from its inception and had allocated a significant portion of its landholding. The termination was a disappointing end to Council's long-lived support for the solar power station and the community's long wait for action on the site.

- HOWEVER, on a significantly more positive note, Council has assisted start-up company, Muradel, in its investigations of the feasibility of setting up a demonstration-scale plant to produce a renewable biomass for bio-fuel production.

The company has already established a pilot plant in Karratha WA to develop the necessary processing technology of successfully growing bio-mass from saline microalgae for conversion to a green crude concentrate. Muradel's process is earning the company international recognition for its highly sustainable production technology, requiring only solar energy, air and salt water.

In line with Council's strategic plan support for renewable energy, Council assisted the company by participating in its search and evaluation of suitable locations for the demonstration plant within or near Whyalla, ultimately offering a leasehold site at the northern end of the industrial estate. This will allow the company to refine its technology at a larger scale to ensure commercial viability, with room for expansion if needed.

Support for economic development

- COUNCIL maintained its support for Regional Development Australia, Whyalla and Eyre Peninsula, through a resource agreement providing \$140,000 in operating funds and a peppercorn rental of the Nicolson Avenue premises, valued at \$70,000 annually. It worked co-operatively with the RDA board on various economic development initiatives.
- COUNCIL also supported the Upper Spencer Gulf Common Purpose Group with an annual subsidy of \$10,000 to pursue programs and initiatives intended to provide mutual economic benefit to the cities of Whyalla, Port Augusta and Port Pirie.

Sustainability Centre

THE Regional Sustainability Centre based at UniSA's Whyalla campus, is a regional research node of the Barbara Hardy Institute, working collaboratively with the Centre for Regional Engagement and the Centre for Rural Health and Community Development. Established with support from the SA Premier's Science and Research Fund, the centre works closely with regional industries and communities on developing practical solutions and strategies for sustainable management and utilisation of resources, such as energy, water and waste-streams.

- COUNCIL provided an annual subsidy of \$25,000 towards the sustainability centre's operation.

The centre is a tangible sign that Whyalla is emerging as a key destination for those undertaking research into renewable energy and sustainable development. This may result in additional employment and business opportunities.

- COUNCIL promoted sustainable development through administration of the Development Act and Building Code, both of which seek to achieve energy efficient building and sustainable urban design practices, including coastal protection, efficient use of stormwater, preservation of native vegetation and landscape quality, and the protection of urban amenity and air quality.

Visitor Centre and Maritime Museum

- THE Whyalla Visitor Centre published its latest 52-page visitor guide in August with a print run of 35,000 as the prime source of information for visitors within Whyalla and distributed to major tourism outlets throughout SA, forming part of Council's endeavours to attract tourism generated income, financially supported by 56 advertised businesses.

Admissions: Past ten years			
June 30	Vis Cen	Museum	Steelwoks
2013	25,442	7,000	1,872
2012	28,704	8,486	1,916
2011	28,561	9,242	2,160
2010	25,013	8,528	-
2009	26,271	9,252	-
2008	27,527	13,549*	-
2007	25,729	7,949	-
2006	22,729	8,149	-
2005	22,402	7,798	-
2004	23,334	8,897	-

* Denotes inclusion of a one-off special event.

- AN electronic online "flip book" version of the visitor guide was introduced on Council's website, supported by iPhone and iPad Apps. Benefits of the App include entry to the fastest growing media platform world-wide, increased reach as the App is downloadable around the world, potential to reach all mobile device users by utilising both Apple and Android platforms, ability to make changes in real time, visitors can navigate directly to stakeholders as all email and web links in the online flip-book and phone App are "live", the phone App has a Google map which shows visitors exact locations of businesses and attractions, and the App can be downloaded anytime, anywhere at no cost to the consumer.
- PROMOTIONAL banners for the new Apps were displayed throughout the city at key locations including the maritime museum, Council's Civic Building, airport, Foreshore Caravan Park, foreshore playground and Point Lowly.
- THREE HUNDRED free street map pads of 100 maps each circulated amongst Whyalla businesses as a customer service were reprinted in October.
- THE visitor centre was a finalist in the 2012 Advantage SA Statewide Super Tourism category and won silver for Visitor Information and Services in the 2012 SA Tourism Awards.
- ONLINE accreditation was completed and a new certificate validated until June 30, 2014.
- MARKETING of the Visitor Centre and Maritime Museum, included:

- A SEGMENT filmed in June for the “What’s Up Down Under” TV program, monthly calendar of events, and Facebook page,
 - VARIOUS Whyalla News wedding and school holiday features, EP Tourism Guide, and featured in the 2013 Ambassador Card members’ handbook.
 - SPECIAL activities to encourage family patronage were presented within the Maritime Museum during school holidays
 - LOCAL newspaper Whyalla News featured regular stories and photos promoting initiatives of both the Visitor Centre and Maritime Museum.
- COUNCIL engaged consultant, Kristine Peters, of KPPM Organisational Strategist, to review the visitor precinct, resulting in the development of an operational strategic plan, which addressed both the immediate short and long-term futures of both the visitor centre and museum to contain and reduce overheads while increasing numbers and income.
 - THE never-ending commitment of maintaining the museum’s main attraction, the former World War II corvette, HMAS Whyalla, continued with such projects as blasting and painting staircases and handrails; rust treating and repainting starboard and port passageways and mess deck floors; repairing, repainting and making waterproof a section of the bridge; and procuring and installing items in the galley and store/pantry to enhance a realistic experience.
 - THE museum’s roof was replaced while incorporating storm damage repairs to various ceilings.
 - GROUNDS maintenance included clearing trees and shrubs around the ship to improve viewing, and installation of an Ozzi Kleen sewage system which treats waste before pumping it out for use in the museum gardens as grey water.
 - STEELWORKS tours for the public continued to be popular and operated by the visitor centre three days a week, upgrading to a larger bus.
 - COUNCIL agreed to become a regional tourism financial partner of Regional Development Australia, Whyalla and Eyre Peninsula for 2013/2014.

SOUND FINANCIAL & ASSET MANAGEMENT

Leisure Centre

THE centre is operated on Council's behalf by the YMCA, currently on a five-year lease until June 30, 2015. Proposed maintenance and upgrading of the more than 30-year-old centre was put on hold in 2010/2011 to enable Council to undertake a thorough building condition assessment report and develop a subsequent renewal program that prioritises activities. Council received this report in February, 2012. In the ensuing months, staff reviewed the report.

- MINOR upgrades were made to the fire alarm system and flooring.
- AS a result of the building condition assessment, significant planning was undertaken for further rehabilitation works in 2013/2014 to include ceiling and wall linings, roofing and renewed paint finish to modernise the existing colour scheme, and modification to the roof structure to include the installation of polycarbonate skylights to reduce reliance on artificial lighting. Repair works will also be undertaken on the waterslide. A budget of \$700,000 has been allocated with work expected to start in July 2013 and completed in January.

Parks and gardens

WATERPROOFING WHYALLA

- A MAJOR infrastructure project and highlight for the year was the continuation of Council's \$5.7 million median strip re-development, incorporating the Waterproofing Whyalla project, which involved \$2.27 million from the National Water Security Plan for Cities and Towns and \$1.05 million from the State Government – the project being an extension of Council's recycled water network.
- MANY of Whyalla's 30kms of medians along main thoroughfares will benefit from sub-surface irrigation installation with key median strips being planted with 2.4m of grass established around their perimeters, including those on Jenkins, Nicolson and Norrie Avenues. The Nicolson Avenue roundabout has been irrigated and provided with a grassed perimeter.

Medians along Nicolson Avenue (Westland to Searle Street), Norrie Avenue (Nicolson to Gowrie Avenues), Nicolson Avenue (Norrie Avenue to Bradford Street) and Bradford Street were cleared of vegetation, fully irrigated and grassed while also being replanted with semi-advanced tree specimens. Lincoln Highway medians have been installed with the recycled watering system allowing them to be grassed with isolated groupings of trees that will not impede traffic visibility.

However, an increase in associated maintenance will be required to ensure these focal areas remain in pristine condition. The Waterproofing Whyalla project will also provide some schools and sporting areas within the vicinity of the main feed access to the recycled water network. The computerised irrigation control system that manages the expanded recycled water network is Council's most complex system to date and will use an inbuilt weather station to automatically calculate and apply irrigation according to vapour-transpiration data.

OTHER PARKS AND GARDENS

WHYALLA has many large open space recreation and sporting areas including Wilson Park, Ada Ryan Gardens, Whyalla Foreshore, Memorial Oval, Bradford Street Reserve and Jubilee Park. Parks and gardens staff regularly maintained these areas with mowing, spraying and irrigation maintenance activities. While the main focus has been on projects relating to Waterproofing Whyalla, resources have been shared to provide necessary care of all reserves and open spaces.

- **Ada Ryan Gardens**, in conjunction with **Whyalla Foreshore**, remained the most popular leisure area and was maintained to a high standard. Previous concerns regarding the condition of several *Eucalyptus camaldulensis* (River Red Gum) specimens near the Ada Ryan barbecue area were alleviated following independent advice from a specialist arborist. (Ongoing monitoring will continue to ensure that these locally significant River Red Gums do not decline to a state of poor health.)
- **Memorial Oval** continued as Council's premier sporting oval and with the recycled water connections due for commissioning during 2013/2014, will in turn reduce irrigation costs to the site.
- **Bradford Street Reserve** turf condition deteriorated, but will improve as the recycled water system nears commission, reducing irrigation costs and improving irrigation performance with better water pressure and flow. The oval continued to be well used on summer Saturday mornings with junior cricket utilising two pitches.
- **Civic Park** continued to be well used with last year's addition of fitness equipment to the existing children's play and youth activities areas (playground, skate park and half basketball court) exceptionally popular. However, skate park areas continued to be in poor condition due to ongoing vandalism, with further consideration needed as to how to improve the immediate surrounds.
- **Jubilee Park's** two ovals continued to be maintained at the best level possible and will also receive recycled water, which, like other facilities, should enhance turf quality due to improved irrigation performance.
- Eighteen **neighbourhood parks** were maintained providing turf areas, tree plantings, playgrounds, half basketball courts and shelters. Mulching and tree planting occurred at some reserves to complete their development including Arthur Beaton Reserve (grass and tree plantings) and Coolibah Court Reserve (play equipment and plantings). Works will continue in 2013/2014 on the Ocean Eyre Reserve involving parking, grassed area, BBQ, shelters and play equipment.
- Twenty-five **playgrounds** were maintained across the city to comply with Australian Standards, involving weekly and monthly inspections to ensure all equipment was safe for children to enjoy. Twelve areas referred to as **boutique** or **statement reserves** were maintained along with 26 tree reserves.
- **Nature strips** extend for around 1,200kms throughout the city – equivalent to eight return trips between Whyalla and Port Augusta – requiring regular maintenance. Council endeavours to mow each nature strip three to four times a year as part of on-going weed control. However, when good spring, summer and autumn rains are experienced, mower crews are kept exceptionally busy – and 2012/2013 was one of those years.

- The Whyalla **cemetery** continued to be maintained to a high standard providing an equally high level of service for local residents and funeral director. Some lawns are proving difficult to maintain due to nearby trees, and further turf installation and selected tree removals will be required to improve the interment areas. Upcoming legislative changes to the Burial and Cremations Act and Regulations are expected to have minimum impact on current operations. Care and maintenance of the cemetery is a factor which is shown as being important to our community with Council continuing to receive positive feedback in relation to cemetery management.

Roads, footpaths, kerbs and more

- COUNCIL continued to effectively plan replacement and renewal of infrastructure based on the road hierarchy, usage and conditions information. In addition to works programs, an infrastructure audit was undertaken to ascertain a more accurate picture of asset renewal requirements in the long-term. This information will be used during 2013/2014 to develop long-term planning programs in line with a revised asset management system.
- **KERBING:** \$42,000 was spent as part of the road resurfacing program where existing kerb condition was poor.
- **ROADS:** \$1.886 million was spent under Council's capital sealed roads program. A resealing capital budget included \$339,500 from the Federal Government through the Roads to Recovery Program. Council's nominated project was to rebuild the damaged Mullaquana Road bridge culvert at a cost of \$235,000.
- **FOOTPATHS:** \$231,384 was spent on the annual concrete footpath program upgrade.
- **MAINTENANCE:** In addition to capital renewal and replacement, Council spent more than \$220,000 on kerbing and footpath repairs, \$155,900 on spraypave patching works, \$125,000 on rural and unsealed road maintenance and \$80,000 on stormwater drainage maintenance.
- **GIS:** Council employees continued to use and update the organisation's geographical information system's data, which included a number of databases available for public access through the Council website.

To ensure that information remains easily accessible, plans and drawings are going electronic with staff continuing to convert, upgrade and revise all infrastructure plans. Progress has been gradual and will take some time as the exercise is a major task involving a catalogue of more than 5,000 plans.

- **STREET SIGNS:** Plans for an ongoing rolling program of street sign installation was placed on hold subject to the development of a city-wide directional signage master plan. A draft will be finalised and approved during 2013/2014.
- **BIKE PATHS:** Council engaged consultants to review the city-wide Local Area Strategic Bike Plan to enable Council to move forward with clear strategic goals to improve and encourage active methods of travel. DPTI endorsement will also allow for Council to seek funding opportunities for the construction of cycling infrastructure.

- **STORMWATER MANAGEMENT:** Council engaged Australian Water Environments to conduct a flood mapping study to provide hydrological modelling of the city's stormwater drainage system.

THE project was primarily undertaken to assist in the management of possible flooding issues and secondly to obtain quantifiable recommendations for stormwater mitigation. This initial study was undertaken at a cost of \$48,000 and will enable Council to source assistance through the Natural Disaster Resilience Grant Scheme for future stormwater mitigation projects. It was extended to include the collection of condition data and the development of one in 100-year flood modelling.

THE Cudmore Terrace catchment stormwater discharge was installed.

EXTENSION of the system adjacent to the Nicolson and Norrie Avenues intersection (Emergency Service Centre) was designed in preparation for construction in 2013/2014. Design and construction during the reporting period amounted to \$222,000 and is expected to have significant impacts on the stormwater network operation by both rectifying current issues and identifying deficiencies within the system.

- **BUS STOP UPGRADE/RENEWAL:** Council received \$16,000 in funding from the Department for Planning, Transport and Infrastructure to upgrade or replace existing bus shelters to meet disability legislation requirements including the Disability Discrimination Act 1992. Three new shelters were purchased for installation at Essington Lewis Avenue, McRitchie Crescent and Jenkins Avenue.
- \$30,000 was provided by Council to construct full assessable mounting pads for the shelters and for bus stops at Noble Street and Russell Street.

COMMUNITY SOCIAL WELLBEING

Art gallery

CHAPMAN Herbert Architects were appointed to assess three options for an art gallery – former Civic Library, Middleback Theatre/TAFE, and the Mount Laura Homestead Museum’s new reception building.

Results were presented to Council in July and August 2012; public consultation was conducted in November and in February 2013 Council determined that the Middleback Theatre site was its preferred option.

Council submitted a grant application in April to the Regional Development Australia Fund, Round Four, on behalf of (and in partnership with) Country Arts SA, which covered the Middleback Theatre refurbishment involving upgrades for equity and access, compliance and safety, patron amenity, new technical and production facilities and plant, an “A” class visual art gallery, upgraded parking facilities, significant street signage and a new entry canopy.

\$3.8 million was sought under the grant, with almost \$4.5 million through partner funding, which included Council’s contribution of \$400,000 towards the new gallery.

Unfortunately, the grant was unsuccessful and Council will consider further options for funding the art gallery project.

Child Care Centre

THE centre, which caters for 0 to 5-year olds and is licensed for 68 children, saw an increase in numbers totalling 22,559 compared to 21,516 in 2011/2012.

This comprised 12,138 enrolled in morning sessions (11,392 in 2011/2012) and 10,421 at afternoon sessions (10,124.)

However, the centre still faced significant competition as families actively looked at other day care alternatives in an effort to minimise the cost of care.

The year’s highlights included:

- IMPLEMENTATION of all National Quality Framework and Early Years Learning Framework requirements to meet new legislation.
- INSTALLATION of a Smart board to provide children with the experience of multi-media.
- PURCHASE of an iPad through fundraising efforts of parents to also allow children access to new technologies.
- INTRODUCTION of more natural outdoor environments including new plants, vegetable garden and potted herbs.
- PROVISION for children to experience activities outside the centre with visits to kindergym and the public library, while entertainers and other special visitors attended various sessions.
- MORE than 1,700 meals provided during the year.

- A REVIEW of the centre by an independent consultant to consider management of the operation and identification of any improvements.

Community development

THIS role exists to develop and implement community activities and projects. It includes a combined position of the STARCLUB Field Officer also as a STARCLUB Community and Recreation Field Officer.

Highlights included:

- THE annual Graeme Jose award was again financially supported by Council.
- SUPPORT was provided to Amaroo Lodge through a Council liaison officer.
- SPONSORSHIP of the bi-annual Whyalla Gallery Art Prize in November, 2012.
- COUNCIL worked closely with D'faces of Youth Arts to support local youth programs.
- \$1,000 in community grants was provided and distributed to non-profit organisations to encourage their participation in the city's annual Christmas pageant.
- COUNCIL ensured Father Christmas arrived safely and in style at both the Christmas pageant and Carols in the Park, bringing a smile to thousands of faces.
- COUNCIL'S community grants program assisted 29 non-profit organisations (performing arts, sporting and service clubs and events) with a total of \$54,757 towards community projects/activities.
- LOCAL Senior's Week celebration initiatives were supported.
- SEVERAL cadet organisations including Army, Air Force and Navy were financially supported.
- COMMUNITY events supported by Council included the "Strum for Suicide" music event, Mission Australia Easter egg collection, Youth Week, White Ribbon Day, Diabetes Walk for a Cure, NAIDOC Week, and Families SA Christmas party.
- WERIC (Whyalla Eco Renovation Information Centre), Advancing Whyalla, Whyalla Pride Week and Foodbank were supported financially.
- COMMUNITY arts projects for the Whyalla Show Society and an upgrade of the Jubilee Park public toilets were supported
- COMMUNITY assistance was provided to various groups through lawn mowing, weed spraying, supply of gravel and/or mulch, and reduced landfill fees.
- THE STARCLUB Community and Recreation Field Officer sat on a number of committees, including NAIDOC Week, Whyalla Aboriginal Children and Family Centre Enabling Group, Youth Week, Early Childhood Services Network, Domestic Violence Action Group, Wheels in Motion and Interagency.

Plans in 2013/2014 include:

- COMMUNITY arts programs including an upgrade of the Memorial Oval Gates and cenotaph.
- ON-GOING promotion and support of the city's annual Christmas pageant organised by the local Apex Club.
- CONTINUING support to seniors' groups with financial donations towards events during Senior's Month.
- AN update of the Family Services and Senior Services directories.

Events

- **SNAPPER CHAMPIONSHIP:** As a part of its commitment to major community events, Council conducted a successful 22nd Australian Snapper Championship at Easter, which was organised, staged and marketed entirely in-house, and attracted participants from every mainland state.

This annual competition is significant for both its economic and wellbeing benefits for the city and community generally – not just at Easter, but positioning Whyalla as a fishing holiday destination 12 months of the year.

- **AUSTRALIA DAY:** Council held another successful late afternoon/evening Australia Day event, which attracted several thousand to the Whyalla Foreshore. Also totally organised and staged by Council staff and fully sponsored by Council, the event – while recognising the importance of Australia Day celebrations – again catered for families as a low-cost “day out” with free entertainment and amusements.

Novel activities which have become synonymous with the Whyalla event included dummy spitting, thong throwing and bottomless boat events, finishing with fireworks. Other free activities included a family sandcastle competition, air brushing art, and distribution of flags and temporary Aussie tattoos and 1,000 lamingtons. The event and the entire foreshore were alcohol-free, adding to its success.

- **OTHER:** Council continued its contractual relationship with Events Whyalla to undertake events for the city including the Whyalla Gift and Food and Wine Fair in November and the Fishy Fringe Festival at Easter.

Events Whyalla also assisted local sporting groups and community organisations to organise events, while working to attract special one-off events for the benefit of the Whyalla and broader regional community.

Public library

THE mission of Whyalla Public Library is to support reading, learning, knowledge and the community. It is seen as a central hub – sustaining information, education, cultural and recreational needs of the city’s population through library resources and by networking and forming partnerships with community organisations.

2012/2013 saw the library move towards its long-term aim of attaining the 12 quality national standards for public library service delivery, and, implementing the 20 best practice operational guidelines for improving public library performance, as outlined in the ALIA standards and guidelines. Consequently, library services were reviewed, with results from a client survey to be further developed in 2013/2014.

THE library was well-used by the local community, particularly the children’s area by out-of-school hours care classes Three meeting rooms – the Vicki Ledo room, training room and local history room – were regularly booked by groups including the Smith Family, Probus, Diabetes, Uniting Care Wesley, Health in Our Hands, My Time, photography club, community foodies, Whyalla Dance and Social Club, and Friends of Whyalla Conservation Park.

THE collection of resources continued to draw the public with steady loans of books, DVDs, an expanded audiobook range, improved indigenous collection and a gradually growing community language section.

INTRODUCTION of eBooks and audiobooks online in March 2013 has appealed to a wide range of borrowers, particularly travellers and non-traditional library users.

ORIENTATION programs were embraced by local primary and high schools, being extended to include new programs for groups such as the Whyalla ESL (English as a Second Language) group with the new 'LOTE (Languages Other than English) orientation, and retirement home Copperhouse Court with the new "afternoon tea at the library" session.

ATTENDANCES at Story Time and Gigglepot sessions increased significantly – up from 2,368 to 4,812 – following the addition of extra sessions.

VISITS to Story Time sessions introduced children and parents to the library – particularly when local police, fire fighters and Surf Life Saving Club members participated as part of the library's community engagement program.

SCHOOL holiday programs continued to maintain popularity including environmental sessions; "explosive" fun with fire, slime and explosions; origami and paper craft; healthy food programs, recycled art and face painting.

FEBRUARY 14 saw the library celebrate its first birthday on Library Lovers Day, while the month of March hosted a special display from the Royal Australian Chemical Institute.

AUTHOR visits included Tricia Stringer, from SA's Copper Coast, Janice Madden, author of six books, and comedienne Fiona O'Loughlin.

STAFF skills were enhanced with the Public Library Service regional road show focusing on digital literacy training, while showcasing the Whyalla library to libraries in Hawker, Quorn, Kimba and Wudinna. In addition, a digital literacy training grant enabled staff to be further trained in digital services, tools and technologies, and social media to optimize operations and improve customer service.

VOLUNTEERS continued to play a major role (10 enduring volunteers and short-term community service students) – contributing to day-to-day operations by cleaning toys, shelving, selecting and processing materials, providing home service delivery of books each week to people in the community who were unable to physically access the library – and to those who donated their time and effort to create school holiday programs.

IMPORTANT LIBRARY STATISTICS			
AS at June 30	12/13	11/12	10/11
Bookstock	35,441	41,623	38,395
Other materials	6,790	-	-
Loans	133,940	130,496	134,839
Borrowers: Adult	6,436	5,383	3,834
0 - 4 yrs	114	112	66
5 - 14 yrs	1,145	951	565
15 - 19 yrs	586	462	49
Childrens Programs	4,812	2,368	6,518
Total acquisitions	6,061	5,554	7,513
Internet bookings	21,548	13,458	12,963
Toy library loans	1,770	998	1,088

STARCLUB activities

A POSITION of STARCLUB Field Officer is currently funded by the Office for Recreation and Sport for three years to develop the importance and value that sport plays in local communities, while also educating and supporting local sporting organisations to ensure their continued future. This position is combined with that of a Community Development Officer into a dual role – the STARCLUB Community and Recreation Field Officer.

Highlights included:

- CONTINUED to work with local sporting associations and clubs to assist business improvement strategies, supporting applications for grants and supporting facility development.
- LIAISED with a number of local clubs on their infrastructure and ongoing future.
- PROVIDED detailed information to the Whyalla Sports Network from the Office for Recreation and Sport.
- PROMOTED the STARCLUB message on community radio station 5YYY.
- CONDUCTED sports sessions with students from various schools and DECS programs; a Child Safe Officer's course for sporting clubs in December and June; Sideline help and basic trainers' course in May; and an Essentials to Coaching Children course in June.
- IN conjunction with Active After Schools, conducted a basic coaching course for students at Edward John Eyre High School in May.
- SUPPORTED the NAIDOC Week Golf Day in July, 2012.
- ALONG with OPAL, partially funded upgrade to Ada Ryan Gardens community tennis courts.

Plans for 2013/2014 include:

- DEVELOPMENT of a plan for the junior cricket and soccer area in Bradford Reserve.
- CONTINUATION of ongoing development of the Sport and Recreation Masterplan, with completion of landscape works at Memorial Oval, and completion of consultation relating to Jubilee Park and Whyalla Marina.
- ATTENDED field officer conferences in November 2012 and March 2013.

WATCH – Whyalla Active Together Creating Health

COUNCIL'S WATCH project commenced in March 2012 through grant funding of \$566,000 and is due to finish in June 2014.

- WATCH ran three theme streams in the community – Shape Up for Life, Jumpstart, and Beat It, as well as supporting Heart Foundation Walking.
- 41 programs resulted in 451 participants.
- 64 referrals were made to other programs.
- 21 people in the community were trained to provide healthy lifestyle programs.
- PROMOTIONAL events included Whyalla Male Out Day (June 2012), Whyalla Show (August 2012), Whyalla Pride in the Park (October 2012), Heart Week (May 2013) and Heart Foundation Walking (February 2013).

- OUTDOOR exercise equipment for free use by the public was installed at two sites at Whyalla Foreshore at a total cost of \$37,544, funded by Whyalla Healthy Communities and Opal Whyalla. The equipment included leg press, shoulder press, butterfly press, rowing machine, cross trainer, cycle seat, hip swinger and stepper – suitable for adults and older children under adult supervision.
- A HEALTHY catering policy was adopted by Council to encourage healthy food and drink choices provided at Council operated facilities and workplaces and Council sponsored events.
- THE healthy catering policy is being implemented in four stages:
 - Phase 1 (July 2012-Dec 2012): Education and consultation stage.
 - Phase 2 (Jan 2013-June 2013): Internal catering and food provision.
 - Phase 3 (July 2013-Dec 2013): External catering and food provision.
 - Phase 4 (Jan 2014-June 2014): Other food provision and supportive environments.
- TO encourage Council staff wellbeing, a 10-week program to “a healthier life” was held through a pedometer challenge aimed at the equivalent to walking around Australia, while a lunchtime walking and exercise group commenced.

Youth development

THE area of youth development continued to be outsourced to Plaza Youth – an organisation that provided a co-ordination role, ensuring participation in local government and with other appropriate groups.

Highlights included:

- ON-GOING consultation and development of youth activities and needs.
- FUNDING provided for Youth Week and NAIDOC Week activities.
- YOUTH Council initiatives were evaluated.
- A COMMUNITY Learning Hub was considered, with consultation undertaken to gauge support required to improve numeracy and literacy skills.
- YOUTH opportunity programs were supported at local high schools.

Plans for 2013/2014 include:

- REVIEW of the Youth Council contract.
- MANAGEMENT of the Youth Council program in a manner that ensures opportunities for local youth interested in politics with an opportunity to voice opinions on issues affecting Whyalla youth.
- WORK with NGO's (non-government organisations) and police to target crime prevention activities.
- DEVELOP the Community Learning Hub proposal with the Department of Education and Child Development

OPAL (Obesity Prevention and Lifestyle)

- ALMOST \$30,000 was offered to child care centres, preschools and other schools to promote healthy eating and being active. Uptake resulted in two child care centres, three preschools, 11 primary schools and four high schools participating. The overall OPAL program aimed to achieve six lifestyle-related goals:

ACTIVE LEISURE

- 120 participants joined in the Whyalla Playground Amazing Race – a program to get children visiting different playgrounds in Whyalla. This was also used as an opportunity to obtain feedback on the playgrounds.
- WORKED with YMCA to develop and promote aqua play sessions for an early childhood water-based playgroup. These ran from Term 4 in 2012 until the onset of colder weather.
- COLLABORATED with the public library for “Hop, Skip, Crunch” kits to be available for loan through the toy library – borrowed 253 times.
- FUNDED physical activity/active play equipment for two playgroups and 10 schools.

ACTIVE TRAVEL

- A FOCUS theme for 2012 was “Think Feet First: Step, Cycle, Scoot to School,” which was promoted at two community events between July and December 2012.
- SEVEN “Park and Step” sites were developed to encourage active travel part of the way to school. Six schools were involved, encouraging children to travel actively to school. The concept was promoted through schools, media and in Council’s rates mail-out and other publications.
- “THINK Feet First” early childhood programs were run with four early childhood settings.

INCREASE USE OF PARKS AND OPEN SPACES

- EIGHT fitness stations were co-purchased for installation at the foreshore with the Healthy Communities WATCH (Whyalla Active Together Creating Health) program.
- FOUR drinking fountains were installed in various parks.
- ONEIGHTY Sport and Leisure Solutions was commissioned to develop a Whyalla Playspace strategy, including an audit and assessment of current facilities with suggested actions and recommendations of future provisions. A report was expected to be completed by September 2013.
- FUNDS were provided for the development of new sport courts for free use by the community at Ada Ryan Gardens.

HEALTHY MEALS IN AND FROM HOME

- A NEW theme “A Healthy Brekky is easy as Peel, Pour, Pop” was launched with 21 stakeholders attending an information session to learn how it could be promoted in their organisations.
- THE Healthy Brekky theme was promoted at two community events.
- “PEEL, Pour, Pop” theatre shows were held for 1,000 children from seven schools to promote the Healthy Brekky theme.
- PRELIMINARY planning was undertaken for supermarket promotions of the Healthy Brekky theme to be held in September 2013 including tastings, colouring-in competitions and point of sale advertising.
- HEALTHY Brekky presentations were made to community groups including Kids Cops & Karts, Samaritan College, Nicolson Avenue Primary School, Girls on Track, and Uniting Care Wesley Country SA HIPPIY program.

- HEALTHY Brekky displays were placed at Whyalla Public Library, Whyalla City Council Civic Building and eight GP surgeries.
- SCHOOL holiday programs at the library included two sessions promoting healthy breakfast.

HEALTHY FOOD AT FOOD OUTLETS

- A “KIDS Cuisine” Initiative was implemented with five hotels, cafes and restaurants developing healthy kids’ menus.
- SIX groups received grants to provide healthy catering at community events.
- A HEALTHY catering policy was developed for Council and endorsed in January 2013.
- A SMOOTHIE blender bike was purchased with the Healthy Communities WATCH program and made available for community groups as a healthy catering and fundraising alternative.

LOCAL FOOD PRODUCTION AND DISTRIBUTION

- SIX education sites and community groups were funded to develop vegetable gardens.
- A PROMOTION was held at Whyalla Show to promote a local fresh growing guide, and vegetable gardening.
- A BACKYARD vegie gardening program was run with eight participants. Two further programs were to be held before the end of 2013.

Other

- THE Myall Place Park centrepiece sculpture – the Myall snake – received a refreshing make-over to bring it back to its former glory at this popular neighbourhood facility in Scoble Street.
- THE community was consulted on whether to create an enclosed dog park or another public open space on the former arboretum site. Subsequent response was overwhelmingly in support of a dog park, which Council will include in its 2014/2015 budget.
- RESIDENTS were invited to participate in a survey to help Council in its decision-making process of selecting its preferred site for the long standing push for an art gallery in Whyalla.

QUALITY ENVIRONMENTAL OUTCOMES

Environmental landscape in general

- **CLEAN UP AUSTRALIA DAY:** The community again supported the Council organised public site in March, which focused on Hummock Hill, Whyalla Foreshore and Ada Ryan Gardens, supported by various sponsor businesses. As in previous years, the day was another success with more than 140 community members participating. Other community organisations included the Whyalla Scuba Divers Club, Whyalla and Districts Four-Wheel Drive Club, Scouts and Apex.
- **HUMMOCK HILL:** A joint venture between Council and Arrium Mining/OneSteel resulted in a successful project with much of the existing infrastructure and surrounding vegetation receiving a long overdue facelift. Habitat and conservation was a primary goal directing the redevelopment, with specific attention to helping resident Gidgee Skinks adapt to an altered environment, while preserving and enhancing the integrity of this State Heritage listed site.
- **ROADSIDE VEGETATION:** Council successfully applied for a grant to complete onsite marking of high value roadside vegetation, which will also assist the commencement of a monitoring program for the various sites.
- **OTHER ENVIRONMENTAL GRANTS:** \$30,000 in grants were received through the Local Government Energy Efficiency Program to replace conventional hot water heaters with solar systems at the Leisure Centre and the marina public toilets and showers.
- **WHYALLA WETLANDS:** The Council-sponsored National Tree Day was successfully held at the wetlands with 650 trees planted. Most of the planned terrestrial plantings are now complete. Further plans will involve riparian plantings. A draft master plan of the site has been developed and is hoped to be released for public consultation in early 2014.

Other

- WORK was undertaken along the Elliott Street medians to provide extra water to existing coral trees (*Erythrina Xsykesii*) to combat the effects of past droughts.
- DESIGNATED camping areas were established in the Point Lowly area, incorporating a small daily fee, to ensure an acceptable balance between visitor needs, environmental protection and residential interests. The area has continued to grow in popularity for recreational camping.

Foreshore master plan

- WORKS for Stage 3 are pending subject to Oxigen landscape consultants' revised master plan.
- COMPLETED work during 2012/2013 included a lengthy section of new seawall following previous storm damage, planting of palm trees along the foreshore western car park to create a fresh visual appearance, roadworks, other shrub plantings, and continuation of a concrete boardwalk along the beach frontage.

- LANDSCAPING of existing planter beds and provision of a handrail along the boardwalk were deferred pending the Oxigen consultants' master plan.
- A PROPOSED performing stage next to the café was deleted for further review as part of the Oxigen plan, as was a proposed beach volleyball facility.

Median strategy

- IMPLEMENTATION of streetscape improvements, which will continue over a number of years, commenced – the strategy seeking to achieve consistent planting of suitable trees in each of Whyalla's main streets, through retention of successful species and replacement of less successful types.

Some species have struggled in the harsh environmental conditions including lack of water, rising salt levels, soil compaction and extreme temperatures, with many trees affected by strong winds and storms. Some have also exhibited poor growth habits.

The choice of tree species was made after input from Council staff (utilising their experience over many years in managing trees in Whyalla), councillors, Council's tree reference committee which included two independent community members, Council's environmental committee which included three independent specialist members, and a specialist arborist considered to be one of Australia's foremost authorities. A recurring theme through the community consultation process was to improve Whyalla's attractiveness for residents and to encourage people to holiday, relocate or settle in the city for longer periods.

- LANDSCAPE architectural company, Oxigen, having worked with many rural communities in SA, was engaged to prepare various landscape master plans.
- RE-DEVELOPMENT of the medians involving landscaping and plantings commenced during 2012/2013 and will continue through 2013/2014 as phase one of the overall strategy progresses.

Sand replenishment program

- THE concept of a beach sand replenishment program at Whyalla Foreshore was approved by Council in March 2013 following recommendations from Adelaide-based consulting engineers, Magryn & Associates, who identified the plan as critical to prevent further beach erosion and undermining of the seawall, while providing a beach with more amenity - indicating an initial movement of approximately 35,000 cubic metres of sand was required.
- A SIGNIFICANT sand shifting project as an immediate measure to lift the sand level to approximately one-metre below the top of the seawall was subsequently undertaken in August 2013.
- A CONTINUOUS annual replenishment program will commence in 2013/2014 and after each major natural event.
- IN 2013/2014 replenished sand will be planted with suitable foreshore-tolerant species to provide additional stability for the sand.

Waste management

WASTE management responsibilities remained a major focus of Council services to the community including general litter control, recycling, household waste collection, landfill site management, street sweeping and co-ordination of annual Clean Up Australia Day activities.

Council ensured compliance with EPA licence conditions at its Mount Laura Waste and Recycling Depot, in conjunction with ongoing implementation of its landfill environment management plan.

Statistical highlights (with 2011/2012 figures in brackets) include:

- 12,443 tonnes (11,403t) of waste were sent to landfill.
- 32,164 tonnes (21,999t) were recycled.
- 3,904 tonnes (3,800t) of organic waste were composted.
- 2,650 cubic metres (2,971) of garden mulch was processed for sale to the public, local contractors and developers.
- 1,660 tonnes (1,745t) of co-mingled kerbside recyclables were collected, baled and transported to Adelaide for further sorting and recovery.
- 305 tonnes (806t) of scrap metal were diverted from landfill and transported to Sims Metals in Adelaide.
- 2,521 items of e-waste were collected.
- Preparations commenced on the fourth clay liner lift for cell one, which is expected to increase the cell life by 12 months before moving into cell two.

CIVIC LEADERSHIP & ORGANISATIONAL DEVELOPMENT

Community consultation and dissemination of Council information

Whyalla Council consulted and communicated with residents on particular issues that affected their neighbourhood or Whyalla generally, while regularly promoting its many and varied services and facilities

These included:

- A 30-minute weekly information show conducted Tuesday mornings by Council officers on community radio station 5YYY.
- RESIDENTS were notified of Category 2 and 3 development applications requiring approval of Council, providing residents the opportunity to write to Council expressing their view of the application. (The Development Assessment Panel provided the opportunity for all Category 3 representors to appear before the panel, and any Category 2 representor whose issues remained unresolved.)
- COUNCIL issued a schedule of media releases to local and regional media (newspaper, TV and radio) resulting in follow-up interviews and photos – maintaining a strong relationship with the media, which again benefitted its programs, activities and communication with residents.
- A QUARTERLY, 16-page, tabloid *Whyalla Council News* newspaper was produced entirely in-house – summer, autumn, winter and spring editions – and letterboxed to Whyalla households. It was also accessible on the Council website.

This publication has become a very important vehicle through which to communicate with residents in a way that general media are unable to do. *Whyalla Council News* was also mailed to residents in coastal and farmland areas who do not have roadside letterbox deliveries, and a growing list of business and government leaders and agencies outside Whyalla.

- EXTENSIVE in-house marketing campaigns (advertising, editorial and photographic) were conducted of Council's annual Easter snapper fishing championship in State and national magazines, newspapers, television, radio and via numerous websites – generating both a focus on Whyalla, and on-going economic benefits.
- A regular weekly segment was broadcast on local/regional commercial radio station 5AU every Thursday morning designed to promote Whyalla events to local residents and in town visitors, and to other potential visitors from the adjoining regional areas of Eyre Peninsula, Flinders Ranges, Roxby Downs and the Mid North. The segments were also used to promote appropriate Council activities, surveys, programs, etc.
- INFORMATION was regularly maintained and updated on Council's website at www.whyalla.sa.gov.au, and www.whyalla.com.
- PLANNING and construction of a new and significantly improved Council website commenced in May 2013, due for completion in September – the first for many years – in conjunction with the introduction of social media.

- COUNCIL maintained a public consultation policy, in accordance with Section 50 of the Local Government Act, which sets out steps that Council will take to establish partnerships and encourage community involvement in planning and in decisions about the services Council provides.

Community land management plans

UNDER the Local Government Act, all land either owned or managed by Council is classified as community land except where it has been specifically excluded from this designation. Council has management plans in place for each parcel of community land in its area, which is required where Council wishes to lease land for specific purposes.

- SEPARATE revocation procedures were completed in respect to the West Whyalla Football Club site and Lot 121 as the sole remaining allotment within the previous airport rural living subdivision.
- PROCESSES involving the airport and laneway adjacent to Wynbring Jida Child Care Centre were progressed.

Compliance – general

- PARKING controls were administered pursuant to the Australian Road Rules, and Private Parking Areas Act and Regulations across the city, including at the marina, outside schools, at designated parking areas and in private car parks with several of the most common offences detected being the exceeding of a designated time zone, stopping in a “no stopping” zone, or stopping on a solid yellow line.
- PROACTIVE anti-litter patrolling initiatives were carried out at some of the most common illegal dump sites in and around Whyalla to combat an increasing problem on Council land, although there was a reduction in the number of expiation notices issued. (Offenders left little identifying information with illegally dumped items ranging from household litter deposited in laneways, and furniture, household appliances or vehicles abandoned in public places – main offenders appearing to be residents leaving town. Most common items illegally dumped were large waste items such as stumps, logs, mattresses and tyres, probably to avoid paying recycling costs.)
- NO expiations were issued in relation to bushfire prevention through unsafe premises pursuant to the Fire and Emergency Services Act, but residents were regularly urged to ensure their properties were kept in a fire safe condition at all times, otherwise expiations may be issued. (Council can order a property to be brought up to standard and may perform the required work at the landowner’s expense, if that order is not obeyed.)

Compliance – dogs and cats

- MICROCHIPPING of dogs continued to increase, with more than half of the city's registered dogs microchipped, which is a worthwhile permanent form of identification.
- DESEXED dogs also continued to increase with owners likely to have been encouraged due to the discounted fee available. (A discount is required to be offered under the Management Act for all dogs registered that are desexed.)
- IMPOUNDED dogs were generally unregistered, making it more difficult for them to be returned to their owner.
- RETURNED dogs increased in number, with the overall total of dogs impounded similar to last year. (Council's objective is to try to return all dogs and regularly promotes the need for responsible dog ownership.)
- REPORTED dog attacks decreased slightly. (An attack includes any incident – from a dog running up to a person and scaring them, to an injury occurring.) Council encourages all dog harassments/attacks to be reported, even though no formal action may be taken as such reporting can help build profiles on particular dogs and enable proactive policing.
- DOG registration numbers declined, accompanied by a marginal income decrease - from \$163,187 in 2011/2012 to \$162,542 for 2012/2013.
- EUTHANASIA of cats increased in the second half of the year, believed to be linked to the withdrawal of the RSPCA's services and support to Whyalla in November, 2012. Sixty-five cats were destroyed at a cost of \$3,350.
- AIR-CONDITIONING was installed at Council's dog pound as part of an upgrading program.

TRENDS OF PAST SEVEN YEARS							
	2012/13	2011/12	2010/11	2009/10	2008/09	2007/08	2006/07
Total registered	5,217	5,490	5,428	5,516	5,418	5,343	5,309
Microchipped	3,105	2,933	2,279	2,426	1,944	1,498	1,162
Obedience trained	173	163	164	154	47	49	49
Desexed	3,510	3,449	3,374	3,354	3,142	1,694	1,886
Impounded	556	594	620	620	646	653	634
Returned	337	312	330	260	351	353	345
Attacks reported	60	65	33	28	25	36	38
Expiations issued	1,589	532	436	404	357	841	611

Customer Services

COUNCIL is committed to responsibly managing the city on behalf of its residents and strives to maintain the highest standard of service to ensure the delivery of real value for Whyalla ratepayers and residents.

In January 2013 a new Customer Service Charter was introduced, which, for the first time, introduced response standards and reflects Council's clear commitment as to what the public can expect.

The new standards comprise:

ENGINEERING SERVICES

BUSINESS AREA	SERVICE	TARGET RESPONSE TIME
Works emergency Issues	Response	1 hour
Road repairs - High risk condition - Low risk condition	Repair/made safe Repair/made safe	1 day 7 days
Footpath repairs - High risk condition - Low risk condition	Repair/made safe Assessed for future work	1 day 14 days
Blocked stormwater - Clean pit - Clean blocked stormwater pipe	Drains cleaned Pressure clean pipe	10 days 20 days
Road/reserve vegetation Issues	Investigate	3 days (routine) 10 days (non-routine)
Assess access private (driveway)	Respond	1 business day (routine) 5 days (non-routine)
Stormwater affecting private land	Investigate	1-2 days
Restricted access vehicle Council clearance	Issued	2 business days (routine) 5 business days (non-routine)
Traffic planning / signage issues	Investigation	5 days (as per general correspondence)
Supply of new garbage bin	Delivered	Delivered every Tuesday
Missed garbage service	Collected	Notification prior to Noon – same day Notification after Noon – next working day
Street sweeping needs	Swept	4 days
Trimming of street trees	Trimmed	6 weeks

DEVELOPMENT SERVICES

BUSINESS AREA	SERVICE	TARGET RESPONSE TIME
Dog complaints - Attacks and dogs at large	Respond	1 hour
General animal complaints (nuisance dog or cat)	Investigate	3 business days
Parking issues - Urgent - Non-urgent	Respond	1 hour (business day) 1 business day
Abandoned vehicles or litter	Investigate	3 business days
Burning complaints	Respond	1 hour (business day)
Food Complaints	Investigate	3 business days
Development applications - Minor	Determination	30 days

GENERAL SERVICES

BUSINESS AREA	SERVICE	TARGET RESPONSE TIME
Rates certificates	Issued	3 days
S7 searches - Urgent - Routine - Non-routine	Issued	24 hours 4 days 8 days
Return phone calls	Respond	24 hours
Acknowledge correspondence	Respond Acknowledge in writing	5 days 2 days

Regular reports on the meeting of these standards are provided to Executive Management.

Council looks forward to reporting on the outcome of its target commitments for a full 12-months in the 2013/2014 annual report.

An initial average response achievement target has been set at 80%.

The Customer Service Charter is continuing to be reviewed and revised and complaints handling database using Council's SynergySoft program has been developed to better measure the various requests, complaint handling activities and outcomes, with a view to enhancing Council's levels of customer satisfaction in accord with AS/ISO 10002:2006 Australian Standard for Customer Satisfaction: Guidelines for Complaints Handling in Organisations.

Environmental health

FOOD SAFETY

- COUNCIL adopted a proactive approach to food safety, incorporating both promotion and routine food inspections.
- EIGHTY-EIGHT inspections were carried out to ensure compliance with the *Food Act 2001* and Food Safety Standards.
- EIGHTEEN written warnings were issued to food businesses relating to non-compliance with Food Safety Standard requirements.
- THIRTEEN food related complaints were received regarding issues concerning alleged food poisoning, contamination from foreign matter, cleanliness and inappropriate food handling techniques. All complaints were investigated and resolved satisfactorily.
- A SIX-monthly newsletter was compiled and distributed to all Whyalla food businesses highlighting food safety and hygiene matters.
- COMMUNITY food safety education was undertaken through articles in the *Whyalla Council News*, radio interviews, and presentations to schools, community groups and other interested parties.
- SUCCESSFUL audits were carried out on six businesses that serve food to “vulnerable” populations – eg hospitals, aged care facilities and child care centres. These businesses are required to have a food safety plan and are subject to an audit to verify compliance with Food Safety Standard 3.2.1. Audits were undertaken by a council employed auditor.
- COUNCIL continued a partnership with TAFE SA Regional offering food safety courses to food handlers within the area. Successful completion of the course resulted in participants being issued a nationally recognised certificate of attainment.

PUBLIC HEALTH

- FIFTY-NINE complaints relating to issues that required public health inspections were received, including impairment to amenity issues such as the state of a premise being a potential risk to public health, offensive odours, pest and vermin control, animal management, mosquito control, wasp sightings and inappropriate poultry-keeping.

Other health related inspections conducted on a routine basis included:

- NINE public swimming pool and spa pools were inspected. Educational materials were provided to public swimming and spa pool owners and operators in spring reminding them of their legislative requirements.
- NINE applications were received for installation of onsite wastewater treatment systems – six household and three commercial. Inspections addressed underfloor plumbing, installation and connection of the tank, and overall compliance.
- FOUR hairdressers and skin penetration inspections were conducted to ensure that appropriate hygiene measures were in place.
- A HIGH count of Legionella was reported in one of the city’s 11 high-risk manufactured water systems registered with Council, requiring immediate decontamination. Council requires each business with such systems to have an annual inspection by an independent third party, incorporating the issuing of a compliance report to the environmental health officer.
- NO mosquito complaints were received. Council has a control program of six-weekly treatments of known public breeding sites during spring and summer and larvae surveillance.

- FOLLOW-UPS of notifiable diseases upon request from the Communicable Diseases Control Branch of SA Health resulted in three referrals requiring investigation.
- DURING 2013/2014 Council will undertake public health planning as required by Section 51 of the *Public Health Act 2011* which came into full operation in July 2013.

IMMUNISATION

- THREE rounds of visits under the school immunisation program were carried out across four secondary schools with administered vaccines delivering protection against Hepatitis B, Varicella (Chicken Pox), Diptheria, Tetanus, Pertussis and Human Papilloma Virus (HPV). A follow-up session to each school was conducted a week after the initial visit to catch students that were not available during the initial session.
- INFLUENZA vaccines were made available to all Council employees. Combined Hepatitis A/Hepatitis B and Boostrix (Diptheria, Tetanus, Pertussis) vaccines were also offered to staff whose job tasks were deemed to be at risk of contracting these diseases.

Human resources

EMPLOYEE RELATIONS

- COUNCIL undertook a review of its organisational structure to ensure that the internal structure reflected key goal areas within the revised Strategic Plan adopted by Council in December 2012, subsequently endorsing a revised four-department structure, plus an executive services unit, in February 2013.
- ATTRITION rates stabilised with end of year FTE's at 121 compared with 118 at June 30, 2012. There is a no forced redundancies clause in Council's current Enterprise Agreement.
- FLEXIBILITY and multi-skilling provisions of the Enterprise Agreement operated to ensure Council's operational and services capabilities were maintained and productivity enhanced.
- COUNCIL'S Joint Consultative Committee, comprising management and workplace representatives whose role was to monitor the agreement's implementation, met on December 5, February 14, February 26, and March 12. (On the agenda for this committee was a review of the Local Government Employee (SA) Award classification structure for outdoor employees. As required by the agreement, negotiations with the AWU commenced with a consultative process, which will progress through 2013/2014.)

LABOUR MARKET FLUCTUATION

- DESPITE the Whyalla labour market having stabilised, Council experienced some difficulty sourcing specialised staff to fill key roles in asset management, asset renewal, engineering, ranger services, and building and development.
- EXTENSIVE recruitment processes were undertaken for senior positions as above.
- FURTHER openings occurred in the areas of building assessment, cemetery curating, parks and reserves, and engineering and infrastructure.
- COUNCIL attracted a range of applicants for the various roles, but is aware that the local and regional labour markets are likely to remain highly competitive in view of various external developments and Council needs to remain vigilant of its reputation as an employer of choice.

EQUAL OPPORTUNITY AND FAIR TREATMENT

- COUNCIL maintained awareness of its legislative and ethical responsibilities in regard to its mandate to protect its employees and ensure equitable treatment for the diverse members of its community.
- BOTH Fair Treatment and Safe Environment policies and related procedures were reviewed and revised to ensure compliance with relevant legislation, while reflecting Council's values in these areas.
- ELEVEN employees attended Fair Treatment Contact Officer training.
- ALL employees attended Preventing and Managing Workplace Bullying and Harassment training.

DEVELOPMENT PROGRAM

- COUNCIL aspires to be a "learning organisation", and to that end, a set expenditure amount for training, development and education activities is set aside each year under the terms of its Enterprise Agreement. These learning areas align with Council's strategic goals, outcomes and business strategies required.
- An annual Training Needs Analysis and program was developed in consultation with management, supervisors and employee work team units, and implemented throughout 2012/2013.
- \$162,912 or 1.5% of Council's annual payroll – a key investment by the organization – went towards training, development and education.
- FORMAL courses of study, leading to tertiary qualifications or to recognition of vocational training, undertaken by employees as approved students included:
 - Diploma of Building Surveying.
 - Diploma of Library/Information Services.
 - Certificate IV in Regulatory Services.
 - Certificate III in Horticulture.
 - Automotive Mechanical Technology 3.
 - Diploma in Business Management.

- Certificate IV Frontline Management.
- Certificate III National Aviation Ground Operations and Services.
- eCert IT Microsoft Cisco VMware Training.

Other training attended by employees included:

- Various licence training, eg loader, skidsteer, etc.
- Roads and works conference.
- Work Zone traffic management.
- MR and HR licence training.
- White Card training.
- TreeNet conference.
- Certificate II in Driving Operations.
- AIBS conference.
- Environmental Health State conference.
- SATIC tourism conference.
- E-waste Pathways training.
- Accredited Visitor Information Centre conference.
- ShadowProtect training.
- Land division masterclasses.
- Planning Institute of Australia National Congress.
- LGA Professional Leaders Program.
- 2013 Public Libraries Professional Development, Digital Literacy Project.
- Plant and vehicle management workshop.
- Authorised Persons Association.
- Workforce planning, training needs analysis.
- 2013 Australasian Airports Real Estate Conference.
- National Australia Day Conference.
- LGA land division applications – advanced.
- Dog behaviour and management training.
- Optimal water resources information.
- LGA Freedom of Information – update training.
- Internal rehabilitation co-ordinator – mandatory training.
- VMware v Sphere: Install, configure, manage.
- Social media marketing conference.
- Principles of Lean Thinking.

Further employee training and development, including WHS requirements included:

- Four-monthly training sessions on Council's suite of WHS policies and procedures.
- Senior First Aid.
- CPR First Aid refresher.
- Emergency Warden training.
- 29 employees participated in the Healthy Lifestyle program.
- 38 employees participated in the skin cancer screening.
- 67 employees participated in the flu vaccination program.
- Two employees received hepatitis A & B vaccinations.
- Two employees received tetanus vaccinations.
- 38 people participated in the pedometer challenge.

Inductions included:

- 20 employee inductions.
- 28 volunteer / work experience inductions.
- 72 contractor inductions.

RISK AND WHS MANAGEMENT

- COUNCIL is strongly committed to, and has worked to meet, the SA Plan target of a 40% reduction in injury at work by 2013.
- IMPLEMENTATION was ongoing of the Local Government Association's "One System Program" to ensure maintenance of the association's exempt employer licence.
- THE key WHS performance Indicator for 2012, under the prescribed standards for self-insurers, was 91% subject to the completion of non-conformances issued in the KPI Audit.
- COUNCIL worked toward improving its performance and compliance with the new WHS requirements following the 2012 audit, which identified a number of non-conformances – all needing to be addressed. (With an extension of time granted for compliance, all non-conformances are to be completed by September 2014.)
- WHS efforts were seen as part of a broader risk mitigation culture and program for Council, with work progressing on formatting a hazard/risk profile for Council business units and the development of hazard/risk identification and mitigation processes, including development of an organisation-wide, computerised, integrated risk register, and a corrective and preventative action monitoring and reporting system.
- WORK continued on the development and updating of:
 - Emergency planning.
 - Disaster management plans.
 - Business continuity plan.
 - Sustainability risk management plan.

These efforts endeavour to align Council's risk management efforts with the standard requirements for ISO 31000: Risk Management – Principles and Guidelines.

Information services

- COUNCIL'S Information Services Section is staffed by three officers who service a computer network of 17 servers, more than 110 desktop workstations and laptops with approximately 105 users in 11 locations throughout the city. The team supported more than 50 software applications used daily, and around 40 other applications used solely for network support and management.
- IN addition to the management and provision of computers and associated software, peripherals and network services for Council staff, Information Services is also responsible for purchasing and providing support for photocopiers, fax machines, telecommunications and security systems.
- PARTIAL replacement of personal computers and a major upgrade to core business software was undertaken.
- AUDIO/visual equipment was installed at the public library, Civic Building, and Mount Laura Homestead Museum.
- A NEW ESX server was installed and the organisation's photocopier fleet replaced.

Planning

- THE Department of Planning, Transport and Infrastructure advised Council that it had halted further progress towards a draft Structure Plan for the city. As a result, Council through its City Strategy and Policy Committee decided to use work already undertaken to carry out its own review of the Development Plan under Section 30 of the Development Act. This work will be in progress during 2013/2014.
- A DEVELOPMENT Plan Amendment reviewing the most effective way of capitalising on development opportunities at and around the airport site is examining the merits of allowing for commercial development including bulky goods outlets and expansion of the existing Rural Living Zone.

The remaining step required in completing the planning investigations phase is the finalisation of an airport master plan by the end of 2013. The DPA has been held in abeyance pending the results of a flood management analysis for the city and the airport master plan.

- INVESTIGATIONS were undertaken into the preparation of a draft amendment to the Whyalla Development Plan for local heritage, with a review of draft policies and targeted informal consultation envisaged as the next steps.
- MINISTERIAL approval is being sought for re-casting the scope of the Residential and Centres Development Plan Amendment into two separate amendments. A Miscellaneous Zoning Variations DPA is planned to make a minor zoning boundary alteration and remedy the current lack of zoning over pastoral land, while a Residential and Industrial Variations DPA aims to include improved local content for residential development including foreshore land, and introduce better provisions governing industrial land.
- EACH DPA is to include a process step of community comment through a formal consultation phase.

Procurement

- COUNCIL operated a centralised procurement function incorporating a best practice system with access to the Local Government Association's SA tender and contract system for placement of tenders online.
- IN conjunction with Strategic E Commerce, Council maintained an online procurement system with businesses and suppliers, allowing purchase orders to be placed electronically via email or a fax gateway, thereby enabling an auto-update of committal costing to Council's financial database.
- COUNCIL'S procurement and disposal policy, which is reviewed and updated every two years, aims to provide elected members, Council officers, potential suppliers and buyers, and the Whyalla community with a framework detailing how procurement and disposal activities would be undertaken in a consistent, compliant, fair and transparent manner. (The policy includes reference to Council's "Buy Local" procedures. It can be viewed on Council's website and at the Civic Building and public library.)
- CONTRACTOR management procedures continued to be streamlined, while ensuring that Council's trades and services register was kept up to date with relevant contractor insurances and induction requirements.

Records management

- COUNCIL maintained a significant focus to ensure its information resources contained evidence of business transactions, decisions made and actions taken in relation to Council's functions and activities – showing why decisions were made and what, where and when they occurred.
- AN ongoing records management project ensured that continuous substantial improvements were made in Council's record keeping practices, while assisting to reach compliance with various standards issued by State Records.

Activities supporting this project included:

- Development of a three-year management plan for 2011/2014 – incorporating recommendations from State Records in line with records management survey results.
- Updating SynergySoft user manuals and continuing to provide training to Council officers.
- Departmental training sessions.
- Continuation with archiving backlog.

During 2013/2014 emphasis will be placed on:

- Continuing work on updating Council's records management disaster plan.
- Updating SynergySoft user manuals and continuing to provide training to Council officers.
- Preparing for an independent audit scheduled in 2014.
- Relocation of Council's permanent records to be commenced by the end of 2013.

- Continued training of officers in the use of the Office Integration system, which allows easy registration of records from Outlook, Word and Excel.
- Developing and implementing adequate reporting mechanisms to senior management.
- Continuing with archiving backlog.
- Development of a 2014/2017 Records action plan to complement Council's Strategic Plan.

Freedom of information statement

- COUNCIL produced an Information Statement in accordance with Section 9 (1a) of the FOI Act with copies available at the Council Office, Whyalla Public Library and Council's website.
- A LIST of all Council committees and documents accessible to the community, as required by relevant legislation, was included in the Information Statement and is contained within this annual report.
- COUNCIL maintained its process for requests for information not included under the heading of *Access to Council Documents* that they be considered in accordance with the Freedom of Information Act at a fee of \$31.50, unless the applicant was exempt from payment.

(Applications will be responded to as soon as possible within the statutory 30 days of Council receiving the properly completed request form, together with the application fee and any search fees. Council's Freedom of Information Officer will advise the applicant of any additional charges as defined under Section 53 (Fees and Charges) of the Freedom of Information Act, Regulations.)

- THREE requests were received under the Freedom of Information Act compared with five in 2011/2012, two in 2010/2011 and four in 2009/2010.

One request related to a dog attack, one to the number of cooling towers and one to governance. All requests were released in full.

- FOUR requests were also received by Council in respect to third party consultation from other government agencies, relating to the release of Council's annual food report, a development application, and correspondence.
- APPROXIMATELY 25 hours was spent on processing the FOI applications.

Confidentiality

UNDER the Local Government and Development Acts, Council and Special Council meetings discussed certain matters of a confidential nature in a closed session, however, the Council ensured a commitment to open and transparent decision-making through minimising the number of decisions it made in confidence.

THE table below provides an overview of the number of times the public were excluded from Council or committee meetings:

	12/13	11/12	10/11	09/10	08/09
Council meeting	6	5	1	10	12
Special Council meeting	1	2	1	1	3
Total	7	7	2	14	15

THE number of items including reports, minutes and/or attachments kept in confidence for a specific period totalled:

	12/13	11/12	10/11	09/10	08/09
Council meeting	4	4	1	28	16
Special Council meeting	1	0	1	1	2
Total	5	4	2	32	18

Number of resolutions

A TOTAL of 437 recommendations were actioned by Council compared with 399 the previous year.

Amendment of records

A MEMBER of the public may gain access to Council documents to make amendments concerning their personal affairs by making a request under the Local Government Act. The person may then request a correction to any information about themselves that is incomplete, incorrect, misleading or out of date.

Report on internal reviews of Council decisions and complaints handling

PART 2, Section 270 of the Local Government Act 1999 requires Council to establish a Complaint and Grievance Procedure for the review of decisions of:

- The Council.
- Employees of Council.
- Other persons acting on behalf of Council.

Under Section 270(8), the Act further stipulates that a Council must, on an annual basis, initiate and consider a report that relates to the number of applications for review made under this section and the kinds of matters to which the applications relate. Outcomes of the review must be included in this annual report.

There were no written requests to Whyalla Council for a formal Section 270 review during 2012/13,

Council provides a range of critical services to its community. Local government is often said to be the sphere of government closest to the people. The increasingly complex range of services demands the highest standards of efficiency, accountability and responsiveness.

Council's current customer service charter was introduced in August, 2012, and provides customers with certainty in the turn-around time for service requests. It is reported on to management and the Council every quarter.

Executive management team

FOLLOWING an organisational review, the executive management structure changed from the chief executive officer and three group managers to the CEO and four group managers – Community, Engineering and Infrastructure, Finance and Corporate, and Planning and Development, plus the Executive Services Unit.

Salary packages included the provision of a fully maintained vehicle or equivalent, which also recognises out of hours work in lieu of overtime payments.

Positions and award classes were:

Chief Executive Officer: Contract.

Group Managers: Contract except Planning and Development.

Payments to auditor

In 2012/2013 a total of \$14,800 was paid to Council's auditors for work performed during the year.

Other payments

Development Assessment Panel: Comprised five members – an independent chairperson who received \$80 per hour or part thereof, two independent members who received \$50 per hour or part thereof, and two elected members. The panel met as required on two occasions.

Audit committee: Comprised five members – four Elected Members and one independent expert who received \$1,000 and air flights per sitting, with Council officers as observers. The committee is required to meet on at least three occasions a year, and in 2011/2012 met four times.

Other committees: The Economic and Social Committee, and the Environment Committee both comprised six members – four elected members and two independent members who each received \$50 an hour or part thereof.

Services for the community

Council makes decisions on policy issues relating to services that are provided for the public and include:

- Aged care, airport, and Australia Day celebrations.
- Boat ramps, bus shelters.
- Car parks, child care, citizenship ceremonies, civic and environmental education, clean air controls, Clean Up Australia Day, community halls and centres, cycle tracks.
- Dog control.
- Environmental health matters.
- Fishing jetty and marina, foreshore facilities and kiosk.
- Garbage collection, grants and donations.
- Immunisation programs, information service.
- Litter bins.
- Maritime museum.
- Parking bays and street closures, parking controls, parks and reserves, planning controls, playground equipment, Point Lowly Lighthouse, cemetery and crematorium, public libraries, seating, toilets, transport.
- Recreational/sporting facilities, roads/footpaths/kerbing.
- Stormwater and drainage, street lighting and sweeping, street tree planting.
- Tourism, traffic control devices, traffic lights and school crossings.
- War memorials, World Wide Web site.

Organisations on which Council was represented

- *Eyre Peninsula Local Government Association.*
- *OneSteel Environmental Consultative Group.*
- *Provincial Cities Association.*
- *Eyre Peninsula Tourism.*
- *University of Whyalla Campus Advisory Committee.*
- *Upper Spencer Gulf Common Purpose Group.*
- *Whyalla Chamber of Commerce and Industry.*
- *Whyalla Hospital and Health Services Health Advisory Board.*

Our people

Labour Force (full time equivalent)

	12/13	11/12	10/11	09/10	08/09
Executive Services	1.0	1.0	1.0	1.0	2.0
Customer services	5.9	3.5	4.6	4.0	3.5
Organisational development	1.0	2.0	1.0	2.8	2.0
Tourism/Media	6.9	6.2	6.7	7.4	7.0
	14.8	12.7	13.3	15.2	14.5
Community Services					
Administration	2.0	2.0	2.0	2.6	2.8
Child care centre	11.2	10.9	11.4	12.5	12.7
Libraries	7.6	6.6	6.5	7.7	8.1
Community services	2.0	2.0	1.0	1.0	1.0
	22.8	21.5	20.9	23.8	24.6
Corporate & Finance Services					
Asset management	1.0	1.0	1.3	1.0	1.0
Finance	5.3	5.4	4.5	7.0	7.9
Information technology	3.0	3.0	3.0	3.0	3.0
Purchasing	2.0	2.0	2.0	2.0	2.0
Records management	2.8	3.3	2.3	2.3	3.2
	14.1	14.7	13.1	15.3	17.1
Engineering and Infrastructure					
Airport	1.0	1.0	1.0	1.0	1.0
Supervisors	6.0	4.0	6.0	6.0	7.0
Administrative/technical	6.0	6.8	9.6	10.0	6.7
Landfill and environment	6.0	5.0	6.0	8.0	6.8
Tradespersons	3.0	3.0	3.0	4.0	4.0
Labourers/operators	35.9	34.3	35.0	45.0	36.0
	57.9	54.1	60.6	74.0	61.5
Planning & Development					
Building, planning, compliance, research, health	10.8	12.5	7.8	9.8	15.0
	10.8	12.5	7.8	9.8	15.0
Sub-total FTEs	120.4	115.5	115.7	138.1	132.7
Traineeships	1.0	2.0	3.0	3.0	8.0
Total FTE's	121.4	117.5	118.7	141.1	140.7

Access to Council documents

Documents listed below were available for public inspection at the Council office, while some were available at the library. Members of the public were able to obtain copies of these documents through the fee structure as outlined. All fees are GST exempt.

DOCUMENT	FEE
Council agenda and minutes	Free
Standing committee agenda and minutes	Free
Policy manual	\$25
Strategic plan	Free
Budget statement	Free
Annual report	Free
Council by-laws (per page)	30c
Annual financial statements	Free
Supplementary development plans previously on exhibition	Free
Planning applications by consent (per page)	30c
Planning application register (per page)	30c
Building application register (per page)	30c
Development application search (initial application)	\$16.50
Development application search (subsequent applications requested at same time as initial application) (per page)	\$11.30
Register of elected member allowances and benefits (per page)	30c
Register of employee salaries, wages and benefits (per page)	30c
Assessment book (per page)	30c
Register of public streets and roads (per page)	30c
Register of fees and charges levied by Council	\$2.10
Extract from register for dog registrations (per dog)	\$3.10
Local environment plan	\$11.30
Individual Council policies	Free
Electoral and supplementary rolls for candidates	Free
Additional electoral and supplementary rolls for candidates	\$36
Rates search fee	\$29.75
Land agent search, non-urgent	\$49.75
Land agent search, within 24 hours	\$59.75

Local Government Acts: Mandatory registers, codes, policies

The City of Whyalla maintains the following registers and codes of conduct/practice as required under the appropriate Local Government Acts:

REGISTERS

Chapter 4, Part 1, Section 44 (6): Delegations register.

Ch 5, Pt 4, Section 68: Members' register of interests.

Ch 5, Pt 5, Section 79: Members' register of allowances and benefits.

Ch 7, Pt 2, Section 105: Officers' register of remuneration, salaries and benefits.

Ch 7, Pt 4, Section 116: Officers' register of interest.

Ch 11, Pt 1, Section 107: Community land.

Ch 11, Pt 1, Section 231: Public roads.

Ch 12, Pt 1, Section 252: By-laws.

CODES

Ch 5, Pt 4, Section 63: Members' code of conduct (Mandatory.)

Ch 6, Pt 5, Section 92: Code of Practice for Council and Council committee meetings.

Ch 7, Pt 4, Section 110: Employees code of conduct.

MANDATORY POLICIES

Ch 4, Part 4, Section 49: Contract and tender policies.

Ch 4, Pt 5, Section 50: Public consultation policies.

Ch 5, Pt 4, Section 63: Members' code of conduct.

Ch 8, Pt 3, Section 125: Internal control policies.

Ch 12, Pt 2, Section 259: Policy on order making.

Local Government (Elections) Act 1999

Part 14, Section 81: Campaign donation returns prepared by candidates.

Freedom of Information Act

Part 2, Section 9: Information statement.

National competition policy

SERVICE DELIVERY

Activities of Council that have been subjected to competitive tender or other measures to ensure services are delivered cost effectively include:

Waste management.

Bitumen work.

Concrete footpaths and road construction.

Cleaning offices and toilet blocks.

Motor vehicles.

Audit service and debt collection.

Various infrastructure recurrent activities.

Electrical work.

Line-marking.

Quarry crushing.

Construction of new library.

Museum building, Mount Laura homestead.

Banking services.

Waterproofing Whyalla project.

Street signage.

Foreshore building upgrade, boardwalk and sea wall repairs.

Revised Clause 7 statement:

The application of competition principles to Council under the competition principles agreement are:

Significant business activities

Category 1 Business activities Nil

Category 2 Business activities Nil

Cost reflective pricing or market price are the key principles employed by Council to achieve competitive neutrality.

General policies

Listed below are policies retained by the City of Whyalla.

ANIMAL MANAGEMENT

Dog management.

COMMUNITY RELATIONS

Letters to the editor.

DEVELOPMENT CONTROL

Building inspection.

Council reserve land (freeholding).

Development conditions (standards).

Enforcement and compliance.

Middleback Park Estate development (standards).

Soil test, engineering calculations (foundation assessment).

ECONOMIC DEVELOPMENT

Business support and incentive.

Competition (complaints mechanism).

ENVIRONMENT MANAGEMENT

Environment.

FINANCIAL MANAGEMENT

Accounting.

Budget management and review.

Debt management.

Lease rental and licence review.

Management of budget.

Procurement and disposal.

Rate capping and rate rebate.

Rates – Remission of fines.

Treasury management.

GOVERNANCE

Access to Council and committee meeting documents.

Asset management.

Code of conduct for Council employees.

Code of conduct for elected members.

Code of practice for Council and Council committee meetings.

Complaints and public grievance handling.

Delegations.

Elected members – Allowances and benefits.

Elected members (recognition on retirement).

Elected members training and development.

Elections and caretaker requirements.

Fraud and corruption prevention.

Good governance and administrative practice.

Internal review of Council decisions.

Mayoral invitation.

Order making.

Policies, procedures and document control.

Procurement and disposal.
Project management.
Public consultation.
Risk management.
Whistleblower protection.

GOVERNMENT RELATIONS

Education (closing schools).

HEALTH MANAGEMENT

Asbestos receipt and disposal – Mount Laura Waste and Recycling Depot.

HUMAN RESOURCE MANAGEMENT

Disaster and emergency management (including OHSW.)
Fair treatment.
Fair treatment – Display.
Non employment relationships.
Non employment relationships – Non-volunteer.
Non employment relationships – Volunteers.

INFORMATION MANAGEMENT

Council photographs.

INFRASTRUCTURE

Bus shelter.
Driveway construction.
Footpath – Asphalt.
Footpath – Concrete.
Nature strips (development by residents).
Nomenclature.
Service lane sealing.
Tree.
Weeds (removal by residents).

LEGAL PROVISIONS

Brand name usage.
Council logo.
Legal actions (authority to act).

PROPERTY MANAGEMENT

Airport – contractor responsibilities.
Asset management.
Cemetery administration.
Cemetery operating.
Parks – Lighting.
Wilson Park flags.

SOCIAL, CULTURAL AND COMMUNITY SERVICES

Child Care Centre

Accidents, incidents or injury.
Age range.
Anaphylaxis.
Asthma.
Behaviour and guidance.
Biting.
Cancelling care.
Child access areas and supervisory practices.
Child and youth protection.
Clothing.
Collection of children – Habitual lateness.
Collection of children – Lateness.
Collection of children – Non-collection.
Collection of children – Parents in an unfit state.
Collection of children.
Communicating with children.
Confidentiality.
Dental hygiene.
Development and training.
Diabetes.
Disaster plan and fire.
Distressed children.
Drug and alcohol.
Enrolment of children.
Environment and sustainability.
Exclusion and suspension.
Excursion.
Family communication.
Family involvement.
Fees.
Food handling and nutrition.
Grievance.
Hourly care.
Hygiene.
Illness and sick children.
Immunisation – Children.
Items from home.
Laundry.
Maintenance – Facilities and yard equipment.
Medication.
Meetings – Committee.
Multiculturalism, inclusion and anti-bias.
Pest control.
Program policy.
Progress records.
Safe sleeping.
Safety.
Staff ratio.
Student.
Sun protection.
Television and DVD.
Volunteer.

Donations (community bodies).
Donations (trophy).
Financial aid (development of sporting grounds).
Healthy Catering.
Library
 Children's program.
 Displays.
 Equipment use.
 Homebound service.
 Library information services.
 Library internet.
 Library patrons.
 Loans.
 Local history collection.
 Volunteer program.
 Whyalla index.
Loans to community groups (self-supporting).
Maritime museum (collection management).
Schools (annual awards).
Volunteers on committees/working parties – recognition.

STRATEGIC MANAGEMENT

Demolition and building work.
Privatisation of services.
Provision of safe environment.
Quality.
Safe environment.
Use of recycled water.

TRAFFIC MANAGEMENT

Outdoor café.
Parking area (mayor).
Signage.

A GLIMPSE INTO 2013/2014

WHYALLA Council has adopted a recurrent budget deficit of \$2,214,514 for the 2013/2014 financial year.

General rate income will rise by 6 per cent

Major features of the Budget strategy are:

To increase rate revenue available for capital works in order to commit the amount required to maintain existing infrastructure.

The budget allocates 34% or \$14,168,414 for capital expenditure compared with 18% during 2012/2013. The inquiry into financial sustainability previously identified the infrastructure gap (back-log) as a major issue for most SA councils, which have not been allocating enough funds to capital expenditure in order to maintain existing assets.

Council's annual capital financial performance is sustainable if capital expenditure on the renewal or replacement of existing assets on average approximates the level of Council's annual depreciation expense. Any shortfall of such capital expenditure against annual depreciation expense would involve future ratepayers being left with an excessive burden when it comes to replacing or renewing Council's non-financial assets.

This long-term financial plan incorporates an increase in capital spending in order to maintain Council's asset base and eliminate the infrastructure gap.

Aim to keep rate increases to CPI + 3%

Rates increased by 6% to account for budget pressures and to assist in achieving surplus position.

Achieve an annual surplus of between 2.5% and 7.5%.

Current underlying surplus is below the target at .4%.

Maintain net financial liabilities ratio of between 0% and 50%.

Current level is at 42.3% well within the target range.

Renew and replace infrastructure at 110% of amount set out in the Long-Term Financial Plan (LTFM).

Current renewal and replacements is 102%.

Key principles in Council's adopted Ten-Year LTFP have been incorporated into the 2013/2014 budget.

Some of these main themes are:

- Annual expenses on rehabilitation/replacement of existing assets should at least equal total annual depreciation.

- Additional rate income and expense reductions will be used to work towards an operating surplus.
- Reserve funds are used to fund capital works in the first instance. Loan funds will be used in the second instance, thus reducing interest costs.

Consistent with Council's commitment to community information and consultation, a budget forum was conducted during June in order for the public to comment. The community consultation session has now become an annual event enabling the community to air their views in regards to the proposed financial budget.

BUDGET SUMMARY

EXPENDITURE	\$
Operating expenditure	27,521,899
Capital works	14,168,414
Loan principal repayment	594,423
Allocation to reserves	6,152,414
Total	48,437,150
INCOME	
Cash brought forward	1,186,533
Balance sheet cash	534,424
Rates and charges	21,276,448
Capital works (incl loans)	8,930,980
Transfer from reserves	6,325,414
Grants Commission general purpose grants	2,729,562
Other income	1,301,375
Total	42,284,736
NET	6,152,414
Less Depreciation	-6,152,414

OPERATING STATEMENT

ITEMS	REVENUE	EXPENDITURE	NET BUDGET
	BUDGET	BUDGET	
	\$	\$	\$
Environmental Services	4,126,602	3,982,320	144,282
Planning & Development	315,600	1,465,285	(1,149,685)
Regulatory Services	292,009	568,478	(276,469)
Community Services	2,559,923	4,312,182	(1,752,259)
Community Rec & Leisure	241,977	3,072,379	(2,830,402)
Assets & Engineering	419,218	8,386,846	(7,967,628)
Governance	2,200	947,755	(945,555)
Corporate Support Services	17,349,856	4,786,654	12,563,202
	25,307,385	27,521,899	
OPERATING SURPLUS/(DEFICIT)			(2,214,514)

IMPACT ON COUNCIL'S FINANCIAL POSITION

Council budgets include a high-level summary of both operating and capital investment activities prepared on a uniform and consistent basis. The primary objective of this arrangement is to ensure that Councils provide a common 'core' of financial information, to enable more meaningful comparisons of each Council's finances. Long-term Financial Plans and annual financial statements are summarised on the same basis. The table below summarises Council's finances using the uniform approach.

Year Ended 30 June:	2011 Actual \$	2012 Actual \$	2013 Audited Result \$	2014 Adopted Budget \$
Operating Revenues	23,388,904	25,837,223	25,667,427	25,307,385
less Operating Expenses	24,865,980	23,603,486	25,576,185	27,521,899
Operating Surplus/(Deficit) before Capital Amounts	(1,367,579)	2,233,737	91,242	(2,214,514)
Less: Net Outlays on Existing Assets				
Capital Expenditure on Renewal/Replacement of Existing Assets	4,818,237	5,351,068	5,776,953	9,337,830
less Depreciation, Amortisation & Impairment	7,054,710	6,014,434	5,980,658	6,152,414
less Proceeds from Sale of Replaced Assets	157,301	79,995	115,682	125,000
	(2,393,774)	(743,361)	(319,387)	3,060,416
Less: Net Outlays on New and Upgraded Assets				
Capital Expenditure on New/Upgraded Assets	337,840	5,408,162	1,314,890	4,830,584
less Amounts Specifically for New/Upgraded Assets	1,264,028	2,143,222	1,098,433	2,805,555
less Proceeds from Sale of Surplus Assets	1,764,510	261,979	49,500	000
	(2,690,698)	3,002,961	166,957	2,025,029
Net Lending / (Borrowing) for Financial Year	3,716,893	(25,863)	243,672	(7,299,959)

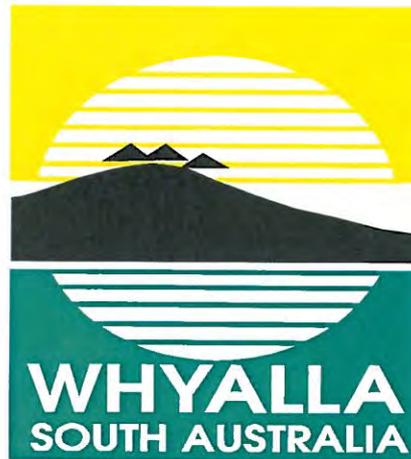
Budget Summary

A PRIORITISED continuous improvement framework has been established as part of a flexible and on-going review process. This will be a challenging process and require a total commitment to ensure success.

The outcome will consolidate the position of Whyalla Council as a pro-active, forward focused council, which provides relevant and cost effective services to the community.

Council will:

- Continue to undertake a full strategic plan review with senior staff, elected members and the community.
- Revise the Ten-Year Forward Financial Plan.
- Revise Asset Management Plans and capital program annually.
- Review strategic planning priorities (identify Council's core and non-core activities.)
- Continue to implement a centralised records management program.
- Continue to implement a corporate governance program.
- Identify future property development opportunities.
- Review Council's financial progress in light of the inquiry into the sustainability of local government.
- Look at entrepreneurial opportunities and how marketing might improve the viability of various operations.
- Undertake an annual project planning timeline.
- Revise the corporate management plan.
- Revise departmental business plans.
- Implement new legislative requirements in relation to Council budget and rating systems.
- Continue to implement Council's waste management strategy.



**THE CORPORATION OF THE CITY
OF WHYALLA**

**GENERAL PURPOSE FINANCIAL REPORTS
FOR THE YEAR ENDING 30 JUNE 2013**

City of Whyalla
General Purpose Financial Reports
for the year ended 30 June 2013

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THE CORPORATION OF THE CITY OF WHYALLA

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2013

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Council to certify the financial statements in their final form. In our opinion:

The accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.

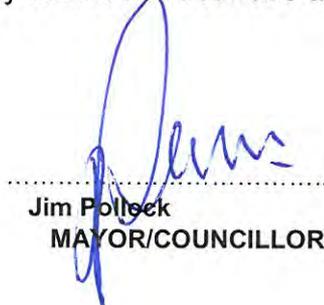
The financial statements present a true and fair view of the Council's financial position at 30 June 2013 and the results of its operations and cash flows for the financial year.

Internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.

The financial statements accurately reflect the Council's accounting and other records.



.....
Peter Peppin
CHIEF EXECUTIVE OFFICER



.....
Jim Pollock
MAYOR/COUNCILLOR

Date: 14. 10. 13

City of Whyalla

STATEMENT OF COMPREHENSIVE INCOME for the year ended 30 June 2013

	Note s	2013 \$	2012 \$
INCOME			
Rates	2	15,517,056	14,114,442
Statutory charges	2	494,529	470,742
User charges	2	3,433,911	3,429,144
Grants, subsidies and contributions	2	4,872,112	6,438,618
Investment income	2	120,660	214,338
Reimbursements	2	102,847	130,941
Other income	2	1,126,313	1,038,998
Net gain - equity accounted Council businesses	19		
Total Income		<u>25,667,427</u>	<u>25,837,223</u>
EXPENSES			
Employee costs	3	8,425,567	7,584,118
Materials, contracts & other expenses	3	11,035,445	9,804,517
Depreciation, amortisation & impairment	3	5,980,658	6,014,434
Finance costs	3	134,515	200,417
Total Expenses		<u>25,576,185</u>	<u>23,603,486</u>
OPERATING SURPLUS / (DEFICIT)		91,242	2,233,737
Asset disposal & fair value adjustments	4	(406,359)	(407,456)
Amounts received specifically for new or upgraded assets	2	1,098,433	2,143,222
NET SURPLUS / (DEFICIT)		<u>783,316</u>	<u>3,969,503</u>
transferred to Equity Statement			
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment	9	(40,534)	6,733,851
Total Other Comprehensive Income		<u>(40,534)</u>	<u>6,733,851</u>
TOTAL COMPREHENSIVE INCOME		<u>742,782</u>	<u>10,703,354</u>

City of Whyalla

BALANCE SHEET as at 30 June 2013

	Notes	2013 \$	2012 \$
ASSETS			
Current Assets			
Cash and cash equivalents	5	1,879,025	2,570,517
Trade & other receivables	5	2,256,552	2,798,225
Inventories	5	198,318	476,677
Total Current Assets		<u>4,333,895</u>	<u>5,845,419</u>
Non-current Assets			
Financial assets	6	37,005	53,204
Infrastructure, property, plant & equipment	7	221,224,945	215,536,577
Other non-current assets	6	3,231,429	8,121,599
Total Non-current Assets		<u>224,493,379</u>	<u>223,711,380</u>
Total Assets		<u>228,827,274</u>	<u>229,556,799</u>
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8	3,013,521	2,254,877
Borrowings	8	602,295	565,360
Provisions	8	1,227,285	1,247,099
Total Current Liabilities		<u>4,843,100</u>	<u>4,067,336</u>
Non-current Liabilities			
Borrowings	8	573,847	2,867,747
Provisions	8	1,380,995	1,335,166
Total Non-current Liabilities		<u>1,954,842</u>	<u>4,202,913</u>
Total Liabilities		<u>6,797,943</u>	<u>8,270,249</u>
NET ASSETS		<u>222,029,332</u>	<u>221,286,550</u>
EQUITY			
Accumulated Surplus		30,909,842	29,453,682
Asset Revaluation Reserves	9	189,626,420	189,666,954
Other Reserves	9	1,493,070	2,165,914
TOTAL EQUITY		<u>222,029,332</u>	<u>221,286,550</u>

This Statement is to be read in conjunction with the attached Notes.

City of Whyalla

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2013

	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
		\$	\$	\$	\$
2013					
Balance at end of previous reporting period		29,453,682	189,666,954	2,165,914	221,286,550
Adjustment to give effect to changed accounting policies					
Restated opening balance		29,453,682	189,666,954	2,165,914	221,286,550
Net Surplus / (Deficit) for Year		783,316			783,316
Other Comprehensive Income					
Gain on revaluation of infrastructure, property, plant & equipment		-	(40,534)	-	(40,534)
Transfers between reserves		672,844	-	(672,844)	-
Balance at end of period		30,909,842	189,626,420	1,493,070	222,029,332
2012					
Balance at end of previous reporting period		23,855,611	182,933,103	3,794,482	210,583,196
Adjustment to give effect to changed accounting policies					
Restated opening balance		23,855,611	182,933,103	3,794,482	210,583,196
Net Surplus / (Deficit) for Year		3,969,503			3,969,503
Other Comprehensive Income					
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	6,733,851	-	6,733,851
Transfers between reserves		1,628,568	-	(1,628,568)	-
Balance at end of period		29,453,682	189,666,954	2,165,914	221,286,550

This Statement is to be read in conjunction with the attached Notes

City of Whyalla

CASH FLOW STATEMENT for the year ended 30 June 2013

	Notes	2013 \$	2012 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
Rates - general & other		15,364,251	14,083,841
Fees & other charges		533,817	482,511
User charges		4,160,588	2,902,502
Investment receipts		122,871	225,924
Grants utilised for operating purposes		5,237,520	6,714,656
Reimbursements		113,132	143,455
Other revenues		2,349,129	2,771,775
<u>Payments</u>			
Employee costs		(8,413,630)	(7,314,547)
Materials, contracts & other expenses		(11,901,930)	(11,598,826)
Finance payments		(199,096)	(363,835)
Net Cash provided by (or used in) Operating Activities		7,366,651	8,047,455
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		1,098,433	2,143,222
Sale of replaced assets		115,682	79,995
Sale of surplus assets		49,500	3,909
Sale of real estate developments		-	258,070
Repayments of loans by community groups		27,051	69,066
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(5,776,953)	(5,351,068)
Expenditure on new/upgraded assets		(1,314,890)	(5,408,162)
Net Cash provided by (or used in) Investing Activities		(5,801,177)	(8,204,968)
CASH FLOWS FROM FINANCING ACTIVITIES			
<u>Receipts</u>			
Proceeds from borrowings		-	4,915,421
<u>Payments</u>			
Repayments of borrowings		(2,256,966)	(5,987,479)
Net Cash provided by (or used in) Financing Activities		(2,256,966)	(1,072,058)
Net Increase (Decrease) in cash held		(691,492)	(1,229,571)
Cash & cash equivalents at beginning of period	11	<u>2,570,517</u>	<u>3,800,088</u>
Cash & cash equivalents at end of period	11	<u>1,879,025</u>	<u>2,570,517</u>

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2013

Note 1 – SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies; Assets, Liabilities, Cash and General adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under clause 14 of the Local Government (Financial Management) Regulations 2011.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.2 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar \$.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 1 – SIGNIFICANT ACCOUNTING POLICIES (Continued)

2 The Local Government Reporting Entity

The Corporation of the City of Whyalla is incorporated under the SA Local Government Act 1999 and has its principal place of business at Darling Terrace Whyalla SA 5600. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Trust monies and property held by Council but subject to the control of other persons have been excluded from these reports. A separate statement of moneys held in the Trust Fund is available for inspection at the Council Office by any person free of charge.

3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In the month of June in recent years the Federal Government has paid amounts of untied financial assistance grants, which are recognised on receipt, in advance of the year of allocation. In June 2011, one quarter of the 2011/12 allocation amounting to \$1,193,157 was paid in advance; in June 2012, two quarters of the 2012/13 allocation: \$2,356,369; and in June 2013, again two quarters of the 2013/14 allocation: \$2,284,645.

It is anticipated that these amounts in advance will be adjusted at some future time, but details of the timing of this are not currently available.

The actual amounts of untied grants received during the reporting periods (including the advance allocations) are disclosed in Note 2.

3.1 Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2013

Note 1 – SIGNIFICANT ACCOUNTING POLICIES (Continued)

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

5.1 Real Estate Assets Developments

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense. Revenues arising from the sale of property are recognised in the operating statement when settlement is completed.

5.2 Other Real Estate held for resale

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Certain properties, auctioned for non-payment of rates in accordance with the Local Government Act but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 1 – SIGNIFICANT ACCOUNTING POLICIES (Continued)

6 Infrastructure, Property, Plant & Equipment

6.1 Land under roads

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.

6.2 Initial Recognition

All assets are initially recognised at cost. For Assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

6.3 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 7. No capitalisation threshold is applied to the acquisition of land or interest in land.

6.4 Subsequent Recognition

All material asset classes are re-valued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 7.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 1 – SIGNIFICANT ACCOUNTING POLICIES (Continued)

6.5 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets.

Depreciation is recognised on a straight-line basis. Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

6.6 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.7 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 1 – SIGNIFICANT ACCOUNTING POLICIES (Continued)

Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate

Weighted average discount rate	3.1% (2012 2.75%)
Weighted average settlement period	7 Years (2012 7 Years)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2013

Note 1 – SIGNIFICANT ACCOUNTING POLICIES (Continued)

10 Provision for Carbon Taxation

Council considers that it has no current or likely future liability for this tax.

11 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of finance leases, where Council substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed within the appropriate asset class, and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

12 Joint Ventures and Associated Entities

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements are not material.

13 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

Receivables and Creditors include GST receivable and payable.

Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.

Non-current assets and capital expenditures include GST net of any recoupment.

Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 1 – SIGNIFICANT ACCOUNTING POLICIES (Continued)

Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2013 reporting period.

AASB 7	Financial Instruments - Disclosures
AASB 9	Financial Instruments
AASB 10	Consolidated Financial Statements
AASB 11	Joint Arrangements
AASB 12	Disclosure of Interest in Other Entities
AASB 13	Fair Value Measurement
AASB 119	Employee Benefits
AASB 127	Separate Financial Statements
AASB 128	Investments in Associates and Joint Ventures
AASB 132	Financial Instruments - Presentation

Standards containing consequential amendments to other Standards and Interpretations arising from the above - AASB 2010-7, AASB 2011-7, AASB 2011-8, AASB 2011-10, AASB 2012-2, AASB 2012-3, AASB 2012-5, AASB 2012-6 and AASB 2012-10.

(Standards not affecting local government have been excluded from the above list.)

Council has not determined if any of the above new standards or interpretations will affect any of the amounts recognised in the financial statements.

The Australian Accounting Standards Board is currently reviewing AASB 1004 Contributions. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 2 - INCOME

	Notes	2013 \$	2012 \$
RATES REVENUES			
<u>General Rates</u>		13,047,221	11,817,454
Less: Mandatory rebates		(64,477)	(65,001)
Less: Discretionary rebates, remissions & write offs		(136,034)	(168,465)
		12,846,710	11,583,988
<u>Other Rates</u> (including service charges)			
Natural Resource Management levy		687,456	660,378
Waste collection		2,114,408	1,983,164
		2,801,864	2,643,542
<u>Other Charges</u>			
Penalties for late payment		83,847	86,232
		83,847	86,232
Less: Discretionary rebates, remissions & write offs		(215,365)	(199,320)
		15,517,056	14,114,442
STATUTORY CHARGES			
Development Act fees		128,465	117,808
Town planning fees		93,536	83,507
Health & Septic Tank Inspection fees		2,825	200
Animal registration fees & fines		221,950	219,744
Parking fines / expiation fees		29,297	38,487
Environment control fines		2,240	1,537
Other licences, fees, & fines		16,216	9,459
		494,529	470,742
USER CHARGES			
Cemetery/crematoria fees		253,658	237,298
Airport Charges		766,686	994,870
Marina Fees		66,793	74,840
Child Care Centre		483,577	458,354
Hall & equipment hire		164,987	151,808
Waste Fees		1,238,706	1,075,104
Sales - general		191,185	216,954
Subsidies received on behalf of users		199,462	176,807
Sundry		68,857	43,109
		3,433,911	3,429,144
INVESTMENT INCOME			
Interest on investments			
Local Government Finance Authority		48,262	108,251
Banks & other		67,165	94,149
Loans to community groups		5,233	11,938
		120,660	214,338

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

NOTE 2 - INCOME (continued)

	Notes	2013 \$	2012 \$
REIMBURSEMENTS			
- for roadworks		3,500	3,500
- for private works		35,699	61,342
- by joint undertakings		<u>63,648</u>	<u>66,099</u>
		<u>102,847</u>	<u>130,941</u>
OTHER INCOME			
Insurance & other recoupments - infrastructure, property, plant & equipment		96,694	73,951
Rebates received		657,680	636,935
Sundry		<u>371,939</u>	<u>328,112</u>
		<u>1,126,313</u>	<u>1,038,998</u>
GRANTS, SUBSIDIES, CONTRIBUTIONS			
Amounts received specifically for new or upgraded assets		1,098,433	2,143,222
Other grants, subsidies and contributions		<u>4,872,112</u>	<u>6,438,618</u>
		<u>5,970,545</u>	<u>8,581,840</u>
<i>The functions to which these grants relate are shown in Note 12.</i>			
Sources of grants			
<i>Commonwealth government</i>		145,685	2,538,017
<i>State government</i>		4,726,427	5,916,055
<i>Other</i>		<u>1,098,433</u>	<u>127,768</u>
		<u>5,970,545</u>	<u>8,581,840</u>
Individually Significant Item			
Advance Financial Assistance Grant		2,284,645	2,356,369

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

NOTE 2 - INCOME (continued)

	2013	2012
Notes	\$	\$
Conditions over grants & contributions		
<i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</i>		
<i>Unexpended at the close of the previous reporting period</i>	1,600,255	3,500,518
<i>Less: expended during the current period from revenues recognised in previous reporting periods</i>		
<i>Roads Infrastructure</i>	(509,810)	(1,551,908)
<i>Heritage & Cultural Services</i>	(385,934)	(1,091,461)
<i>Subtotal</i>	(895,744)	(2,643,369)
<i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
<i>Roads Infrastructure</i>	12,500	650,810
<i>Heritage & Cultural Services</i>	50,950	92,296
<i>Subtotal</i>	63,450	743,106
<i>Unexpended at the close of this reporting period</i>	767,961	1,600,255
 <i>Net increase (decrease) in assets subject to conditions in the current reporting period</i>	 (832,294)	 (1,900,263)

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 3 - EXPENSES

	Notes	2013 \$	2012 \$
EMPLOYEE COSTS			
Salaries and Wages		6,239,881	5,649,882
Employee leave expense		1,268,121	1,039,822
Superannuation - defined contribution plan contributions	18	349,107	351,369
Superannuation - defined benefit plan contributions	18	297,388	299,314
Workers' Compensation Insurance		338,088	330,353
Less: Capitalised and distributed costs		(67,019)	(86,622)
Total Operating Employee Costs		<u>8,425,567</u>	<u>7,584,118</u>
 Total Number of Employees		 121	 118
<i>(Full time equivalent at end of reporting period)</i>			
 MATERIALS, CONTRACTS & OTHER EXPENSES			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		14,700	14,000
Bad and Doubtful Debts		9,986	27,178
Elected members' expenses		244,182	211,583
Election expenses		-	5,368
Subtotal - Prescribed Expenses		<u>268,867</u>	<u>258,129</u>
 <u>Other Materials, Contracts & Expenses</u>			
Contractors		2,527,327	1,797,875
Energy		825,728	770,063
Insurance		352,792	295,492
Maintenance		635,413	461,635
Legal Expenses		25,679	28,522
Levies paid to government - NRM levy		682,656	656,460
Parts, accessories & consumables		2,709,771	2,640,604
Professional services		1,879,224	1,665,861
Sundry		1,127,988	1,229,876
Subtotal - Other Materials, Contracts & Expenses		<u>10,766,578</u>	<u>9,546,388</u>
		<u>11,035,445</u>	<u>9,804,517</u>

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 3 - EXPENSES (cont)

	Notes	2013 \$	2012 \$
DEPRECIATION, AMORTISATION & IMPAIRMENT			
Depreciation			
Land Improvements		119,890	112,610
Irrigation Systems		56,086	53,888
Buildings		966,656	981,069
Playgrounds		59,318	64,932
Street Furniture		62,123	53,082
Roads & footpaths		3,166,856	3,189,350
Runway Assets		98,841	101,469
Stormwater drainage		505,459	505,167
Plant & Equipment		356,980	407,408
Furniture & Fittings		194,477	189,213
Landfill assets		323,793	266,952
Other Assets		189,712	187,881
		<u>6,100,191</u>	<u>6,113,021</u>
Less: Capitalised and distributed costs		<u>(119,533)</u>	<u>(98,587)</u>
		<u>5,980,658</u>	<u>6,014,434</u>
FINANCE COSTS			
Interest on overdraft and short-term drawdown		62,526	84,419
Interest on Loans		71,989	115,998
		<u>134,515</u>	<u>200,417</u>

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

	2013	2012
Notes	\$	\$
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT		
<i>Assets renewed or directly replaced</i>		
Proceeds from disposal	115,682	79,995
Less: Carrying amount of assets sold	563,626	694,515
Gain (Loss) on disposal	(447,944)	(614,520)
 <i>Assets surplus to requirements</i>		
Proceeds from disposal	49,500	3,909
Less: Carrying amount of assets sold	7,915	6,263
Gain (Loss) on disposal	41,585	(2,354)
 REAL ESTATE DEVELOPMENT ASSETS		
Proceeds from disposal	-	258,070
Less: Carrying amount of assets sold	-	48,652
Gain (Loss) on disposal	-	209,418
 NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS		
	(406,359)	(407,456)

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 5 - CURRENT ASSETS

	Notes	2013 \$	2012 \$
CASH & EQUIVALENT ASSETS			
Cash on Hand and at Bank		385,955	404,603
Short Term Deposits & Bills, etc		<u>1,493,070</u>	<u>2,165,914</u>
		<u>1,879,025</u>	<u>2,570,517</u>
 TRADE & OTHER RECEIVABLES			
Rates - General & Other		780,102	627,892
Rates postponed for State Seniors		5,740	5,145
Accrued Revenues		152,986	155,197
Debtors - general		1,180,082	1,758,214
GST Recoupment		137,802	184,282
Prepayments		37,508	116,470
Loans to community organisations		16,199	27,051
Sundry		<u>6,783</u>	<u>4,186</u>
Total		<u>2,317,202</u>	<u>2,878,437</u>
 Less: allowance for Doubtful Debts		 <u>60,650</u>	 <u>80,212</u>
		<u>2,256,552</u>	<u>2,798,225</u>

Amounts included in other financial assets that are not expected to be received within 12 months of reporting date are disclosed in Note 13.

INVENTORIES

Stores & Materials		146,306	122,605
Trading Stock		52,012	54,984
Real Estate Developments	6	-	299,088
		<u>198,318</u>	<u>476,677</u>

Aggregate write-downs and other losses recognised as an expense, and reversals of these, were not material in amount in either year. All such reversals occurred principally as a result of clerical inaccuracies during stores operations.

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 6 - NON-CURRENT ASSETS

FINANCIAL ASSETS	Notes	2013 \$	2012 \$
Receivables			
Loans to community organisations		<u>37,005</u>	<u>53,204</u>
		37,005	53,204
OTHER NON-CURRENT ASSETS			
Inventories			
Real Estate Developments		<u>3,221,082</u>	<u>2,921,994</u>
		3,221,082	2,921,994
Capital Works-in-Progress		<u>10,347</u>	<u>5,199,605</u>
		3,231,429	8,121,599
<i>Real Estate Developments - Current & Non-Current</i>			
<i>Industrial & Commercial</i>		<u>3,221,082</u>	<u>3,221,082</u>
Total Real Estate for Resale		<u>3,221,082</u>	<u>3,221,082</u>
<i>Represented by:</i>			
<i>Acquisition Costs</i>		573,117	573,117
<i>Development Costs</i>		2,465,707	2,465,707
<i>Finance Costs</i>		<u>182,258</u>	<u>182,258</u>
		3,221,082	3,221,082
Apportionment of Real Estate Developments			
<i>Current Assets</i>		-	299,088
<i>Non-Current Assets</i>		<u>3,221,082</u>	<u>2,921,994</u>
		3,221,082	3,221,082

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013 Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	2012				2013			
	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Land	57,106,086	-	-	57,106,086	57,106,086	34,443	-	57,140,529
Land Improvements	6,518,489	444,813	(1,607,090)	5,356,212	6,518,489	1,274,353	(1,726,980)	6,065,862
Irrigation Systems	-	1,418,700	(332,494)	1,086,206	-	7,888,406	(388,580)	7,499,826
Buildings	54,752,345	4,948,803	(31,415,426)	28,285,722	54,752,345	5,191,378	(32,382,082)	27,561,641
Playgrounds	1,543,625	15,006	(645,007)	913,624	1,542,965	15,666	(704,325)	854,306
Street Furniture	1,018,356	597,754	(419,902)	1,196,208	1,018,357	809,123	(482,025)	1,345,455
Roads & footpaths	132,392,039	-	(46,639,932)	85,752,107	133,284,813	-	(48,150,246)	85,134,567
Runway Assets	5,708,260	-	(3,943,356)	1,764,904	5,708,260	-	(4,042,197)	1,666,063
Stormwater drainage	39,719,130	3,499,162	(14,850,354)	28,367,938	39,719,130	4,066,222	(15,355,814)	28,429,538
Plant & Equipment	-	4,159,068	(2,784,424)	1,374,644	-	4,257,544	(2,789,224)	1,468,320
Furniture & Fittings	-	3,458,321	(1,803,598)	1,654,723	-	3,582,685	(1,998,076)	1,584,609
Landfill assets	-	3,660,262	(2,165,319)	1,494,943	206,507	3,660,262	(2,489,112)	1,377,657
Other Assets	-	3,677,320	(2,494,060)	1,183,260	-	3,780,344	(2,683,772)	1,096,572
TOTAL PROPERTY, PLANT & EQUIPMENT	298,758,330	25,879,209	(109,100,962)	215,536,577	299,856,952	34,560,426	(113,192,433)	221,224,945
<i>Comparatives</i>	294,807,184	22,185,604	(110,649,980)	206,336,808	298,758,330	25,879,209	(109,100,962)	215,536,577

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	CARRYING AMOUNT MOVEMENTS DURING YEAR							2013
	\$							\$
	2012 CARRYING AMOUNT	Additions		Disposals	Depreciation	Net Revaluation	CARRYING AMOUNT	
	New/Upgrade	Renewals						
Land	57,106,086	34,443	-	-	-	-	57,140,529	
Land Improvements	5,356,212	-	829,540	-	(119,890)	-	6,065,862	
Irrigation Systems	1,086,206	6,469,705	-	-	(56,086)	-	7,499,826	
Buildings	28,285,722	-	242,575	-	(966,656)	-	27,561,641	
Playgrounds	913,624	-	-	-	(59,318)	-	854,306	
Street Furniture	1,196,208	-	211,369	-	(62,123)	-	1,345,455	
Roads & footpaths	85,752,107	-	3,109,158	(519,308)	(3,166,856)	(40,534)	85,134,567	
Runway Assets	1,764,904	-	-	-	(98,841)	-	1,666,063	
Stormwater drainage	28,367,938	-	567,059	-	(505,459)	-	28,429,538	
Plant & Equipment	1,374,644	-	502,889	(52,233)	(356,980)	-	1,468,320	
Furniture & Fittings	1,654,723	-	124,363	-	(194,477)	-	1,584,609	
Landfill assets	1,494,943	-	206,508	-	(323,793)	-	1,377,657	
Other Assets	1,183,260	-	103,024	-	(189,712)	-	1,096,572	
	215,536,577	6,504,148	5,896,485	(571,541)	(6,100,191)	(40,534)	221,224,945	
Comparatives	206,336,808	5,408,162	3,871,555	(700,778)	(6,113,021)	6,733,851	215,536,577	

This Note continues on the following pages.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 7 (cont) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Valuation of Assets

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent additions at cost, this remains as the basis of recognition of non-material asset classes.

Land

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition; land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Pursuant to Council's election freehold land and land over which Council has control, but does not have title, was valued at 30 June 2011 at market value by Liquid Pacific. Additions since this date have been recognised at cost.

Buildings & Other Structures

Pursuant to Council's election, buildings & other structures were valued at 30 June 2011 by Liquid Pacific at fair value being written down replacement cost.

Roads, Footpaths & Runway

Transportation assets were valued by SMEC at written down current replacement cost during the reporting period ended 30 June 2013. All acquisitions made after the respective dates of valuation are recorded at cost.

Stormwater Drainage

Stormwater drainage infrastructure was valued by Tonkin Consulting at written down current replacement cost as at 30 June 2009. All acquisitions made after the respective dates of valuation are recorded at cost.

Improvements to Land

Pursuant to Council's election, buildings & other structures were valued at 30 June 2011 by Liquid Pacific at fair value being written down replacement cost.

Plant, Furniture & Equipment

These assets are recognised on the cost basis.

All other assets

These assets are recognised on the cost basis. Library books and other lending materials are capitalised in bulk, and written out when fully depreciated.

Investment Property

The basis of valuation of investment properties is fair value being the amounts for which the properties could be exchanged between willing but not anxious parties in an arms length transaction, based on current prices in an active market for similar parties in the same location and subject to similar leases. The 2011 valuation was made by Liquid Pacific.

Most investment properties are leased to tenants under long term operating leases with rentals payable monthly (Note 18). Contractual obligations relating to the properties are disclosed in Note 14.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 7 (cont) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Capitalisation Thresholds

Capitalisation thresholds used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$ 1,000
Other Plant & Equipment	\$ 1,000
Buildings - new construction/extensions	\$10,000
Park & Playground Furniture & Equipment	\$ 2,000
Road construction & reconstruction	\$10,000
Paving & footpaths, Kerb & Gutter	\$ 2,000
Drains & Culverts	\$ 5,000
Reticulation extensions	\$ 5,000
Sidelines & household connections	\$ 5,000
Artworks	\$ 5,000

Estimated Useful Lives

Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

Plant, Furniture & Equipment

Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equip	5 to 8 years
Other Plant & Equipment	5 to 15 years

Building & Other Structures

Buildings – masonry	50 to 100 years
Buildings – other construction	20 to 40 years
Park Structures – masonry	50 to 100 years
Park Structures – other construction	20 to 40 years
Playground equipment	5 to 15 years
Benches, seats, etc	10 to 20 years

Infrastructure

Sealed Roads – Surface	15 to 25 years
Sealed Roads – Structure	20 to 60 years
Unsealed Roads	10 to 20 years
Bridges – Concrete	80 to 100 years
Paving & Footpaths, Kerb & Gutter	80 to 100 years
Drains	80 to 100 years
Culverts	50 to 75 years
Flood Control Structures	80 to 100 years
Dams and Reservoirs	80 to 100 years
Bores	20 to 40 years
Reticulation Pipes – PVC	70 to 80 years
Reticulation Pipes – other	25 to 75 years
Pumps & Telemetry	15 to 25 years

Other Assets

Library Books	10 to 15 years
Artworks	indefinite

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 8 - LIABILITIES

	Notes	2013		2012	
		Current	Non-current	Current	Non-current
TRADE & OTHER PAYABLES					
Goods & Services		1,961,026	-	880,847	-
Payments received in advance		48,496	-	200,418	-
Accrued expenses - employee entitlements		810,469	-	824,547	-
Accrued expenses - other		160,897	-	341,948	-
Other		32,633	-	7,117	-
		<u>3,013,521</u>	<u>-</u>	<u>2,254,877</u>	<u>-</u>

Amounts included in trade & other payables that are not expected to be settled within 12 months of reporting date.

BORROWINGS

Short term draw down facility	-	-	-	1,691,605
Loans	602,295	573,847	565,360	1,176,142
	<u>602,295</u>	<u>573,847</u>	<u>565,360</u>	<u>2,867,747</u>

All interest bearing liabilities are secured over the future revenues of the Council.

PROVISIONS

Employee entitlements (including oncosts)	1,227,285	100,995	1,247,099	55,166
Landfill Capping and closure Provision	-	1,280,000	-	1,280,000
	<u>1,227,285</u>	<u>1,380,995</u>	<u>1,247,099</u>	<u>1,335,166</u>

Movements in Provisions - 2013 year only (current & non-current)

Opening Balance			1,280,000	1,302,265
Add Unwinding of present value discounts				
Additional amounts recognised				20,016
(Less) Payments				
Unused amounts reversed				
Add (Less) Remeasurement Adjustments				
Closing Balance			<u>1,280,000</u>	<u>1,322,281</u>

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 9 - RESERVES

ASSET REVALUATION RESERVE	1/7/2012	Net Increments (Decrements)	Transfers, Impairments	30/6/2013
Notes	\$	\$	\$	\$
Land	43,757,180	-	-	43,757,180
Land Improvements	2,151,898	-	-	2,151,898
Playgrounds	826,624	-	-	826,624
Buildings	19,879,845	-	-	19,879,845
Roads & footpaths	91,704,645	(40,534)	-	91,664,111
Runway Assets	5,853,488	-	-	5,853,488
Stormwater drainage	24,324,995	-	-	24,324,995
Street Furniture	1,168,279	-	-	1,168,279
TOTAL	189,666,954	(40,534)		189,626,420
<i>Comparatives</i>	<i>182,933,103</i>	<i>6,733,851</i>		<i>189,666,954</i>

OTHER RESERVES	1/7/2012	Transfers to Reserve	Transfers from Reserve	30/6/2013
Committed Funds Reserve	2,165,914	5,635,616	(6,308,460)	1,493,070
TOTAL OTHER RESERVES	2,165,914	5,635,616	(6,308,460)	1,493,070
<i>Comparatives</i>	<i>3,794,482</i>	<i>9,219,478</i>	<i>(10,848,046)</i>	<i>2,165,914</i>

PURPOSES OF RESERVES

Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

Committed Funds Reserve

The committed funds reserve is used to record amounts committed for brought forward projects, unexpended grant funds and developer contributions.

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 10 - ASSETS SUBJECT TO RESTRICTIONS

The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.

	Notes	2013 \$	2012 \$
CASH & FINANCIAL ASSETS			
Unexpended amounts received from Federal Government		-	326,849
Unexpended amounts received from State Government		20,782	490,323
Unexpended amounts received from Developers		747,179	783,083
		<u>767,961</u>	<u>1,600,255</u>
TOTAL ASSETS SUBJECT TO EXTERNALLY IMPOSED RESTRICTIONS		<u>767,961</u>	<u>1,600,255</u>

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 11 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2013 \$	2012 \$
Total cash & equivalent assets	5	<u>1,879,025</u>	<u>2,570,517</u>
Balances per Cash Flow Statement		<u>1,879,025</u>	<u>2,570,517</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	783,316	3,969,503
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	5,980,658	6,014,434
Net increase (decrease) in unpaid employee benefits	11,937	275,039
Change in allowances for under-recovery	(19,562)	20,948
Grants for capital acquisitions treated as Investing Activity	(1,098,433)	(2,143,222)
Net (Gain) Loss on Disposals	406,359	407,456
	<u>6,064,275</u>	<u>8,544,158</u>
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	550,383	(789,996)
Net (increase) decrease in inventories	(20,729)	51,113
Net increase (decrease) in trade & other payables	772,722	242,180
Net Cash provided by (or used in) operations	<u>7,366,651</u>	<u>8,047,455</u>

(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Bank Overdrafts	250,000	250,000
Corporate Credit Cards	37,000	37,000
LGFA Cash Advance Debenture facility	12,000,000	10,308,395

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice. Council also has immediate access to a short-term draw-down facility, and variable interest rate borrowings under a cash advance facility, both from the the Local Government Finance Authority of SA.

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 12 - FUNCTIONS

		INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES									
		INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	2013	2012	2013	2012
\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
20,494,453	20,512,624	4,921,115	4,535,504	15,573,338	15,977,121	3,855,552	5,201,598	40,416,660	47,445,143		
227,162	220,783	233,658	224,802	(6,496)	(4,020)	-	-	-	-		
33,978	23,907	138,168	136,471	(104,190)	(112,564)	16,080	15,557	-	-		
943,665	1,008,207	1,715,048	1,130,317	(771,383)	(122,109)	248,685	354,621	-	-		
1,649,038	328,039	5,191,392	2,417,533	(3,542,354)	(2,089,493)	-	211,000	99,135,755	91,916,442		
14,045	1,143,020	516,034	2,948,023	(501,989)	(1,805,003)	-	-	1,377,657	1,494,943		
371,194	321,433	4,015,420	3,302,575	(3,644,226)	(2,981,142)	952,071	1,296,601	1,096,572	1,183,260		
-	-	12,221	21,756	(12,221)	(21,756)	-	-	-	-		
284,077	209,493	502,538	421,789	(218,461)	(212,296)	-	-	-	-		
1,458,221	1,846,127	5,829,249	6,032,613	(4,371,028)	(4,186,486)	898,157	1,410,548	86,800,630	87,517,011		
159,929	199,233	726,173	654,344	(566,244)	(455,111)	-	494	-	-		
31,665	24,357	1,775,169	1,777,760	(1,743,504)	(1,753,403)	-	91,421	-	-		
25,667,427	25,837,223	25,576,185	23,603,486	91,242	2,233,737	5,970,545	8,581,840	228,827,274	229,556,799		

Includes amounts received specifically for new or upgraded assets.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2013

Note 12 (cont) - COMPONENTS OF FUNCTIONS

The activities relating to Council functions are as follows:

Council Administration

Governance, Administration, Elected Members, Organisational Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose, and Separate and Special Rates.

Public Order & Safety

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Health Services, Pest Control Dog and Cat Control, Building Control, Town Planning, Clean Air/Pollution Control, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

Health

Health, Immunisation, Preventive Health Services, Other Health Services

Social Security & Welfare

Community Support, Home Assistance Scheme, Child Care Centres, community Assistance, Other Community Support, Community

Housing & Community Amenities

Child Care Centres, Community Amenities, Bus Shelters, Cemeteries / Crematoria, Public Conveniences, Car Parking – non-fee-paying, and Other Community Amenities. Library Services, Mobile Libraries and Housebound Services, Static Libraries, Other Library Services, Cultural Services, Cultural Venues, Heritage and Museums.

Environment

Waste Management, Domestic Waste, Green Waste, Recycling, Transfer Stations, Waste Disposal Facility, Other Waste Management, Other Environment, Coastal Protection, Stormwater and Drainage, Street Cleaning, Street Lighting, Street scaping, Natural Resource Management Levy, and Other Environment.

Sport & Recreation

Jetties, Other Marine Facilities, Parks and Gardens, Marina's & boat Harbours Sports Facilities – Indoor, Sports Facilities – Indoor, Swimming Centres – Outdoor, and Other Recreation.

Agriculture

Pest Eradication Services.

Mining & Manufacture

Gravel Pits/Quarries, Development of Land for Resale, and Private Works.

Transport & Communication

Aerodrome, Bridges, Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – natural formed, Roads – unformed, Traffic Management, LGGC – roads (formula funded), and Other Transport.

Economic Affairs

Employment Creation Programs, Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

Other Purposes

Infrastructure support services

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 13 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: Carried at lower of cost and net realisable value; interest is recognised when earned.</p> <p>Terms & conditions: Deposits are returning fixed interest rates between 4% and 2.25% (2012: 4.75% and 5.95%). Short term deposits have an average maturity of 60 days and an average interest rates of 5% (2012: 60 days, 5.65%).</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Rates & Associated Charges (including legals & penalties for late payment) Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p>Terms & conditions: Secured over the subject land, arrears attract interest of 2% (2012: 2%) Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - Fees & other charges	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Receivables - other levels of government	<p>Accounting Policy: Carried at nominal value.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p>Carrying amount: approximates fair value.</p>
Receivables - Retirement Home Contributions	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p>Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective legislation.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p>
Liabilities - Interest Bearing Borrowings	<p>Accounting Policy: Carried at the principal amounts. Interest is charged as an expense as it accrues.</p> <p>Terms & conditions: secured over future revenues, borrowings are repayable when due; interest is charged at fixed (or variable - describe) rates between 5.33% and 7.98% (2012: 5.33% and 7.98%)</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Finance Leases	<p>Accounting Policy: accounted for in accordance with AASB 117.</p>

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 13 (cont) - FINANCIAL INSTRUMENTS

Liquidity Analysis

2013	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	1,879,025	-	-	1,879,025	1,879,025
Receivables	1,568,365	-	-	1,568,365	1,568,365
Other Financial Assets	19,779	42,044	-	61,823	53,204
Total	3,467,169	42,044	-	3,509,213	3,500,594
Financial Liabilities					
Payables	2,042,155	-	-	2,042,155	2,042,155
Current Borrowings	652,372	-	-	652,372	602,295
Non-Current Borrowings	-	530,156	130,302	660,458	573,847
Total	2,694,527	530,156	130,302	3,354,985	3,218,297
2012	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets	\$	\$	\$	\$	\$
Cash & Equivalents	2,570,519	-	-	2,570,519	2,570,517
Receivables	2,298,604	-	-	2,298,604	2,298,604
Other Financial Assets	31,959	61,823	-	93,782	80,255
Total	4,901,082	61,823	-	4,962,905	4,949,376
Financial Liabilities					
Payables	1,088,382	-	-	1,088,382	1,088,382
Current Borrowings	652,370	-	-	652,370	565,360
Non-Current Borrowings	-	2,743,830	260,605	3,004,435	2,867,747
Total	1,740,752	2,743,830	260,605	4,745,187	4,521,489

The following interest rates were applicable to Council's borrowings at balance date:

	30 June 2013		30 June 2012	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
Overdraft	9.22	-	9.87	-
Other Variable Rates	5.25	-	5.7	1,691,605
Fixed Interest Rates	6.65	1,176,142	6.73	1,741,502
		1,176,142		3,433,107

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 14 - COMMITMENTS FOR EXPENDITURE

	2013	2012
<u>Notes</u>	\$	\$
Capital Commitments		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Land Improvements	-	642,922
Roads & Footpaths	<u>1,183,691</u>	-
	<u>1,183,691</u>	<u>642,922</u>
These expenditures are payable:		
Not later than one year	<u>1,183,691</u>	<u>642,922</u>
	<u>1,183,691</u>	<u>642,922</u>

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 15 - FINANCIAL INDICATORS

	2013	2012	2011
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These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

Operating Surplus Ratio

<u>Operating Surplus</u>	0.62%	17%	(11%)
Rates - general & other less NRM levy			

This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.

Adjusted Operating Surplus Ratio

	1.10%	8%	(11%)
--	-------	----	-------

*In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The **Adjusted Operating Surplus Ratio** adjusts for the resulting distortion in the disclosed operating result for each year.*

Net Financial Liabilities Ratio

<u>Net Financial Liabilities Ratio</u>	11%	11%	13%
Total Operating Revenue less NRM levy			

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue (excluding NRM levy).

Asset Sustainability Ratio

<u>Net Asset Renewals</u>	107%	238%	273%
Infrastructure & Asset Management Plan required expenditure			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets. In the past depreciation has been used as the denominator, however renewal needs are based on the condition of the assets, in any one year this renewal cost may be more or less than depreciation expense in any one year. For this reason our renewal needs are spelt out in our Asset Management Plans, therefore this measure looks at "what we did" in a financial period and compares it to "what we should have done" in order to renew assets at the optimum time.

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 16 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances

	2013 \$	2012 \$
Income	25,667,427	25,837,223
<i>less Expenses</i>	<u>25,576,185</u>	<u>23,603,486</u>
Operating Surplus / (Deficit)	91,242	2,233,737
<i>less Net Outlays on Existing Assets</i>		
Capital Expenditure on renewal and replacement of Existing Assets	5,776,953	5,351,068
<i>less Depreciation, Amortisation and Impairment</i>	5,980,658	6,014,434
<i>less Proceeds from Sale of Replaced Assets</i>	<u>115,682</u>	<u>79,995</u>
	(319,387)	(743,361)
<i>less Net Outlays on New and Upgraded Assets</i>		
Capital Expenditure on New and Upgraded Assets <i>(including investment property & real estate developments)</i>	1,314,890	5,408,162
<i>less Amounts received specifically for New and Upgraded Assets</i>	1,098,433	2,143,222
<i>less Proceeds from Sale of Surplus Assets (including investment property and real estate developments)</i>	<u>49,500</u>	<u>261,979</u>
	<u>166,957</u>	<u>3,002,961</u>
Net Lending / (Borrowing) for Financial Year	<u>243,672</u>	<u>(25,863)</u>

City of Whyalla

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 17 - OPERATING LEASES

Leases providing revenue to the Council

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Investment Property

Rentals received, and outgoings reimbursed, in relation to Investment Property are also disclosed in Note 2. These lease agreements, all of which are classified as operating leases, are made on a non-cancellable basis wherever practicable.

Lessees commitments under all non-cancellable lease agreements, including those relating to Investment Property, are as follows:

	2013	2012
	\$	\$
Not later than one year	62,624	60,316
Later than one year and not later than 5 years	25,005	24,345
Later than 5 years	16,670	34,345
	<u>104,299</u>	<u>119,006</u>

Council has entered into non-cancellable operating leases for various items of computer and other plant and equipment.

Contingent rental payments exist in relation to the lease of one grader if utilisation exceeds 250 hours during any month. No contingent rentals were paid during the current or previous reporting periods.

No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Leases in relation to computer and office equipment permit Council, at expiry of the lease, to elect to re-lease, return or acquire the equipment leased.

No lease contains any escalation clause.

Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 June 2013

NOTE 18 – SUPERANNUATION

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to Marketlink and/or Salarylink. All other employees (including casuals) have all contributions allocated to Marketlink.

Marketlink (Accumulation Fund) Members

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9% in 2012/13; 9% in 2011/12). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Scheme's Trustee based on advice from the Scheme's Actuary. The rate is currently 6.3% (6.3% in 2011/2012) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of salary for Salarylink members to their Marketlink account. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink Plan is a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Scheme's actuary, AC Miller, FIAA of Russell Employee Benefits Pty Ltd, as at 30 June 2011. The Trustee determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

THE CORPORATION OF THE CITY OF WHYALLA

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2013

Note 19 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

LAND UNDER ROADS

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 277 km of road reserves of average width 20 metres.

POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance. Council has no recognised potential losses arising from claims known at reporting date. Other potential claims not reported to Council may have existed at reporting date.

BANK GUARANTEES

Council has guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies, amounting to \$53,204 (2012:\$80,255) at reporting date. Council does not expect to incur any loss arising from these guarantees.

ENVIRONMENT

Council is responsible for the operations of the Mount Laura and previously the Newton Street landfill sites. The costs of Council's obligations in relation to the Mount Laura site have been included in Note 8. Newton Street Site is monitored and costs are expensed on an annual basis. Requirements for future restorations have not been identified as at 30 June 2013. If applicable once identified the amount will be included and amortised on an annual basis.

CARBON TAX From 1 July 2012 a new tax on emissions of certain "greenhouse" gases commenced operation. Council has a number of garbage landfill facilities which emit, and will continue for many years to emit, gases of this type.

Using current calculation methods, emissions from Council's landfill facilities are substantially below current taxable thresholds. This situation is expected to continue while thresholds remain at current levels. Information currently available provides assurances that "legacy emissions" from garbage placed in landfills prior to commencement of the tax will not subsequently become liable to the tax. However, should taxable thresholds be substantially reduced Council may be subject to taxation on landfill deposits made after 1 July 2012. No liability has been recognised in these reports.

THE CORPORATION OF THE CITY OF WHYALLA

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2013**

Note 20 - EVENTS OCCURRING AFTER BALANCE DATE

There are no events occurring after balance date that impact on the content of these statements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE CITY OF WHYALLA

We have audited the accompanying financial report of the City of Whyalla, which comprises the balance sheet as at 30 June 2013 and the statement of comprehensive income, statement of changes in equity and cash flow statement for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Certification of Financial Statements statement.

The Responsibility of the Chief Executive Officer for the Financial Report

The Chief Executive Officer of the City of Whyalla is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud and error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for an audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011 and the Australian professional ethical pronouncements.

Auditor's Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of City of Whyalla as of 30 June 2013, and its financial performance and cash flows for the year then ended in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and the Australian Accounting Standards (including Australian Accounting Interpretations).

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS



JIM KEOGH
PARTNER

Signed on the 14th day of October 2013,
at 214 Melbourne Street, North Adelaide, South Australia 5006.

THE CORPORATION OF THE CITY OF WHYALLA

ANNUAL FINANCIAL STATEMENTS for the year ended 30 June 2013

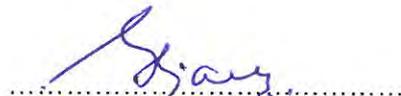
CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of The Corporation of the City of Whyalla for the year ended 30 June 2013, the Council's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



.....
Peter Peppin
CHIEF EXECUTIVE OFFICER



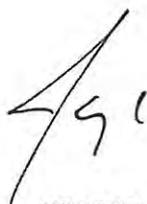
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Cr Raj Rajamani
**PRESIDING MEMBER
AUDIT COMMITTEE**

Date:

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of The Corporation of the City of Whyalla for the year ended 30 June 2013, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



JIM KEOGH

Partner

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS

Dated this 11th day of October 2013



EPLGA

ANNUAL REPORT 2012/13



Photography by Robert Lang



PRESIDENT'S REPORT

2012/13 has proven to be an eventful year with many changes taking place. In December 2012 we said farewell to Diana Laube and welcomed Tony Irvine to the position of EPLGA Executive Officer.

Tony, a familiar face to local government on Eyre Peninsula and South Australia, commenced work on 19th March 2013 in the expanded EO role. It was opportune that the Association was able to take advantage of the LGA "Outreach Services" pilot program that was mooted at the time he commenced as the EO. Sixty percent of Tony's time is spent on EPLGA business and forty percent on "Outreach Services" projects. One of aims of the pilot program is to provide a way of connecting Councils with the services that they seek from the LGA and at the same time provide feedback to the LGA.

On behalf of member councils I thank Diana for the five and half years of excellent work she did on our behalf and the professional way she represented this region at SAROC and the LGA. Though Dianna officially retired in January she continued to help out until March which was much appreciated. I wish her all the best for the future.

Other new faces at EPLGA Board meetings are Wudinna Chairman Eleanor Scholz who replaces the long term serving District Council of Wudinna Chairman Tim Scholz and. the new CEOs - Geoff Moffatt at Ceduna, Rob Forster at Elliston and Trevor Smith at Tumby Bay.

Farewell to Ian Burfitt, Mary Deakin and Steve Kerrigan, and thank you for your contribution.

The withdrawal of State Government core funding to the RDAWEP was extremely disappointing. It was heartening to see member councils demonstrating regional leadership and working together to ensure the regional has a fully functional board that is able to continue assisting the region. After meeting with RDAWEP Board Members the EO and EPLGA Board Executive were successful in having clauses inserted in the agreement to review funding arrangements and an additional review that will consider a number of other issues raised by member councils. No doubt there will be further changes following the federal election.

In June 2013 the EPLGA adopted the Eyre Peninsula Roads Strategy 2013 and Road Assessment 2013 Summary Report and addendum as prepared by SMEC. The EP Roads Strategy is critical in obtaining road funding to our region and to assist councils to meet increasing demands on their road networks.

With increasing demands for road funding and infrastructure funding it is becoming more evident that a more robust methodology is needed to assist EP councils present their case for increased funding.

A major responsibility of my role as President is to represent the 11 member councils at SAROC and LGA Board meetings. SAROC continues to be a valuable forum for regional representatives and the EOs to discuss issues that are specific to regional councils which are then brought to the LGA Board member's attention. The LGA Board meetings consist of representatives from both the regional and metropolitan areas and the focus is governance and policy.

The "Making Regions Matter" forum on 17th April 2013 was a success. Tony and Anita Crisp from the Central Region LGA have continued work on this issue and at the last SAROC other regions agreed to support a combined "Making Regions Matter". This joint approach will ensure it becomes a tool that all regions can utilise and therefore be united in lobbying to make regions matter.

EPLGA Board meetings continue to provide an opportunity for various agencies and groups to inform local government members of opportunities or projects that are happening or about to start in the region. During the year speakers included Minister Russell Wortley, Agrifoods representative Christian Pike, LGA Procurement, Matt Pinnegar from BP Australia, Assoc Professor Michael O'Neil from SA Centre for Economic Studies, ElectraNet, Ombudsman Richard Bingham, SA Ambulance and Planning SA.

I thank Eddie Elleway as Senior Vice President and Mayor John Schaefer Junior Vice President for their support for the year. I would also thank Lachlan Miller, Alan McGuire and Katrina Allen for their assistance during the EO recruitment process.

The introduction of ICAC, new Federal Government and the State Government election early next year and local government elections later in the year will bring new challenges. I look forward to working with all member councils to ensure Eyre Peninsula remains important.

MAYOR JULIE LOW

THE REGION

Local Government and Regional Population

Local Government formally began in the region on 1st July 1880 after the establishment of the District Council of Lincoln and, on 18th August 1921, the Municipality of Port Lincoln was proclaimed.

In 2011, the regional population was 55,651 people, comprising 3.5% of the South Australian population.

LOCAL GOVERNMENT AREA	LAND AREA		POPULATION	
	Km ²	% of Region	No.	% of Region
Whyalla	1,032.5	2.35	22,088	39.69
Port Lincoln	30.4	0.01	14,086	25.31
Ceduna	5,427.1	12.40	3,480	6.26
Cleve	4,506.7	10.30	1,733	3.11
Elliston	6,500.0	14.85	1,046	1.88
Franklin Harbour	3,283.0	7.50	1,273	2.29
Kimba	3,986.2	9.10	1,088	1.95
Lower Eyre Peninsula	4,771.0	10.90	4,916	8.83
Streaky Bay	6,232.0	14.25	2,102	3.78
Tumby Bay	2,615.9	6.00	2,586	4.65
Wudinna	5,393.8	12.34	1,253	2.25
REGION	43778.6	100.00	55,651	100.00

Table : RDAWP Local Government Land Areas and Population.

Regional Demographic Change

Since 2001, the regional population has increased by 3.34% but this growth is not consistent across the region as a whole. The District Councils of Elliston, Wudinna and Kimba experienced population decline of -15.2%, -13.7% and -8.5% respectively, but the District Council of Lower Eyre Peninsula experienced growth of 17.2%. Population growth was also experienced in the coastal Councils of Streaky Bay, Tumby Bay and Port Lincoln:

The demographic change is caused by several reasons, with the desire for a sea change lifestyle being a key factor. Streaky Bay and Tumby Bay are very desirable coastal locations and new estate developments have been established to cater for the growing housing demand, notably by retirees from the agricultural sector. Population growth in the District Council of Lower Eyre Peninsula stems from several locational and lifestyle advantages including numerous coastal townships and proximity to the regional city of Port Lincoln and Port Lincoln Airport.

Kimba and Wudinna, however, are the only Councils in the region without a coastline and this impacts their appeal and tourism development potential.

A loss of employment opportunities from the rationalisation of farming properties is believed to be the main reason for population decline in the coastal council of Elliston. This is supported by ABS mesh block data which indicates that the 15.2% decline is not consistent across the Council area. The coastal township of Elliston grew from 201 people in 2006 to 292 in 2011, whereas the population of the inland

farming town of Lock declined from 144 to 129 in the same period.

(It should be noted that for Census data collection purposes, the boundaries of Elliston and Lock were changed between 2006 and 2011. The population increase at Elliston may well be a product of an expanded town boundary, rather than population growth. Similarly, the population decline at Lock may well be a product of a slightly diminished town boundary, rather than population movement).

LOCAL GOVERNMENT	2001	2006	2011	% Change
City of Whyalla	21,552	21,416	22,088	2.4
City of Port Lincoln	13,199	13,603	14,086	6.3
DC Ceduna	3,683	3,572	3,480	-5.8
DC Cleve	1,832	1,896	1,733	-5.7
DC Elliston	1,205	1,132	1,046	-15.2
DC Franklin Harbour	1,267	1,277	1,273	0.5
DC Kimba	1,181	1,116	1,088	-8.5
DC Lower Eyre Peninsula	4,070	4,402	4,916	17.2
DC Streaky Bay	1,986	2,024	2,102	5.5
DC Tumby Bay	2,453	2,541	2,586	5.2
Wudinna DC	1,425	1,314	1,253	-13.7
TOTAL	53,853	54,293	55,651	3.34

Table : Population Change, Whyalla and Eyre Peninsula Region (ABS Census Data 2001, 2006 and 2011).

Aboriginal Population

In 2011 the region had 3,225 Aboriginal people comprising 5.7% of the regional population, which is notably above the proportions in South Australia (1.9%) and Australia (2.6%). 80% of the region's Aboriginal people (2,572) live in the local government areas of Whyalla, Port Lincoln and Ceduna. The greatest concentration is in Ceduna, where Aboriginal people comprise 24.9% of the Council population.

LOCAL GOVERNMENT AREA	2001		2006		2011	
	No	% of Population	No	% of Population	No	% of Population
Whyalla	630	2.9	767	3.6	921	4.2
Port Lincoln	621	4.7	700	5.1	785	5.6
Ceduna	824	22.4	859	24.0	866	24.9
Cleve	7	0.4	11	0.6	10	0.6
Elliston	12	1.0	19	1.7	18	1.7
Franklin Harbour	4	0.3	12	0.9	12	0.9
Kimba	0	0.0	6	0.5	11	1.0
Lower Eyre Peninsula	65	1.6	101	2.3	143	2.9
Streaky Bay	17	0.9	31	1.5	33	1.6
Tumby Bay	26	1.1	12	0.5	20	0.8
Wudinna	11	0.8	13	1.0	19	1.5
REGION	2,217	-	2,531	4.8	2,845	5.7

Table : Aboriginal Population, Whyalla and Eyre Peninsula Region (ABS, Census 2001, 2006 and 2011).

Location and Environment

The region has a coastal and rural environment with approximately one third of South Australia's coastline stretching over 2,000 kilometres from the upper Spencer Gulf to the Western Australian border. The landscape features a rugged and relatively undeveloped coastline, particularly on the western side of the Eyre Peninsula. The coastal and marine environment includes both marine and conservation parks and encompasses approximately 250 islands ranging in size from about 180 to 40,000 square metres.

The region has a characteristic Mediterranean climate with warm to dry summers and cool, wet winters. Mean annual rainfall varies from 250mm in the north and northwest to more than 500mm in the south.

The geographical relief is undulating and low, with most areas less than 150 metres above sea level. The largest hills are located in the Gawler Ranges north of Wudinna with granite peaks reaching 500 metres. The Koppio Hills form a spine down the central part of lower Eyre Peninsula and are the most significant topographical feature in the southern part of the region.

A large proportion of the land has been cleared for agricultural production; however significant areas of native vegetation remain. Vegetation clearance for agricultural purposes ranges from 14% in the far west to 72% in the south. About 15% of the region's grazing area is covered with scattered vegetation. (Eyre Peninsula Natural Resources Management Board, *State of our Resources, Recognising the State of Natural Resources of the Eyre Peninsula*, 2009).

Industries and Services Overview

The region is well positioned to facilitate and support a broad range of significant developments. The economy is extremely diverse with world-leading companies in agriculture, manufacturing, fishing and aquaculture, and fast growing mining, tourism and renewable energy industries.

Based on employment, the main industries are primary production (agriculture, fishing and aquaculture), health and social care, manufacturing, retail trade, education and training, and construction. Tourism and mining are the region's fastest emerging industries and have significant potential for future growth.

INDUSTRY	EMPLOYMENT 2001	EMPLOYMENT 2011	% CHANGE
Agriculture, Fishing & Forestry	4,012	3,338	-16.8
Health Care & Social Assistance	2,111	2,996	29.5
Manufacturing	2,786	2,890	3.6
Retail Trade	2,481	2,669	7.0
Education & Training	1,764	1,967	10.3
Construction	1,340	1,813	26.1
Accommodation & Food Services	1,356	1,595	15.0
Transport, Postal & Warehousing	999	1,260	20.7
Public Administration & Safety	1,152	1,172	1.7
Mining	199	957	79.2

Table 5: RDAWEP Top Ten Industries by Employment, 2011. (ABS Census 2011 from www.myregion.gov.au).

Primary production (agriculture, fishing and aquaculture) is the largest industry employing 3,338 people or 13.1% of the regional workforce. Employment in primary production declined by 16.8% during the last decade (from 4,012 people in 2001 to 3,338 in 2011), largely due to the rationalisation of farming properties which reduced employment opportunities in the agricultural sector.

Primary production nevertheless remains the major industry in the region and is integral to business growth and development in other industry sectors – ABS, *2011 Census*, from www.myregion.gov.au.

Agriculture

The region produces approximately 42% of South Australia's total agriculture production, with a total value exceeding \$500 million per annum. The region is renowned for its high quality premium grains, particularly high protein wheat, malting barley varieties, milling oats and canola. During the 2011 harvest, Eyre Peninsula produced 41% of South Australia's wheat crop, 25% of the barley crop and 32% of the canola crop. The average annual volume of all grain crops is 2.2 million tonnes, although this peaked to 3.2 million tonnes in 2009. In 2011 the region produced 2.5 million tonnes of grain and, on average, 97% of Eyre Peninsula's grain production is exported. (Australian Bureau of Agricultural and Resource Economics – ABARE – *Crop Report*, June 2012).

Livestock continues to attract high prices and farmer interest in the sheep industry remains stable. The rising value of livestock has rejuvenated interest in the sheep industry and there has been significant reinvestment in meat and wool in recent years.

Fishing and Aquaculture

The commercial fishing and aquaculture industry produces about 80% of South Australia's seafood product and employs over 1,024 people. Tuna farming and oyster growing are the largest employing sectors. The industry is highly trade focused exporting over 80% of seafood produced from the region to markets in New Zealand, Asia, Europe, the Middle East and the USA.

In 2010/11 the region's aquaculture industry accounted for 97% of South Australia's total aquaculture production, valued at \$234.7 million, and employed 87.3% (635) of the State's 727 FTE employment positions in the sector. (EconSearch Pty Ltd, *The Economic Impact of Aquaculture on the South Australian and Regional Economies, 2010/11*, A report for PIRSA Fisheries and Aquaculture, May 2012).

The region is renowned internationally for the production of the highest quality, sashimi grade Southern Bluefin Tuna most of which is exported to Asia – notably Japan. In 2010-11, the tuna farming sector of the aquaculture industry generated \$125 million in direct business turnover, with a flow-on effect to processing and transport of \$11 million and flow-on to other sectors of \$115 million. The direct contribution to gross regional product (GRP) was \$57 million with GRP of \$68 million generated in other sectors of the regional economy. The tuna farms were responsible for the direct employment of 177 FTE and 36 FTE in the processing and transport sector, and indirect employment of a further 519 FTE jobs locally (i.e. a total of 732 FTE positions in the region). (EconSearch, 2012, p.28).

Other important sectors of the region's aquaculture industry include the production of oysters, abalone, mussels and marine finfish which collectively generated product value of \$77.66 million in 2010-11 and directly employed 444 FTE people in the region. (EconSearch, 2012, pp. viii and 9).

The industry also has an important sardine fishery which is critical to the tuna farming sector because approximately 94% of the sardine product caught in South Australia waters is sold for tuna fodder (86% as fresh fodder and 8% frozen) with the remaining 6% sold for human consumption. (Econsearch Report for PIRSA, **Economic Indicators for the South Australian Sardine Fishery 2010-11**, June 2012, pp. 24-6).

The Eyre Peninsula has a domestic and international reputation for its high quality range of premium seafood. This reputation has been built on sound environmental management, sustainability, and entrepreneurship. In a major marketing initiative in 2010, Eyre Peninsula developed a generic regional food brand under the banner of *Eyre Peninsula Australia's Seafood Frontier* to differentiate the region's seafood product as world's best quality. (RDAWEP, *Brand Eyre Peninsula 2012-2013 Food Prospectus*, 2012).

Health and Social Care

The health and social care sector is the largest employer in South Australia and the second largest industry in the region. The health and social care industry offers a diverse range of facilities and services in all townships with regional hospitals located in Whyalla, Port Lincoln and Ceduna. The Ceduna and Whyalla hospitals underwent major redevelopment in 2010 and 2012 (at \$36 million and \$69 million respectively) and the \$40.5 million redevelopment of Port Lincoln Hospital commenced in 2013 after construction was delayed from 2012. (*Port Lincoln Times*, Delays for Lincoln hospital upgrade, Tuesday, May 22 2012, p.3).

Eight smaller hospitals at Cummins, Elliston, Streaky Bay, Tumby Bay, Wudinna, Cleve, Cowell and Kimba provide a range of primary health services, including residential aged care.

In 2011 the health and social care sector employed 2,996 people or 11.8% of the regional workforce. This is a fast growing industry with a 29.5% growth in employment from 2,111 people in 2001 to 2,996 in 2011 and business growth of 36.9% since 2007.

Projections indicate that South Australia's population aged 65 and over will increase to 22.6% in 2020 and 25.7% by 2030. (DFEEST, 2012, p.5). The region's health sector is therefore expecting further growth due to a growing demand for aged care services.

Manufacturing

Manufacturing and resource processing is the region's third largest industry employing 2,890 people in 2011 or 11.3% of the regional workforce. The manufacturing sector has experienced modest employment growth of 3.6% since 2001, but numerous future growth opportunities are pending at Whyalla with several new industrial initiatives planned.

Whyalla is the second largest city in regional South Australia and the principal centre for manufacturing, steel production and resource processing in the Upper Spencer Gulf region. Whyalla is strategically located with transport, engineering, business, retail and education sectors directly servicing the demands of mining and mineral processing developments. Whyalla is consequently being positioned as "South Australia's Mining Services Hub". The establishment of new mining operations in the northern areas of South Australia has potential to further develop Whyalla as the key manufacturing centre of the region.

In recent years steel making at Whyalla by Arrium has increased significantly from 460 thousand tonnes to over 8 million tonnes per annum in 2013. This growth led to a significant expansion of Arrium's Whyalla Port to increase its export capacity for cape class vessels. (*Whyalla News*, Cape vessel milestone as first ship heads through Arrium's new port, Tuesday, February 12, 2013, p.2).

Pending new industrial developments at Whyalla include:

- Construction of a fuel terminal at Port Bonython (Senex Energy Limited, ASX announcement, March 9, 2012), a \$650 million bulk commodities export facility (Flinders Ports Pty Ltd, Flinders Ports website and Media release, March 2012, www.flindersports.com.au),
- A \$1 billion urea manufacturing plan (Archean Group, 2012 Archean website www.archeangroup.com),
- A \$350 million ammonium nitrate manufacturing plant (Deepak, 2012, Deepak website, www.dfpci.com), and
- Construction of a commercial demonstration site for the manufacture of Biofuel from low energy algae harvesting and other feedstock. (Muradel development brochure 2013, *Fast Tracking Nature Sustainably*, www.muradel.com.au). (This project has received development approval and was in the process of construction in June 2013).

Retail Trade

The retail trade sector is an integral part of all townships and has the highest concentration in the provincial cities of Whyalla and Port Lincoln. Collectively, the retail sector is the region's fourth largest industry employing 2,669 people in 2011 or 10.5% of the regional workforce. The retail sector has experienced steady employment growth of 7.0% since 2001. The growth and sustainability of the retail sector is largely reliant on the success of the region's other industries – particularly primary production, manufacturing, mining and tourism – and many retail businesses have been established to directly support and service these enterprises.

The retail sector received a significant boost with the opening of a third major supermarket (Foodland) in Port Lincoln during 2012 and the commencement of a \$22 million upgrade of Westland Shopping Centre at Whyalla in May 2013. (*Whyalla News*, Upgrade Work Begins, Tuesday, May 28, 2013, p.1).

Mining

The region's mining sector is small in comparison with other industries. In 2011 mining employed 957 people or 3.8% of the regional workforce. But mining is having an economic impact and is the fastest growing regional industry with a significant 79.2% growth in employment during 2001-2011.

This growth is the result of unprecedented mining exploration activity in the Lower Eyre Peninsula, which large resources of iron ore, coal and graphite along with uranium, gold and kaolin prospects.

Eyre Peninsula is located in the mineral provinces of the Gawler Craton and Eucla Basin which are rapidly becoming one of Australia's most promising mineral frontiers. The region has the largest deposit of gypsum in the Southern Hemisphere, significant iron ore resources and an emerging world class heavy mineral sands province.

During 2011-13, commodities being mined and exported from the region included:

- Iron ore: 8-9 million tonnes per annum during 2013 being exported by Arrium from Whyalla (*Whyalla News*, Arrium Predicts Iron Ore Sales Increase, Tuesday October 9, 2012, p.2),
- Gypsum: 1.69 million tonnes exported by Gypsum Resources Australia during 2011 from Thevenard Port,
- Heavy mineral sands: 400,264 tonnes exported by Iluka Resources during 2011 from Thevenard Port, and
- Salt: 120,334 tonnes exported by Cheetham in 2011 from Thevenard Port. (Thevenard export data from Flinders Ports Statistics, www.flindersports.com.au).

The mining impact will grow significantly in forthcoming years as new mining enterprises in iron ore, mineral sands, kaolin, graphite and uranium move from exploration to operation. The region presently has five operational mines with a further twelve mines awaiting approval.

Tourism

Tourism is a fast growing industry and has significant development potential due to the region's rapidly growing reputation for unique and diverse nature based visitor experiences and premium seafood products.

Tourism is becoming an important sector for the regional economy, with visitor expenditure exceeding \$277 million in 2011-2012 from 700 businesses. (SATC, Regional Tourism Profile for Eyre Peninsula 2011-2012. Also see, *Whyalla News*, Tourism Finally Recognised, Thursday, June 27, 2013, p.3).

In 2012, with the exclusion of the Adelaide Tourism Region, the Eyre Peninsula was the fourth most popular tourism region in South Australia with 390,000 visitors and the third highest region for visitor nights (1,593,000). Over the period from June 2010-June 2012, the annual visitation in the Eyre Peninsula Tourism Region averaged 326,000 domestic visitors (intra and interstate) and 14,000 international visitors. The collective visitation generated an average of 1,647,000 visitor nights per annum, with international visitors staying an average of 12.1 nights in the region. (SATC Tourism Research, *Overnight Travel - South Australian Regions, Year Ending December 2012*, and SATC, *Eyre Peninsula Regional Tourism Profile 2010-2012*, September 2012).

Due to the success of the regional food brand *Eyre Peninsula – Australia's Seafood Frontier*, the initiative has been adopted as the tourism brand for the region as a whole to drive strategic business and tourism development. The brand is presently being used to position the region as a culinary tourism and conference destination. (RDAWEP, *Brand Eyre Peninsula 2012-2013 Tourism Prospectus*, 2012).

Renewable Energy

Renewable energy has the potential to become a major industry in the region due to natural assets of consistent wind resources, abundant sunshine and high wave action. The region has an estimated 300 cloud free days per annum, making it an ideal location for large scale solar energy farms. The Eyre Peninsula also has a landscape suitable for large scale wind farms and has been identified as offering extensive opportunities for wind generation with four wind zones experiencing wind speeds above 8 metres per second and potential to produce more than 10,000MW of generation. (Macquarie, Worley Parsons and Baker & McKenzie, *Green Grid, Unlocking Renewable Energy Resources in South Australia*, 2012 p.1).

Two wind farms exist at Cathedral Rocks near Port Lincoln and Mt Millar near Cowell which supplement the power transmission network on the Lower Eyre Peninsula.

Several other innovative renewable energy projects are in the process of being progressed. These include

- **Green Grid Proposal:** The staged development of four wind farms at Port Lincoln, Elliston, Cleve and a site near Port Augusta, including the construction of a 500kV transmission network. Stage 1 would cost \$613 million and generate 2,000MW of power. Stage 2 would double the generation to 4,000MW and provide power in the longer term to Heywood in Victoria and Mount Piper in New South Wales. (Macquarie et al, 2012 pp.41-43).
- **Pacific Hydro Pilot Project:** Australian company Pacific Hydro uses hydroelectric technology to generate electricity. Wind generators power pumps to transfer sea water to reservoirs, which is then passed through turbines to generate power. The combination of wind and hydro technologies arguably produces a more efficient means of power generation as the hydro component can maintain power production during low wind periods. Pacific Hydro has a pilot demonstration site north of Coffin Bay in the process of being progressed. (www.pacifichydro.com.au).

Muradel Biofuel Commercial Demonstration Plant:

Australian company, Muradel, is developing a commercial scale demonstration site at Whyalla to produce sustainable Biofuel from microalgae. A pilot plant at Karratha provided promising test results but the demonstration site is located at Whyalla. Whyalla was selected for the demonstration plant because of the climate conditions, available flat and non-arable land, abundant seawater, established transport infrastructure, and availability of skilled labour. Demonstration trials will occur during 2013-14 to identify the most cost efficient method to produce Biofuel to compete with existing fossil-derived products and reduce carbon emissions. (Muradel development brochure 2013, *Fast Tracking Nature Sustainably*, www.muradel.com.au).

MEMBER COUNCILS 2012/13

- City of Whyalla
- City of Port Lincoln
- DC Ceduna
- DC Cleve
- DC Elliston
- DC Franklin Harbour
- DC Kimba
- DC Lower Eyre Peninsula
- DC Streaky Bay
- DC Tumby Bay
- Wudinna DC

REPRESENTATIVES:

At the 75th AGM of the Eyre Peninsula Local Government Association, held at Kimba on 9th December 2011, the following Office Bearers were confirmed for the 2011/12 financial year:

PRESIDENT: Mayor Julie LOW (DC Lower Eyre Peninsula)

SNR VICE PRESIDENT : Mayor Eddie Elleway (DC Franklin Harbour.)

JUNIOR VICE PRESIDENT: Mayor John Schaefer (DC Kimba)

Our President and Senior Vice President are our nominated representatives to SAROC and State Executive Forums.

Other local government representatives to regional Boards have been as follows:

RDA Whyalla and EP BOARD:

Mayor Jim Pollock (City of Whyalla)

Cr Jack Velthuizen (City of Whyalla)

Cr Colin Carter (City of Whyalla)

Mayor Allan Suter (DC Ceduna)

Cr Bryan Trigg (DC Cleve)

Cr Malcolm Catt (City of Pt Lincoln)

EYRE PENINSULA NATURAL RESOURCES MANAGEMENT BOARD

Mayor Laurie Collins (District Council of Tumby Bay)

ANNUAL MEETING SCHEDULE, 1981-2020.

A highlight on the EPLGA calendar is the Annual Conference, hosted each year by a member Council. To assist in host Council planning, the following schedule is included:

2000 DC Franklin Harbour
2001 DC Cleve
2002 DC Streaky Bay
2003 DC Elliston
2004 DC Tumby Bay
2005 Whyalla CC
2006 DC Ceduna
2007 DC Lower Eyre Peninsula
2008 DC Kimba
2009 DC Wudinna
2010 DC Franklin Harbour

2011 DC Cleve
 2012 DC Streaky Bay
 2013 DC Elliston
2014 DC Tumby Bay
 2015 Whyalla CC
 2016 DC Ceduna
 2017 DC Lower Eyre Peninsula
 2018 Port Lincoln CC
 2019 DC Kimba
 2020 Wudinna DC

The 2014 conference will be held on Monday 24th February 2014 at Tumby Bay.

BOARD MEMBERS FOR 2012/13

Under the terms of our Charter, the following Board appointments were current as at June 30th, 2013:

MEMBER COUNCIL	BOARD MEMBER	DEPUTY BOARD MEMBER
Ceduna	Allan Suter (Mayor)	Lynton Brown (D/Mayor)
Cleve	Roger Nield (Mayor)	Jodie Jones (D/Mayor)
Elliston	Pat Clark (Chairperson)	Kym Callaghan (Dep Chair)
Franklin Harbour	Eddie Elleway (Mayor)	Gavin Jackson (D/Mayor)
Kimba	John Schaefer (Mayor)	Dean Johnson (D/Mayor)
Lower Eyre Peninsula	Julie Low (Mayor)	Paul Pedler (D/Mayor)
Port Lincoln	Bruce Green (Mayor)	Neville Starke (D/Mayor)
Streaky Bay	Rob Stephens (Mayor)	Dean Whitford (D/Mayor)
Tumby Bay	Laurie Collins (Mayor)	Murray Mason (D/Mayor)
Whyalla	Jim Pollock (Mayor)	Merton Hodge (Cr)
Wudinna	Eleanor Scholz (Chair)	Neville Scholz(D/Chair)

REPORT OF ACTIVITIES, 2011/12

Our core activities always include reacting to legislation and policy changes that are likely to negatively affect our region. This year ongoing concerns and/ or participation have been with:

- State and federal Marine parks
- Recreation Fishing limits
- Natural Resources Management
- Regional Development Australia Funding
- Regional Recognition/ Lobbying
- Mining & Impacts
- Fire & Emergency Services Act Review
- MFS Workplace Safety Bill
- Job creation & co-ordination
- Development Act Reform
- Coastal Access
- Independent Commission Against Crime implantation
- Various roads and waste issues
- Regional Strategy for LGA
- Emergency Planning
- Time Zones
- Water Planning
- Regional planning

Projects carried out 2012/13

Regional Training Projects

Following the recommendations of the One System Consultancy, we successfully sought funding through DFEEST for the running of *Certificate IV in OHS* on Eyre Peninsula. Eight Councils have participated with the relevant officer attending day long sessions approximately every month. This project is nearing completion with 2 participants to finalise their assignments to allow the acquittal process to take place for grant funding.

Emergency Management Planning

After success at the Natural Disaster Mitigation Grant rounds, we were advised that our funds could be held over and we were invited to undertake the EMP project with Risk services. This project was completed. Funding is continuing to be held over until regional emergency planning is completed then individual Council Emergency Plans will be reviewed or renewed with the funding to align with the regional planning.

The regional zone emergency planning require the following

- EPLGA to engage with the ZEMC (Zone Emergency Management Committee) to avoid duplication of work

- The project used the ZONE Risk assessments as a basis for work performed to date & in the future
- a commitment to compliance for the zone plans with NERAG and ISO31000. The Project engaged and incorporated NERAG (National Emergency Risk Management Guideline) components
- CERMS (Council Emergency Management Plans) are to be NERAG Compliant.
- any contractors engaged in this project are to be NERAG qualified.

A series of bushfire risk assessment workshops were held during August and Sept 2013 to assist the Councils and other regional stakeholders in their emergency planning.

Regional Collaboration

The concept of a combined forum was first proposed by the EPLGA's then Executive Officer, Diana Laube in 2012. It was looked at holding the event centrally to both our regions in either Port Augusta or even on the ferry – halfway across Spencer Gulf – however timing and logistics meant that it ended up being more convenient to hold it in conjunction with the LGA conference, when most Councils would already be in one place at one time. The purpose of the forum was to hear from those within the political sphere about how the voices of rural communities can be heard and to give us some insight as to how to get our issues 'on the table' and seriously considered. Country areas often battle to have their voices heard and this is felt acutely in South Australia as we are faced with the reality of being a 'one city state'. Although the weight of population often works against us politically, there are some great examples of politicians and academic experts who are particular champions of rural and regional issues.

There were two main parts to the forum – firstly to hear the views of those in politics about the best way to get the issues of country communities on the table and considered – particularly as we headed into federal and state elections. The panel discussion was designed to provide a cross-section from a wide range of politics – state and federal, lower and upper houses, major and minor parties and independents. We were very pleased to have Professor Dean Jaensch to summarise the panel session and to challenge our thinking about how we can influence the political debate.

The second part of the forum - which was discussion by our local government delegates on the three strategic areas/ themes for country communities: strengthening regional investment, growing regional centres and reconnecting Government with regional communities.

We then introduced three expert table facilitators (the “Three Wise Men”) to help guide our discussions on the themes - Professor Dean Carson from Flinders University, Associate Professor Michael O'Neil from Adelaide University and Dr Paul Chapman from Carnegie Mellon University.

We were very pleased to have Lynne Breuer (State Labor Member for Giles); Dan Van holst Pellekaan (State Liberal Member for Stuart); Geoff Brock (Independent Member for Frome); Rob Brokenshire (Family First MLC) and Mark Parnell (SA Greens MLC) to assist us and give good counsel. As is always the risk with members of Parliament being called away for other duties - we did have apologies from

Member for Grey – Rowan Ramsey and Labor Duty Senator for Grey – Alex Gallagher. Member for Wakefield – Nick Champion was also a late apology due to other commitments.

A "Regions Matter Too" draft strategy was developed in June 2013 for discussion at a state regional level. This was the outcome of a regional forum held between the Central & EP LGA's.

Outreach Services Pilot Program

With the retirement of Ms Diana Laube the EPLGA and LGA of SA sought to employ a person with the capabilities of undertaking a pilot of how the LGA of SA could deliver "Outreach Services" to the EP Region. The position would be not only be 0.4 FTE for the LGA "Outreach Services" but also 0.6 FTE for the EPLGA "Business as Usual" services making the role a full time contract position for 2 years.

Tony Irvine commenced the expanded role of Executive Officer for the Eyre Peninsula Local Government Association (EPLGA) and LGA Outreach Support Officer on the 18th March 2013. To assist him in meeting the needs of the eleven Member Councils, the EPLGA, the Eyre Region and the LGA of SA a pilot program in addition to "business as usual" for the next two years was established outlining defined areas of focus. The pilot program includes:

- Assisting with the preparation of LGA policy on regional development;
- Preparing a profile of the region with a focus on what it contributes to the economic growth of the State & nationally;
- Governance needs of each council;
- Legislative compliance in the assets management and long term financial planning;
- Skills assessment in the areas such as IT, planning, environmental health etc and develop a regional training plan;
- Short term employment requirements rather than full time employees;
- Shared services arrangements to assist in meeting the short/long term skills needs and other needs;
- Opportunities arising from the Local Excellence Program – trailing new ways of doing things. For example improving performance, systems & processes that sustain good performance, raising the image of Local Government, effective engagement across the region & State as a whole (i.e. political clout) with other spheres of government, seeking financial arrangements to support the programs required;
- Positioning Local Government & the region for the State 2014 elections by gathering evidence of the needs of the sector & possible solutions that could be an "ask" in an election environment;
- Identify any "centre of excellence" that may exist within the region;
- Developing CEO, Works Manager & any other forums to assist in the sharing of resources and information – save the same thing being undertaken 11 times;
- Managing local issues for the member councils – advocacy, lobbying, problem solving etc.

The LGA and the EPLGA centred the two year pilot on:

- Preserving the current important role of the Executive Officer of the EPLGA;
- Enhancing the connections between the work of the EPLGA and that of the LGA where it is mutually beneficial to do so;
- Enhancing the services of the LGA to be an "outreach" service but targeted to needs identified

by the EPLGA/ Region;

- Appointment of a resource that is made jointly between the LGA & EPLGA to deliver on the ground services to Councils;
- Agreeing on a program of works/activity and the funding model required;
- Address other issues deemed important to the success of the pilot.

EPLGA CEO's Committee

On 28th June 2013, the Eyre Peninsula Local Government Association (EPLGA) established a Chief Executive Officer Committee to 'meet from time to time to consider issues of relevance to Eyre Peninsula Councils, and to provide advice to the EPLGA Board on those issues'.

The Committee's role is:-

1. To provide high level strategic advice to the EPLGA about its identified priority issues.
2. To arrange and coordinate reports to the EPLGA on those priority issues.
3. To initiate reports and advice to the EPLGA on other matters identified by the Committee to be of strategic regional significance.
4. To assist and advise the EPLGA about the development and implementation of its Management Plan and other plans.
5. To share operational information and expertise amongst the committee members and other agency Chief Executive Officers of similar.

The membership of the Committee comprises the Chief Executive Officers of all Councils which are members of the EPLGA.

Other working groups may be established from time to time to undertake specific tasks on behalf of the EPLGA Board or CEO's Committee.

Regional Roads Priorities - review ranking & prioritisation criteria

At the June 2013 EPLGA Board Meeting a resolution was passed to undertake a review of the criteria used to prioritise regional roads to be submitted for funding from the Special Local Roads Funding Program.

A discussion paper was released to seek support for the methodology to be used in the review. Stakeholders were in agreement with the discussion paper and from this the project was scoped for the consultants to carry out the work required. A desired outcome is a roads database for the entire region.

Regional Climate Change Adaptation Plan

The Executive Officer and President sit at the Eyre Peninsula Integrated Climate Change Adaptation (EPICCA) Committee table.

Under the State Climate Change Adaptation Framework, areas across the State, including the Eyre Peninsula, are required to develop a Regional Climate Change Adaptation Plan. EPICCA facilitated the development of the Regional Climate Change Adaptation Plan for the Eyre Peninsula.

EPICCA's goal was to develop and implement practical, regionally-appropriate and sensitive measures to

address the likely impacts of climate change.

EPICCA commissioned Stage 1 of this work - a knowledge audit to establish the information base for further adaptation planning.

The approach to developing the Regional Adaptation Plan was to:

- a) engage with representatives of key sectors on the Eyre Peninsula to identify current and future decisions that could be impacted by climate change;
- b) to identify and prioritise adaptation options for the region.

Three workshops were run as part of this project.

Regional Skills Initiative

The Executive Officer was appointed to a position on the Agrifoods Advisory Committee which was established to develop and implement workforce development strategies and industry nationally endorsed qualifications to meet the current and emerging needs of enterprises, employees and students throughout regional and urban Australia.

The Committee worked with a vast array of stakeholders at all levels:

- on the ground with enterprises, regional communities and research organisations to drive adoption of new and better workforce planning and skills development;
- with schools, Registered Training Organisations (RTOs) and the tertiary sector more broadly to drive high quality delivery and assessment of skills;
- with industry peaks and key bodies to build their voice as advocates and change agents of the national skills and workforce development agenda;
- with the three tiers of government to drive evidentiary-based policy formation which supports the needs of agrifood sectors and the challenges facing regional Australia's workforce.

The District Council of Cleve held a round table to address their sub-regional needs and the three Lower Eyre Peninsula Councils were involved in workforce planning through the Agrifoods initiative.

Regional Water Re-use Plan & Funding

In June 2013 a funding submission was lodged to establish a Regional CWMS Users Group with a view to improving regional skills in this area plus having a forum for the sharing of information. The bid was successful and hence a users group has been established.

The Eyre Peninsula Council's jointly own and operate 13 community wastewater management schemes servicing 5775 property connections.

Eyre Peninsula Council's are acutely aware of the potential impact of the Water Industry Act and the increasing regulatory and reporting environment surrounding CWMS operations due to their classification as an essential service.

The following desired outcomes of a CWMS User's group were identified:

- Establishment of users group to facilitate knowledge sharing across Council's operating CWMS'
- Identification of regional capacity and skills gaps to provide for the efficient and compliant ongoing operation and maintenance of existing and new Community Wastewater Management Schemes
- Promote regional training to maintain skill sets required to ensure sustainability
- Development and implementation of standardised recording and reporting mechanisms
- Facilitated development of up-to-date, user friendly operation, maintenance, monitoring and contingency plans
- Schematic mapping of existing schemes to assist with understanding of catchment capacities and constraints
- Development and implementation of standardised accounting systems to assist in comparisons between schemes and Council's
- Identify opportunity for shared resources, including platforms for remote access
- Identification of potential shared procurement opportunities in areas such as spare parts inventories, septic tank desludging and drain flushing.

It was proposed that the initial development of an EPLGA CWMS User Group be facilitated by an external third party, a model which proved successful in the South East Council's User Group.

The member Council's of a CWMS User Group commit both management and operational resources to this project and it is intended that this initial commitment will continue through to the ongoing operations of the User Group as a recognised working group of the EPLGA.

Development of a Regional Training & Development Plan to assist training programming & relativity.

An increase in Council participation has been witnessed through the Executive Officer of the EPLGA being a link and encouraging Councils to participate in LGA sponsored training programs such as CDAP Member training, Code of Conduct Training etc. This was also contributed to the Executive Officer giving advice to the LGA on where to hold such training and when so as to avoid clashes with regional seasonal events (e.g. harvest) and other events.

Management Plan - review.

At the June 2013 EPLGA Board meeting the EPLGA Board considered and adopted the draft EPLGA Management Plan 2013 -16.

To avoid some confusion between the Business Plan prepared by a Council, the EPLGA uses the term "Management Plan." This "Management Plan" was for the period - 2013 to 2016 but will be reviewed annually and has an updated annual work plan & budget included for the current year. It also includes the strategic directions the EPLGA wishes to take for the period 2013 - 16.

MANAGEMENT PLAN PERFORMANCE

1. ACTIVELY ASSIST MEMBERS BY REPRESENTING THEIR COMBINED INTERESTS.

- 1 Seek invitation to provide responses to legislative and policy changes that materially impact our region
- 1.2 Seek the mandated preparation of regional impact statements prior to any state legislated changes likely to affect our region

Comment: Include in 2013/14 Budget to prepare own regional statement & to have all regions to do the same with a view to having our own regional statement developed from the individual regions statements.

- 1.3 Prepare coordinated submissions to relevant inquiries and proposals on behalf of members.

Comment: The Fire & Emergency Services Act review response was an example of the region working together in preparing a single regional response.

- 1.4 Take an active interest in regional waste management, water planning, marine parks, mining, food security, climate change, local workforce planning and any activities that could impose changes to our region.

Comment: President &/or Executive Officer actively involved in regional committees and/ or meetings dealing with regional waste management, water planning, marine parks, mining, food security, climate change, local workforce planning and other activities that may impose change upon the region.

- 1.5 Continue to advocate for roads funding opportunities.

Comment: The development of a roads database for all EP roads and to be used as a tool for prioritising regional roads is well underway.

- 1.6 Develop a coordinated approach to the Commodity Freight Routes across the region, being mindful of divergent needs between Councils.

Comment: Comments in 1.5 will apply to this as freight roads will be weighted to assist in the prioritisation of regional roads seeking funding assistance.

2 BUILDING STRONG PARTNERSHIPS FOR THE PROMOTION OF OUR SECTOR AND OUR REGION

- 2.1 Ensure we are represented at SAROC, State Executive Committee meetings and the General meetings of the LGA.

Comment: The President & Executive Officer attend these meetings when held.

- 2.2 Ensure regular information flows to our member Councils via Newsletters, website updates, media announcements and personal contacts.

Comment: Newsletters are continuing to be published and the website is maintained to assist. The media are used as and when needed and are sent the meeting agendas & minutes.

- 2.3 Seek reports from regional partners at EPLGA Board Meetings and forums

Comment: Regional partners have a standing agenda item at each Board meeting to present to the constituent Councils.

- 2.4 Actively seek direct engagement with state government partners in order to allow bottom up, and more streamlined, planning and engagement.

Comment: The EPGA has been a strong advocate for state government partners to visit the region on planning & engagement matters. e.g. ITLUS planning, Development Act reform, RESIC meeting etc.

- 2.5 Seek opportunities to partner with industry and community groups to promote the economic and social prosperity of Eyre Peninsula.

Comment: The partnering with Agrifoods to develop workforce planning & cross qualifications & training is a great example of this action being undertaken. The Executive Officer sits at the Agrifood Advisory Committee table. 6 Councils have participated in the Agrifoods initiative to date.

- 2.6 Work with member Councils to facilitate economic expansion by coordinating the approach to structure planning, ensuring consistency with the principles contained in the Eyre and Western Plan.

Comment: The Executive Officer has been involved in the Tumby Bay & Port Neill Structure Planning sessions and sits at their advisory group tables. He has also been involved in the Greater Port Lincoln Structure Plan consultation and spoken the District Council of Wudinna on the issue.

- 2.7 Work with state departments and regional partners to better coordinate Infrastructure Planning consistent with the principles in the Eyre and Western Plan.

Comment: The Executive Officer along with Council representatives have been involved in the Integrated Transport & Land Use planning undertaken by the state government. The plan is for the region to develop its own infrastructure plan to feed this into state government plans. The region is also involved in RDAWEP Infrastructure planning.

- 2.8 Investigate ways to encourage the state government to streamline its regional consultation processes to avoid multiple meetings that duplicate effort.

Comment: This has been an issue discussed at the SAROC level and continues to be pursued.

3 RAISE THE PROFILE OF THE ASSOCIATION BY GREATER MEDIA PRESENCE.

- 3.1 Issue a media release after each Board meeting and at any occasion where deemed appropriate.

Comment: Media used as and when appropriate. Agenda & minutes of the Board are distributed to regional media to seek interest.

- 3.2 Develop a media policy for the organization and designate how TV and radio interviews will be conducted.

Comment: Media Policy adopted at June 2013 EPLGA Board meeting.

- 3.3 Consider the nomination of media representatives to present a coordinated and endorsed approach to all media.

Comment: Still managing media in house.

4 ASSIST MEMBER COUNCILS BY COORDINATING REGIONAL INVESTIGATIONS OF OPERATIONAL ISSUES

- 4.1 Actively participate in meetings that promote Continuous Improvement activities in Councils.

Comment: The Outreach Services Pilot Program is about the continuous improvement of activities in Councils. This is a 2 year program funded by the LGA of SA & is 0.4 FTE of the Executive Officer's time.

- 4.2 Continue to promote regional training opportunities to assist Councils to up skill workforce.

Comment: The Executive Officer has been assisting with this through better co-ordination of type of training required, when it could be held & the most suitable location for training. The Councils response has been excellent, highlighting the success of this effort.

- 4.3 Facilitate Shared services investigations and discussions at either the regional or sub regional level, where appropriate.

Comment: The Executive Officer has maintained his role in the Lower Eyre Peninsula Councils shared service project.

- 4.4 Liaise with the LGA program managers to assist in linking funding opportunities to Council activities.

Comment: Funding has been gained for the Outreach Services Pilot, the Lower EP Councils shared services, the EP CWMS Users Group as an example of this working.

- 4.5 Review our Charter.

Comment: A reviewed charter was presented to the Sept 2013 EPLGA Board meeting.

- 4.6 Coordinate a regional or sub regional approach to road upgrades required for resource sector expansion.

Comment: A Mining Roundtable was held in the Oct 2014 to assist with this type of planning. A report from the SA Centre for Economic Studies was part funded by the EPLGA & LGA to assist with these issues.

- 4.7 Review the methodology of preparing the Eyre Peninsula Road Strategy.

Comment: The Roads Strategy was re-worked in 2013 and since this a database was developed to include all EP roads with a methodology prioritisation tool inbuilt to give better road prioritisation.

- 4.8 Prepare regional submissions to fund combined approaches to governance activities required of Councils, where agreed by Members.

Comment: No action as yet.

5 DEVELOP WAYS TO DIRECTLY ENGAGE WITH BOTH STATE AND FEDERAL GOVERNMENTS TO ASSIST IN REGIONAL PROMOTION

- 5.1 Include funding in the Annual Business Plan to allow deputation to both State and Federal parliaments on key issues that arise.

Comment: Funding included in the 2013/14 budget for such.

- 5.2 Liaise with other regional LGA and RDAs where combined lobbying best represents our interests.

Comment: The Executive Officer meets bi-monthly with other regional LGA's Executive Officers to manage such issues as joint collaboration & lobbying. The Executive Officer is located in the RDAWEP Port Lincoln Offices and has a good connection to RDAWEP lobbying efforts.

- 5.3 Seek opportunities to strengthen working relationships with the senior levels of state

government.

Comment: The Executive Officer has good political connections and uses these when needed.

6 UNDERTAKE A TWO YEAR "OUTREACH SERVICES" PILOT PROGRAM IN PARTNERSHIP WITH THE LGA OF SA .

6.1 Establish a funding agreement for \$70k per year with the LGA of SA.

Comment: Established.

6.2 Establish a work plan for the pilot program in consultation with member councils and the LGA of SA.

Comment: Established & reported against to EPLGA & LGA of SA.

6.3 Prepare a case study of the pilot program for future reference.

Comment: Being prepared as the program advances.

KEY PERFORMANCE INDICATORS

While the measurement of performance is a key component of planning, the nature of the workload for the Executive Officer has typically made KPI setting and measuring difficult. Much of the day-to-day operational activity remains reactive and in response to legislated and policy changes that routinely emerge. However, the following measurement may be an indication of performance for each year.

KPI	MEASURED BY	TARGET SCORE
Member General Satisfaction	Number of formal complaints	Zero complaints from members Actual: Zero complaints received
Member attendance at meetings , workshops, training	Number of members who are represented	All members Actual: Usually all 11
Competitive funding secured	Dollars secured	Equal to membership (\$140K) Actual: Outreach Program \$70k Lower EP Shared Services \$14k EP CWMS Group \$31k Regional Capacity \$38k
Achieved annual work plan		All items either achieved or timeframes for completion, and process, in place. Some subject to external funding.

		Actual: On target
EPLGA is represented at LGA regions meetings	Number of meetings attended	100% Actual: 100%
Co-ordinate regional training activities on EP	Number of days training per year	At least 6 Actual; target reached
Annual review of Executive Officer	Final achievement score	Average Rating of 3/5 for personal evaluation undertaken by EPLGA Executive Actual: Review to occur in Feb 2014.
Greater media activity	Number of interviews and media releases	At least one interview per month. Media releases at least every 2 months. Actual: Meeting target

Use of Financial Resources.

The following audited statement indicate another year of solid financial performance.

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

INCOME STATEMENT For the year ended 30th June 2013

	Note	2013 \$	2012 \$
INCOME			
Interest Received		15,571	13,244
Membership Fees	5	140,000	140,000
Reimbursable Expenses		1,967	282
Project Management Fees		-	3,000
		<u>157,538</u>	<u>156,526</u>
EXPENSES			
Administration		11,768	9,444
Audit Fees		1,940	1,530
Bank Charges		798	826
Computer Expenses		2,210	287
Consultants		1,560	-
Employee Expenses		77,898	69,980
Insurance		5,281	5,059
Marketing & Promotion		64	652
Meeting Expenses		2,125	3,313
Miscellaneous Expenses		60	-
President's Expenses		1,500	1,500
Secretarial Service		17,000	17,000
Telephone		702	564
Travel Expenses		7,054	8,271
Training Expenses		-	595
		<u>129,960</u>	<u>119,021</u>
SURPLUS/(DEFICIT)		<u>27,578</u>	<u>37,505</u>

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

BALANCE SHEET As at 30th June 2013

	Note	2013 \$	2012 \$
ASSETS			
Cash and cash equivalents	3	277,382	238,667
Receivables	4	9,581	19,685
TOTAL CURRENT ASSETS		<u>286,963</u>	<u>258,352</u>
LIABILITIES			
Trade and other payables	6	13,671	13,719
Unspent Grants	2	<u>32,092</u>	<u>31,011</u>
TOTAL LIABILITIES		<u>45,763</u>	<u>44,730</u>
NET ASSETS		<u>241,200</u>	<u>213,622</u>
ACCUMULATED FUNDS			
Balance brought forward		213,622	176,117
Change in Financial Position Resulting from Operations		27,578	37,505
ACCUMULATED FUNDS AT THE END OF THE FINANCIAL YEAR		<u>241,200</u>	<u>213,622</u>

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
For the year ended 30 June 2013

1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

This financial report is a special purpose financial report prepared in order to satisfy the financial reporting requirements of the Local Government Act 1999.

The financial report has been prepared in accordance with the requirements of the Local Government Act 1999 and the following Australian Accounting Standards.

AASB 1031 Materiality
AASB 110 Events after the Balance Sheet Date
AASB 119 Employee Benefits
AASB 107 Cash and Cash Equivalents.

No other applicable Accounting Standards, Urgent Issues Group Interpretations or other authoritative pronouncements of the Australian Accounting standards Board have been applied.

The financial report has been prepared on an accruals basis and is based on historic costs and does not take into account changing money values or, except where specifically stated, current valuations of non-current assets.

The following material accounting policies, which are consistent with the previous period unless otherwise stated, have been adopted in the preparation of this financial report.

(a) Employee Benefits

Provision is made for the Association's liability for employee benefits arising from services rendered by employees to balance date. Liabilities for employee benefits not expected to be paid or settled within 12 months are measured using a shorthand method which produces a result not materially different from the liability measured using the present value of expected future cash outflows method. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs.

(b) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the balance sheet.

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
For the year ended 30th June 2013**

2. PROJECTS

	1/7/2012 Brought Forward	Income	Expenditure	Project Management	Unspent
Regional Capacity Building	26,002	36,424	47,463	-	14,963
EP Coastal Development Strategy	654	-	-	-	654
Human Resource Consultancy	(548)	-	-	-	(548)
Road Assessor Training	(256)	-	-	-	(256)
Cert IV Training	(4,841)	13,686	9,668	-	(823)
Project – Other	10,000	-	-	-	10,000
Cores – EP	-	8,102	-	-	8,102
	<u>31,011</u>	<u>58,212</u>	<u>57,131</u>	<u>-</u>	<u>32,092</u>

2013
\$

2012
\$

3. CASH AND CASH EQUIVALENTS

Bank SA Cheque/Savings	24,122	20,357
Bendigo Term Deposit	137,254	130,514
LGFA	107,904	87,796
LGFA – Cores EP	8,102	-
	<u>277,382</u>	<u>238,667</u>

4. RECEIVABLES

Debtors	-	4,704
GST receivable	4,623	13,501
Accrued Interest	4,958	1,480
	<u>9,581</u>	<u>19,685</u>


- 4 -

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

5. MEMBERSHIP FEES

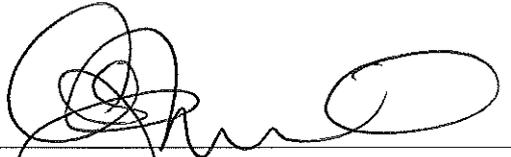
District Council of Ceduna	13,600	13,597
District Council of Cleve	10,182	10,184
District Council of Elliston	8,627	8,628
District Council of Franklin Harbour	8,923	8,923
District Council of Kimba	8,596	8,596
Wudinna District Council	9,000	8,998
District Council of Lower Eyre Peninsula	15,286	15,287
District Council of Streaky Bay	10,445	10,445
District Council of Tumby Bay	11,500	11,497
City of Whyalla	25,400	25,403
City of Port Lincoln	18,441	18,442
	<hr/>	<hr/>
	140,000	140,000
	<hr/>	<hr/>

6. TRADE & OTHER PAYABLES

Accrued Expenses – employee entitlements	2,622	6,732
Trade Creditors	2,397	4,161
Payroll Liabilities	8,652	2,826
	<hr/>	<hr/>
	13,671	13,719
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CHIEF EXECUTIVE OFFICER'S STATEMENT

I, ANTHONY IRVINE, the person for the time being occupying the position of CHIEF EXECUTIVE OFFICER of EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION do hereby state that the Financial Statements of the Association for the 30 June 2013 financial year are to the best of my knowledge presented fairly and in accordance with accounting procedures which have been maintained in accordance with the *Local Government Act 1999*, and the *Local Government (Financial Management) Regulations 1999* made under that Act.



Signed

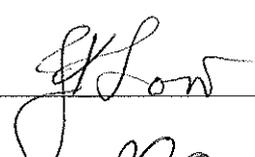
Dated 20/9/13

STATEMENT OF THE BOARD OF MANAGEMENT MEMBERS

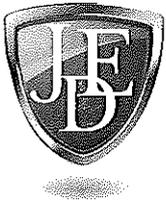
In the opinion of the Board of Management of the Eyre Peninsula Local Government Association the accompanying Financial Report attached hereto, are drawn up so as to present fairly the results of the Association for the year ended 30 June 2013, and the state of affairs of the Association as at 30 June 2013, there are reasonable grounds to believe that the Association will be able to pay its debts as and when they fall due.

Signed 27th day of September 2013

in accordance with a resolution of the Board of Management

 _____ Member Julie Low
Mayor DEEP.
 _____ Member Bruce Green.
Mayor PLCC.





John D. Ewen & Associates

CHARTERED ACCOUNTANTS

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F: 08 8431 7422
E: info@ewen.com.au
W: www.ewen.com.au

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

We have audited the accompanying Financial Report of the Eyre Peninsula Local Government Association which comprises the balance sheet as at 30 June 2013 and the income statement and statement of changes in equity for the year ended on that date, a summary of significant accounting policies, other explanatory notes and the Chief Executive Officer's declaration as set out on pages 1 – 5.

THE CHIEF EXECUTIVE OFFICER'S RESPONSIBILITY FOR THE FINANCIAL REPORT

The Chief Executive Officer is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999*. This responsibility includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the financial report based on my audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Association, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

AUDITOR'S INDEPENDENCE DECLARATION

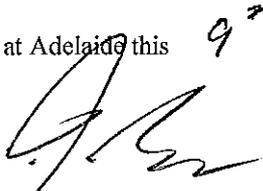
In conducting our audit we have complied with the independence requirements of the *Local Government Act 1999*, the *Local Government (Financial Management) Regulations 1999* and the Australian professional accounting bodies.

AUDIT OPINION

In our opinion the financial report of the Eyre Peninsula Local Government Association is properly drawn up:

- a) To give a true and fair view of:
 - i) the Association's state of affairs as at 30 June 2013 and changes in equity resulting from operations and cash flows for the year ended on that date.
 - ii) the other matters required by the Local Government Act 1999 to be dealt with in the financial statements.
- b) According to the Local Government Act 1999, together with the Local Government Act 1999 (Financial Management) Regulations 1999 made under that Act; and
- c) According to Australian Accounting Standards and mandatory professional reporting requirements.

Signed at Adelaide this 9th day of OCTOBER 2013



JOHN D EWEN
JOHN D EWEN & ASSOCIATES
CHARTERED ACCOUNTANT

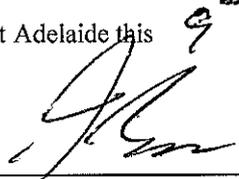
AUDITOR'S INDEPENDENCE DECLARATION

Auditor's Independence Declaration under Section 16A of the Local Government (Financial Management) Regulations 1999 to The Members of Eyre Peninsula Local Government Association

I confirm that, for the audit of the financial statements of the Eyre Peninsula Local Government Association for the year ended 30 June 2013, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A (4) *Local Government (Financial Management) Regulations 1999*.

Signed at Adelaide this 9th day of OCTOBER 2013



JOHN D EWEN
JOHN D EWEN & ASSOCIATES
CHARTERED ACCOUNTANT