

THE CORPORATION OF THE CITY OF



ANNUAL REPORT

2020-21





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ACKNOWLEDGEMENT OF COUNTRY

We acknowledge the lands in our region belonging to the Barngarla people, and acknowledge them as the traditional custodians from the past, for the present and into the future. The Barngarla people are strong, and are continuously connecting to their culture and their country. Whyalla City Council and the Barngala people can work together to build a stronger future.



DISCLAIMER

Every effort has been made to ensure that the information contained within this Annual Report is accurate. No responsibility or liability can be accepted for any inaccuracies or omissions.

This document fulfils our obligations under the Local Government Act 1999 which stipulates that all councils must produce an Annual Report (relating to the immediately preceding financial year) to be prepared and adopted by council on or before 30 November. Information within this report is as prescribed by the legislation and as per the Annual Report Guidelines provided by the Local Government Association of South Australia.

MAYOR & CEO MESSAGE

Welcome to Whyalla City Council's Annual Report for 2020-21 (FY21).

Despite COVID-19 continuing to impact our lives, FY21 saw our local businesses and community become better accustomed to this new way of living, while ensuring the impact on our economy was minimised.

As a Council, we pushed ahead with numerous projects, which were either completed or nearing completion. Combined Local, State and Federal Government investment plus private sector investment projects, either in construction or proposed in and around Whyalla edged towards half a billion dollars.

This is a major level of investment in a regional city and demonstrates the confidence in our city across the board. As per our vision, we are indeed unearthing a bright future for Whyalla.

Some of the projects of note underway or completed in 2020-21 include:

- » The official opening of our one-of-a-kind, world-class jetty by Premier Steven Marshall, garnering global acclaim (including multiple local government and industry awards) and attracting droves of intra and interstate tourists (and hopefully overseas tourists as our borders begin to reopen)
- » Continued construction work on the new \$100m State Government Whyalla Secondary College, expected to be complete in time for the 2022 school year, offering local students the highest-quality educational facilities available
- » The Federally-funded \$6.4 million security and terminal upgrade to our airport nearing completion
- » Aldi opening their new \$5.2m development on Ekblom Street
- » Completion of our \$5m Bennett and Memorial Oval upgrades, positioning us to host ongoing first-class sporting events, including AFL pre-season matches and women's Big Bash
- » Electranet commencing a \$290m project to build 270 kilometres of high-voltage transmission line and upgrade five electrical substations (expected to take 18 months to complete)
- » Year two of the three-year \$14m Road Delivery Program, improving our road, kerb and footpath network
- » Completion of the new \$7 million waste transfer facility, designed to improve landfill diversion by recovering materials more efficiently

While this level of project delivery is impressive, it looks set to be dwarfed in the coming years, with both the state and federal governments announcing Whyalla as an ideal location for a regional 'hydrogen hub', encompassing both production and export of hydrogen. The development of a renewable energy cluster focused on green hydrogen at Port Bonython - and its use to decarbonise heavy industry - is anticipated to result in billions of dollars in investment and hundreds of local jobs, and deliver the much-needed diversification of our economy that we have been striving for.

Aside from infrastructure projects, a significant focus of FY21 continued to be our commitment to working with and serving our community, which saw us conduct unprecedented levels of community engagement, examples including:

- » An extensive foreshore master planning project, engaging over 1,000 community members – from businesses to primary school students – resulting in over 700 survey responses, ensuring the final plan will be truly reflective of the community's needs and priorities
- » Our annual business plan and budget, which saw about 50 people engaged over five workshops and a total of 30 submissions received
- » Adoption and implementation of our Disability Access and Inclusion Plan (developed through community consultation), aiming to deliver on our commitment to provide services, facilities, and future planning strategies to support residents that are identified as living with a disability

All of these positive developments occurred against the backdrop of ongoing speculation regarding GFG Alliance's future, after their major financier (Greensill) went into administration. Despite the coverage often having negative connotations, we continually reiterated the fantastic efforts of the local workforce to turn the Whyalla Steelworks around into a profitable business.

This continual reinforcement of the success of the local operations helped quell the external negativity, demonstrating that our city not only continued to support GFG in their efforts, but that we had confidence in their long-term future. These positive sentiments proved well-founded, with GFG announcing the early stages of refinancing late in the financial year, with more good news to be reported in our next annual report. Green steel ambitions align perfectly with our city's and both State and Federal governments' efforts to "green" our industry and supply "green" products to the world.

We are therefore extremely encouraged by what the future holds for our great city. As a Council, we're doing everything we can to attract and welcome new development, including continually improving the attractiveness and liveability of our city to support the skilled workforce required now and in the future.

As always, we'd like to thank our Elected Members, Council staff and volunteers for their tireless work in bringing these projects to fruition and helping shape the future of our city.



Mayor
Clare McLaughlin



CEO
Justin Commons

OUR CITY

Whyalla is a city of contrasts – from green parks and gardens to massive industrial operations, housing estates to well established historic neighbourhoods, and from the traditional corner store to a multimillion-dollar shopping centre.

On the western shore of Upper Spencer Gulf, approximately 385 kilometres northwest of Adelaide by road and 40 minutes by air, Whyalla averages 300 days of sunshine every year and has an annual rainfall of around 270 millimetres.

Whyalla has an established industry and retail base, strong community spirit and its residents enjoy a comfortable lifestyle with amenities, events and activities.

The Corporation of the City of Whyalla has one of the most diverse operations of any local government in South Australia.

It operates an airport (serviced by two airlines and the RFDS), public library, child care centre, visitor information centre, maritime museum, lighthouse, waste landfill site, cemetery and crematorium, marinas and boat ramps.

Council also owns the city's Leisure Centre and is responsible for all major development including the foreshore, wetlands, water saving and harvesting initiatives, public works, and innovative environmental projects.

Whyalla's major industries include the steelworks (producing a range of products including rail line and steel sleepers); mining and export of iron ore; production crude oil and LPG; industrial fabrication companies; national contractors to heavy engineering industries; commercial salt production as well as tourism and major events.

Council's urban boundaries comprise 41.5 square kilometres within a total local government area of approximately 1,000 square kilometres.

The Council area comprises the following suburbs and localities: Backy Point, Cowleds Landing, Douglas Point, Douglas Point South, False Bay, Fitzgerald Bay, Middleback Range, Mullaquana, Murninnie Beach, Point Lowly, Point Lowly North, Port Bonython, Whyalla, Whyalla Barson, Whyalla Jenkins, Whyalla Norrie, Whyalla Playford and Whyalla Stuart.

With a population of 21,828 residents (2016 census), the regional community of Whyalla is a wonderfully diverse mix of cultures and nationalities. Council has a Reconciliation Action Plan (RAP) which was developed in the spirit of reconciliation and acknowledgement of the Barngarla people as the Traditional Custodians of the ancestral lands upon which the city of Whyalla is built.

SNAPSHOT



4.7% of our population are Aboriginal and Torres Strait Islander people



18.4% of our population born overseas.



20% of population volunteer



\$949 million gross regional product

OUR CITY LEADERSHIP

Leadership of our City comes from both the Elected Members and the Council's Executive Management Team. Working together, Council and the Executive Management Team make and implement decisions that impact on future plans for Whyalla and the lives and livelihoods of individuals, families, businesses and visitors to our City.

In 2020-21, Whyalla Council's leadership was comprised of:

ELECTED MEMBERS



Back from left: Cr. Soto Stuppos, Cr. David Knox, Cr. Rick Santucci, Cr. Joanne Marshall, Cr. Irene Adair
Front: Cr. Bill Simpson, Cr. Tamy Pond, Mayor Clare McLaughlin, Cr. Zia Westermann, Dep. Mayor Phill Stone

EXECUTIVE MANAGEMENT TEAM (as at 30 June 2021)



From left: Jade Ballantyne (Director City Growth), Justin Commons (Chief Executive Officer), Kathy Jarrett (Director Corporate), Kristen Clark (Director Infrastructure),

OUR PLANNING FRAMEWORK

Council's Strategic Plan 2021-2030 sets out the long-term aspirations of the Council (i.e. where do we want to be in the future) and how Council intends to achieve the vision within the period of the plan.

Key objectives and outcomes are detailed along with those strategies necessary to achieve the outcome of each objective. The Strategic Plan encapsulates what we believe is important for Whyalla's development.

The Plan is underpinned by a suite of strategic management plans that have more detailed objectives to ensure we are sustainable and can deliver our services for many years to come.

The diagram below demonstrates how our Plans connect to deliver on our Vision. Consistent with our commitment on delivering our plans, we consciously keep track of our progress and report back to you, our community, through quarterly reports and this Annual Report.



SUMMARY OF COUNCIL'S STRATEGIC PLAN 2021-2030

GOAL	Unearth a bright future for Whyalla.	OUTCOMES <ul style="list-style-type: none"> • Confident, engaged and proud community • Integrated education and training opportunities • Attractive city • Diverse economy • Integrated health, disability and aged care services
VALUES	<ul style="list-style-type: none"> • We Care • We Work Together • We're Committed • We Own It 	
VISION Whyalla will be a vibrant, attractive city offering the community a diverse range of sustainable economic, social, environmental and cultural opportunities.		

- 
OUR PEOPLE
 Provide a range of services and facilities which promote a safe and engaged community, which is healthy, culturally and socially rich.
- 
OUR PLACES
 Protect our natural environment and enhance our built environment to ensure the environmental, social, physical and economic needs of the city are met.
- 
OUR ECONOMY
 Whyalla has a diverse and sustainable economy.
- 
OUR IMAGE
 Whyalla is well-respected and recognised as a community of strength, whose people have a bright, positive and sustainable future.

CITY SCORECARD

2020-21 COMMUNITY PERCEPTIONS

COMMUNITY SURVEY

During mid-2020, Council undertook an initial annual survey to better understand our community's perception about the City. These results form the baseline of our City Scorecard, which informs Council how changes in the City are delivering the objectives in the Strategic Plan 2021-2030.

SCORE - expressed in percentages (round and therefore resulting in slight variations in totals)		Weighted Score -/5
OUR PEOPLE – a safe and engaged community, which is healthy, culturally and socially rich		
Pride	Proportion who say they feel proud of Whyalla	3.50
Safe, Healthy, Connected	Proportion who say they feel safe, healthy and connected to their community	3.38
AVERAGE		3.44
OUR PLACES – protecting our natural environment and enhancing our built environment		
Attractive and creative city	Proportion who say they have great memories of Whyalla's parks, gardens, public buildings and infrastructure	3.76
Activated	Proportion who say Whyalla's parks, gardens, public buildings and infrastructure are well used and reflect community needs	3.60
Sustainable environment	We look after our natural environment, effectively protecting it for us now and for future generations	3.35
AVERAGE		3.57
OUR ECONOMY – Whyalla has a diverse and sustainable economy		
Prosperous	Size of Whyalla's Economy (Gross Regional Product as at 30/6/2020)	\$1.41B
Growing	New businesses in Whyalla	3.06
Learning, working, staying	Higher education enrolments, higher education retention	3.27
AVERAGE		3.17
OUR IMAGE – Whyalla is respected and recognised as a strong community with a bright, positive and long-term future		
Belonging	Would you recommend Whyalla as a place to live? (Net Promoter Score)	*-20
	Would you recommend Whyalla as a place to do business? (Net Promoter Score)	*-44
AVERAGE		-32
OUR LEADERSHIP – we are a City confident in its leaders		
Strategic Accountable Engaged Modern	Proportion who say Council delivers value for the rate dollar	2.67
	Proportion who are satisfied with Council services	3.08
	Proportion who say it takes little effort to do business with Council	3.23
	Proportion who are satisfied with their experience in dealing with Council	3.24
	Proportion who say Council is engaging with residents, ratepayers, community groups, visitors	3.18
	Proportion who say Council is exciting, modern and embracing change	2.86
AVERAGE		3.04

* Net Promoter Score (NPS) measures how likely respondents are to recommend something. NPS is a score between -100 and 100, and is calculated using the percentage of promoters minus the percentage of detractors.

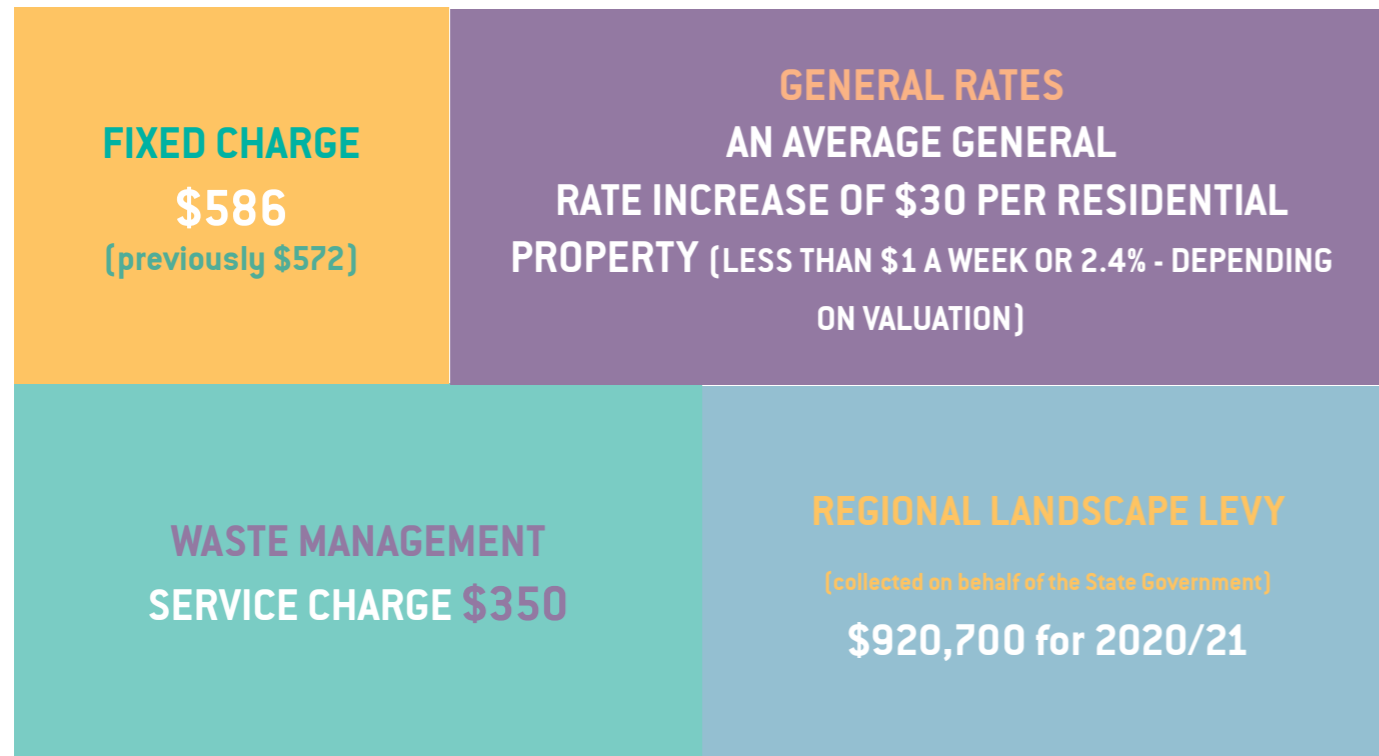
Promoters are those who score 9 or above while detractors are those who score 6 or below, with the remainder being considered neutral.

2020-21 ANNUAL BUSINESS PLAN SUMMARY

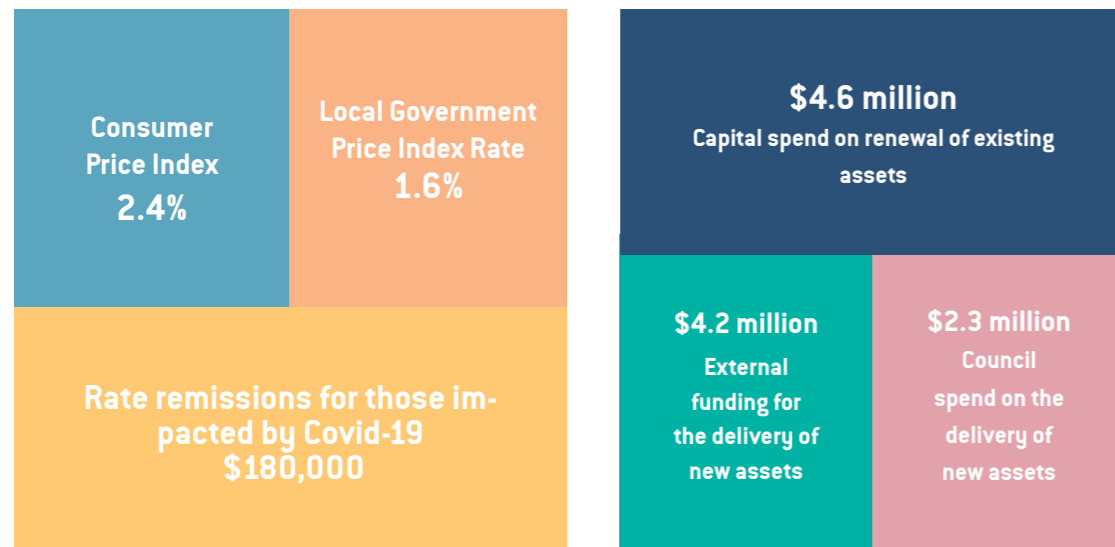
The Annual Business Plan set out Council’s proposed services, programs and projects for 2020-21. It aimed to maintain efficient services for the community and continue progress towards the longer-term objectives for the City of Whyalla as set out in the Strategic Plan.

The Annual Business Plan is Councils’ key management document reflecting the work that Council needs to undertake to meet its Strategic Plan goals and objectives within the constraints of the Long Term Financial Plan. The following represents a summary of the 2020-21 Annual Business Plan, the outcomes of which are reported throughout this Annual Report.

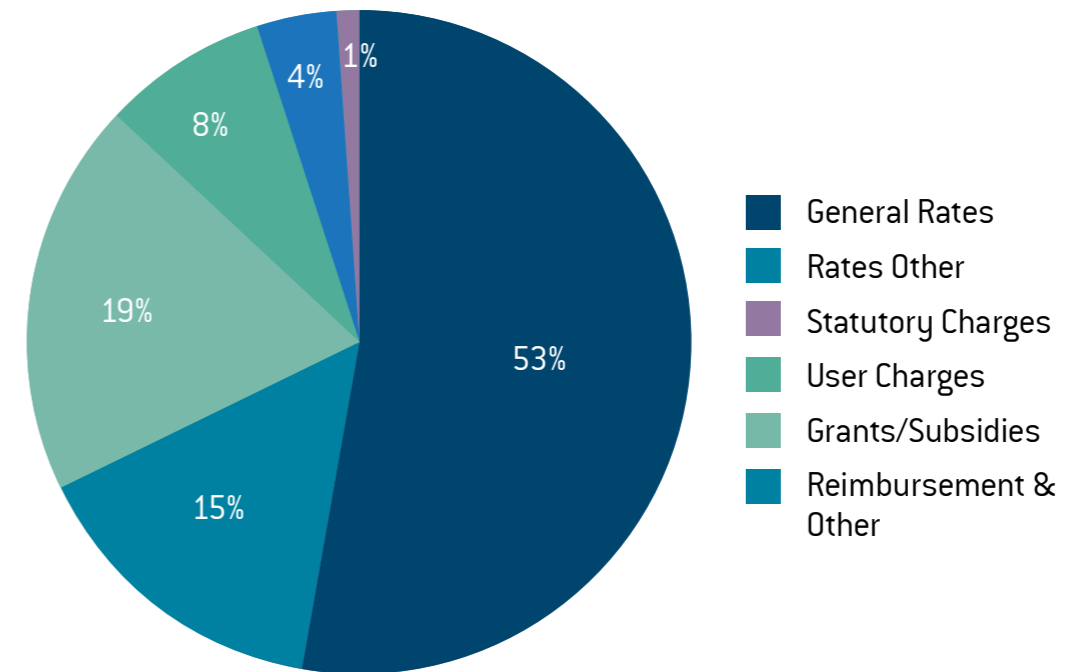
RATE REVENUE



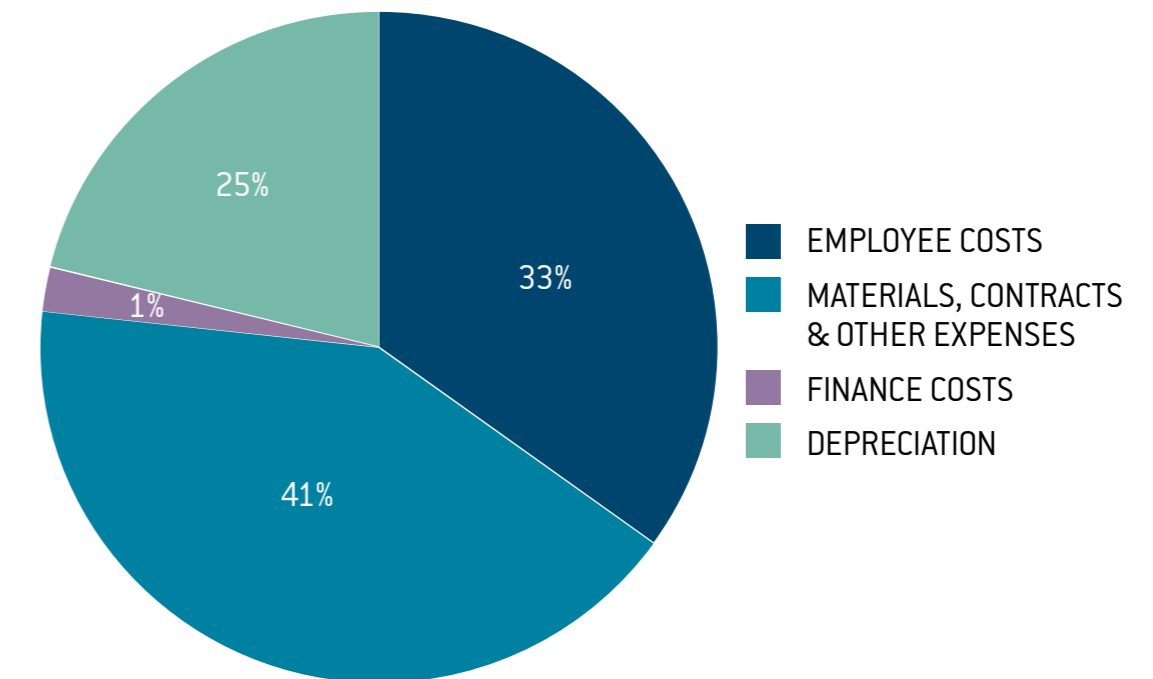
SIGNIFICANT INFLUENCES & CAPITAL SPEND



OPERATING INCOME 2020-21



BUDGET EXPENDITURE 2020-21



ACHIEVEMENTS IN 2020-21

The following achievements indicate Council's performance during the year against our Strategic Objectives and Annual Business Plan.

OUR PEOPLE



To embed a range of services and facilities which promote a safe and engaged community which is healthy, culturally and socially rich.

Objectives	2020-21 Achievements
1.1 Unearth community pride within the city	<ul style="list-style-type: none"> Completed construction of a Changing Places toilet, improving accessibility at the foreshore for people with a disability and high support needs
1.2 To create a vibrant, diverse, actively engaged community with a sense of belonging	<ul style="list-style-type: none"> Engaged with local police on strategies relating to crime prevention Adoption of an Arts & Culture Plan
1.3 To improve the safety, health and well-being of our community	<ul style="list-style-type: none"> Adoption of Disability Inclusion Action Plan Engaged with local police on strategies relating to crime prevention
1.4 To provide initiatives for the community to connect and work together to improve the lives of all community members	<ul style="list-style-type: none"> A total of 112,248 visits to the Whyalla Recreation Centre, an increase of 25% on the previous year which was impacted heavily by Covid.

OUR ECONOMY



Whyalla has a diverse and sustainable economy.

Objectives	2020-21 Achievements
3.1 Our city will provide integrated education and training options for the community and region	<ul style="list-style-type: none"> Continued development of an Economic Development Plan 24,421 people visited the Visitor Information Centre, an increase of 41% on the previous year which was impacted heavily by Covid
3.2 Maintain and build workforce skills within Whyalla	<ul style="list-style-type: none"> Over 6,000 people swam with the cuttlefish during Cuttlefest 2021 Over 92,000 visits to Whyalla's new jetty
3.3 To connect and mobilise the community to work collectively to improve the lives of all community members	<ul style="list-style-type: none"> Successful application for \$2.1 million of funding towards the Northern Coastline Masterplan from the State Government recovery fund Approval for an additional \$4.2 million of funding for the Airport Terminal & Security Upgrade following strong Council advocacy, reducing the up front cost to Council and the ongoing cost to users Significant advocacy undertaken to attract a Hydrogen Hub to Port Bonython Visitor spend in the city totalled \$82 million for 2020-21, an increase of 25% on the year before, and constituting 25% of total local spend

OUR PLACES



Protect our natural environment and enhance our built environment to ensure the environmental, social, physical and economic needs of the city are met.

Objectives	2020-21 Achievements
2.1 To create a city that is attractive and showcases our natural and built assets	<ul style="list-style-type: none"> Opening of a state-of-the-art and unique Jetty based on a community selected design, winning multiple awards. Delivery of the second year of a 3-year, \$14.4 million transport renewal program to address the infrastructure backlog
2.2 To protect our natural environment, minimise out ecological footprint and the impact of environmental issues on the city	<ul style="list-style-type: none"> Development of detailed renewal program for Buildings and Open Space assets based on detailed condition data Comprehensive consultation process undertaken to inform the development of a draft Foreshore Masterplan Completion of a Stormwater Harvesting and Reuse Strategy to inform future investment in water proofing Whyalla
2.3 To ensure that Whyalla is prepared for the physical changes that climate change may bring	<ul style="list-style-type: none"> Completion of detailed design on all stages of the Valley One project, a significant item in the Stormwater Management Plan Successful grant application for \$425,000 for the Jubilee Park Changeroom Upgrade
2.4 To ensure that infrastructure is maintained and managed to meet the community's economic, social and physical needs	<ul style="list-style-type: none"> Construction of cricket nets at Bennett Oval, utilising grant funding, that are available for public use

OUR IMAGE



Whyalla is respected and recognised as a community of strength whose people have a bright, positive and sustainable future.

Objectives	2020-21 Achievements
4.1 Instil community pride	<ul style="list-style-type: none"> Celebrations to mark the 80 year anniversary of the HMAS Whyalla
4.2 To create an attractive city for the community, visitors and potential investors	<ul style="list-style-type: none"> Initial Community Survey undertaken to gauge satisfaction levels and areas for improvement Advocacy document presented to numerous Federal Ministers highlighting Whyalla's potential role in contributing to State and Federal objectives. Governance Health Check undertaken to ensure that all legislative requirements are being met Upgrade of oval facilities was vindicated by Bennett Oval being awarded an AFL pre-season game for the second year in a row, which unfortunately was impacted by Covid

STRATEGIC INITIATIVES 2021-22

A key objective of the Annual Business Plan & Budget is to outline how Council will deliver on the Strategic Plan 2021-2030 objectives during the year. While much of Council's business involves ongoing service delivery, the list below outlines the specific initiatives that have been identified to be undertaken in 2021-22 to ensure that Council can deliver on these strategic objectives.

AREA OF FOCUS	PLANNED ACTIVITIES
OUR PEOPLE – a safe and engaged community, which is healthy, culturally and socially rich	
Pride	Promoting and developing the city's capacity in relation to arts, culture and heritage through the development of an implementation and resourcing plan associated with the Arts and Culture Strategy
Safe, Healthy, Connected	Develop forward plan for the Whyalla Recreation Centre to ensure this facility, which is of high importance to the community, can continue to improve Wellbeing into the future
OUR PLACES – protecting our natural environment and enhancing our built environment	
Attractive and creative city	Development of a new 3-year transport renewal program to commence in 2022-23
	Continue to increase the number of street trees and landscaping within our city
Activated	Delivery of upgraded facilities for Jubilee Park, that will increase the city's ability to be a regional hub for carnival competitions
	Complete scoping of potential upgrade to facilities at Memorial Oval for future funding bids
	Develop a roadmap for recreation and sporting facilities in our city
	Continue the review of Council's buildings and plan for their future use, as well as promotion of initiatives that revitalise non-council owned buildings
Sustainable environment	Seek external funding for high priority stormwater works
	Undertake a review of Council's Waste Management Strategy with a focus on strategies for reducing illegal littering
OUR ECONOMY – Whyalla has a diverse and sustainable economy	
Prosperous	Deliver an Economic Development Plan with a focus on attraction of new industry, creating more jobs, underpinning the sustainability of local businesses and growing the population.
	Delivering Airport and Child Care services in a sustainable manner, to support our economy and community
Growing	Delivery of Cuttlefish Coast projects, to improve the value proposition of the tourism offering on the Northern Coastline
Learning, working, staying	Continue working towards strategic priorities for the city, set out by the list of proposed Master Plans outlined in the Long Term Financial Plan
OUR IMAGE – Whyalla is respected and recognised as a strong community with a bright, positive and long-term future	
Belonging	Completion of Foreshore Masterplan in line with extensive community consultation, with a focus on improvements in liveability
Leadership	Develop a city advocacy strategy that promotes our people, place and economy
OUR LEADERSHIP – we are a City confident in its leaders	
Governance	Review of the overall procurement process, to ensure that Council strikes the right balance between risk and efficiency, as well as contributing to the local economy
	Implementation of changes related to the State Government's Local Government Reform Bill
	Implementation of improvements highlighted by organisational effectiveness reviews
Civic Leadership	Ongoing progress of Elected Member professional development with a focus on best practice community and corporate governance

STRATEGIC INITIATIVES 2021-22

OUR LEADERSHIP – we are a City confident in its leaders (Continued)	
Organisation Culture	Continue to build a constructive culture for Council
Community Participation	Increase levels of community participation through engagement
Customer Experience	Finalisation and implementation of a Customer Experience Framework for Council
	Undertake in depth community survey, to better understand community priorities
Risk Management	Manage risks through maintaining council's risk management framework
Information Systems	Develop a roadmap and commenced staged implementation of a modernised council systems
	Review of Asset Management systems, to ensure that Council has access to high quality information for decision making
Service Delivery	Develop a service review program and then undertake a review of service levels, with an initial focus on those relating to assets, including utilisation, useful lives and where service levels are ill defined

MEASURING OUR PERFORMANCE 2021-22

To ensure Council's accountability in delivering on the objectives in the Strategic Plan 2021-2030, the following measures have been put in place to track progress.

MEASURE	SOURCE
OUR PEOPLE – a safe and engaged community, which is healthy, culturally and socially rich	
Improvement in the Community's view of Council's performance in delivering on the People theme	Community Survey
Progress against planned strategic initiatives	Internal
OUR PLACES – protecting our natural environment and enhancing our built environment	
Improvement in the Community's view of Council's performance in delivering on the Places theme	Community Survey
Progress against planned strategic initiatives	Internal
OUR ECONOMY – Whyalla has a diverse and sustainable economy	
Improvement in the Community's view of Council's performance in delivering on the Economy theme	Community Survey
Progress against planned strategic initiatives	Internal
OUR IMAGE – Whyalla is respected and recognised as a strong community with a bright, positive and long-term future	
Improvement of Council's Net Promoter Score	Community Survey
Progress against planned strategic initiatives	Internal
OUR LEADERSHIP – we are a City confident in its leaders	
Improvement in the Community's view of Council's performance in delivering Leadership	Community Survey
Progress against planned strategic initiatives	Internal
Delivery of Strategic Initiatives presented in the Annual Business Plan	Project Reporting
Improvement over time in Culture Survey Results	Culture Survey
No increase in Lost Time Injuries on a 5-year rolling basis	LGRS
Development of Customer Service Standards	Internal
Achieve financial results consistent with or better than the adopted budget	Operating Surplus Ratio Net Financial Liabilities Ratio

TOURISM

Whyalla Council is committed to delivering excellence in visitor services to support Whyalla's growing visitor economy. The Council's goals are to realise Whyalla's full tourism potential, driving jobs creation to support the delivery of economic prosperity and diversity for Whyalla and continuing to grow the local visitor economy. The Council's focus and commitment in developing and supporting its tourism offerings and working with tourism operators and stakeholders is a priority for the tourism team.

WHYALLA VISITOR INFORMATION CENTRE

The Visitor Information Centre (VIC) remains fully accredited under the Australian Tourism Accreditation Program (ATAP) which qualifies it to use the iconic and trusted yellow 'i' through the Tourism Industry Council of South Australia (TiCSA). TiCSA supports accredited visitor information centres with marketing and professional development across its membership including running the annual Tourism & VIC conference.



Whyalla City Council is represented on several tourism focused committees and memberships:

- » South Australia Accredited Visitor Information Centre Managers Network (SA AVIC)
- » Eyre Peninsula Local Government Association (EPLGA) Tourism Advisory Group
- » Industry Member of TiCSA
- » South Australian Tourism Commission (SATC)
- » Whyalla Tourism and Focus Group

The Whyalla VIC is part of a network of 40 state-wide visitor centres that continue to positively influence visitation via disseminating information, assisting visitors and influencing visitor choices to extend stays and spend within Whyalla and the region. Survey results across the 40 accredited SA Visitor Centres show an additional average spend of \$215 per person following information provided by visitor centres adding significantly to the local visitor economy.

The Whyalla Visitor Centre is open 7 days and makes daily referrals to local Whyalla businesses for dining, retail, tourism experiences, accommodation and much more. Encouraging longer stays and promoting Whyalla's best experience, tours, activities, and attractions.

The Visitor Economy saw \$82m contributed to our local economy throughout the 2020/21 financial year. Representing 25% of the total local spend in Whyalla.



OPERATIONAL HIGHLIGHTS
CITY GROWTH

VISITOR NUMBERS

Whyalla has been fortunate in the past financial year and saw visitor numbers increase by 41% compared to the previous financial year. Low numbers in 2019/20 were experienced due to the detrimental impacts of pandemic induced lockdowns and travel restrictions across Australia.

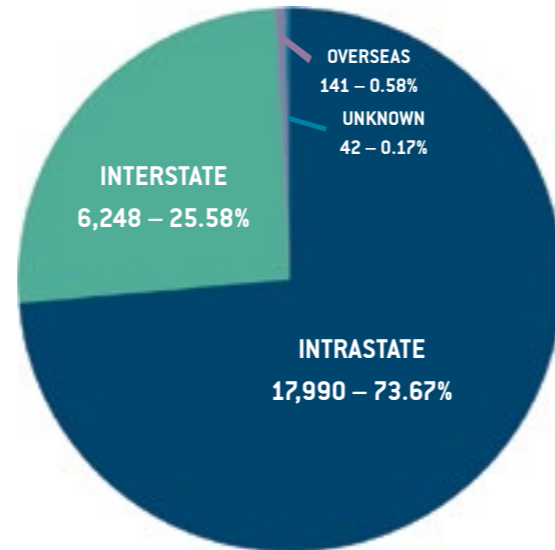
2020/21 has seen visitor numbers return to pre Covid averages, with 24,421 visitors recorded through the Whyalla Visitor Centre alone. Whyalla's overall tourism visitation numbers are much higher as returning tourists to Whyalla, corporate travellers, contractors, fishing groups, annual dive groups and visiting friends and relatives (VFR), may not visit the VIC after their initial trip into Whyalla.

The table below, illustrates the visitor numbers and variance over the past three financial years.



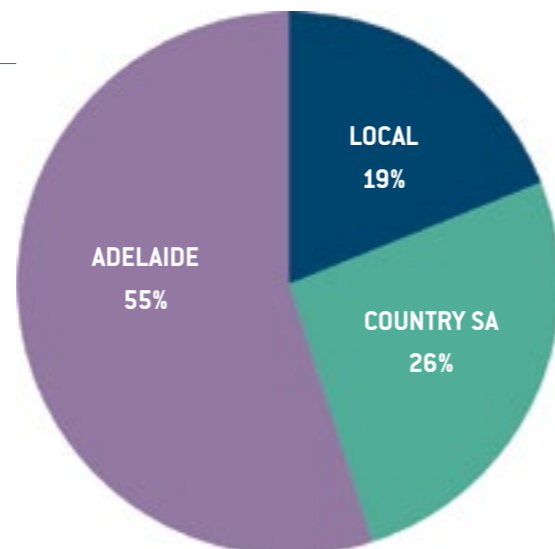
2020-21

WHYALLA VISITOR CENTRE	24,421
MARITIME MUSEUM	10,779
SHIP TOUR PASSENGERS	4,175
STEELWORKS PASSENGERS	1,241 88 Tours (No tours for 6 months due to Covid)



INTRASTATE BREAKDOWN

LOCAL	3,477
COUNTRY SA	4,733
ADELAIDE	9,780



PUBLIC TOURS

588 (4,175 PEOPLE) HMAS WHYALLA SHIP TOURS

79 (1,241 PASSENGERS) PUBLIC STEELWORKS TOURS

COACH/SCHOOL GROUP TOURS:

24 (831 PEOPLE) MARITIME MUSEUM & SHIP TOURS

9 (203 PEOPLE) STEELWORKS TOURS

POINT LOWLY CAMPING

Even with COVID-19 travel restrictions effecting many regional areas and restricted cross border travel

POINT LOWLY HAD ALMOST 1,000 TRAVELLING VISITORS STAYING ALMOST 650 NIGHTS, FOR AN AVERAGE OF 2 DAYS

contributing daily to our visitor economy.

INDIGENOUS ART FOR SALE AT THE WHYALLA VISITOR CENTRE

This initiative provided local indigenous artists with an avenue to display their amazing original artwork, and have the opportunity to sell their artwork to locals and travellers.

In 2020/21 a display case was installed at the VIC to showcase local indigenous artwork from several talented Barngarla people. With the Visitor Centre open 7 days to locals and visitors, people can view and enjoy the artwork and those who do find a connection with an individual piece can purchase and take it home.

12 pieces of art were initially put on display at the centre, by three artists with very diverse styles. Three pieces have been sold to date. New pieces are supplied regularly to ensure there is always a range available on display.



L to R Teresa Coles, Visitor Experience Coordinator, Jody Croft, Artist, Jason Croft, Artist, Paul Mazourek, Tourism Assets Development Officer

Indigenous artists on display during 2020-21 include Jody Croft, Jason Croft and Brianna Croft.

SOUVENIRS

The VIC has developed 'Whyalla' branded souvenirs along with sourcing local products, arts and produce to showcase our local talent and regional offerings.

POINT LOWLY LIGHTHOUSE COTTAGES

The City of Whyalla has been responsible for the operation of the Point Lowly Lighthouse Cottages since mid-January 2015 after 35 years of valued volunteer care by the Uniting Church. The historic cottages are currently closed for restoration and renovation.

WHYALLA MARITIME MUSEUM

HMAS WHYALLA 80TH ANNIVERSARY

In May 2021 we commemorated the 80th Anniversary of the launching of HMAS Whyalla. This anniversary has special significance as the HMAS Whyalla was the first ship built at the Whyalla Shipyards in 1941.

The community helped celebrate with:

- » Free local entry to the Maritime Museum for the whole month of May
- » An Open Day was held for with the Australian Navy Commander Alistair Cooper and the Australian Navy Jazz Band honouring the event with their attendance
- » A ceremonial Flag Raising ceremony was held onboard HMAS Whyalla to mark the auspicious occasion with the support of the TS Whyalla Navy Cadet unit
- » A twilight Cocktail function was held in the Maritime Museum Gardens
- » An estimated 600 people attended the Open Day with 120 taking the opportunity to board the ship for a guided tour while the Navy Jazz Band entertained the crowds throughout the day.



40MM BOFURS GUN RESTORATION

After nearly 20 years of waiting, a rare World War II artefact was restored to its former glory and unveiled to the public. The 40mm Bofur gun - one of only 11 produced during the wartime year of 1942 - has been part of the Whyalla Maritime Museum collection since the early 1990s, desperately awaiting restoration due to age-related deterioration. Thanks to the generosity of CSL Australia, this valuable piece of Australian wartime history has finally been restored to its former glory and is now available for the public to see.



CELEBRATING HISTORY: From left, back, CSL Trans-Shipment Fleet Superintendent Rolando Alejo Jr, Cr David Knox, Cr Bill Simpson, Cr Phill Stone, Cr Tamy Pond, Council CEO Justin Commons. Front, Whyalla Mayor Clare McLaughlin, CSL Coordinator Wendy Armour and Council Tourism Assets Development Officer Paul Mazourek

SHIP MAINTENANCE

The Infrastructure Department is overseeing the delivery of a 5-year maintenance plan for the HMAS Whyalla, a WWII Bathurst Class Corvette. Restoration work began in June 2019 and continues throughout 2021 and into 2022.

Ongoing basic maintenance is being undertaken as required with planned upgrades and improvements to displays onboard to enhance the visitor experience.

EXHIBITIONS

- » The Cuttlefish Touchscreen was installed and has been a great addition to the Museum, especially with the increased promotion of the Cuttlefest Festival and Program over the cuttlefish season.
- » Themed School Holiday Programs are held every school holiday at the Whyalla Maritime Museum, with free entry for children in family groups – encouraging people to make the most of the museum and activities on offer. School holiday themes included Cuttlefish Capers (July 2020); X-Marks the Spot (Oct 2020); Aussie Animal Adventure (Dec/Jan 2020/21); and Trains on the Track (April 2021).
- » Navigation Exhibition, as part of South Australian History Month (May 2020 - April)
- » BHP Ship Building in Whyalla (Objects from the Museums' Depository), as part of South Australian History Month (May 2021 - April 2022)
- » Model Railway Exhibition - The Whyalla City Council and Whyalla Maritime Museum were pleased to continue to work with the Whyalla Model Railway Society to ensure the ongoing maintenance and improvement of the impressive HO Gauge model railway. Located in the Museum building, this is one of the largest HO gauge model railways in the Southern Hemisphere.

VOLUNTEERS

A dedicated group of volunteers work with passion throughout the Whyalla Maritime Museum precinct. We would be lost without their support and dedication.

CHILDREN'S UNIVERSITY

The Whyalla Maritime Museum, HMAS Whyalla and the Whyalla Steelworks tours are proud to be approved 'Learning Destinations' with the Children's University Australasia, in-conjunction with The University of Adelaide.

The program seeks to develop free-thinking and inquisitive children who enjoy learning into lifelong learners, through curated educational experiences.



CUTTLEFEST 2021

Cuttlefest continues to grow and grow, with this year's season seeing record numbers of visitors and locals getting in the water to experience this amazing natural spectacle. Whyalla is the only place in the world where the cuttlefish are found in such large numbers, as they aggregate and breed off the waters of Point Lowly.



Whyalla showcased an extended 2-month program of activities and events celebrating the unique Giant Australian Cuttlefish.



- » Ideal conditions for snorkel and dive activities in the 2021 season
- » The improved infrastructure (toilet block & new changerooms) at Cuttlefish Drive was well received by tourists and the local diving community
- » The VIC facilitated a pop-up information stall at the dive site, this was set up on the June long weekend and several other weekends including the July School Holidays. The stall promoted Whyalla attractions, activities, dining, accommodation and the Cuttlefest program. This was well received by all who visited the dive site, with over 1000 people engaging with staff
- » Whyalla Diving Services offered small group guided tours throughout the 4-month season including packaged wetsuit and equipment hire
- » Adelaide based businesses (SATC, Pure SA, Experience Marine Sanctuaries) offered organised tours through online bookings

- » COVID-19 travel restrictions impacted interstate travel and there were no international visitors this year, meaning that 90% of visitors were from within South Australia

Over the 4-month season (mid-May through to mid-August) circa 6,000 - 7,000 people experienced the Cuttlefish aggregation. The Cuttlefest program provided multiple activities that can be enjoyed both in and out of the water and 'Spencer' the Cuttlefish mascot was again a highlight for all that met him.

This year's Cuttlefest program included:

- » Free Community Celebration Day
- » Snorkelling and diving packages, stand-alone equipment hire
- » Free movie screenings
- » Science in the Pub Night
- » Cuttlefish Art Trail
- » Public Talks: Topics included Saltmarsh; Wild Dog Hill; People in the Landscape; and Singing to the Sharks
- » Virtual cuttlefish tours and experiences (3D Goggles)
- » Cuttlefish-themed school holiday programs
- » Online teacher's resources and online videos
- » Craft Markets / live theatre shows / general Whyalla attractions and experiences



TOURISM MARKETING ACTIVITY

Marketing, media and public relations activities included:

- » ADELADY – March/April 2021. Jetty at Sunrise, Elvis Presley, Dive Shop feature, Whisk Away Café. 2 segments aired in June 2021 and repeated in August 2021
- » TiCSA Top Tourism Town – Whyalla was successfully nominated as a finalist in March 2021. Showcasing 3-day itineraries for families, a short promotion video and 10 hero images. Shared across multiple social media sites and websites
- » Australian Geographic – Whyalla Cuttlefish Article, May/June 2021
- » Southern Cross TV Live Interviews, with topics including Increase in Visitor Numbers, Jetty Opening, History Month, Cuttlefest, School Holiday Programs, '50 years of the Whyalla City Council' exhibition, new Japanese WWII exhibits on display at the Whyalla Maritime Museum, new cuttlefish touchscreen at the Whyalla Maritime Museum
- » ABC and TripleY Radio Interviews and Triple Y Council Radio Show, with topics including HMAS Whyalla 80th Anniversary Celebrations, Cuttlefest activities and promotion, historic ABC footage of launch of P.J. Adams ship in Whyalla Shipyards 1960s, Bofor Gun restoration, Aboriginal heritage (with Barry Croft, Barngarla elder), Whyalla attractions, events, school holiday programs
- » Whyalla featured in Regional Visitor Guide advertisements – Eyre Peninsula / Flinders Ranges & Outback / The Nullarbor Guide / Pt Augusta
- » Caravan and Camping magazine – Summer 2020 edition, 4-page feature about Whyalla experiences showcasing the new circular jetty
- » DIVE LOG – June/July 2021 promotion of the Cuttlefish aggregation & Cuttlefest activities
- » Increased activity and targeted plans for Whyalla Tourism Facebook (over 4,800 followers) Instagram (over 1,300 followers) with both growing steadily and increased engagement by our local followers
- » Increased listings with Australian Tourism Data Warehouse (ATDW) Accommodation operators, events, tours and activities
- » Guest Speaker: Whyalla Garden Club, Whyalla Probus Association re Cuttlefish
- » An estimated 800+ Whyalla information packs were provided to various community organisations and event hosts to promote Whyalla attractions and assist visitors to enjoy and extend their stay in Whyalla
- » Curatorial talks to students from School of the Air Port Augusta and Stirling North Primary
- » Curatorial talks to tour groups on Whyalla's Aboriginal heritage and the Giant Cuttlefish
- » 'People in the Landscape' presentation recorded and promoted on YouTube, NRW website, History Trust SA website, Premier and Cabinet SA website, Council website and other media

TOURISM ASSETS

Council is responsible for the development and maintenance of tourism and cultural assets, both manmade and natural, designed to attract new and repeat visitation to Whyalla. Promotion of this rich cultural heritage and unique natural environment actively works towards the achievement of Whyalla City Council's Strategic Plan.

NEW DEVELOPMENTS

- » Exhibition '50 years of the Whyalla City Council' at the Civic Building foyer and the Whyalla Library.
- » Installation of a rare Japanese WWII sword and other related artefacts into the permanent exhibition at the WWII Gallery at the Whyalla Maritime Museum.
- » Official transfer of a nationally significant artefact (the original RAN commission of Cpt Baxter document, 1920s) from the Whyalla Maritime Museum to the Australian National Maritime Museum.
- » Negotiations with GFG regarding possible financial assistance for the future redevelopment of the Steel Cap Gallery at Tanderra Village.
- » Touch screen kiosk with all the known information about cuttlefish (specie, natural history, environment, and human interaction) was developed and installed permanently at the Northern Spencer Gulf Gallery of the Whyalla Maritime Museum.
- » Work commenced on the Wayfinding and Trails portion of the Northern Coastline Project, with two new trails developed for construction.
- » Information about Sailor Teddy Sheen, the first RAN person awarded Victoria Cross was added to the permanent display at the WWII Gallery of the Whyalla Maritime Museum.
- » Annual City of Whyalla Art Collection insurance review completed and lodged.
- » Artworks from the City of Whyalla Art Collection displayed at the Whyalla Library as part of regular rotations.
- » Concept, texts, and historical photographs for the internal mural of the newly designed Whyalla Airport completed.

ABORIGINAL HERITAGE

- » The original historical photographs of Barngarla people from the Whyalla Maritime Museum collection were returned permanently to the Barngarla Determination Aboriginal Corporation. The Museum still retains a permit from Barngarla to display the copies.
- » NAIDOC Week 2020 presentation – 'Dreamtime in Whyalla' presentation performed and recorded at the Whyalla Library.
- » New First Nation (Barngarla) Trail between Douglas Point North and Fitzgerald Bay was developed by the Tourism Assets Development Officer and approved by the Barngarla elders. This is part of the Northern Coastline Project and Council's RAP and will be delivered in 2021/22.
- » Research paper 'People in the Landscape' documenting the First Nation people in the region and their adaptation to the changing environment completed. The paper was presented as part of Council's contribution to the 2021 National Reconciliation Week at the Whyalla Library.

EVENTS

NATIONAL TREE DAY

For the fourth year in a row, Whyalla Council celebrated National Tree Day with a free plant giveaway, an initiative that has proven to be very popular with the community.

This year's event was an outstanding success, with a steady stream of people visiting the beautiful Ada Ryan Gardens over the course of the three hour event.

All plants were sourced from the Arid Lands Botanic Gardens in Port Augusta, with 800 plants given away to community members on the day.

Council staff also delivered 'mystery boxes' comprising a selection of 10 native plants to each school and kindy in Whyalla.



WHYALLA JETTY OPENING

The official opening was well attended with Premier Marshall officially opening the jetty on Wednesday 16 September 2020.

The community was excited to visit the jetty and the Events Team has been inundated with requests to hold events on and around the jetty.

On Friday 2 October, local musicians performed at the jetty, entertaining the many pedestrians up until sunset.



GARAGE SALE TRAIL

Unfortunately, the temporary Covid lockdown made it difficult for this event to be held successfully in 2020. From the original 120 stalls that were registered to take part, only 8 participated in the event on Sunday 22 October.

Even though the physical event did not go ahead, the Garage Sale Trail organisation did come up with some clever ways of doing a lot of online selling and making communities rethink about how they dispose and reuse items.

CHRISTMAS WINDOW DISPLAYS

Council's Christmas Incentive Scheme was a pilot project implemented to help reactivate the city post Covid and bring some cheer to the Whyalla community over the festive season.

The incentive was very successful, with 13 businesses lighting up their shopfronts to help bring the magic and joy of Christmas to the city.

Locations included Essington Lewis Avenue, Viscount Slim Avenue, Patterson Street, Flinders Avenue and Nicolson Avenue.

NEW YEAR'S EVE 2020

For the first time in Whyalla's recent history, New Year's Eve was celebrated as a community. Activities throughout the day included DJ Lil Mac spinning tunes from Caravan Sounds in Ada Ryan Gardens, carnival rides at the foreshore and a spectacular firework display from the end of the breakwater in the evening.



AUSTRALIA DAY 2021

Australia Day was held very differently this year, including more activities for the community to get involved with at different locations throughout the city.

The Australia Day Award Presentation and Citizenship Ceremony was held at the Ada Ryan Gardens in the morning with approximately 200 people attending. Whyalla's 2021 Australia Day Award winners were

» **Citizen - Keith Sichler**

» **Senior Citizen - Margaret Shambrook**

» **Young Citizen - Blake John Brougham**

» **Event of the Year - Whyalla Stall Crawl**

» **Sports Contribution Award - Shaune Beaty**

Community Service awards were presented to:

» Lorraine Burns

» Chris Coathupe

» Janice Eygenraam

» Mackenzie Katelyn Spry

» Jodie Stringer

» Triple Y

Between 10am – 12noon free sausage sizzles were offered at various locations around the city including the foreshore, Wilson Park, Onestop, Mitre 10, Essington Lewis Foodland and Norton Park.

The Whyalla Leisure Centre was filled with families from 12noon until 5pm with free activities ranging from the swimming pool, jumping castles, an inflatable maze, kite making and kinder gym. Aqua classes and two group fitness classes ran from 10am – 12noon.

Carnival rides, food vans and entertainment were along the foreshore from 10am-4pm, whilst a free community bus service ran from 9:30am-6pm, ensuring accessibility for all.

AFL AAMI COMMUNITY SERIES MATCH

We were exciting to be selected to host another AFL pre-season game and started planning for this event, liaising with businesses to 'Open Whyalla' during this weekend.

Unfortunately, Covid led to the cancellation of the game. We look forward to future opportunities to host AFL and AFLW games, and or women's Big Bash Cricket matches.

CRICKET T20 SPECTACULAR

Whyalla's first ever T20 Twilight Spectacular saw regional South Australia's brightest lights shine the spotlight on Bennett Oval's new turf wicket.

Held on Friday 29 January, the free event was the official opening of the upgraded facilities, with local T20 teams playing back-to-back cricket games under lights for the first time.

This event was made possible by State Government, South Australian National Football League (SANFL) and South Australian Cricket Association (SACA) funding, which contributed to an overall upgrade of the facility. Bennett Oval now boasts the brightest regional lighting facility in SA and the second brightest outside of Adelaide Oval.



UNEARTH FESTIVAL MARCH 2021

The Unearth Festival ran on a Covid safe 10-day program this year, from 19 to 28 March and included a variety of locations across the City. The festival showcased a variety of artists and entertainment including larger input from our local entertainers.

By extending the festival throughout the city and over time we increased the potential for community engagement as audience, hosts, and artists. This offers great return on our investment to artists themselves and local venues, with a 100% increase in the spend to artists and venues compared to previous festivals. In total we presented 15 ticketed shows and 26 free events across the 10 days.



RESILIENT COMMUNITIES THROUGH RESTORATIVE PRACTICES

Council hosted an event open to the community which included a guest speaker from Restorative Journeys who provided strategies to assist people involved in everything from education, criminal justice, counselling and leadership; through to community development and organisational change.

CUTTLEFEST COMMUNITY CELEBRATION DAY

On Sunday 27 June we hosted an Open Community Day at the Whyalla Foreshore in conjunction with the Cuttlefest. We had a variety of food stalls + entertainment from Rotary Park to the marina and the jetty, this encouraged attendees to utilise the entire space – which also assisted with the ability to run the event under Covid safety guidelines.

It is estimated 400 - 500 people attended throughout the event and feedback was well received with virtual reality entertainment, arts + crafts, free bouncy castle and maze. We also had live streaming from Triple Y and performances from the Whyalla Community Brass Band. Marketing and promotion of this event was well received. The festival was featured in both digital and print in Australian Geographic.

OTHER COUNCIL SUPPORTED EVENTS

There were numerous sporting events Council supported and liaised with event organisers including Whyalla Speedway, Whyalla Car Enthusiast group, Sprint Cars, Whyalla Dirt Circuit Racing, SA Country Basketball Association. Council supported local events including Peppercorn Markets, Tyre Fryer Burnouts, Whyalla Stall Crawl, Eyre Peninsula Eightball Carnival, and the Whyalla Triathlon.

Covid restrictions limited much activity and where possible adaptations were made to provide digital versions of events. Council worked closely with Apex to put together the 2020 Apex Whyalla Pageant, and with Lions regarding the Carols in the Park event. The digital versions of these events were very well received and were a great way to still get everyone involved and for the community to remain connected.



COMMUNITY DEVELOPMENT

TREVAN AND LORING OPEN SPACES

Two of the city's community development projects for 2021/22 include upgrades to the Trevan and Loring Street open space precincts. Both sites will have new playgrounds installed, improved linkage pathways, new furniture and an upgrade to landscaping.

Both precincts are located within pockets of economic hardship and the redevelopment of these sites will strengthen the social fabric and improve the amenity of the areas.

An extensive community engagement process was conducted to ensure that play elements desired by the community were incorporated into the design of the precincts and in addition to the traditional play elements, a focus was put on including apparatus for people with a disability.

Concept playground designs were developed considering all community feedback. The plans show the layout of the proposed elements including new plays spaces with both structured and natural play elements. Overall, the designs will result in delivering on community expectations and the creation of great neighbourhood parks that will provide opportunities for recreation and play whilst supporting community health and wellbeing initiatives.

It is hoped that the redeveloped open spaces will see a significant increase in residents visiting the parks which will provide the community with playspaces that are safe, accessible, and inclusive for all persons. The design also considered safety principles including adherence to Crime Prevention Through Environmental Design.

DISABILITY ACCESS AND INCLUSION PLAN

Whyalla City Council is committed to providing services, facilities, and planning strategies to support residents who identify as having a disability and to embed 'inclusivity' as part of its ethos.

In 2020, Council launched its first Disability Access and Inclusion plan, in accordance with the requirements of the Disability Inclusion Act 2018.

The plan is broken down into four key themes:

- » Inclusive communities for all
- » Leadership and collaboration
- » Accessible communities
- » Learning and employment.

Within the theme areas, priorities and actions have been developed based on the feedback gained through community consultation.

According to the Australian Bureau of Statistics, (ABS) data 2016, (6.8%) or 1,489 of Whyalla residents requiring assistance with Core Activities as a result of living with a disability. Whilst this data provides an indication of the number of persons that require assistance with Core Activities it does not quantify the total number of residents that reside in Whyalla that live with a disability of some form. At a national level, data indicates that over 4.4 million people in Australia have some form of disability, which equates to 1 in 5 people. This data provides much more accuracy to the total number of person's that live each day with some sort of disability within our community.

Council was excited to launch the plan and begin to action some of the strategies within the plan. In the past 12 months some of the highlights include:

- » Development of the Whyalla Disability Inclusive Reference Group
- » Opening of the Changing Places facility at the Foreshore
- » DDA compliant toilets within an open space park
- » Improved access pathways and entry points in some public places
- » Development of communication boards within open space precincts
- » Focus on disability access and inclusion in planning within new projects
- » Disability access on the new Foreshore Jetty

Council is excited to see the plan continue its momentum and be positioned to respond to the needs of residents living with a disability to ensure that an inclusive culture is created within the community that optimises opportunities for those residents. A critical part of this will ensure that policies and strategies are further developed to support accessible and engaging environments and communities for all vulnerable residents now and into the future.



ADVANCING WHYALLA

Advancing Whyalla's, Alex Ramsay Community Hub, (ARCH) is now in its second year of operation at the Ramsay Street site. During their first year, the group established several programs including craft sessions, gentle exercise classes, TaiChi and IT lessons in addition to general connection activities.

ARCHies Coffee Chat and Connect program has been popular at the centre where it provides a safe supportive space for residents who might be experiencing loneliness. This program assists the participants to build community connections through weekly social activities where they can enjoy low-cost hospitality whilst meeting new people and connecting with friends.

Whilst ARCH gathered momentum in its first year, they were impacted in their second year by Covid which saw the centre having to close due to restrictions. Despite this there were a similar number of attendees in both 2019 and 2020 which indicates that if the centre didn't have to close in 2020 there would have been a significant increase in participants.

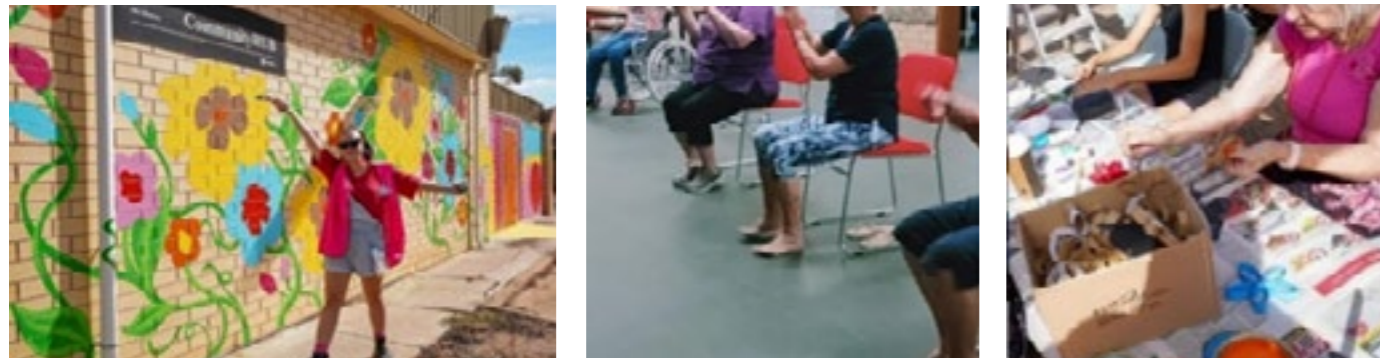
New programs have been introduced this year including more exercise programs such as Let's keep moving, additional craft sessions, lifestyle classes and basic computer/digital sessions.

Various clubs and community groups are also utilising the community hub for meetings and activities, such as the Filipino Society, Anglicare Financial Services, GROW, Next Parenting, Edward John Eyre High School, Whyalla Hospital and Mental Health Unit, Red Cross Volunteering Group and Love for Learning Tutoring utilising the centre in the last year.

Highlights within the last year include:

- » Community Craft Day
- » ARCHies – social support program
- » Xmas Light Bus Tour – attended by 120 residents
- » Edward John Eyre High School Collaboration IT project
- » Physical Activity Programs
- » Come 'n' Do
- » Placemaker project

Council is pleased to financially support ARCH as it continues to grow and thrive. ARCH delivers on its aim of continuing to build community participation whilst initiating new programs and activities that address needs within our community.



COVID-19

COVID-19 continued to pose restrictions throughout the last year, however Council's community services department was able to quickly adapt to the ever-changing conditions and continued to work with local social service agencies, community groups and residents to deliver positive outcomes across the city.

BEDFORD DAY OPTIONS CENTRE

Council was pleased to financially support Bedford Industries in the development of a Day Options Centre in Whyalla this year. This facility provides the opportunity for persons with a disability to participate in many new exciting activities and programs.

Rachael Griffiths, General Manager - Community Access and Lifestyle, Bedford Industries said, 'Thank you for the \$5k grant awarded to Bedford to put towards the fit out of our employment site to include a Day Options program'.

Participants are already enjoying the new programs aimed at assisting them in achieving personal goals whilst meeting their needs in both recreational and developmental activities. Programs are based around building social skills, improving confidence and self-esteem, whilst promoting independence.



CHANGING PLACES

Whyalla Council was fortunate to receive funding of \$100,000 towards the construction of a fully compliant Changing Places facility. The funding was awarded as part of the State Government's \$1.7M program aimed at increasing access for people living with a disability.

Changing Places are best-practice toilet facilities that include customised features that give people with disAbility a dignified and purpose-built amenity to use when they are out and about.



Positioning the facility at the Foreshore was a decision based on community feedback and as one of the City's premier tourism destinations, it will allow both locals and visitors access to this 'state of the art' facility.

The opening occurred in December 2020, with Rodney Harrex, CEO of the South Australian Tourism Commission along with Mayor McLaughlin officiating at the event.

The new facility incorporates many features including a height-adjustable adult-sized change table, a tracking



hoist system, non-slip flooring, a shower, additional space to accommodate a person using a wheelchair and up to two carers. Air conditioning is also incorporated to ensure the facility is comfortable during hot weather.

Council is committed to providing accessible facilities and understand that social inclusion and accessibility are fundamental to a person's quality of life.

WHYALLA CHRISTMAS RELIEF APPEAL

Council's Community Services staff joined with other community services agencies across the city to provide Christmas food hampers and gifts for families in need within our community.

A distribution centre was set up at a local community hall during the week 14-18th December 2020 with Council infrastructure staff assisting with the provision of bollards and traffic management measures.

Council staff also gave generously and a number of lovely gifts were added to the toy/gift collection for distribution.

In addition to the food hampers, Foodbank provided an abundance of fresh fruit and vegetables for families to collect and enjoy.

Just over 600 hampers were distributed in 2020.



Picture above and below are some of the donations from Council staff along with one of the work crews at the distribution centre. It is such a humbling experience working at the centre and seeing the joy that is brought to families.



ASSISTANCE TO COMMUNITY GROUPS

The provision of grant funding enables community groups to achieve their aims and objectives to hold events and activities, undertake programs, purchase new equipment, or make improvements to their facility. Local groups and organisations play an important role in promoting a vibrant and engaged community.

Over the past twelve months, assistance was provided to:

- » Dirt Circuit Club
- » Lions Soccer Club
- » Weeroona Bay Football Club
- » Steel Soccer Club
- » Foodbank
- » Central Whyalla Football Club
- » Croatia Soccer Club
- » Hockey Association
- » Steel City Drag Club
- » Club Italico
- » Whyalla Bowls Club

GRANTS PROGRAM

A number of community groups were successful in receiving funding from Council. \$30,000 was distributed amongst the following groups:

- » Uni SA Bush Tucker Garden Project
- » Whyalla Football League
- » Whyalla Cycling Club
- » Department of Child Protection
- » Westland United Soccer Club
- » Whyalla RSL
- » Whyalla Sporting Shooters Assoc
- » Whyalla Steelers Basketball Club

COMMUNITY DONATIONS PROGRAM

Within the community donations program, \$5,700 was distributed to:

- » Whyalla Christmas Relief
- » Edward John Eyre High School
- » Whyalla Swimming Club
- » Whyalla Gift Foundation
- » Happy Pensioners Group
- » SA Pensioners Association
- » Whyalla Seniors Citizens Group
- » Variety SA
- » Samaritan College
- » Whyalla High School
- » Stuart High School
- » Artist - Curate your own film festival



ARTS AND CULTURE

The Covid pandemic brought many challenges to the Arts and Cultural sector but also many opportunities. The Regional Arts fund adapted their funding guidelines to support artists making the move to digital platforms. The Arts and Cultural Facilitator assisted with the writing of nine grant applications by artists in our area, seven of which were successful, providing local artists with funding to purchase equipment to continue to create art whilst being physically disconnected from their audience.



We also found ways to still connect our community with arts and cultural experiences whilst keeping safe. These included setting up the Unearth Festival Lantern in the Patterson Street Arts Hub as a light festival in lieu of experiencing them in the Ada Ryan Gardens, this then initiated a project by a local artist to create a range of ocean themed lights as a Cuttlefest event. Other projects created included an Arts SA funded project to create podcast plays by young people entitled 'Art Vs the Apocalypse', an online Cuttlefest Art Competition, a community art project in Civic Park for Reconciliation Week and the Temporary Museum project at the Westland Shopping Centre where locals were asked to bring in objects that celebrated 50 years of the

Whyalla City Council.

The past twelve months have been very successful for Whyalla, with the majority of local grant applications to the Regional Arts Fund being successful. We supported grants for:

- » Local artist Richard Parker to run a series of workshops for the survivors of domestic violence with an exhibition outcome,
- » D'faces for the creation of a choose your own adventure film, and a series of dance engagements for Aboriginal youth;
- » Regional Film Festival to run workshops for young people in film making;
- » Kish Collective for a month-long artist residency;
- » Local artist Michal Hughes to create a story telling app-based walking experience;
- » Gabmididi Manoo Family and Children's Centre's Yarning Circle for artists workshops,
- » A series of oil painting portraiture workshop for the Whyalla Art Group;
- » Travel assistance for local artists and arts workers to attend professional development opportunities;
- » A Mental Health Coalition grant for Kish Collective to run a performative art making project in October 2020 for mental health month called 'The Caretaker';



- » LGA Youth Led Recovery to roll out the Starship Enterprise, a skill building coalition to support young adults seeking full employment;
- » Live Music support to local venues host music nights;
- » Placemaking support to enlivening the ARCH

We have implemented a process for small placemaking projects to be supported within the arts and cultural budget, entitled 'Street Creatures' with the Arts Team assisting with navigating the red tape associated with public art activation. This project aims to encourage local artists to invest their time in creating publicly accessible arts events of all types. We have had three activities, eyebomb kits, the creation of "artistic licenses" for public dispersal, sand art and a performance-based project exploring the notion of failure by Richard Parker where he produced small artworks for members of the public.



Eyebombing is the art of sticking "googly eyes" onto an inanimate object in the public sphere, in a way that cleverly lends the object the appearance of a living creature. Ultimately the goal is to humanize the streets, and bring sunshine to people passing by.
eybombing.com

POST YOUR BOMB #EYBOMBWHYALLA
ADD TO PUBLIC SPACE & BE CREATIVE : NO EYES, ONE EYES.



We have also reached agreement with the Barngarla women about what they would like to see happen at the Seven Sisters site at the base of Hummock Hill. They are keen to allow the site to rest, at this point they do not want artwork there but are happy to have some signage indicating how to find the site and signage at the site. We have collaborated on some appropriate wording for the sign based on similar signage at other significant cultural sites. Zena Wingfield is undertaking the field work to have the elders and other appropriate people endorse the signage. This has been a valuable process in building trust and respect with our First Nations.

We have been working closely with the Gabmididi Manoo Family Centre Yarning Circle group who recently hosted a very successful and well attended Art Expo and with this group to produce some books as an adult literacy and arts project.



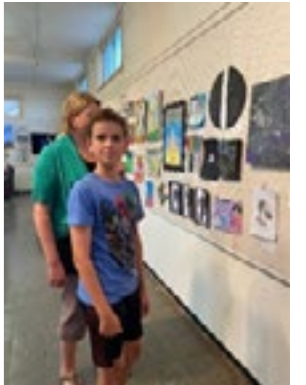
This year also saw the completion and adoption of the Arts and Culture Strategy for the Whyalla City Council. In late 2019 face to face consultations were held with over 200 community members and we also utilised an online survey to gather a further 123 opinions about the arts and cultural landscape of Whyalla. In addition, we researched best practice in other regional councils, state and national arts policies, plans and strategies.



“WHY NOT” ART PRIZE

This highly successful collaboration between Council, the Whyalla Art Group (WAG) and D'faces culminated in an exhibition over three weeks at the Darling Tce Art Gallery. 156 entries across three age groups were registered. The goal of this project was to connect young artists with existing groups and bring in new audience to the WAG gallery.

All these goals were achieved with some long-term residents of Whyalla reporting that this was the first time that they had been to the gallery and some went so far to say that they were amazed that it even existed.



WHYALLA FILM FESTIVAL

We have been working with the Adelaide Film Festival over the past three years on a Curate Your Own Film Festival activity where local film enthusiasts are able to attend the Film Festival and undertake professional development around programming and creating a festival event. This has brought two film festival nights to Whyalla and been instrumental in one of the participants independently creating 'Whyalla Film Festival' and '60 Second Film Competition'. This success resulted in obtaining funding to run an extended iteration of the event in 2020.

The 'Whyalla Film Festival' is a locally produced and curated event that saw two features and locally produced short films alongside the second year of the 60 second film competition. Our curator also attended the Adelaide Film Festival and was able to bring another four days of film festival content to the Middleback Arts Centre for this coming November.





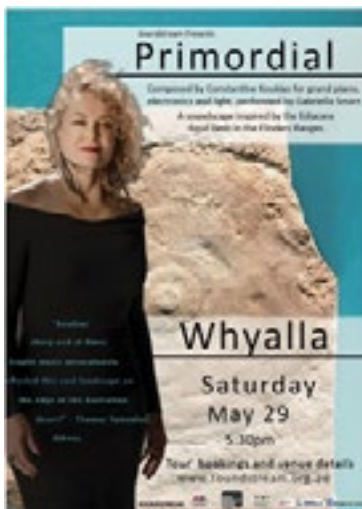
CUTTLEFISH, FRONT AND CENTRE

After more than two years, thousands of hours of work from our community and Port Lincoln artist Karen Carr, the delightful cuttlefish installation was unveiled. Our giant cuttlefish affectionately named “Craig” throughout the project gazes out to Black Point surrounded by his marine ecosystem.

Originally a project to make a marine themed mosaic bench was transformed with some creative thinking into a unique functional artwork. A second project consisting of three stools appropriately so that those with wheelchairs or other mobility devices can be involved within the circle of conversation. The project was supported with a grant from Country Arts SA via the Regional Arts Fund.

SHOWS, ARTISTS AND EVENTS

The Arts and Cultural Facilitator acted as producer for ‘Meltdown’ an original production by the drama troupe at D’faces for their season at Adelaide Fringe. The production was originally developed as a radio play funded by Arts SA in 2020. The play was written by young people in Whyalla as they speculated what the end of the world would look like. This young cast did a magnificent job of presenting this very intimate, intense, and moving theatre experience. The cast presented four shows as part of UneARTH 2021.



We have supported touring shows and artists to find space for their performances, linked like-minded collaborators together, engaged with audiences and assisted participation at various workshops. Curating and hanging exhibitions at the Middleback Arts Centre and the Arts Hub and assisting with the development of public art projects have also been integral to the team’s activities throughout the year. All of which contributes to the variety of arts experiences and vibrancy of our city.

SPORT AND RECREATION

WHYALLA SPORTS ADVISORY GROUP (WSAG)

The creation of the WSAG has provided an opportunity to engage with the various sporting and recreation groups on a range of topics. The group met monthly throughout the year and provided support and information to Council to consider about future sporting related projects. The group suggested that Council investigate the development of a sport and recreation facility which could be utilised by a variety of community groups. The group presented the idea at a Council meeting in December 2020 which the Council are now investigating.

The WSAG was able to support the Whyalla Tennis Association in their proposal for a surface upgrade to some of their courts. This proposal met with success with Council granting funds towards the project. The updated courts will allow for regional competitions to be held at their facility and in turn attract many people to our city.

The WSAG also recommended to Council that a new Master Plan for the Civic Park/Schulz Reserve precinct be developed. It was suggested that the plan could also incorporate a community aspect such as Physio/Chiropractor/massage facilities and a community space

STARCLUB ACTIVITIES

Webinars have become the norm over the last 12 months and is now seen as a mainstream way to present to groups. The STARCLUB Field Officer once again engaged the sports community to undertake a series of webinars for regional sporting clubs and associations. Clubs who were unable to attend were able to receive a copy of the webinar to watch at a later time.

Meetings were held with various state sporting organisations including the South Australian Cricket Association, South Australian National Football Club and Tennis SA. These meetings provided an opportunity to directly engage and assist these groups to achieve the strategies and actions they had set for the year.

Assisted the various gun clubs in Whyalla in the use of the STARCLUB Development Tool from the Office for Recreation, Sport and Racing.

Attended the Whyalla Cricket Association committee meetings to discuss:

- » The current season and be the conduit between the Whyalla City Council and the Association
- » The newly installed lights and the T20 double header held at Bennett Oval on the 29th January 2021
- » Utilising the recently installed lights at Memorial Oval to the advantage of players and spectators

NAIDOC WEEK

Councils' STARCLUB Officer was part of the planning committee that organised NAIDOC Week, events included: Free movie day at the Middleback Theatre, Elder's lunch, sausage sizzle and Community Golf Day.

HIGHLIGHTS OF THE YEAR

- » Continued to work with local sporting associations and clubs to assist their business improvement
- » Developed sporting strategies
- » Supported applications for sporting grants
- » Supported facility development
- » Met with various State Sporting organisations to discuss sport in Whyalla
- » Conducted meetings with local sport and recreation groups on topics including infrastructure and long-term future plans, STARCLUB Development Tool, governance, volunteers, fundraising, donation requests, sponsorship, event support and support for grant applications
- » Promoted the STARCLUB message and events through local media including radio and television
- » Promoted programs such as Good Sports and Play by the Rules to all sporting clubs
- » Conducted training sessions for clubs and associations including - 'Unlocking the power of strategic planning at your club'; 'Grants and fundraising in a COVID environment'; 'Attracting and retaining volunteers at your club'; 'What can go wrong??? – How to make sure things don't go wrong at your club'; 'Making sure we always have enough players and participants'; Child Safe Officers Course and a Cyber Security Information session.



YOUTH

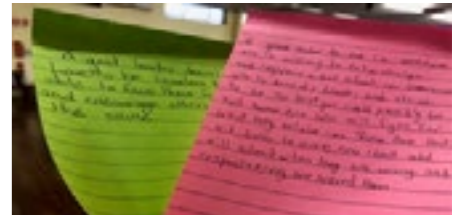
GOOD LEADERSHIP MAKES A DIFFERENCE - A WHOLE DAY PROGRAM FOR YOUNG PEOPLE!

Over the past 3 years, the Youth Development Officer (YDO) and the organisation Doing Life Together have collaborated to develop a localised youth leadership program which encourages our young people to explore ideas for our community and to actively create change.

This program was delivered in August 2020 where the participants explored the areas of: why good leadership matters, understanding of what it means to be a leader, and what attributes are required. Fifty young people from both Whyalla and Stuart High Schools participated and collaborated in the program. The students were able to look at examples of good leadership and consider how they might lead people in their own community, and in their sphere of influence. Concepts of leadership, developing trust, establishing a vision, and recognising our gifts and strengths.

Participants were able to understand how they can lead change and had the chance to work through the concept of change. Our leaders were able to paint a picture of what could be, how to get there, and walk the journey. The whole day was highly interactive and prepared the participants for creating their 'real change projects'.

The last section of the day was dedicated to Casting Your Vision, where understanding that people are drawn to personal passions and to vision. The group was able to choose a project close to their heart to focus on, with the end result being to design a way to lead change over the coming months. This session was highly interactive, with the students being guided through a "change lab" process around their chosen projects, and then the creation of an action plan which will help them initiate their project.



SO, YOU WANT TO BE A HIP-HOP ARTIST?

The September/October 2020 school holidays were abuzz with the sounds of Hip-Hop! Over two weeks, 17 participants were able to work virtually and face to face with homegrown independent artist Ash Stanton to learn the tips and tricks of the trade. The outcome of the project was a song recorded in conjunction with the artist and participants. Participants were exposed to activities that helped them hone their craft including mixing & mastering, and layering beats.



STEEL CITY SMACKDOWN

The Whyalla Youth Advisory Committee (YAC) brought ice skating to our city and now they have brought roller derby too! The YAC played host to 75 visiting skaters and officials over the October 2020 long weekend. They were invited to visit Whyalla to share with us a little bit of "rugby on wheels"!

The sold-out demonstration between old rivals the Phantoms and the Tornado's was held at the Recreation Centre to a capacity crowd. Lots of cheering together with a bit of confusion about the rules ensued and fun was had by all, with the Phantoms taking the lead in the last half and eventually running away with the win.



FORESHORE ACTIVATION ACTIVITIES

Over 2 weeks in January 2021 the YDO delivered free school holiday and activation activities at the foreshore for the families of Whyalla.



A white marquee located at the foreshore was made inviting by being decorated with colourful bunting, kites, rugs and beanbags. Big games were scattered over the lawns to occupy the children of all ages who participated in the activities. Our beautiful foreshore was the perfect backdrop for these activation activities.

Week 1 involved kite making, this activity was the most popular, with kites of all shapes and sizes being created, a total of 266 kites made, decorated and flown. The foreshore was perfect for this activity, with families returning day after day to fly their kites made at our workshops.

Week 2 consisted of rock painting, some kite making, big games, informal cricket matches and communal soccer. Approximately 30 kilograms of rocks were painted, with some hidden at the foreshore in line with the SA Rocks protocols. Other rocks considered works of art were taken home to be treasured.

Approximately 345 people passed through the marquee in 8 days, with many community conversations taking place.

YOUTH ADVISORY COMMITTEE UPDATE

The YAC were proud to announce one of their own members was successful in being awarded the Whyalla Australia Day Young Citizen of the Year. Blake Brougham is a young man who gives back to his community through the Whyalla Music Association, COMET, the YAC and more. Blake always aspires to make Whyalla a better place to live and grow up in and is always supporting and looking for opportunities for our young people to shine!



The YAC planned and delivered the program for SA Youth Week 2021, which ran from 2 May to 9 May.

The YAC also met with our local MP Eddie Hughes discussing funding available to host Youth Week Celebrations.



RISKIT SKATE PARK BOWL UPGRADE

The YDO and Arts & Cultural Facilitator worked with local youth artists to design and deliver an arts project to enhance the local skate park. This involved selecting a youth appropriate design completed on the bowl during the April school holiday period. Young people were encouraged to play a part in the creation of the artwork on the bowl.



SA YOUTH WEEK 2021

SA Youth Week is South Australia's biggest celebration for young people aged 12-25.

In 2021, SA Youth Week was held from 2 May to 9 May. This year's theme was "Our Voice – Our Future".

SA Youth Week provides a unique platform to recognise the contribution of young people in our communities. The week aims to empower youth to make a difference in their own and others' lives and to give them opportunities to share their hopes and aspirations for the future.



Our YAC held an event during this week. The event was planned by our young people for our young people and held at RISKIT Skate Park. One of our main aims was to capture the voice of young people on video by asking a series of questions regarding their thoughts about the community and allowing them to share their aspirations and concerns. These responses were collated into a short showreel and was presented to local MP Eddie Hughes to ensure the voice of regional youth is heard at a State Government level.

The highlights of our Youth Week event included entertainment by the Whyalla Youth Music Group, who performed for three hours and the opportunity to add to the amazing piece of community art, created by Stacey Brougham, sharing great food, and companionship on the day.



IDAHOBIT DAY

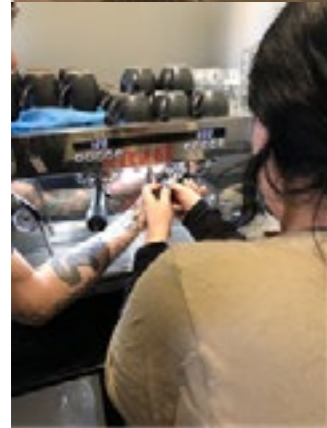
International Day Against Homophobia, Biphobia, Interphobia & Transphobia (IDAHOBIT) celebrates LGBTQIA+ people globally and raises awareness for the work still needing to be done to combat discrimination.

Thirty-one years ago the World Health Organisation (WHO) removed homosexuality from the Classification of Diseases and Related Health Problems. In recognition of this day and recognising the Whyalla City Council is becoming a more diverse workplace we invited the local headspace Gender And Sexuality Pride (GASP) youth group to present to our staff on the subject of pronouns, gender diversity and all things rainbow.

Council staff raised over \$100 which was donated to our local LGBTQIA+ youth group, to go towards the staging of their local Pride March in June 2021.



STARSHIP ENTERPRISE



The Starship Enterprise crew continued to achieve personal goals for the duration of the Department of Human Services funded program.

This project was funded by a LGA Youth Recovery Grant and focussed on delivering a workplace experience and training for a group of 10 unemployed or underemployed young people. Over 16 weeks the project delivered training, including white card, first aid, mental health first aid, RSA and barista training as well as four days of "Adulting 101". The Sammy D Foundation covered diverse topics such as healthy meal preparation and planning, exercise, changing a car tyre, and budgeting. The group established a social enterprise café that operated at D'faces for 6 weeks and

was well supported by the community. The enterprising Friday night café ran with much success, with the team cooking low-cost nutritious meals for their family, friends, and community!

The project was a collaboration between Council's Arts and Culture Facilitator and the YDO. The Headspace team also contributed significant time and effort to the project including support to the group in their job seeking pursuits. The project provided five young people with paid employment opportunities,



one participant has moved into full time work and two more are doing work experience with local businesses. All group members now have a portfolio ready for job applications together with increased confidence and experience.

CHILD CARE CENTRE

During 2020-21 Council continued its review of the Child Care Centre's operations to ensure the centre moved towards a sustainable model.

After considering the recommendations of the review, Council decided on a course of action that seeks to achieve the following outcomes:

- » Renovated a fourth space to open a 4 – 5year-old room, this meant the centre could reduce the waitlist times
- » Continued work on the centre absenteeism and cancellation policy
- » Adjusted the fee structure to allow for adequate fees in each age group and required staff ratio

To continue to achieve the desired outcomes for the long-term viability of the centre, Council will need to undertake the following actions over the next few years:

- » A review of childcare policies to ensure that they are conducive to efficient operations, while still meeting the needs of parents and caregivers
- » Undertake building renovations, to increase both the capacity of the Centre and improve the overall amenity to ensure the centre meets educational standards
- » Continue to support training and development of childcare staff to ensure that the full scope of the Centre can be realised

This course of action will allow the Centre to flourish and improve the delivery of this important service to the community into the future.



LIBRARY

35,637

PHYSICAL ITEMS CURRENTLY IN THE LIBRARY COLLECTION (BOOKS, DVD'S ETC.)

567

NUMBER OF ITEMS DONATED AND ADDED TO THE LIBRARY COLLECTION

4,727

ACTIVE USERS OF THE LIBRARY (WITHIN THE LAST 3 YEARS)

15,412

ITEMS RECEIVED FROM OTHER LIBRARIES THROUGHOUT THE STATE

16,563

ITEMS SENT TO LIBRARY USERS THROUGHOUT THE STATE

74,232

TOTAL PHYSICAL ITEMS LOANED OUT THIS YEAR FROM THE LIBRARY

30,427

TOTAL OF PEOPLE PHYSICALLY WALKING INTO THE LIBRARY

5,425

THE NUMBER OF HOURS OUR PUBLIC COMPUTERS WERE IN USE

ACTIVITY	SESSIONS	CHILDREN ATTENDED
Gigglepots	19	604
Story Time	40	592
Story Time (Online)	41	396
Class Visits	4	23
School Holiday Programs	10	96
Author Visits	1	15
uneARTh Visits	2	21
Total	117	1,747



CHILDREN'S PROGRAMS

Due to the Covid pandemic the library was unable to offer customers the full range of services to our customers. All children's programs were cancelled for the first 6 months of the year. The Library Service delivered online programs during the July 2020 Holidays via the Council Facebook page. Activities included making bird feeders, Colour your World, pom pom shooters, stress juggling balls and Something Fishy. All of these activities were designed with being at home in mind and used readily available materials.



In January 2021 we reintroduced face to face physical programming . We held a summer holiday challenge, which involved a small passport made up of various items to find both in the Library and around Whyalla to encourage families to get back out there and explore our city. We had 46 participants and the feedback received was very positive and that participants enjoyed themselves.

The Library Service participated in Simultaneous Story Time with the book "Give me space!" This year was extra special, ALIA (Australian Libraries) along with Scholastic, the Australian Space Agency and the Office of the Chief Scientist joined together to bring an intergalactic experience with the book being read by the astronaut Dr Shannon Walker from the International Space Station. We had an amazing 1,980,280 readers at 33,418 locations.

Chris and Ali got right into character and dressed as amazing astronauts to bring this story to life for all the children participating online. The video is awesome and is still available to watch online, head to the Libraries face book page.

LIBRARY ACTIVITIES

The Library was involved with the UneARTh Festival for the first time and hosted "The Memory Teller" and "UneARTh Words" events. Feedback from those in attendance was that it was a great experience, and they are looking forward to what next year will bring.

Tricia Stringer the author of Australian rural romance books came to visit and performed a reading from her new book "The Family Inheritance".

The Library walls have displayed various pieces of Council's Artwork on a three-monthly basis. Drop in to see some fantastic work by local winning artists. While you are here check out our upgraded garden beds, our trees are just beginning to take off, as well as the upgraded Red Cross Remembrance Garden. Come and sit in the beautiful sunshine and enjoy the gardens and read a book.



LAND DIVISIONS & DEVELOPMENT APPLICATIONS

BREAKDOWN OF CATEGORIES OF APPLICATIONS

	2019-20		2020-21	
TOTAL DEVELOPMENT APPLICATIONS	226	\$10,395,669	266	\$20,461,755
NEW DWELLINGS	7	\$1,874,241	11	\$2,378,275
DWELLING EXTENSIONS/ALTERATIONS	41	\$1,170,128	46	\$2,102,251
PUBLIC/ INSTITUTIONAL	13	\$4,889,300	5	\$932,327
INDUSTRIAL ALTERATIONS/ADDITIONS	4	\$108,200	3	\$414,800
COMMERCIAL ADDITIONS/ALTERATIONS	7	\$787,937	12	\$12,636,206
GENERAL DOMESTIC (SHEDS ETC)	145	\$1,268,413	184	\$1,866,896
DOMESTIC DEMOLITION	1	\$3,500	1	\$0
SWIMMING POOLS	8	\$293,950	4	\$131,000
NO. OF LAND DIVISION APPLICATIONS	2		3	
NUMBER OF ASSESSMENTS BY COUNCIL ASSESSMENT PANEL	0		1	
ORDERS ISSUED TO SECURE COMPLIANCE WITH LEGISLATIVE REQUIREMENTS	0		1	

LARGE SCALE DEVELOPMENTS



WHYALLA SECONDARY COLLEGE

Construction of the \$100 million dollar Whyalla Secondary College is due to be completed ready to hand the keys over to the Department of Education in time for students commencing the school year in 2022.

VEOLIA

Construction of the Waste Transfer Station was completed and is successfully operating and providing waster recovery for the entire community.



ALDI

Construction of this was completed earlier this year with the store opening its doors in June.

BCF

Boating, Camping and Fishing is opening a store Whyalla with a new fit-out on McDouall Stuart Avenue.



PLANNING, DEVELOPMENT & INFRASTRUCTURE ACT

Whyalla Council, along with the rest of the State are now operating under the Planning, Development and Infrastructure Act (PDI Act) which provides an electronic platform for lodgement, assessment and tracking of applications through the Portal.

There have been a few hiccups and challenges with the new system, however the Department are consulting with Council groups to improve the operating side of the portal.

AWARD WINNING JETTY

After the closure of the Whyalla Jetty in 2017 Council made the decision to replace this structure. After a lengthy design, consultation and approval process the work for this replacement began in September 2019. This saw the removal of the existing structure and the construction of the new structure including 102 piles driven, 45 headstocks placed, 144 stringers installed and 292 concrete planks landed. From here balustrading surrounding the entire jetty with integrated lighting, 3 shade structures and the ramp leading to the Jetty were installed and constructed to complete the work.

The construction of the Jetty was completed with practical completion provided to Maritime Constructions on the 30th of June 2020.

With this work complete and Maritime Construction demobilised from the site, Council completed some work to provide an electrical service to the Jetty. In addition, Council oversaw the installation of signage and seating to add the finishing touches before the Jetty was open to the public.

BENNETT OVAL WINS KEN GANNON AWARD

Whyalla City Council received major recognition from the AFL for its Bennett Oval redevelopment.

The upgrade – which brought Bennett Oval up to AFL standard, enabling Whyalla to host an AFL pre-season match between Port Adelaide and the Western Bulldogs in 2020 – was named the South Australian winner of the AFL's Ken Gannon Community Facility Project of the Year Award.

This award recognises best practise in Australian community football facility development across Australia; and comes on the back of numerous state and national awards and nominations for council's world-class jetty project.

OPERATIONAL HIGHLIGHTS INFRASTRUCTURE

PROJECTS



MEMORIAL AND BENNETT OVAL LIGHTING

The final piece of the oval upgrades was the installation of lighting at both facilities. The lights allow for top class competition for both football and cricket to be held at night. The upgrade also allowed for the existing lights to be moved to Jubilee Park, increasing the capacity for training to occur under lights.



CHANGING PLACES TOILET

The delivery of this facility greatly increases the service provided to those living with a disability both within Whyalla, as well as others who wish to visit. The location near the state-of-the-art jetty and the accessible beach program continues to increase the accessibility of this important precinct.



WHYALLA AIRPORT SCREENING & TERMINAL UPGRADE

The objective of the upgrade of the Whyalla Airport, is to meet Australian Government announced measures to further strengthen Australia's domestic and international aviation security. This will see the airport screening outgoing passengers and baggage for the first time. Council was able to secure \$6.1 million in Federal Government funding towards this \$6.4 million project, greatly reducing the cost that will need to be passed on to airport users in the future. The project was well underway at the end of June, with the project expected to be completed in early October to allow passenger screening to get underway.



BENNETT OVAL CRICKET NETS

Construction of four cricket nets, that are a requirement for Bennett Oval to be eligible to host elite level competition, but which will also be available for use by the community. The project received funding from SACA and Roopena Cricket Club.



HMAS WHYALLA

Works continued on waterproofing further sections of the upper deck of the ship to help reduce deterioration due to rust. This work will also continue into 2021-22, as significant deterioration has occurred in previous years.

AIRPORT TAXIWAY AND RUNWAY SAFETY UPGRADE

Council has been successful in securing \$2.455 million for airside upgrades to the apron and taxiway that will separate Royal Flying Doctor Service (RFDS) from other users, significantly improving safety. In addition, sealing of the second runway will improve all weather access and will provide much needed alternative for the RFDS, reducing aircraft damage from loose gravel. Detailed design has been undertaken and works will be tendered in October, allowing this project to follow on from works being undertaken on the terminal.



VALLEY ONE STORMWATER STAGE ONE

The Whyalla Stormwater Management Plan identifies a significant area that is prone to flooding. This area is a broad and shallow area running south east through the community that includes public spaces and residential and industrial allotments such as Bennett Oval, Westland Shopping Precinct, Civic Park and the Education Precinct. Detailed design has now been completed for a large-scale project to address these issues. The work is expected to occur in up to five stages, with work on the first stage to get underway in 2021-22.



NEWTON STREET AND BROADBENT TCE FLOOD MITIGATION

The Whyalla Stormwater Management Plan highlighted known flooding issues along Broadbent Terrace, at the Essington Lewis Avenue and Barson Street intersections, and Newton Street. Detailed designs for mitigation works are now completed and will be delivered alongside the roadwork program for 2021-22. The adopted Stormwater Management Plan enables Council to apply for grant funding towards these stormwater works.



RECONSTRUCTION OF WALL STREET AND DARLING TERRACE

As these roads are due for renewal in the roadwork program, Council have taken the opportunity to address some critical design features of these roads. This will see features of stormwater, road crossfall and footpaths all reconstructed as part of this project. Design specifications are finalised, but due to the varied nature of the works it was difficult to find a single contractor to undertake the works. This has now been broken into a number of contracts, with the works to be delivered in 2021-22.





SEALING OF UNSEALED ROADS

An additional 1.2kms of Gulfview Road had pavement constructed, to be sealed as part of the roadwork program. This continues Council's commitment to sealing this entire stretch of road to improve access for both shack owners and visitors.



SHARED BIKE PATH PROGRAM

This year the program connected the loop from the education precinct to the Whyalla Wetlands, as well as connecting the recently completed Eklom Street path to Nicolson Avenue and to McDouall Stuart Avenue via Ian Street. This is allowing the existing network to become increasingly interconnected.



STREET SIGN REPLACEMENT PROGRAM

This project saw the replacement of a large number of street signs throughout the city, to ensure that they comply with Australian Standards. In total, 190 non-complying signs and posts were removed, and 270 new ones were installed.



JUBILEE OVAL TOILET AND TRAINING FACILITY

This project includes construction of a new facility at Jubilee Park that will involve amenities and changing facilities, which will benefit sporting groups looking to utilise this precinct for training or game day. Detailed design was undertaken, and the scope of the project increased from the original vision. Further funding has been included within the 2021-22 budget and Council has been successful in obtaining \$425,000 of grant funding from the State Government. The work will be tendered around October.

OLD AIRPORT HANGAR REFURBISHMENT - STAGE 2

This project is the second stage of works to repair structural damage caused by termites. Due to the historical significance and character of the building, care is being taken to ensure that the correct materials are sourced to undertake the work, in a similar manner to stage 1. Works will occur in 2021-22.



STREET TREE REPLACEMENT PROGRAM

As with previous years, this program saw the filling of gaps within the city's street tree network, as well as the installation of additional irrigation to ensure the appropriate watering of these new trees as well as some existing areas. This work was planned by a Greening Whyalla working party and all tasks were undertaken by Council staff.



SEARLE STREET CARPARK LIGHTING

This project saw the upgrade of lighting at the Searle Street carpark adjacent to Civic Park, the dog park and the hockey club, with the installation of five light poles. This carpark is utilised by many users of these surrounding facilities and thus was considered to be an important upgrade to safety. The project was 100% externally funded by the Local Roads and Community Infrastructure program.



ROADWORKS PROGRAM

The second year of the transport renewal program has been successfully delivered. 5.6km of kerbing along 13 roads was delivered throughout the year, while 8.2km of asphaltting was completed along 11. Some of the kerbing works were able to be brought forward from 2021-22 with funding received under the Local Roads and Community Infrastructure program.



WASTE MANAGEMENT

LIFTS

	GENERAL	RECYCLED	ORGANICS	TOTAL
Jul-20	41,364	20,429	8,372	70,165
Aug-20	37,974	17,840	8,016	63,830
Sep-20	39,914	22,366	10,089	72,369
Oct-20	42,552	22,181	10,337	75,070
Nov-20	43,451	17,145	10,485	71,081
Dec-20	51,963	18,380	10,033	80,376
Jan-21	44,933	15,469	8,688	69,090
Feb-21	38,272	16,555	9,432	70,940
Mar-21	44,983	15,871	10,086	66,239
Apr-21	41,501	15,351	9,387	66,239
May-21	45,877	15,958	8,540	70,375
Jun-21	43,210	15,238	7,778	66,226
TOTAL	515,994	212,783	111,243	842,000

PARTICIPATION RATES

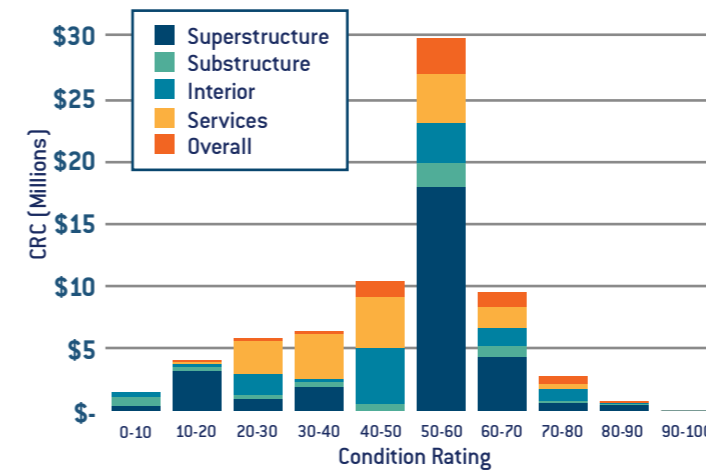
Recyclables %	Greens %
91%	37%
80%	36%
100%	45%
99%	46%
77%	47%
82%	45%
69%	39%
71%	45%
69%	42%
69%	42%
71%	38%
68%	35%
79%	41%

TONNAGES

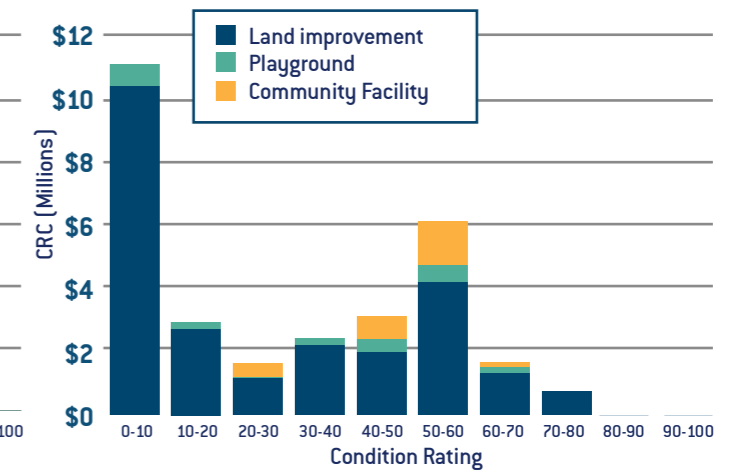
	GENERAL	RECYCLED	ORGANICS	TOTAL
Jul-20	408.7	143.6	132.0	684.3
Aug-20	375.0	102.2	142.3	619.5
Sep-20	388.1	125.4	173.4	686.9
Oct-20	402.9	121.4	208.9	733.2
Nov-20	380.0	121.5	178.5	680.0
Dec-20	474.8	141.8	170.4	787.0
Jan-21	417.8	115.0	145.6	678.4
Feb-21	382.4	113.4	159.3	655.1
Mar-21	387.8	103.8	174.5	666.1
Apr-21	392.8	104.6	163.7	661.1
May-21	400.5	97.0	133.7	631.2
Jun-21	420.3	107.5	138.2	666.0
TOTAL	4,831.1	1,397.2	1,920.5	8,148.8

ASSETS

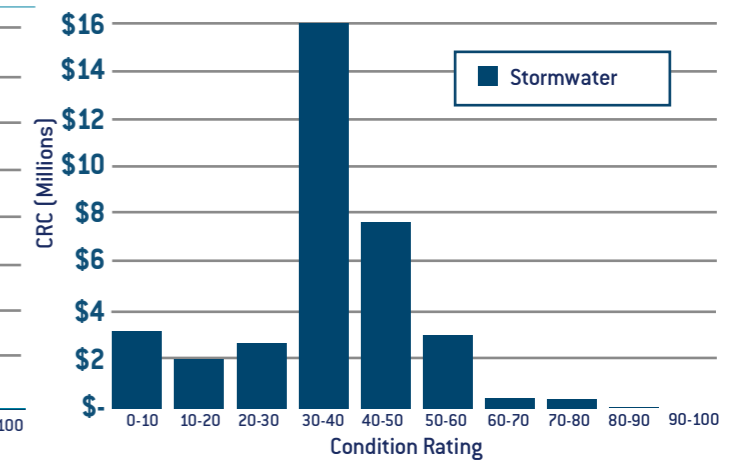
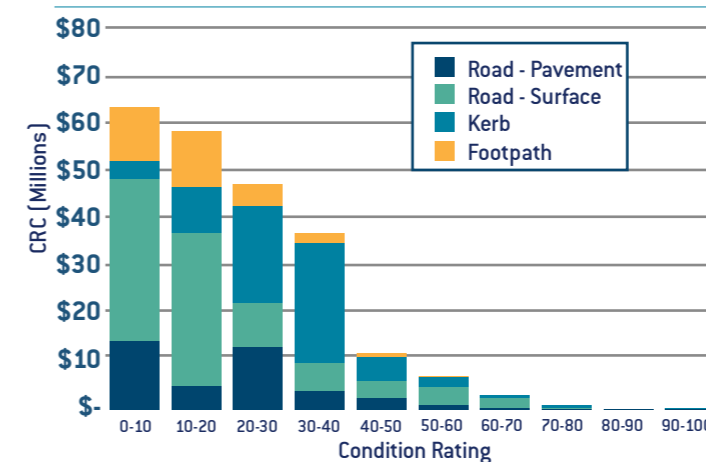
BUILDINGS



STRUCTURES



TRANSPORT



Council's four main asset classes have a combined replacement value of \$394.6 million as at 30 June 2021 and constitute 92% of Council's total depreciable assets. For the first time in 2020-21, Council's irrigation asset were also valued and condition rated in detail. They have a replacement value of \$9.9 million and make up a further 2% of Council's depreciable assets. The other 6% of Council's depreciable assets are held at cost and mainly consist of plant and vehicles.

The graphs above show the condition of each of the four main asset classes. A higher condition rating indicates an older asset, indicating an asset that will require significant investment in a shorter timeframe. Assets are condition rated and valued on a 5-year cycle, this process being undertaken by an independent expert, with this data forming the basis of Council's Asset Management Strategy and Renewal projections.

The data shows that the building asset class is ageing, meaning that renewal expenditure will be expected to increase over time, outside the timeframe of the current Long Term Financial Plan.

The condition of Stormwater assets is largely based on age, hence the large portion of the assets with a similar condition.

A large portion of the structures asset class is made up of the jetty, hence the large value shown as brand new in the graph.

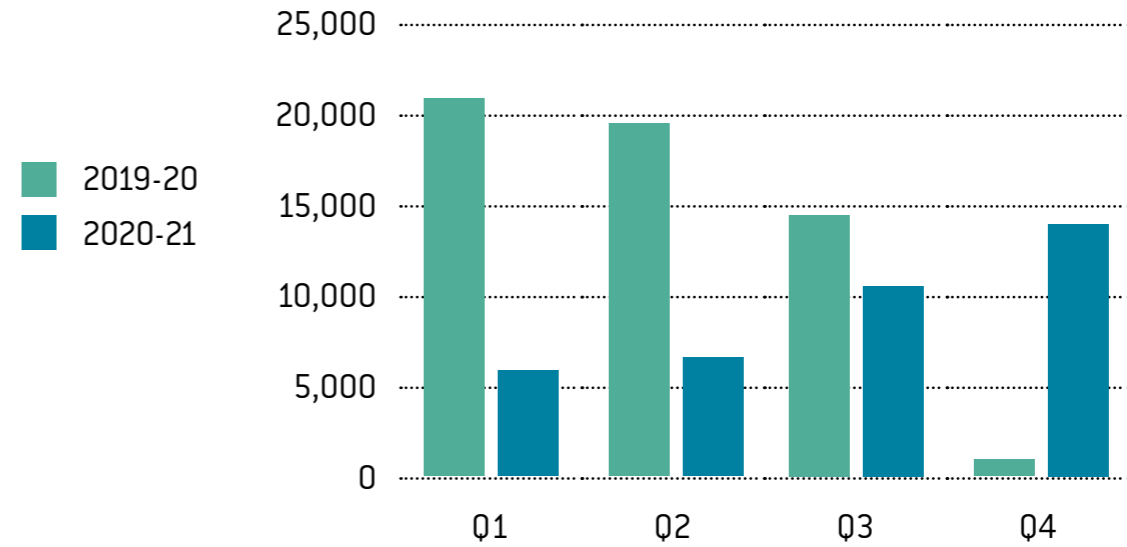
Over the last few years, a large investment has been made in the Transport asset class, which explains the lower number of aged assets. This asset class also requires intervention earlier in the life cycle to ensure that renewal costs are not excessive.

OPERATIONAL HIGHLIGHTS CORPORATE

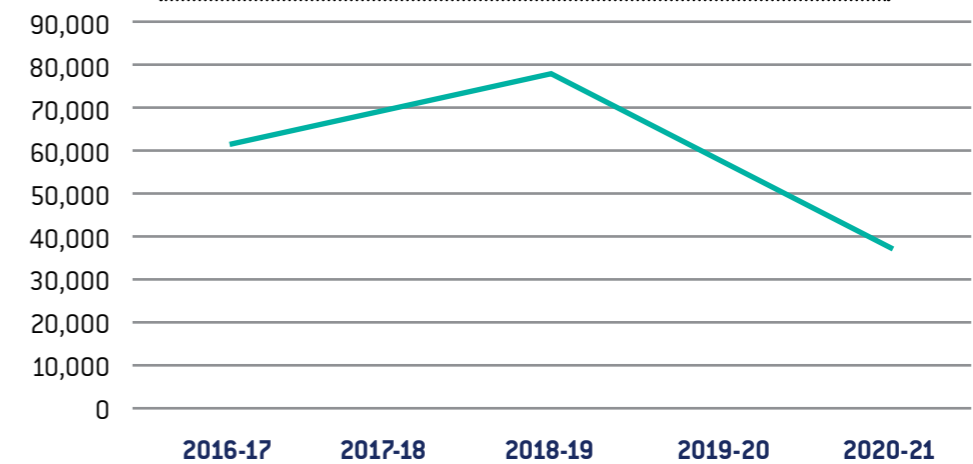
AIRPORT

The passenger numbers for 2020-21 were 37,106. This compares to 57,288 in 2019-20, a reduction of 20,182 or 35%. Passenger numbers have fallen a total of 52% since 2018-19, the last full year that wasn't impacted by Covid-19. As can be seen in the graph, passenger numbers increased each quarter throughout the year, indicating that the recovery from the worst impacts of Covid are well underway. The last quarter was consistent with passenger levels back in 2016-17.

Airport Passenger Numbers by Quarter



Passenger numbers - 5 year trend



Significant work has been undertaken in 2020-21 on the delivery of the Airport Terminal and Security Upgrade project. This will allow the airport to deliver screening services for the first time, in line with new Federal Government requirements. A total of \$6.1 million of the \$6.4 million project has been funded by the Federal Government, greatly reducing the up-front borrowings required by Council and the ongoing impact on passenger charges. The project is expected to be completed in early October.

Following on from this project will be the Airport Taxiway and Runway Safety Upgrade. This project has received \$2.455 million in Federal Funding and will result in the second runway being sealed, ensuring that the airport can provide high-level all-weather access. It will also expand the apron area and realign the taxiway, to ensure that airport users such as the Royal Flying Doctor Service can operate in a much safer environment. These works are planned for delivery prior to the end of 2021-22.

FREEDOM OF INFORMATION

For the 2020/21 financial year there were five applications - two related to property management and one each for rental properties, copies of plans and infrastructure. The FOI Application Fee is \$38.25 as at 1 July 2021.

ENVIRONMENTAL HEALTH

FOOD SAFETY

Council's authorised officer conducts regular inspection of food premises within Whyalla area to assess compliance with the Food Act 2001, Food Regulations, and the Australian New Zealand Food Standards Code. During the reporting period, 41 routine Inspections, 11 follow up Inspections and 5 complaint inspections (63 total inspections conducted in 2019/20) were conducted in accordance with the risk classification system that considers the types of foods being handled and prepared by their processing methods. A total of 6 written warnings and 1 improvement notice were issued for noncompliance matters (7 for 2019/20).

Council received a total of 6 complaints relating to issues of cleanliness and personal hygiene (2 for 2019/20).

Council continues to partner with TAFE SA to deliver food safety short courses that provide participants with a nationally recognised statement of attainment. During this reporting period one session was held.

PUBLIC HEALTH - SWIMMING POOLS

Council's authorised officer conducts regular inspections of public swimming pools to assess for compliance under the Public Health Act, and Regulations. During the reporting period 6 routine inspections were conducted and 2 complaint-based inspections were conducted.

PUBLIC HEALTH - WASTEWATER MANAGEMENT

Council's authorised officer approve wastewater works on residential premises not connected to the SA Sewer network and conduct inspections as per requirements under the written approvals. 7 Approvals and 6 wastewater inspections were conducted in accordance with the Wastewater Systems Code. 2 complaints regarding wastewater systems were received for this reporting period.

PUBLIC HEALTH - HIGH RISK MANUFACTURED WATER SYSTEMS

Councils Authorised officer reviews inspection reports and lab analysis of High Risk Manufactured Water Systems. For the reporting period 3 HRMWS registrations were received.

PUBLIC HEALTH - MOSQUITOS

Council Officers conducted mosquito treatment and surveillance between October 2020 – March 2021. For the reporting period 354 mosquitos were sampled and sent for species identification. Of the sampled mosquitos, 83 of them were sent for disease analysis. From the laboratory analysis received, no notifiable conditions were identified.

PUBLIC HEALTH GENERAL

55 health complaints received pertaining to matters including asbestos, mould, notifiable diseases, property amenity, smoke, noise and hoarding and squalor.

12 complaints/queries pertaining to Covid-19 were received during this reporting period.

IMMUNISATION

Whyalla City Council continues to provide vaccinations to our Year 8 and Year 10 students across the local high schools, with a total of 1,170 vaccines delivered as part of the 2020-21 program (compared to 1,430 in 2019-20).

Samaritan College – St John Campus, Stuart High School, Sunrise Christian School, Whyalla High School and Whyalla Special Education Centre

In 2020, Sunrise Christian School introduced a secondary level to their school with a year 8 class with approximately 20 students. More levels are to be added in the coming years.

Year 8 Program	Year 10 Program
HPV Gardasil 9 (Human Papillomavirus) – Dose 1	Bexsero (Meningococcal B) – Dose 1
Total = 209	Total = 189
HPV Gardasil 9 (Human Papillomavirus) – Dose 2	Bexsero (Meningococcal B) – Dose 2
Total = 195	Total = 180
Boostrix (Diphtheria, Tetanus & Whooping Cough)	Nimenrix Meningococcal ACWY) – Dose
Total = 206	Total = 191

ANIMAL MANAGEMENT

DOG CONTROL

	2020-21	2019-20	2018-19	2017-18
Dogs Registered	4,382	4,392	4,558	4,695
Dogs Impounded	297	347	411	370
Dogs Returned to Owner	212	239	275	238
Dogs Rehomed	83	102	116	110

CAT CONTROL

	2020-21	2019-20	2018-19	2017-18
Cats Registered	1,452	1,383	1,221	1,180
Cats Impounded	336	329	348	233
Cats Returned to Owner	23	18	26	11
Cats Rehomed	260	231	238	131



ANIMAL MANAGEMENT PLAN

In March 2021, Council began the process of reviewing and updating its Animal Management Plan which will guide animal management services and programs for the Whyalla Council area over the next 5 years. A survey was made available online and in hard copy at selected locations across the City inviting members of the community to provide information about their own dogs and cats and to offer their thoughts and suggestions on the types of things that could be included in developing the Plan. Council's Animal Management Services Agreement with the RSPCA was extended for a further period of 12 months to allow the Plan to be developed and to take effect by 30 June 2022.

The Plan will assist Council in considering the services required for the management of dogs and cats when drafting a new animal management services agreement.

DISCOUNTED DESEXING PROGRAM

Council continues its discounted desexing program as part of Council's animal management strategy. This program is a collaboration between Animal Welfare League Queensland, local veterinarian Dr Mustafa Bozkurt and Council.

This program provides financial assistance to residents in need by subsidising desexing costs and making it more affordable for low-income earners who would otherwise not be able to afford to desex their dog or cat. The cost is shared between owners, Council and the vet. Benefits to the community include reduction in the overall dog and cat population by reducing unwanted litters, reduced behavioural problems such as aggression, less tendency to roam, and reduced risk of health problems. The program also provides discounted microchipping when included with the desexing procedure.

This year, the program has provided direct support to desex 69 cats and 53 dogs, compared to 31 cats for 2019/20 (dogs added to the program this year).

COMPLIANCE

Parking around schools continues to be a source of many complaints to Council. Parking patrols are conducted by Authorised Officers. A "Parking around Schools" information sheet is distributed to all schools on a periodic basis for inclusion in the school newsletter, to remind carers and parents about the importance of adhering to parking rules for the safety of all children.



LOCAL NUISANCE AND LITTER CONTROL

The number of complaints regarding unsightly properties has fallen since last year (from 69 to 50), however reports of illegal dumping have remained steady (from 281 last year to 292 this year).

Compliance Officers have continued the use of a proactive process to try and reduce the number of items regularly 'dumped' on verges across the city. A standard letter is left in the letterbox notifying residents who have left items on the verge that it is a littering offence and provides information on arranging a Hard Waste Collection, or alternatively how to dispose of their items appropriately (ie take the items to landfill or arrange for a contractor to remove them). The residents are also notified that an expiation notice may be issued if the items are not removed from the verge (expiation fee ranging from \$210 to \$1000).

Unfortunately, illegal dumping continues to occur in our surrounding bushlands. Council has trialled the use of surveillance cameras in various hotspots, however this has proven to be quite difficult as the areas of bushland are so large. Council encourages the public to continue to report suspicious activity relating to dumping so Compliance Officers can investigate and follow up where possible (car and/or trailer registration number is very helpful to assist any investigation).

	2019-20	2020-21
ABATEMENT NOTICES ISSUED FOR UNSIGHTLY PROPERTY	3	3
BURNING COMPLAINTS	N/A	26
NEGLECTED PREMISES COMPLAINTS	69	50
LITTER COMPLAINTS	281	292
PARKING COMPLAINTS	124	141
POLLUTION COMPLAINTS	N/A	5
ABANDONED VEHICLE COMPLAINTS	44	38
COMPLAINTS ABOUT PEST PLANTS AND WEEDS	N/A	182
COMPLAINT RELATED TO FORESHORE BYLAWS	N/A	1
PARKING INFRINGEMENTS	N/A	40
LITTERING INFRINGEMENTS ISSUED	9	4
INFRINGEMENT FOR NON COMPLIANCE OF AN ORDER	N/A	1
COMPLAINTS RELATED TO CARAVAN AND CAMPING	N/A	4

TENDERS AND CONTRACTS/PROCUREMENT

PROCUREMENT POLICY

Minor Changes made in December 2020

A few minor changes were made to the Procurement Policy and adopted by Council in December 2020.

Whilst the policy was last reviewed in June 2019, and the next review is scheduled for 2021, in recent times an anomaly has been identified in the policy's wording as it relates to exemptions.

An anomaly within the Policy was identified whereby all exemptions from applying the methods of procurement outlined in the Policy should be presented to Council for endorsement.

This was not the intent of the exemptions clauses and is impractical particularly in the circumstances identified

Policy Principles

- » Council's Procurement Policy is underpinned by the following principles:
- » Encouragement of Open and Fair Competition
- » Delivery of Value for Money to the Community
- » Probity, Ethical Behaviour and Fair Dealing
- » Accountability, Transparency and Probity
- » Ensuring Compliance with Relevant Legislation
- » Encouragement of the development of Competitive Local Business and Industry
- » Social, Environmental and Economic Sustainability Considerations
- » Work Health and Safety
- » Other Considerations:
 - Measuring Economic Contribution
 - Risk Management Identification & Management of Risk
 - Confidentiality
 - Conflict of Interest
 - Caretaker Policy
 - Buy "Australian Made"

COMPETITIVE TENDERING

The following processes are in place when purchasing goods, works or services:

- Less than \$5,000 (minor purchases) – direct purchase from market with addition of a new requirement to use locals for all purchases under \$2,000 if possible.
- \$5,000 and \$30,000 (intermediary purchases) - 2 verbal quotes are obtained if no provider for the required service type is already on the Preferred Contractor Register.
- \$30,000 to under \$200,000 (high value low risk purchases) - 3 formal written quotations are obtained using a formal Request for Quote document and subsequent Contract.
- For all purchases where the estimated level of expenditure exceeds \$200,000 (high value high risk) Council will call for formal tenders (either select or open). The evaluation criteria takes into consideration support for local jobs and economy aspects as per the requirements of the Local Government Industry Participation Policy Framework.

In circumstances where Council enters into purchasing contracts other than those resulting from a tender or quotation process, Council will record the reasons for entering into those contracts and retain the records as appropriate. Only the Chief Executive Officer is delegated to approve these exemptions to the Procurement Policy.

Regular reports are provided to Council's Audit Committee on exemptions provided, with 10 having been approved during 2020/21.

In 2020/2021 period a total of 28 bids were called.

Requests for Quotes 23

Requests for Tender 5

REQUESTS FOR QUOTES

- | | |
|---|--|
| » Review of Delegations & Governance Health Check | View Drive & Cuttlefish Drive) |
| » Lincoln Highway Open Drain Cleaning | » Design & Project Management of Airside Works Upgrade |
| » Purchase of 5 Mowers | » Broadbent Terrace/Newton Street Stormwater Design |
| » Asbestos Removal Weeroona Cottage | » HMAS Whyalla Upgrade |
| » Replacement of Irrigation Truck | » Valley 1 Stormwater Drainage Design |
| » Replacement of Tree Truck | » Supply/Install Searle Street Carpark Lighting |
| » Replacement of Stump Cutter | » Supply/Install Bennett Oval Cricket Nets |
| » Carting of Materials for Unsealed Roads (Gulf | |

- | | |
|---|--|
| » Supply/Install Whyalla Shared Bike Path Connections (Stage 3) | » Tanderra Building Works |
| » Concrete Crushing at Landfill Site | » Leisure Centre Masterplan |
| » Replacement of Playgrounds at 2 Sites | » Replacement of Cemetery Mower |
| » Whyalla Airport – Supply of Terminal Furniture | » Taylor Street Playground Replacement |
| » Old Airport Hanger Building Works | |

REQUESTS FOR TENDER

- | | |
|--|---|
| » Whyalla Airport – Security Screening Services | » Civic Building Repairs |
| » Trade In/Replacement of Bitumen Patching Truck | » Wall Street and Wallack Terrace Road and Stormwater Works |
| » Sale of Landfill Compactor | |

USE OF LOCAL GOODS AND SERVICES

Section 3.6 of Council's Procurement Policy relates to the purchase of Local Goods and Suppliers and states:

Encouragement of the Development of Competitive Local Business and Industry - Where the evaluation criteria are comparable, Council may consider the following:

- » The creation of local employment opportunities;
- » Increased availability of local servicing support;
- » Increased convenience with communications with the supplier for contract management;
- » Economic growth within the local area;
- » Benefit to Council of associated local commercial transaction;
- » The short- and long-term impact of the procurement on local business.

Regular reports are provided to Council's Audit Committee on the level of spending that is undertaken locally. For 2020/21, for contracts and materials subject to procurement processes (excluding exempt items such as utilities, software licences etc.) 60% of purchases were made locally and 53% when measured by total value.

NATIONAL COMPETITION POLICY

The National Competition Policy was last revised in July 2002 and applies to all Local Government authorities in South Australia, including the City of Whyalla.

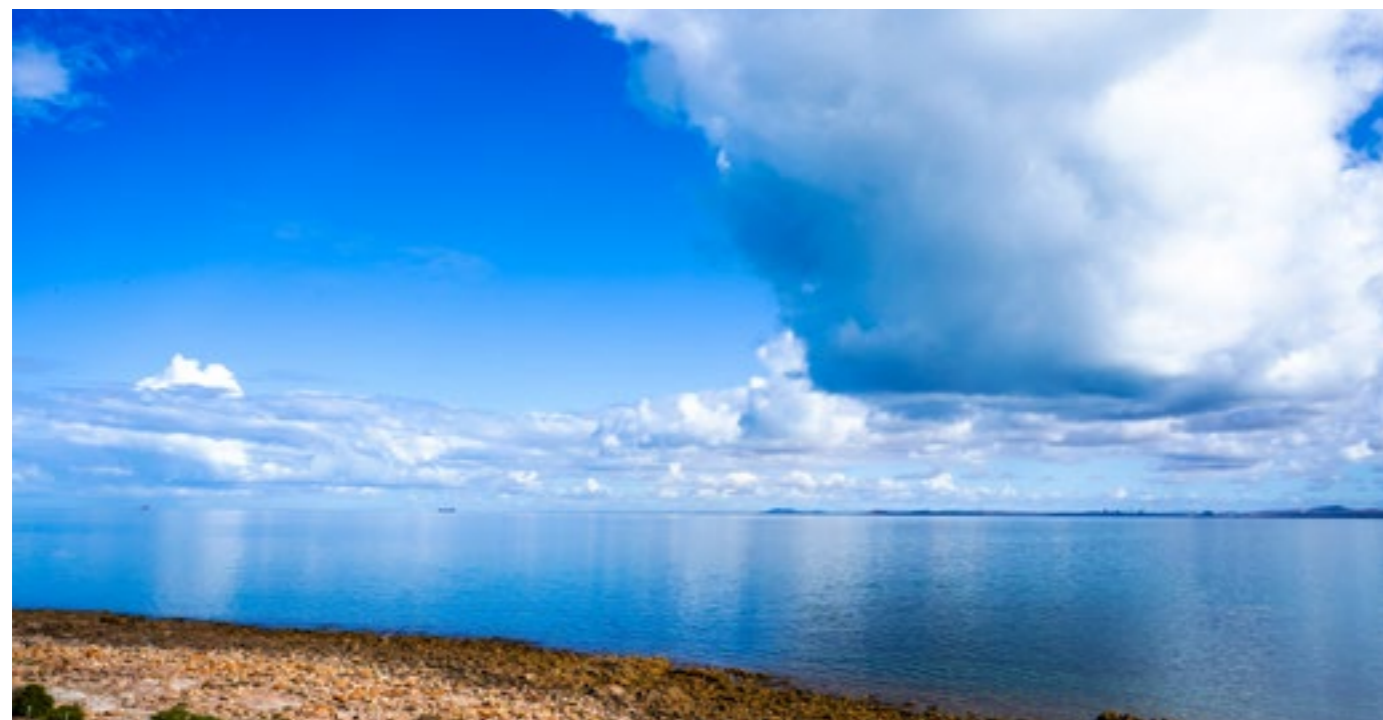
The main aims of the Policy are to:

- » Develop an open and integrated Australian market for goods and services by removing unnecessary barriers to trade and competition;
- » Ensure no buyer or seller in a market is able to engage in anti-competitive conduct against the public interest;
- » As far as possible, apply the same rules of market conduct to all market participants, regardless of the form of business ownership – that is government business activities should not enjoy any net advantages solely as a result of their public ownership;
- » Ensure that regulation of business activities which restrict competition is subject to an assessment of the likely costs and benefits.

National Competition Policy does not mean competition at any cost, however competitive neutrality is one of the key principles of the Policy. The principle is based on the concept of a level playing field for people competing for business and relates to situations where there is, or the potential for, competition between the private and public sectors.

Councils are required to identify any significant business activities that they undertake in either Category One (annual revenue in excess of \$2m or employing assets in excess of \$20m) or Category Two (all other significant business activities).

Council does not believe it is undertaking any significant business activities under the definition of the National Competition Policy.



MEDIA & COMMUNICATIONS STRATEGY

The 2021 financial year has seen our strategy to build engagement and connection with the community – while promoting the city to a far broader audience – continue to evolve.

Traditional and social media have been continually leveraged to promote the plethora of services, events, activities and general goodwill that Council provides to the community; ensuring ratepayers are aware of how their rates are improving their city, while keeping the entire community informed and helping foster a sense of pride in Whyalla.

As well as engagement, the significant amount of updates across such a broad range of platforms aims to minimise the need for direct contact by residents with our customer service team and the inherent queries passed on to staff, allowing all of our employees to focus more on continually improving our service to the community.

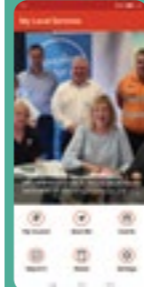
DIGITAL PLATFORMS

Our primary forms of digital connection and engagement with the community consist of our primary website (www.whyalla.sa.gov.au) – via the ‘Latest News’ platform – Facebook page, direct emails via Campaign Monitor, and My Local Services app.

Each platform provides a unique way to connect and inform – from a broader, more generic approach (website); to one encouraging community engagement and feedback (Facebook); to a more direct / personalised approach (Campaign Monitor, My Local Services). We have also been gradually branching out into Instagram, LinkedIn and YouTube to connect to a variety of audiences.

Interest, uptake and engagement continues to grow across the platforms (see stats on page X), with a focus to further expand the reach of the newer channels.

All of these platforms also provide a valuable and free marketing, promotion and advertising tool, in particular helping promote events to tens of thousands of people at no cost.

 <p>MY LOCAL SERVICES APP</p> <p>USERS: 3081 UP 18.5% FROM 2020</p>	<p>CAMPAIGN MONITOR EMAIL MARKETING</p> <p>EMAILS SENT: 57,903 OPEN RATE: 34%</p>
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<p>WHYALLA COUNCIL WEBSITE // WHYALLA.SA.GOV.AU</p>	
<p>PAGE VIEWS : 268,642</p>	<p>USERS: 75,193</p>

FACEBOOK



MEDIA EXPOSURE

A major focus this financial year was on enhancing Whyalla’s reputation outside of our city limits, while continuing to keep the community informed through non-digital channels.

There were some major events that garnered not only state-wide, but also national and international media interest and social posts. Some of the key topics included:

THE OPENING OF OUR WORLD-CLASS JETTY

- » Highlighted Whyalla across the state – covered extensively by all SA media outlets – as well as the nation via ABC News Breakfast, and globally on social media
- » This coverage reached millions of people and was particularly pertinent during COVID-19 restrictions, bringing Whyalla to the nation’s attention as a domestic tourist destination

HYDROGEN HUB POTENTIAL

- » Federal and State Government announcements pinpointed Whyalla as the ideal destination for a ‘hydrogen hub’, bringing billions of dollars and investment and hundreds of local jobs

FORESHORE MASTER PLAN / PROPOSED HOTEL

- » Built on the jetty coverage in terms of increasing the attractiveness of Whyalla for both tourists and families looking to relocate

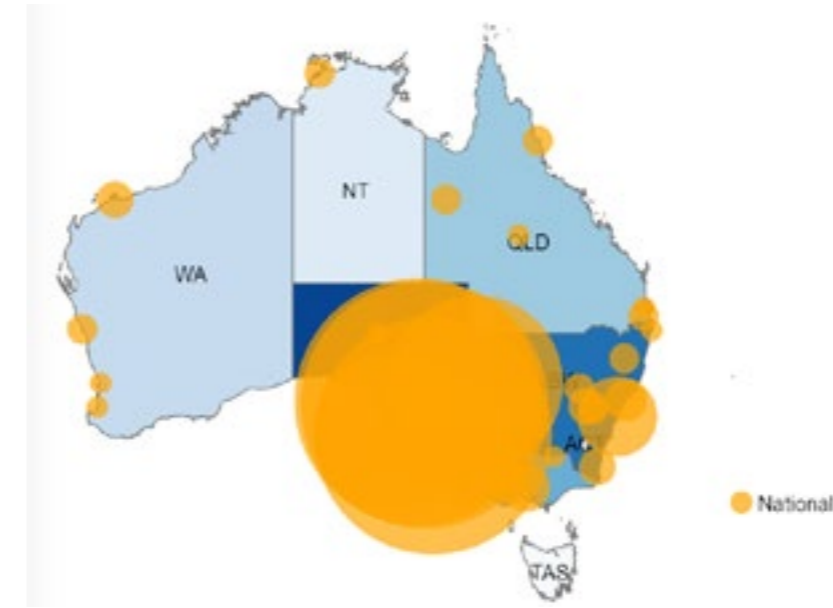
GFG ALLIANCE REFINANCING

- » Despite the coverage often having negative connotations, our Mayor continually reiterated the fantastic efforts of the local workforce to turn the plant around into a profitable business
- » Other quotes featured in the Australian Financial Review, The Australian, AAP, The Advertiser (including an exclusive opinion piece) and across national television and radio networks
- » This continual reinforcement of the success of the local operations helped quell the external negativity, while demonstrating Whyalla continued to support GFG in their efforts
- » These positive sentiments proved well-founded, with GFG announcing the early stages of refinancing late in the financial year, with more good news to be reported in our next annual report

Media monitoring commenced in December 2020, highlighting that coverage related to Whyalla had reached more than 27 million people across the nation in just over seven months. This level of coverage would be worth about \$18 million in advertising (ASR), demonstrating the significant amount of focus generated for the city via the media.



COVERAGE HEATMAP



OTHER FOCUS AREAS

FROM LITTLE THINGS...

As well as major projects, we focused on the ‘little things’ that we do across the city. We were also keen for residents to see the many faces behind council, so they become aware of the scores of people who to keep the city functioning and continually improve its appearance



COMMUNITY CONSULTATION

We looked at more ways to engage our community to ensure they are contributing to the future of our city

A great example was the foreshore master planning process, which was promoted extensively across all of our channels, resulting in 300 residents attending workshops and about 1000 responses to the respective survey, ensuring the final plan will be truly reflective of the community’s needs and priorities

We also commenced Community Connection sessions, where residents could approach Elected Members directly at the Westland Shopping Centre with any queries or concerns, or simply to find out more about what we are doing in the community

OUR CHANNELS:



OUR PEOPLE

The 2020/2021 year allowed for the continuation of the Enterprise Agreement approved by the South Australian Employment Tribunal on 27 December 2018. In early 2021, the Joint Consultative responsibilities ceased to allow for negotiations to commence for a new Enterprise Agreement to follow the current Agreement which expires on 20 October 2021.

Formal notification to employees and Unions was instigated in March 2021, with the first Negotiating Committee meeting held on 9 June 2021. Negotiations are expected to be concluded and the new Agreement to the South Australian Employment Tribunal for approval prior to expiration of the current Agreement.

In late 2020, Management provided information to the Joint Consultative Committee and Council employees outlining the new organisational structure proposal. Recruitment and adjustments to align the new structure have been undertaken extensively during the first part of 2021. It has been encouraging that local community members have had opportunity to apply for roles within Council and equally exciting that employees have had the opportunity to expand their career paths.

EXECUTIVE MANAGEMENT TEAM

Council has an Executive Management Team (EMT) comprising the CEO, Director City Growth, Director Corporate and Director Infrastructure. The EMT’s salary packages include the following:

- » Annual salary
- » Fully maintained vehicle with private use
- » Superannuation contributions
- » Mobile phone, laptop/iPad
- » Professional development allowance
- » Limited return flights to Adelaide
- » No bonuses are payable.

OUR WORKFORCE

YEARS

The average length of service for employees at the Council [workforce tenure] is:

12.22

City of Whyalla's workforce average age is

48

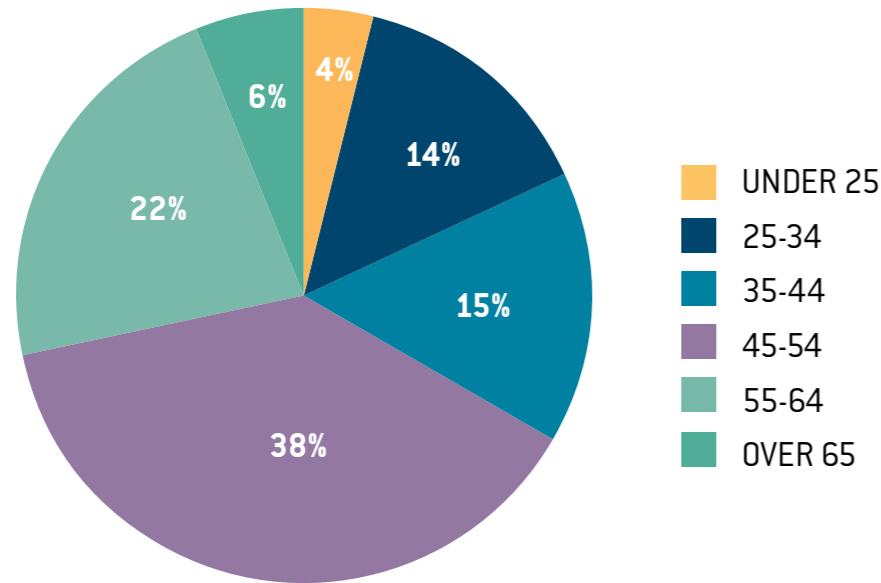
GENDER BALANCE

Ratio of Male and Female employees % as at 30 June 2021

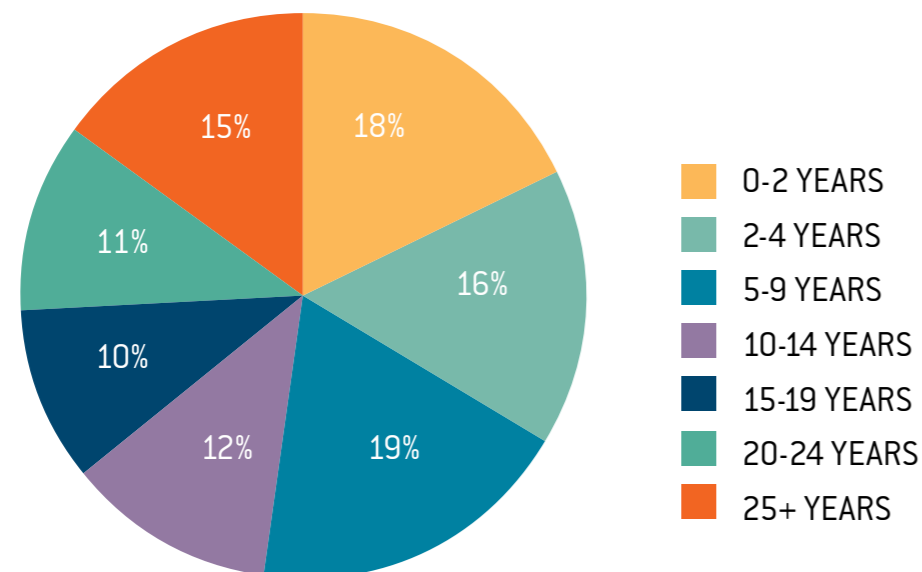
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AGE OF WORKFORCE %



TENURE - YEARS OF SERVICES %



EMPLOYEE NUMBERS AT 30 JUNE 2021

147

Inclusive of full time, part time, limited tenure and approved vacant positions

ANNUAL EMPLOYEE TURNOVER RATE FOR 2020-21

10.6%

[Including unplanned and genuine retirement].

COMPARED TO

137

at 30 June 2020

127

FULL TIME EQUIVALENT HOURS

at 30 June 2021

Council continues to host two trainees within the Infrastructure Directorate.

2

TRAINEES

COMPARED TO

113

Full time equivalent hours at 30 June 2020

Labour Force (full time equivalent total – 113.15) as at 30 June 2020

EXECUTIVE SERVICES

CEO & Support	2
Media & Communications	3

CORPORATE

Management	2
People & Culture	2.95
Finance	9.35
Information Management	4.20
Governance & Regulatory Services	5
Airport	2

INFRASTRUCTURE

Management	2
Assets	2.85
Projects	5.15
Operations	42.50

CITY GROWTH

Management	2
Planning	4.7
Tourism	6.85
Community Development	31.75

EQUAL OPPORTUNITY AND FAIR TREATMENT

Council continues to be aware of legislative and ethical responsibilities regarding its mandate to protect employees and ensure equitable treatment for the diverse members of the community.

Council has retained the services of two Employee Assistance Program providers for employees and Elected Members, allowing for diversity in the provision of service, locally and within the state.

Whyalla Council also committed to the Ageing and Work Health Program sponsored by Local Government Risk Services.

As a result of the Ageing and Work Health Program, the Whyalla City Council aims to create an inter-generational workforce, where both older and younger employees share the capability to deliver services within the community we serve. We believe that employees of all ages are valuable to our workplace and that the experience of older employees is an asset to our organisation. The Whyalla City Council believes that age-friendly practices promote a healthier and respectful workplace where employees of all ages are treated fairly and with dignity.

Conversations have commenced with local stakeholders in respect to equal opportunity for cadetships, traineeships and internships. The focus will continue as opportunities arise.

DEVELOPMENT PROGRAMS

The City of Whyalla continues to be a 'learning organisation', and to this end, has continued to commit expenditure for targeted training, development and educational activities. As Council continues to implement continuance improvement initiatives and the performance engagement program, it is expected that more development opportunities will be identified. It is important that Council invests in its employees to allow growth to their potential and develop a strong and thriving culture of learning and sharing knowledge across the organisation.

Expenditure on training, development and education for the period continues to be targeted at 1.5 percent of the Council's annual payroll as required by the Enterprise Agreement provisions and represents a key investment by the organisation in its people and development. .5 percent of the training budget is allocated to mandatory training such as WHS to ensure Council's legislative compliance.

In 2020-21 Council employees undertook approximately 2456 hours of training across the organisation

Professional Development and Training

Formal courses of study leading to tertiary qualifications or in recognition of vocational training undertaken by employees as approved students included:

- » Certificate IV in Civil Construction (Supervisor/Operations)
- » Certificate IV in Record Keeping
- » Certificate IV in Human Resources
- » Certificate III in Tourism
- » Microsoft Office – Design and Produce Spread Sheets

Employee training to address WHS requirements undertaken during 2020-21 included:

- » Ongoing training sessions on Council's suite of WHS policies and procedures
- » Various Plant and Machinery Verification of Competency assessments, inductions and reviews
- » Asbestos Awareness
- » Audiometric Screening and Education
- » Authorised Officer Training
- » Chainsaw Operations
- » Chemical Accreditation
- » Chem-Alert Training (inc. Risk Assessment)
- » Child Safe Environment
- » CFS Fire Prevention Officer
- » Covid-19 Information Seminars
- » Drug and Alcohol Testing/Screening
- » Elevated Work Platform
- » Health and Safety Representative Level 2
- » I-Responda Essentials
- » Incident Investigation Training
- » Manual Handling
- » Mental Health First Aid
- » Mosquito Surveillance Training
- » Provide First Aid
- » Return to Work Training IRC/ICC
- » Responding to Abuse and Neglect
- » Situational Safety and Tactical Communications
- » Work Zone Traffic Management
- » Youth Mental Health First Aid

Other training and development attended by employees during 2020/21 included:

- » Accelerate Intentional Leadership Program
- » Award Interpretation Series
- » Building Resilient and Regenerative Places
- » Cataloguing Basics
- » Civil 3D Fundamentals
- » Council and Committee Meeting Agenda and minute Preparation
- » Cyber and Fraud Training
- » Emerging Leaders Program
- » Emotional Intelligence
- » Freedom of Information
- » Living Turf Curators
- » PRINCE2 Project Management
- » Strategic Management Program
- » Workers Compensation Payroll Training

Professional conferences attended during 2020/21 included:

- » Australian Institute of Building Surveyors SA Chapter Conference
- » Building Better Regions Fund
- » Collaborative Forum 2021
- » EA and PA Forum
- » Employment Law Overview
- » LG Professionals SA Annual State Conference
- » National Quality Standards
- » People and Culture Network Conference
- » Procurement, Planning and Management for Local Government
- » Risk Management Conference
- » RSPA Conference
- » SALGFMG Annual Workshop
- » South Australian Presenters Association Showcase
- » HR Law Masterclass and Conference
- » Tenders and Specifications Seminar

HEALTH PROGRAMS

Participation in the employee health program in 2020/21 included:

- » 97 employees participated in Healthy Lifestyle Programs which included:
 - 55 undertaking health assessments
 - 42 employees receiving Audiometric Testing and Education
- » Additionally, during the reporting year the following strategic health information and programs were made available to staff:
 - Distribution of regular Health Lifestyles eNewsletter
 - Monthly Health Tips
 - Dedicated Healthy Lifestyles Intranet page
 - Regular mental health communications
 - Employee Assistance Program promotions

RISK AND WHS MANAGEMENT

The City of Whyalla continues its solid commitment and focus of 'zero harm' to its employees, staff, and all aspects of the broader community.

The Council's WHS System continues to align to the Local Government Association Workers' Compensation Scheme 'One System Program', ensuring compliance to the LG Association's Exempt Employer Licence and associated performance standards.

With the support of Local Government Risk Services, Whyalla Council continues to grow its systems and responsibilities in respect to all elements of risk ranging from financial through to risk to employees whilst undertaking their duties. It is important for Council to have a workforce that is resilient and proactive in all areas of risk and WHS. Our utmost priority is for our employees to be able to return safely to their homes and families at the end of their working day.

During the 2020/21 year the Whyalla City Council participated in the Local Government Association Workers Compensation Scheme and Local Government Association Mutual Liability Scheme Risk Evaluation which reviews Council's risk management systems (including WHS and Injury Management) against both Local Government Industry agreed Sector Baselines and other external requirements.

The Whyalla Council continues its scheduled self-validation program and has participated in a procedure validation for the Hazardous Chemicals Procedure and Return to Work Procedure.

The above efforts endeavour to align the City of Whyalla's risk management efforts to date with the standard requirements for ISO 31000: Risk Management – Principles and Guidelines.

The COVID-19 Pandemic saw many unprecedented decisions requiring quick attention in line with Government directives to ensure our workers were safe and free from harm whilst continuing to provide service to the community. Challenges were addressed by a specially formed COVID-19 response team to work through business continuity matters. The team continues to work together and review policy, procedure and plans taking into consideration the potential for any future cluster outbreaks

FINANCE

Council had a deficit for 2020-21 that was caused by a number of one-off factors, such as providing Covid rate remissions to impacted businesses and a large drop in airport passenger numbers, also relating to Covid. Council will be in a deficit position for a number of years, but next years will be much lower and is expected to improve slowly to a break-even position.

Council borrowings finished the year much lower than expected, due to some timing differences relating to the delivery of capital projects. Loan borrowings are projected to increase over the next 12 months to their peak position, before decreasing slowly over the next 10 years.

The audit opinion for Council's Financial Statements for 2020-21 was issued without qualification, meaning that they present a true and fair picture of Council's financial position in all material aspects.

Council Audit Committee provided the following commentary on Council financial position within their Annual Report to Council:

Council remains in a good financial position with a strong Statement of Financial Position and a healthy cashflow. It continues to commit adequate resources to maintain its large number of assets, as evidenced by an Asset Renewal Funding ratio of 100% in recent budgets. Over recent years significant commitments have been made to enhance its community assets. This has resulted in Council having to increase its borrowings, which are expected to peak at \$23.6m in the current financial year, a net financial liability ratio of 71%. With no additional borrowings, this will reduce to \$14.9 million and 29% respectively by 2031/32. This level of debt is financially manageable.

Council's attention is drawn to the Long Term Financial Plan (LTFF) and the challenges it presents to Council and the community. The Committee recognises the decisions of the Council in setting the 2021-22 Annual Business Plan and Budget as it relates to rating and restoring a breakeven position within the term of the LTFF. More work is needed however. The Committee would like to see the timeframe for when a surplus is achieved brought forward from 2029/30 to ensure future generations are not unduly funding today's services.

GRANTS AND FUNDING

In the 2019-20 period, City of Whyalla was successful in securing \$431,915 in capital grants and funding (GST exclusive):

Grants received included:

- » \$306,764 for Black Spot programs
- » \$50,000 for Bicycle Paths
- » \$38,407 for the Airport Self Service Fuel Facility
- » \$18,244 for CCTV cameras and solar lights at Civic Park

In addition, The Corporation of the City of Whyalla received operational grant funding of \$6,099,628, consisting of:

- | | |
|---|---|
| » \$4,155,237 for general purpose grants | Program |
| » \$861,542 for Local Roads and Community Infrastructure projects | » \$50,000 towards the employment expenses of the Arts Officer |
| » \$385,572 for Roads to Recovery Projects | » \$36,283 to assist with the costs of transporting recyclables |
| » \$359,910 for the local road program | » \$31,840 for the delivery of youth-led recovery programs |
| » \$153,644 for the operation of the Whyalla Public Library | » \$10,600 for training and development |
| » \$55,000 contribution for the Star Club | |

GOVERNANCE

Leaders of public organisations have an obligation to ensure that decision-making and the utilisation of public resources happens in a responsible, consistent and accountable manner. A fundamental way in which leaders can do this is by establishing systems of clear, concise and contemporary approaches to governance that identify and guide expected standards of conduct and decision-making. The following information outlines key governance information relating to the Whyalla City Council for the 2020-21 year.

DECISION-MAKING AND STRUCTURE OF COUNCIL

For the 1 July 2020 – 30 June 2021 period, Council's decision-making and Committee structure (established under Section 41 of the Local Government Act 1999) comprised of:

- » Council, including all Elected Members
- » Audit Committee, including three (3) Elected Members and two (2) Independent Members
- » Chief Executive Officer Review Panel, including the Mayor and five (5) Elected Members (revoked 28 June 2021)

Council and the above Committees meet in line with provisions of the Act with ordinary meetings being scheduled as follows:

- » For Council, on the third Monday of every month
- » For the Audit Committee, at least quarterly
- » For the CEO Review Panel, as needed.

Special meetings and informal gatherings can also be held, with all meetings being open to the public. Documentation for each meeting is available through Council's Civic Building and website.

The table next shows the total number of meetings attended that an Elected Member / Committee Member was eligible to attend.

	Ordinary Council	Special Council	Audit Committee	City Strategy and Policy	CEO Review Panel
Number of Meetings	12	11	5	2	1
Mayor C McLaughlin	12/12	11/11	3/5	2/2	1/1
Deputy Mayor P Stone	12/12	10/11		2/2	1/1
Cr I Adair	12/12	9/11		2/2	
Cr D Knox	10/12	9/11	4/5*	2/2	1/1
Cr J Marshall	12/12	10/11		1/2	1/1
Cr T Pond	11/12	6/11		0/2	
Cr R Santucci	12/12	10/11		2/2	1/1
Cr B Simpson	12/12	11/11		2/2	1/1
Cr S Stuppos	12/12	10/11	5/5	2/2	
Cr Z Westerman	12/12	9/11		0/2	
Mr A Rushbrook (Audit Committee Independent Chair)			5/5		
Mr P Klobucar (Audit Committee Independent Member)			5/5		

*Cr D Knox resigned at 7/4/21 Audit Committee meeting

ELECTED MEMBERS ALLOWANCES AND SUPPORT

Elected members receive an annual allowance to assist with expenses incurred undertaking their role. Councillors in charge of chairing a committee are also paid an additional allowance.

The Local Government Act 1999 provides for periodic adjustments to Council Member allowances and for these to be adjusted on each respective anniversary of the periodic election to reflect changes in the Consumer Price Index. A formula is set out in the relevant Regulations, and the States' Remuneration Tribunal applies the formula and determines the applicable amounts.

In addition, elected Members are issued with an Apple iPad to enable them to access their email calendar, agendas and minutes wherever they are at the time.

The Mayor is provided with a Council vehicle, Apple iPad and a mobile phone. Office space and administrative support is also provided.

Elected Members are able to claim for reimbursement of further costs in accordance with Councils' Elected Members Allowances and Benefits Policy.

Council maintains a register of allowances which details the amounts and benefits paid to Elected Members and is available for viewing at the City of Whyalla Civic Building (also available on Council website).

ELECTED MEMBERS ALLOWANCES AND BENEFITS

	Mayor Clare McLaughlin	Deputy Mayor Phil Stone	Councillor Ric Santucci	Councillor Irene Adair	Councillor David Knox	Councillor Joanne Marshall	Councillor Tamy Pond	Councillor Bill Simpson	Councillor Soto Stuppos	Councillor Zia Westerman
Council Member Allowances	\$72,414	\$22,638	\$18,113	\$18,113	\$18,113	\$18,113	\$18,113	\$18,113	\$22,603	\$18,113
Travelling expenses for attendance at specific events										
Travelling expenses for an eligible journey										
Child care costs for attendance at specific events										
Dependant care costs for attendance at specified events										
Information Technology hardware & software	\$308	\$226	\$306	\$226	\$309	\$226	\$226	\$308	\$275	\$529
» All Elected Members have use of an Ipad										
» Internet access	\$366	\$286	\$164	\$286	\$164	\$164	\$286	\$164	\$237	\$286
All Elected Members have access to required stationery and office consumables										
» Business Cards										
MAYORAL SPECIFIC FACILITIES AND SUPPORT										
Fully Maintained motor vehicle	\$16,289									
Mobile phone handset and hands free car kit, including mobile phone plan	\$639									
Administrative support										
» Office Space	YES									
» Access to Personal Assistant	YES									
TRAINING AND DEVELOPMENT ACTIVITIES/CONFERENCES/SEMINARS										
» All Elected Members have access to whole of Council training & development activities										
NB: the Council's financial statements reflect overall costs to Council for provision of training and development activities to members	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100	\$100
» Air Fares	\$2,713									
» Accommodation	\$2,754	\$149					\$482			
» Taxi Fares	\$488									
OTHER BENEFITS PAID OR PROVIDED BY THE COUNCIL										
Memberships and subscriptions										
Events	\$2,021	\$23	\$58	\$23				\$23		
Meals and refreshments	\$80	\$80	\$80	\$40	\$80	\$80	\$40	\$40	\$40	\$80
Corporate attire or attire specific to a council event										
Access to Council Office resources										
» Storage facilities	YES									
» Use of Council meeting rooms	YES									
» General media and communication support	YES									
TOTAL	\$97,806	\$23,216	\$18,657	\$18,502	\$18,602	\$18,519	\$18,961	\$18,584	\$23,018	\$18,822

Fees paid to independent members of Council's Audit Committee were:

Presiding Member	\$7,035
Committee Members	\$1,750
TOTAL	\$8,785

SECTION 41 COMMITTEES

Council had two additional Section 41 Committees at 30 June 2021:

- » Building Fire and Safety Committee
- » Airport Advisory and Security Committee

The following Section 41 Committees did not meet during 2020/21 and were officially revoked on 28 June 2021:

- » City Strategy and Policy Committee
- » Council Assessment Panel
- » Nomenclature Committee
- » Aged Care and Disability Focus Group
- » Reconciliation Working Group
- » Community Wellbeing Taskforce
- » Economic Prosperity Taskforce
- » Environmental Care Taskforce

GOVERNANCE HEALTH CHECK

During the reporting period, Whyalla City Council engaged an independent law firm to carry out a full audit of the council's governance policies, procedures and practices, in order to provide council with detailed information on where improvements could be made to administrative and governance practices. The Governance Health Check report was finalised in March and council embarked on a comprehensive program to review and revise policies, governance procedures, statutory registers, delegations and authorisations and training programs among other things. Significant progress has been made towards identifying and remedying processes that fell short of best administrative practice and council is on track to deliver fully on this project.

TRAINING AND DEVELOPMENT

Maintaining contemporary skills and knowledge is critical to ensuring the ongoing effectiveness of Council decision-making. Elected Members have ongoing training based on current Council business and their own professional development requirements. The following training and development activities were attended by various Elected Members during the year:

- » Local Government Association – Board of Directors – Meetings and Training Sessions
- » SAROC Committee – Workshops
- » Eyre Peninsula Local Government Association – Strategic Planning and Training Sessions
- » Spencer Gulf Cities – Training Sessions
- » 16th Global Maintenance Upper Spencer Gulf – Conference and Trade Expo
- » 84th Eyre Peninsula Local Government Association – Annual Conference
- » Council Strategic Planning Sessions
- » Restorative Practices Training
- » Mayor's Forum – Lead Through Coaching
- » Spencer Gulf Cities – Mayors and MP's Forum
- » Green Industries SA and KESAB Environmental Solutions – Food Waste Strategy and Circular Economy Forum

CONFIDENTIAL ITEMS

The Local Government Act 1999 specifies that Council meetings be held in a public place but, on occasion, this principle is outweighed by the need to keep the information or discussion confidential for reasons predetermined under the Local Government Act 1999 (the Act). The following tables report on:

TABLE 1

Identifies the number of times during 2020/21 that Council or a Committee made a confidential order against the provisions contained in Section 90(3) paragraphs (a) – (na) of the Act. If a provision is not identified, then no orders were made during 2020/21 against that provision.

LG ACT 1999 PROVISION	SECTION OF THE LOCAL GOVERNMENT ACT	NO. OF TIMES USED IN 2020-21
90(3)(a)	Information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)	6
90(3)(b)	Information the disclosure of which: (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting or proposing to conduct, business, or to prejudice the commercial position of the council, and (ii) would, on balance, be contrary to the public interest	18
90(3)(h)	legal advice;	1
90(3)(j)	Information the disclosure of which: (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the council, or a person engaged by the council); and (ii) would, on balance, be contrary to the public interest;	1
90(3)(k)	tenders for the supply of goods, the provision of services or the carrying out of works;	1
TOTAL NUMBER OF ITEMS CONSIDERED IN CONFIDENCE		27

TABLE 2

Identifies the 27 items that Council or a Committee was satisfied of the necessity to consider in confidence during 2020/21, in accordance with Section 90(2) and Section 90(3) of the Act.

MEETING		ITEM	CONFIDENTIALITY PROVISION APPLIED	KEPT CONFIDENTIAL
DATE	TYPE			
20 July 2020	Ordinary Council	Rate Relief Request	Section 90(2) and (3)(a)	Yes
20 July 2020	Ordinary Council	Clean Seas	Section 90(2) and (3)(b)	Yes
27 July 2020	Special Council	Thrive Construct Presentation	Section 90(2) and (3)(b)	Yes
10 August 2020	CEO Selection Panel	Appointment of Chief Executive Officer	Section 90(2) and (3)(a)	Yes
10 August 2020	Special Council	Chief Executive Officer Selection Panel	Section 90(2) and (3)(b)	Yes
10 August 2020	Special Council	Appointment of Chief Executive Officer	Section 90(2) and (3)(a)	Yes
17 August 2020	Ordinary Council	Clean Seas	Section 90(2) and (3)(b)	Yes
17 August 2020	Ordinary Council	Progress on Economic Development Projects	Section 90(2) and (3)(b)	Yes
17 August 2020	Ordinary Council	Disposal of Crown Land	Section 90(2) and (3)(b)	Yes
17 August 2020	Ordinary Council	ADANI Extension of Time – Agreement to Lease	Section 90(2) and (3)(b)	Yes
17 August 2020	Ordinary Council	Whyalla Airport Screening and Terminal Upgrade – Award Contract	Section 90(2) and (3)(b)	Yes
7 September 2020	Special Council	Remuneration of Acting Chief Executive Officer	Section 90(2) and (3)(a)	Yes
21 September 2020	Ordinary Council	Expression of Interest to Purchase Lot 4 Ekblom Street owned by Council – Award Contract	Section 90(2) and (3)(b)	Yes
21 September 2020	Ordinary Council	Council Confirm Interest in Crown Surplus Land	Section 90(2) and (3)(b)	Yes
19 October 2020	Ordinary Council	Mount Laura Landfill – Peats Soil and Garden Supplies	Section 90(2) and (3)(b)	Yes
16 November 2020	Ordinary Council	Future use of State-Owned High School Sites	Section 90(2) and (3)(b) and (j)	Yes
16 November 2020	Ordinary Council	Whyalla Airport Screening and Baggage Handling Equipment – Award Contract	Section 90(2) and (3)(b)	Yes
16 November 2020	Ordinary Council	Expression of Interest to Purchase Lot 4 Ekblom Street owned by Council	Section 90(2) and (3)(b)	Yes
30 November 2020	Special Council	Works Agreement – Waste Management and Disposal	Section 90(2) and (3)(b)	Yes
30 November 2020	Special Council	Foreshore Cafe	Section 90(2) and (3)(b)	Yes
18 January 2021	Ordinary Council	CHOW Energy/Sustainable Power Partners – Agreement to Lease	Section 90(2) and (3)(b)	Released
15 February 2021	Ordinary Council	ADANI Extension of Time – Agreement to Lease	Section 90(2) and (3)(b)	Part Release
15 February 2021	Ordinary Council	SIMEC Operations Extension of Time – Agreement to Lease	Section 90(2) and (3)(b)	Part Release
19 April 2021	Ordinary Council	Chief Executive Officer – Contract of Employment – Completion of Probation Period	Section 90(2) and (3)(a)	Released
19 April 2021	Ordinary Council	Regional Development Australia – Whyalla and Eyre Peninsula Inc – Whyalla Council Funding	Section 90(2) and (3)(h)	Yes
28 June 2021	Ordinary Council	Whyalla Airport Security Services – Award Contract	Section 90(2) and (3)(k)	Yes
28 June 2021	Ordinary Council	Valley 1 Stormwater Drainage Ekblom Channel	Section 90(2) and (3)(b)	Yes
TOTAL NUMBER OF ITEMS CONSIDERED IN CONFIDENCE				27

TABLE 3

Reports the number of orders made in 2020-21 pursuant to section 91(7) of the Act to keep items confidential for a specified period. It also reports the number of orders that lapsed or were released during the year and the number or orders that remained operative at the end of the financial year.

	NUMBER
No. of items that remained confidential at the end of the 2019-20 financial year	96
No. of items where orders were made to keep the item confidential in 2020-21	25
No. of confidential orders to lapse or items released during 2020-21	66
No. of items that remained confidential at the end of the 2020-21 financial year	55

INTERNAL REVIEWS OF COUNCIL DECISIONS

Councils must, on an annual basis initiate and consider a report that relates to the number of applications for review made under section 270(8); the kinds of matters to which the applications relate; the outcome of applications under the section; and such other matters as may be prescribed by the regulations. Section 270(8) of the Act; Schedule 4, clause 1(i) and regulation 35(2).

During 2019-20, zero requests to review Council decisions under Section 270 of the Act were received.

COMPLAINTS RECIEVED BY THE SA OMBUDSMAN

One measure of good governance and public administration is the number of complaints made about Council operations to the SA Ombudsman.

For 2019-20, six (6) complaints were received by the SA Ombudsman about Council operations which was a reduction when compared to the eleven (11) complaints received in 2018-19. Of the six (6) complaints, four (4) were referred back to Council for review, one (1) was declined by the Ombudsman as being unnecessary or unjustifiable, and one (1) was still under review as at the end of the financial year. The nature of the complaints made included failure to maintain a Council tree, failure to provide information, and failure to respond to a complaint.

ELECTORAL REPRESENTATION

The table below provides a comparison of the electoral representation quota for Councils of a similar size and type to Whyalla with a ratio of elected members to electors.

COUNCIL	ELECTORS	MEMBERS	RATIO
Mount Gambier	19,935	9	2,215
Mount Barker	26,222	11	2,384
Port Augusta	9,492	10	949
Whyalla	15,618	10	1,562
Murray Bridge	14,853	10	1,485
Port Lincoln	10,786	10	1,079
Victor Harbor	12,844	10	1,284

*Derived from information provided by the LGA of SA

LOCAL GOVERNMENT ACTS, MANDATORY REGISTERS ETC.

City of Whyalla maintains the following registers and codes of conduct/ practice as required under the appropriate Local Government Acts:

REGISTERS

Council Employees Gifts & Benefits Register	Register of By Laws
Council Members Allowances & Benefits Register	Register of Community Land
Council Members Gifts & Benefits Register	Register of Confidential Items
Council Members Register of Interests	Register of Public Roads
Employees Register of Interests	Register of Remuneration, Salaries & Benefits
Register of Authorised Persons	Register of Building Upgrade Agreements (currently none)

CODES

Code of Practice - Access to Council and Council Committee Meeting documents	Mandatory Policies
Code of Practice for Council Meetings	Members Code of Conduct (Gazetted)
Employees Code of Conduct	

AUDITOR INDEPENDENCE

During the course of the financial year \$16,500 was paid to Councils' auditors for audit fees. No other services were provided by the auditors during this period.



FREEDOM OF INFORMATION

Whyalla City Council produces an Information Statement annually in accordance with Section 9 (1a) of the Freedom Of Information Act. Copies of the Information Statement are available at the Council Office, Whyalla Public Library and Council's web site. Included within the statement is a list of all Council Committees and documents which is accessible to the community as required by the relevant legislation. The Information Statement is contained within the appendices of this Annual Report.

Requests for other information not included under the heading of 'Access to Council documents' will be considered in accordance with the Freedom of Information Act. A fee of \$37.50 must be forwarded with a completed application in writing, unless the applicant is exempt from payment.

Applications will be responded to as soon as possible within the statutory 30 days of Council receiving the properly completed Freedom of Information request form, together with the application fee and any search fees. Council's Freedom of Information Officer will advise the applicant of any additional charges as defined under Section 53 (Fees and Charges) of the Freedom of Information Act, Regulations.

Requests under the Freedom of Information Act during 2019-20:

One request was received in 2019-20 which related to Infrastructure. This compares to two requests in 2018/19, five requests in 2017-18 and two in 2016/17.

NATIONAL COMPETITION POLICY

The National Competition Policy (NCP) supports economic reform from practices that restrained Australian markets and industries. This policy identifies various principles to encourage competitive markets that would enhance national productivity for the benefit of the community whilst eliminating any unfair advantages.

In relation to government activities, it specifies that government should not enjoy any competitive advantage simply as a result of their public ownership. By virtue of clause 7 of the NCP Principles Agreement, local government is also bound.

Under the NCP, Whyalla City Council is required to report any activities during the financial year in relation to competitive neutrality principles such as:

- » The commencement or cessation of significant business activities
- » Any reviews or reformed By-laws that restrict competition, including proposals for new By-laws
- » Complaints received alleging a breach/es of the NCP or unfairly competitive practices
- » Structural reform of public monopolies

For the 2019-20 financial year, Council continued operation of its previously reported Child Care Centre, which is classified as a significant business activity. There were no new commencements or cessations.

There were also no changes in Council's By-laws during the period.

Council did not receive any complaints, nor does it have any complaints pending in relation to the implemented complaints procedure in regard to National Competition Policy.

PROCUREMENT

COMPETITIVE TENDERING

Council's Procurement Policy is underpinned by the following principles:

- » Encouragement of Open and Fair Competition
- » Delivery of Value for Money to the Community
- » Probity, Ethical Behaviour and Fair Dealing
- » Accountability, Transparency and Probity
- » Ensuring Compliance with Relevant Legislation
- » Encouragement of the development of Competitive Local Business and Industry
- » Social, Environmental and Economic Sustainability Considerations
- » Work Health and Safety

Other Considerations:

- » Measuring Economic Contribution
- » Risk Management Identification & Management of Risk
- » Confidentiality
- » Conflict of Interest
- » Caretaker Policy
- » Buy "Australian Made".

Council's Procurement Policy meets the requirements of Section 49 of the Local Government Act 1999 in addressing competitive tendering and other measures to ensure cost effective delivery of goods and services. In accordance with the policy, Council will call for open or public tenders for the supply of goods, the provision of services, or the carrying out of works in circumstances where there is a competitive supply market and the level of estimated gross value of expenditure exceeds \$200,000 (excluding GST).

USE OF LOCAL GOODS AND SERVICES

As previously mentioned, Council's Procurement Policy meets the requirements of Section 49 of the Local Government Act 1999. Subject to the Competition Principles Agreement, as defined in the Competition and Consumer Act 2010 and as applicable to Local Government, Council will, wherever possible, adopt a policy of purchasing locally.

Where appropriate, the location of manufacturers of goods and suppliers of goods and services will be considered, along with a range of other factors, in deciding on the purchase of goods and services. Local suppliers are to be given the opportunity to tender and quote for the supply of goods and services.



FINANCIAL STATEMENTS

The Corporation of the City of Whyalla

General Purpose Financial Statements

for the year ended 30 June 2021

The Corporation of the City of Whyalla

GENERAL PURPOSE FINANCIAL STATEMENTS

for the year ended 30 June 2021

Whyalla will be a vibrant, attractive city offering the community a diverse range of sustainable economic, social, environmental and cultural opportunities



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The Corporation of the City of Whyalla
General Purpose Financial Statements
for the year ended 30 June 2021

Financial Statements 2021

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2021 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Justin Commons
Chief Executive Officer

27 September 2021



Clare McLaughlin
Mayor

27 September 2021

The Corporation of the City of Whyalla

Statement of Comprehensive Income for the year ended 30 June 2021

\$ '000	Notes	2021	2020
Income			
Rates	2a	21,390	21,272
Statutory Charges	2b	378	359
User Charges	2c	2,643	3,681
Grants, Subsidies and Contributions	2g	6,099	5,287
Investment Income	2d	11	55
Reimbursements	2e	67	423
Other income	2f	1,088	1,512
Total Income		31,676	32,589
Expenses			
Employee costs	3a	11,846	10,911
Materials, Contracts and Other Expenses	3b	14,584	14,222
Depreciation, Amortisation and Impairment	3c	8,727	6,885
Finance Costs	3d	184	79
Total Expenses		35,341	32,097
Operating Surplus / (Deficit)		(3,665)	492
Asset Disposal & Fair Value Adjustments	4	(767)	(209)
Amounts Received Specifically for New or Upgraded Assets	2g	4,201	432
Net Surplus / (Deficit)		(231)	715
Other Comprehensive Income			
Amounts which will not be reclassified subsequently to operating result			
Changes in Revaluation Surplus - I,PP&E	9a	3,361	5,811
Total Other Comprehensive Income		3,361	5,811
Total Comprehensive Income		3,130	6,526

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Statement of Financial Position

as at 30 June 2021

\$ '000	Notes	2021	2020
ASSETS			
Current assets			
Cash & Cash Equivalent Assets	5a	580	274
Trade & Other Receivables	5b	3,939	4,188
Inventories	5c	2,802	114
Total current assets		7,321	4,576
Non-current assets			
Other Non-Current Assets	6	4,576	4,080
Infrastructure, Property, Plant & Equipment	7a(i)	281,083	279,813
Total non-current assets		285,659	283,893
TOTAL ASSETS		292,980	288,469
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	6,423	4,539
Borrowings	8b	–	7,000
Provisions	8c	2,595	2,456
Total Current Liabilities		9,018	13,995
Non-Current Liabilities			
Borrowings	8b	7,000	–
Provisions	8c	1,090	1,213
Total Non-Current Liabilities		8,090	1,213
TOTAL LIABILITIES		17,108	15,208
Net Assets		275,872	273,261
EQUITY			
Accumulated surplus		43,047	41,655
Asset revaluation reserves	9a	231,847	229,654
Other reserves	9b	978	1,952
Total Council Equity		275,872	273,261
Total Equity		275,872	273,261

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

The Corporation of the City of Whyalla

Statement of Changes in Equity

for the year ended 30 June 2021

\$ '000	Notes	Accumulated surplus	Asset revaluation reserve	Other reserves	Total equity
2021					
Balance at the end of previous reporting period		41,655	229,654	1,952	273,261
Adjustments (Correction of Prior Period Errors)		(519)	–	–	(519)
Net Surplus / (Deficit) for Year		(231)	–	–	(231)
Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	–	3,361	–	3,361
- Other Movements (Closure of Revaluation Reserve)		1,168	(1,168)	–	–
Other comprehensive income		1,168	2,193	–	3,361
Total comprehensive income		937	2,193	–	3,130
Transfers between Reserves		974	–	(974)	–
Balance at the end of period		43,047	231,847	978	275,872
2020					
Balance at the end of previous reporting period		41,010	223,843	1,882	266,735
Net Surplus / (Deficit) for Year		715	–	–	715
Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	–	5,811	–	5,811
- Other Movements (Closure of Revaluation Reserve)		–	–	–	–
Other comprehensive income		–	5,811	–	5,811
Total comprehensive income		715	5,811	–	6,526
Transfers between Reserves		(70)	–	70	–
Balance at the end of period		41,655	229,654	1,952	273,261

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

The Corporation of the City of Whyalla

Statement of Cash Flows

for the year ended 30 June 2021

\$ '000	Notes	2021	2020
Cash flows from operating activities			
<u>Receipts</u>			
Rates Receipts		20,983	21,088
Statutory Charges		383	364
User Charges		2,790	3,937
Grants, Subsidies and Contributions (operating purpose)		6,115	5,333
Investment Receipts		11	55
Reimbursements		72	423
Other Receipts		3,599	6,130
<u>Payments</u>			
Payments to Employees		(11,543)	(10,632)
Payments for Materials, Contracts & Other Expenses		(15,431)	(20,132)
Finance Payments		(191)	(40)
Net cash provided by (or used in) Operating Activities	11b	<u>6,788</u>	<u>6,526</u>
Cash flows from investing activities			
Amounts Received Specifically for New/Upgraded Assets		4,201	432
Sale of Replaced Assets		115	76
Sale of Surplus Assets		375	3
Sale of Investment Property		-	1,181
Sale of Real Estate Developments		-	323
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets		(4,620)	(6,854)
Expenditure on New/Upgraded Assets		(6,548)	(14,229)
Net cash provided (or used in) investing activities		<u>(6,477)</u>	<u>(19,068)</u>
Cash flows from financing activities			
<u>Receipts</u>			
Proceeds from Borrowings		23,400	23,250
<u>Payments</u>			
Repayments of Borrowings		(23,400)	(16,250)
Repayment of Bonds & Deposits		(5)	(11)
Net Cash provided by (or used in) Financing Activities		<u>(5)</u>	<u>6,989</u>
Net Increase (Decrease) in Cash Held		<u>306</u>	<u>(5,553)</u>
plus: Cash & Cash Equivalents at beginning of period		274	5,827
Cash and cash equivalents held at end of period	11a	<u>580</u>	<u>274</u>

Additional Information:

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

The Corporation of the City of Whyalla

Notes to and forming part of the Principal Financial Statements

for the year ended 30 June 2021

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Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of Preparation**1.1 Compliance with Australian Accounting Standards**

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 27 September 2021

1.2 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

Particular areas involving a high degree of judgement or complexity include the estimation of future payments and timing in relation to tip restoration. Further information in relation to the estimation of these liabilities are given in the relevant sections of these Notes.

1.3 Estimates and assumptions

The COVID-19 pandemic has impacted the 2020/21 financial statements, which may impact on the comparability of some line items and amounts reported in these financial statements and/or the notes. The financial impacts are a direct result of either Council's response to the pandemic or due to mandatory shutdowns as directed by the Australian Government and the advice from the Australian Government Department of Health and SA Health.

Examples include:

1. Rate Rebates provided to businesses impacted by Covid
2. A dramatic reduction in airport passenger numbers and corresponding income

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

(2) The Local Government Reporting Entity

The Corporation of the City of Whyalla is incorporated under the South Australian Local Government Act 1999 and has its principal place of business at Darling Terrace, Whyalla. These financial statements include the Council's operations.

(3) Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies (continued)

\$'000	Cash Payment Received	Annual Allocation	Difference
2018/19	\$5,055	\$4,608	+ \$447
2019/20	\$4,582	\$4,498	+ \$84
2020/21	\$4,515	\$4,538	- \$23

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

(4) Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

(5) Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

5.1 Real Estate Assets Developments

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense.

Revenues arising from the sale of property are recognised in the operating statement when settlement is completed.

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies (continued)

5.2 Other Real Estate Held for Resale

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Certain properties, auctioned for non-payment of rates in accordance with the Local Government Act but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred.

(6) Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$2,000
Other Plant & Equipment	\$5,000
Buildings - New Construction/Extensions	\$10,000
Open Space Structures	\$10,000
Street Furniture & Playground Equipment	\$5,000
Road Construction & Reconstruction	\$10,000
Paving & Footpaths, Kerbs & Gutters	\$5,000
Drains & Culverts	\$5,000
Reticulation Extensions	\$5,000
Sidelines & Household Connections	\$5,000
Irrigation	\$5,000
Artworks	\$5,000

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies (continued)

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equipment	5 to 8 years
Other Plant & Equipment	5 to 15 years

Building & Other Structures

Buildings – Masonry	50 to 100 years
Buildings – Other Construction	20 to 40 years
Buildings – Roofing	40 to 60 years
Buildings – Services	20 to 40 years
Buildings – Interior	20 to 40 years
Buildings – Sub-Structure	50 to 120 years
Buildings – Super Structure	50 to 100 years
Park Structures – Masonry	50 to 100 years
Park Structures – Other Construction	20 to 40 years
Playground Equipment	5 to 20 years
Street Furniture	10 to 20 years

Infrastructure

Sealed Roads – Surface	15 to 30 years
Sealed Roads – Pavement	65 to 100 years
Sealed Roads – Pavement Sub-Base	100 to 400 years
Unsealed Roads	10 to 20 years
Paving & Footpaths, Kerbs & Gutters	25 to 65 years
Stormwater - Drains	70 to 100 years
Stormwater - Culverts	70 to 100 years
Stormwater - Flood Control Structures	70 to 100 years
Stormwater - Dams and Reservoirs	70 to 100 years
Stormwater - Bores	20 to 40 years
Stormwater - Reticulation Pipes – PVC	70 to 80 years
Stormwater - Reticulation Pipes – Other	25 to 75 years
Stormwater - Pumps & Telemetry	15 to 25 years
Irrigation - Primary Supply Lines	80 years
Irrigation - Secondary Supply Lines	50 years
Irrigation - Sub-Surface Supply Lines (Tertiary)	25 years
Irrigation - Pump Stations & Controls	15 to 20 years
Irrigation - Sprinklers, Drippers and Valves	15 to 20 years
Irrigation - Miscellaneous	25 to 50 years

Other Assets

Library Books	1 year
Artworks	indefinite

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies (continued)

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

(7) Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(8) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

(9) Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for unused sick leave.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme and other superannuation funds. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies (continued)

(10) Provisions for Reinstatement, Restoration and Rehabilitation

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation and rehabilitation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs and are carried at the net present value of estimated future costs.

Although estimated future costs are based on a closure plan, such plans are based on current environmental requirements which may change.

Given there is no more air space remaining in the Landfill, all adjustments made to the provision for the capping of Cell 2 and Post Closure in future years will be recognised through the Statement of Profit and Loss and Other Comprehensive Income for the life of the Provision.

As the future cash outflows are estimates that can materially impact the value of the provision, they will be externally verified once every 5 years. In the intervening years the costs will be indexed. The last external review was undertaken by Value Add Ventures as at 30 June 2020.

(11) Leases

Accounting policy applicable from 01 July 2019

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

11.1 Council as a lessee

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i) Right-of-Use-Assets

The Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

The right-of-use assets are also subject to impairment. Refer to the accounting policies above - Impairment of non-financial assets.

ii) Lease Liabilities

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Council uses its incremental borrowing rate or the interest rate implicit in the lease.

iii) Short-term leases and leases of low-value assets

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

(12) Equity Accounted Council Businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Councils' interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies (continued)

(13) GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

(14) New accounting standards and UIG interpretations

The Council applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2020. New standards and amendments relevant to the Council are listed below. The Council has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Amendments to AASB 101 and AASB 108 Definition of Material

The amendments provide a new definition of material that states, "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity." The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. These amendments had no impact on the financial statements of, nor is there expected to be any future impact to the Council.

Amendments to AASB 16 Covid-19 Related Rent Concessions

In 2020, the AASB issued AASB 2020-4, Amendments to AASs - Covid-19-Related Rent Concessions. The amendments provide relief to lessees from applying AASB 16 guidance on lease modification accounting for rent concessions arising as a direct consequence of the Covid-19 pandemic. As a practical expedient, a lessee may elect not to assess whether a Covid-19 related rent concession from a lessor is a lease modification. A lessee that makes this election accounts for any change in lease payments resulting from the Covid-19 related rent concession the same way it would account for the change under IFRS 16, if the change were not a lease modification. The amendment applies to annual reporting periods beginning on or after 1 June 2020. This amendment had no impact on the consolidated financial statements of the Group.

Standards issued by the AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2021, these standards have not been adopted by Council and will be included in the financial statements on their effective date. Where the standard is expected to have a significant impact for Council then further information has been provided in this note.

The following list identifies all the new and amended Australian Accounting Standards, and Interpretation, that were issued but not yet effective at the time of compiling these illustrative statements that could be applicable to Councils.

Effective for NFP annual reporting periods beginning on or after 1 January 2022

- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments
- AASB 2014-10 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (amended by AASB 2015-10 and AASB 2017-5)

Effective for NFP annual reporting periods beginning on or after 1 January 2023

- AASB 2020-1 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-Current and associated standards.

Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies (continued)

(15) Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

Opening equity for the 2021/22 financial year has been restated to correct a non-material error from a previous period. This was in relation to the treatment of Rates Income received in advance and reduced opening equity by \$519,000.

During 2021/22, assets within the Plant & Equipment, Furniture & Fittings, Street Furniture and Other Assets classes were assessed as to whether residual values applied historically were still appropriate. This resulted in residual values being removed for all assets with the exception of plant items. This had an immaterial impact on depreciation.

(16) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 2. Income

\$ '000	2021	2020
(a) Rates		
General Rates		
General Rates	17,085	16,779
Less: Mandatory Rebates	(183)	(171)
Less: Discretionary Rebates, Remissions & Write Offs	(201)	(24)
Total General Rates	16,701	16,584
Other Rates (Including Service Charges)		
Natural Resource Management Levy	919	907
Waste Collection	3,907	3,903
Total Other Rates (Including Service Charges)	4,826	4,810
Other Charges		
Penalties for Late Payment	118	130
Total Other Charges	118	130
Less: Discretionary Rebates, Remissions & Write Offs	(255)	(252)
Total Rates	21,390	21,272
(b) Statutory Charges		
Development Act Fees	78	59
Town Planning Fees	27	23
Health & Septic Tank Inspection Fees	3	-
Animal Registration Fees & Fines	231	251
Parking Fines / Expiation Fees	5	3
Other Licences, Fees & Fines	34	23
Total Statutory Charges	378	359
(c) User Charges		
Cemetery/Crematoria Fees	306	277
Hall & Equipment Hire	15	21
Property Lease	221	231
Sales - General	56	37
Subsidies Received on Behalf of Users	629	610
Sundry	220	195
Airport Charges	578	779
Marina Fees	51	43
Child Care Centre	398	256
Waste Fees	169	1,232
Total User Charges	2,643	3,681

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 2. Income (continued)

\$ '000	2021	2020
(d) Investment Income		
Interest on Investments		
- Local Government Finance Authority	11	52
- Banks & Other	-	3
Total Investment Income	11	55
(e) Reimbursements		
Roadworks	61	407
Private Works	1	11
Other	5	5
Total Reimbursements	67	423
(f) Other income		
Rebates Received	728	743
Sundry	220	564
Management Other Income	27	44
Finance Debt Collection	52	17
Quarry Income	61	144
Total Other income	1,088	1,512
(g) Grants, Subsidies, Contributions		
Amounts Received Specifically for New or Upgraded Assets	4,201	432
Total Amounts Received Specifically for New or Upgraded Assets	4,201	432
Untied - Financial Assistance Grant	4,155	4,148
Roads to Recovery	386	386
Library and Communications	154	152
Sundry	1,404	601
Total Other Grants, Subsidies and Contributions	6,099	5,287
Total Grants, Subsidies, Contributions	10,300	5,719
The functions to which these grants relate are shown in Note 12.		
(i) Sources of grants		
Commonwealth Government	5,069	711
State Government	4,719	4,869
Other	512	139
Total	10,300	5,719
(ii) Individually Significant Items		
Other	3,822	-
Airport Security and Upgrade Grants		

Notes to the Financial Statements

for the year ended 30 June 2021

Note 2. Income (continued)

\$ '000	2021	2020
(h) Conditions over Grants & Contributions		
Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:		
Unexpended at the close of the previous reporting period	1,952	1,882
Less:		
<i>Expended during the current period from revenues recognised in previous reporting periods</i>		
Roads Infrastructure	(1,758)	(743)
Heritage & Cultural Services	(15)	(1,042)
Subtotal	(1,773)	(1,785)
Plus:		
<i>Amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
Roads Infrastructure	300	1,855
Heritage & Cultural Services	498	-
Other	1	-
Subtotal	799	1,855
Unexpended at the close of this reporting period	978	1,952
Net increase (decrease) in assets subject to conditions in the current reporting period	(974)	70

Notes to the Financial Statements

for the year ended 30 June 2021

Note 3. Expenses

\$ '000	Notes	2021	2020
(a) Employee costs			
Salaries and Wages		9,242	8,490
Employee Leave Expense		1,545	1,419
Superannuation - Defined Contribution Plan Contributions	18	771	671
Superannuation - Defined Benefit Plan Contributions	18	186	202
Workers' Compensation Insurance		257	273
Less: Capitalised and Distributed Costs		(155)	(144)
Total Operating Employee Costs		11,846	10,911
Total Number of Employees (full time equivalent at end of reporting period)		127	113
(b) Materials, Contracts and Other Expenses			
(i) Prescribed Expenses			
Auditor's Remuneration			
- Auditing the Financial Reports		15	15
Bad and Doubtful Debts		67	16
Elected Members' Expenses		319	313
Election Expenses		7	7
Subtotal - Prescribed Expenses		408	351
(ii) Other Materials, Contracts and Expenses			
Contractors		5,111	4,744
Energy		1,161	1,211
Insurance		377	341
Maintenance		711	447
Legal Expenses		139	90
Levies Paid to Government - NRM levy		921	906
Levies - Other		152	1,023
Parts, Accessories & Consumables		959	1,030
Professional Services		1,053	974
Sundry		3,592	3,105
Subtotal - Other Material, Contracts & Expenses		14,176	13,871
Total Materials, Contracts and Other Expenses		14,584	14,222

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 3. Expenses (continued)

\$ '000	2021	2020
(c) Depreciation, Amortisation and Impairment		
(i) Depreciation and Amortisation		
Land Improvements	632	583
Buildings & Other Structures	1,422	984
Infrastructure		
- Stormwater Drainage	390	386
- Irrigation Systems	246	93
- Playgrounds	116	159
- Roads & Footpaths	3,224	3,153
- Runway Assets	158	164
Plant & Equipment	608	591
Furniture & Fittings	269	190
Street Furniture	78	55
Landfill Assets	117	400
Other Assets	289	127
Subtotal	7,549	6,885
(ii) Impairment		
- Irrigation Systems	1,178	-
Subtotal	1,178	-
Total Depreciation, Amortisation and Impairment	8,727	6,885
 (d) Finance Costs		
Interest on Overdraft and Short-Term Drawdown	184	79
Total Finance Costs	184	79

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 4. Asset Disposal & Fair Value Adjustments

\$ '000	2021	2020
Infrastructure, Property, Plant & Equipment		
(i) Assets Renewed or Directly Replaced		
Proceeds from Disposal	115	76
Less: Carrying Amount of Assets Sold	(619)	(484)
Gain (Loss) on Disposal	(504)	(408)
(ii) Assets Surplus to Requirements		
Proceeds from Disposal	375	3
Less: Carrying Amount of Assets Sold	(638)	(8)
Gain (Loss) on Disposal	(263)	(5)
Real Estate Development Assets		
Proceeds from Disposal	-	323
Less: Carrying Amount of Assets Sold	-	(119)
Gain (Loss) on Disposal	-	204
Net Gain (Loss) on Disposal	(767)	(209)

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 5. Current Assets

\$ '000	2021	2020
(a) Cash & Cash Equivalent Assets		
Cash on Hand at Bank	580	274
Total Cash & Cash Equivalent Assets	580	274
(b) Trade & Other Receivables		
Rates - General & Other	2,416	2,015
Council Rates Postponement Scheme	22	16
Accrued Revenues	108	182
Debtors - General	958	1,715
GST Recoupment	491	387
Prepayments	77	75
Sundry	22	19
Subtotal	4,094	4,409
Less: Allowance for Doubtful Debts	(155)	(221)
Total Trade & Other Receivables	3,939	4,188

\$ '000	Notes	2021	2020
(c) Inventories			
Stores & Materials		74	89
Trading Stock		23	25
Real Estate Developments	6	2,705	-
Total Inventories		2,802	114

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 6. Non-Current Assets

\$ '000	2021	2020
Other Non-Current Assets		
Inventories		
Real Estate Developments	-	2,705
Total Inventories	-	2,705
Other		
Capital Works-in-Progress	4,576	1,375
Total Other	4,576	1,375
Total Other Non-Current Assets	4,576	4,080
Other disclosures		
Real Estate Developments - Current & Non-Current (Valued at the lower of cost and net realisable value)		
Industrial & Commercial	2,705	2,705
Total Real Estate for Resale	2,705	2,705
Represented by:		
Acquisition Costs	481	481
Development Costs	2,071	2,071
Finance Costs	153	153
Subtotal	2,705	2,705
Total Real Estate of Resale	2,705	2,705
Apportionment of Real Estate Developments		
Current Assets	2,705	-
Non-Current Assets	-	2,705

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 7. Infrastructure, Property, Plant & Equipment (continued)

(b) Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

Fair value hierarchy level 2 valuations - Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land - Valuations of crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets - There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.D5 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 7. Infrastructure, Property, Plant & Equipment

(a(i)) Infrastructure, Property, Plant & Equipment

	Fair Value Level	as at 30/06/20										as at 30/06/21									
		At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	Asset Additions New/Upgrade	Asset Additions Renewals	WDV of Asset Disposals	Depreciation Expense (Note 35)	Impairment Loss (recognised in P/L) (Note 35)	WIP Adjustments & Transfers	Revaluation Decrements to Equity (A/R) (Note 9)	Revaluation Increments to Equity (A/R) (Note 9)	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount				
Land	2	6,249	-	-	6,249	-	-	-	-	-	-	-	-	-	-	-	6,249				
Land	3	25,398	-	-	25,398	-	-	-	-	-	-	-	-	-	-	-	25,398				
Land Improvements	3	27,280	-	(8,954)	18,426	1,076	144	(82)	(632)	-	732	(166)	187	-	-	27,282	19,684				
Buildings & Other Structures	2	12,477	-	(8,247)	4,230	-	-	-	(224)	-	-	-	-	-	-	12,477	4,006				
Buildings & Other Structures	3	63,155	-	(36,500)	26,655	3,066	159	(169)	(1,198)	-	(2,605)	(173)	74	-	-	62,931	25,809				
Infrastructure	3	35,239	285	(16,041)	19,483	168	-	-	(390)	-	(168)	(523)	1,025	-	-	36,549	19,595				
- Stormwater Drainage	3	-	9,385	(910)	8,475	69	-	(1)	(246)	-	(178)	(478)	478	-	-	9,924	7,118				
- Irrigation Systems	3	-	2,325	(1,042)	1,283	-	-	-	(116)	-	-	-	-	-	-	2,325	1,166				
- Playgrounds	3	226,562	6,685	(77,394)	155,833	361	3,828	(282)	(3,224)	-	(112)	(3,946)	6,577	-	-	240,072	159,136				
- Roads & Footpaths	3	10,110	-	(5,477)	4,633	-	-	-	(158)	-	-	(64)	270	-	-	10,380	4,681				
- Runway Assets	3	-	6,659	(3,941)	2,718	210	449	(526)	(608)	-	(11)	-	-	-	-	5,765	(3,532)				
Plant & Equipment	-	-	4,619	(3,273)	1,346	1,361	40	(178)	(269)	-	(1,181)	-	-	-	-	3,375	(2,255)				
Furniture & Fittings	-	-	2,202	(957)	1,245	212	-	(1)	(78)	-	-	-	-	-	-	2,345	(966)				
Street Furniture	-	-	5,758	(5,640)	118	-	-	-	(117)	-	-	-	-	-	-	5,757	(5,757)				
Landfill Assets	-	-	7,366	(3,645)	3,721	25	70	(17)	(289)	-	-	-	-	-	-	7,277	(3,788)				
Other Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,509				
Total Infrastructure, Property, Plant & Equipment		408,795	42,939	(171,921)	279,813	6,548	4,690	(1,256)	(7,549)	(1,178)	(3,345)	(5,250)	8,611			433,587	270,991	(179,595)	281,083		
Comparatives		375,583	46,187	(161,875)	259,895	14,229	6,856	(492)	(6,885)	-	-	399	(11,610)	17,421		408,795	42,939	(171,921)	279,813		

Financial Statements 2021

Notes to the Financial Statements

for the year ended 30 June 2021

Note 7. Infrastructure, Property, Plant & Equipment (continued)

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Land, Land Improvements & Playgrounds

- Basis of valuation: Fair Value / Cost
- Date of full valuation: 30 June 2020
- Valuer: Opteon Pty Ltd and Tonkin Consulting Pty Ltd

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Level 3 classified land and land improvements assets relate to properties where there is an inability or restriction on Council to sell this asset in the open market.

All acquisitions made after the respective dates of valuation are recorded at cost.

Buildings & Other Structures

- Basis of valuation: Fair Value / Market Value
- Date of full valuation: 30 June 2020
- Valuer: Opteon Pty Ltd and Tonkin Consulting Pty Ltd

Buildings have been disclosed as either Fair Value Hierarchy Level 2 valuations or as Fair Value Hierarchy Level 3 valuations, in accordance with AASB 13 Fair Value Measurement.

Building valuations, disclosed as Level 2, are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Building valuations, disclosed as Level 3 have been determined to have no known market for these assets and they are valued at depreciated current replacement cost. This method involves the determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate. This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

All acquisitions made after the respective dates of valuation are recorded at cost.

Infrastructure*Roads, Footpaths and Runway Assets*

- Written down current replacement cost
- Date of full valuation: 1 July 2018
- Date of desktop valuation: 30 June 2021
- Valuer: Tonkin Consulting Pty Ltd

All acquisitions made after the respective dates of valuation are recorded at cost.

Stormwater Drainage

- Written down current replacement cost
- Date of full valuation: 1 July 2018
- Date of desktop valuation: 30 June 2021
- Valuer: Tonkin Consulting Pty Ltd

Irrigation

- Written down current replacement cost

Notes to the Financial Statements

for the year ended 30 June 2021

Note 7. Infrastructure, Property, Plant & Equipment (continued)

- Date of full valuation: 30 June 2021
- Valuer: Tonkin Consulting Pty Ltd

All acquisitions made after the respective dates of valuation are recorded at cost.

Information obtained during the full valuation of irrigation assets resulted in an increase in depreciation for 2021/22 of \$150,000 compared to previous projections. This increase will be ongoing into the future.

Plant & Equipment

These assets are recognised on the cost basis.

All other Assets

These assets are recognised on the cost basis. Library books and other lending materials are capitalised in bulk, and written off.

Note 8. Liabilities

\$ '000	2021	2021	2020	2020
	Current	Non Current	Current	Non Current
(a) Trade and Other Payables				
Goods & Services	4,273	–	2,248	–
Payments Received in Advance	1,660	–	1,897	–
Accrued Expenses - Employee Entitlements	301	–	231	–
Accrued Expenses - Other	117	–	82	–
Deposits, Retentions & Bonds	66	–	71	–
Other	6	–	10	–
TOTAL Trade and Other Payables	6,423	–	4,539	–

(b) Borrowings

Loans	–	7,000	7,000	–
TOTAL Borrowings	–	7,000	7,000	–

All interest bearing liabilities are secured over the future revenues of the Council

(c) Provisions

Employee Entitlements (including oncosts)	2,595	97	2,276	160
Provision for Future Works	–	–	180	–
Landfill Capping and Closure	–	983	–	1,035
Child Care Fundraising	–	10	–	18
TOTAL Provisions	2,595	1,090	2,456	1,213

The Corporation of the City of Whyalla

Notes to the Financial Statements for the year ended 30 June 2021

Note 9. Reserves

\$ '000	as at 30/06/20				as at 30/06/21	
	Opening Balance	Increments (Decrements)	Transfers	Impairments	Closing Balance	
(a) Asset Revaluation Reserve						
Land	17,229	–	–	–	17,229	
Land Improvements	1,961	21	–	–	1,982	
Buildings & Other Structures Infrastructure	19,792	(99)	–	–	19,693	
- Stormwater Drainage	16,470	502	–	–	16,972	
- Playgrounds	1,243	–	–	–	1,243	
- Roads & Footpaths	161,960	2,731	–	–	164,691	
- Runway Assets	9,831	206	–	–	10,037	
Street Furniture	1,168	–	(1,168)	–	–	
Total Asset Revaluation Reserve	229,654	3,361	(1,168)	–	231,847	
Comparatives	223,843	5,811	–	–	229,654	

\$ '000	as at 30/06/20				as at 30/06/21	
	Opening Balance	Tfrs to Reserve	Tfrs from Reserve	Other Movements	Closing Balance	
(b) Other Reserves						
Committed Funds Reserve	1,952	799	(1,773)	–	978	
Total Other Reserves	1,952	799	(1,773)	–	978	
Comparatives	1,882	1,855	(1,785)	–	1,952	

PURPOSES OF RESERVES

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Committed Funds Reserve

The committed funds reserve is used to record amounts committed for brought forward projects, unexpended grant funds and developer contributions.

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 10. Assets Subject to Restrictions

\$ '000	2021	2020
The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.		
Cash & Financial Assets		
Other Contributions	9	8
Federal Government	471	1,855
State Government	498	89
Total Cash & Financial Assets	978	1,952
Total Assets Subject to Externally Imposed Restrictions	978	1,952

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2021	2020
(a) Reconciliation of Cash			
Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:			
Total Cash & Equivalent Assets	5	580	274
Balances per Statement of Cash Flows		580	274
(b) Reconciliation of Change in Net Assets to Cash from Operating Activities			
Net Surplus/(Deficit)		(231)	715
Non-Cash Items in Income Statements			
Depreciation, Amortisation & Impairment		8,727	6,885
Grants for capital acquisitions treated as Investing Activity		(4,201)	(432)
Net (Gain) Loss on Disposals		767	209
		5,062	7,377
Add (Less): Changes in Net Current Assets			
Net (Increase)/Decrease in Receivables		315	(399)
Change in Allowances for Under-Recovery of Receivables		66	(16)
Net (Increase)/Decrease in Inventories		17	(14)
Net (Increase)/Decrease in Other Assets		(132)	32
Net Increase/(Decrease) in Trade & Other Payables		1,374	42
Net Increase/(Decrease) in Unpaid Employee Benefits		256	220
Net Increase/(Decrease) in Other Provisions		(170)	(716)
Net Cash provided by (or used in) operations		6,788	6,526
(c) Financing Arrangements			
Unrestricted access was available at balance date to the following lines of credit:			
Bank Overdrafts		250	250
Corporate Credit Cards		37	37
LGFA Cash Advance Debenture Facility		26,000	12,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Council also has immediate access to a short-term draw-down facility, and variable interest rate borrowings under a cash advance facility, both from the Local Government Finance Authority of SA.

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 12(b). Components of Functions

The activities relating to Council functions are as follows:

BUSINESS UNDERTAKINGS

Property Portfolio, Private Works, Tourism, and Other Economic Development.

COMMUNITY SERVICES

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Health Services, Pest Control - Health, Immunisation, Preventative Health Services, Other Health Services, Community Support, Home Assistance Scheme, Other Services for the Aged and Disabled, Child Care Centre, Children and Youth Services, Community Assistance, Family and Neighbourhood Support and Other Community Support. Community Amenities, Bus Shelters, Cemeteries/Crematoria, Public Conveniences, Car Parking – non-fee-paying, Telecommunication Networks and Other Community Amenities.

CULTURE

Library Services, Mobile Libraries and Housebound Services, Other Library Services, Cultural Services and Venues, Heritage, Museums and Art Galleries, Other Cultural Services.

ECONOMIC AFFAIRS

Employment Creation Programs, Regional Development, Support to Local Businesses, Other Economic Development.

ENVIRONMENT

Waste Management, Domestic Waste, Green Waste, Recycling, Transfer Stations, Waste Disposal Facility, Other Waste Management, Pest Control, Other Environment, Coastal Protection, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy and Other Environment.

SPORT & RECREATION

Jetties, Marine Facilities, Parks and Gardens, Marinas & Boat Harbours, Sports Facilities – Indoor, Sports Facilities - Outdoor, Swimming Centres - Indoors, Other Recreation and Sporting Facilities.

REGULATORY SERVICES

Dog and Cat Control, Building Control, Town Planning, Litter Control, Health Inspection, Parking Control and Other Regulatory Services.

TRANSPORT & COMMUNICATION

Aerodrome, Footpaths and Kerbing, Roads – Sealed, Roads – Formed, Roads – Natural Formed, Roads – Unformed, Traffic Management, LGGC – Roads (formula funded) and Other Transport.

COUNCIL ADMINISTRATION

Governance, Administration, N.E.C., Elected Members, Organisational, Support Services, Accounting / Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose, and Separate and Special Rates.

The Corporation of the City of Whyalla

Financial Statements 2021

Notes to the Financial Statements
for the year ended 30 June 2021

Note 12(a). Functions

	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).										
	\$ '000	2021	INCOME 2020	2021	EXPENSES 2020	OPERATING SURPLUS (DEFICIT) 2021	2020	GRANTS INCLUDED IN INCOME 2021	2020	TOTAL ASSETS HELD (CURRENT & NON-CURRENT) 2021	2020
Functions/Activities											
Business Undertakings	30	50	21	52	9	(2)	–	–	31,601	32,976	
Community Services	1,443	1,223	3,644	2,724	(2,201)	(1,501)	87	56	14,505	15,856	
Culture	220	225	1,466	1,255	(1,246)	(1,030)	204	207	904	809	
Economic Affairs	192	177	1,649	1,259	(1,457)	(1,082)	–	6	1,091	991	
Environment	4,835	6,293	8,025	7,973	(3,190)	(1,680)	36	47	1,202	1,063	
Sport & Recreation	204	376	6,667	3,961	(6,463)	(3,585)	–	–	33,336	33,364	
Regulatory Services	373	369	2,743	1,581	(2,370)	(1,212)	–	–	168	168	
Transport & Communication	2,245	1,705	8,277	7,111	(6,032)	(5,406)	1,606	819	193,074	185,132	
Council Administration	22,134	22,171	2,849	6,181	19,285	15,990	4,166	4,152	17,099	18,110	
Total Functions/Activities	31,676	32,589	35,341	32,097	(3,665)	492	6,099	5,287	292,980	288,469	

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 13. Financial Instruments

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

Terms & Conditions:

Deposits are returning fixed interest rates between 0.00% and 0.30% (2020: 1.20% and 1.90%). Short term deposits have an average maturity of 1 day and an average interest rate of 0.35% (2020: 87 days and 1.80%).

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables - Rates & Associated Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 5.05% (2020: 5.20%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Fees & Other Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Other Levels of Government

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 13. Financial Instruments (continued)

Liabilities - Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

Liabilities - Interest Bearing Borrowings

Accounting Policy:

Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

Terms & Conditions:

Secured over future revenues, borrowings are repayable and interest is charged at fixed and variable rates between 1.30% and 2.05% (2020: 2.20% and 3.10%).

Carrying Amount:

Approximates fair value.

Liabilities - Leases

Accounting Policy:

Accounted for in accordance with AASB 16 as stated in Note 17.

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets					
2021					
Cash & Cash Equivalents	580	–	–	580	580
Receivables	4,094	–	–	4,094	4,094
Total Financial Assets	4,674	–	–	4,674	4,674
Financial Liabilities					
Payables	6,005	–	–	6,005	6,005
Non-Current Borrowings	7,000	–	–	7,000	7,000
Total Financial Liabilities	13,005	–	–	13,005	13,005
2020					
Cash & Cash Equivalents	274	–	–	274	274
Receivables	4,409	–	–	4,409	4,409
Total Financial Assets	4,683	–	–	4,683	4,683
Financial Liabilities					
Payables	4,226	–	–	4,226	4,226
Current Borrowings	7,154	–	–	7,154	7,000
Total Financial Liabilities	11,380	–	–	11,380	11,226

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 13. Financial Instruments (continued)

\$ '000	2021		2020	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Overdraft	6.47%	–	6.70%	–
Other Variable Rates	1.63%	7,000	2.63%	7,000
		<u>7,000</u>		<u>7,000</u>

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 14. Capital Expenditure and Investment Property Commitments

\$ '000	2021	2020
(a) Capital Commitments		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Land Improvements	212	927
Buildings	785	139
Infrastructure	3,561	3,265
Plant & Equipment	437	–
Other	171	–
	<u>5,166</u>	<u>4,331</u>
These expenditures are payable:		
Not later than one year	5,166	4,331
	<u>5,166</u>	<u>4,331</u>

(b) Other Expenditure Commitments

Other non-capital expenditure commitments in relation to investment properties at the reporting date but not recognised in the financial statements as liabilities:

Audit Services	77	102
Waste Management Services	12,287	2,015
Other Maintenance Contracts	341	287
Other	1,431	945
	<u>14,136</u>	<u>3,349</u>
These expenditures are payable:		
Not later than one year	3,743	3,166
Later than one year and not later than 5 years	9,813	183
Later than 5 years	580	–
	<u>14,136</u>	<u>3,349</u>

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 15. Financial Indicators

\$ '000	Indicator 2021	Indicators 2020	Indicators 2019
Financial Indicators overview <i>These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.</i>			
1. Operating Surplus Ratio			
Operating Surplus	(11.6)%	1.5%	5.4%
Total Operating Income			
<i>This ratio expresses the operating surplus as a percentage of total operating revenue.</i>			
2. Net Financial Liabilities Ratio			
Net Financial Liabilities	40%	33%	(7)%
Total Operating Income			
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i>			
Adjustments to Ratios			
<i>In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These Adjusted Ratios correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.</i>			
Adjusted Operating Surplus Ratio			
Operating Surplus	(11.5)%	1.3%	4.0%
Total Operating Income			
3. Asset Renewal Funding Ratio			
Net Asset Renewals	61%	188%	85%
Infrastructure & Asset Management Plan required expenditure			
<i>Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.</i>			

The Corporation of the City of Whyalla

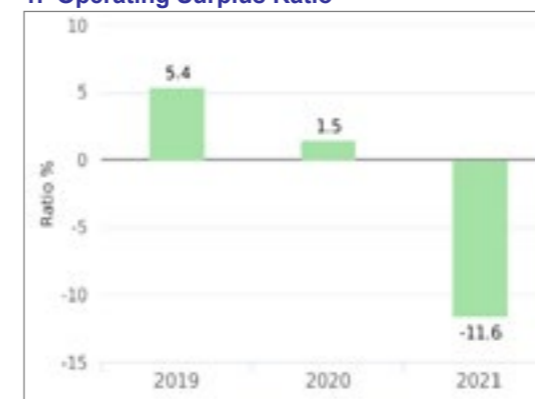
Notes to the Financial Statements

for the year ended 30 June 2021

Note 15. Financial Indicators (continued)

Financial Indicators - Graphs

1. Operating Surplus Ratio



Purpose of operating surplus ratio

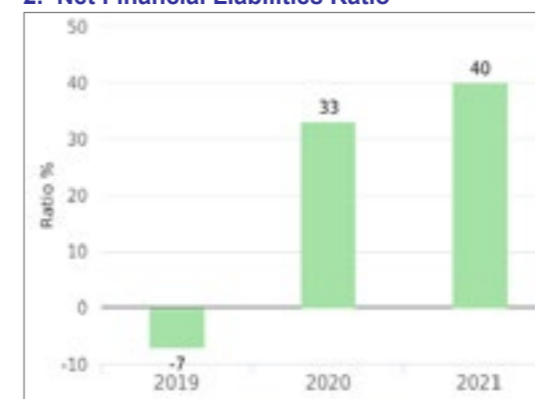
This indicator is to determine the percentage the operating revenue varies from operating expenditure

Commentary on 2020/21 result

2020/21 ratio (11.6)%

Councils' operating position has been negatively impacted by a number of significant one-off items, including provision of Covid-19 rate rebates, very low airport income also related to Covid-19 and a large impairment of irrigation assets related to undertaking a detailed valuation for the first time. While deficits are predicted for a number of years, they are projected to be much closer to normal range in the future.

2. Net Financial Liabilities Ratio



Purpose of net financial liabilities ratio

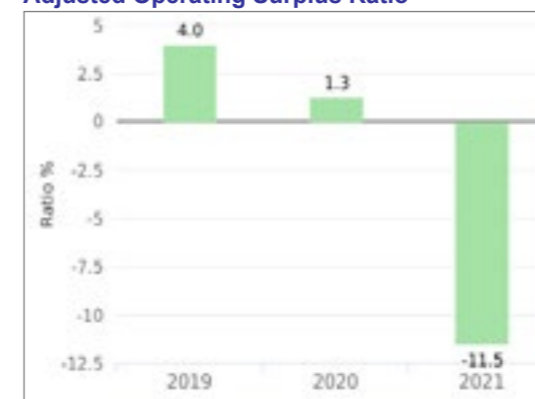
This indicator shows the significance of the net amount owed to others, compared to operating revenue

Commentary on 2020/21 result

2020/21 ratio 40%

In accordance with Councils' Treasury Management Policy, funds are borrowed in accordance with the capital expenditure requirements as set out in the Budget and Long Term Financial Plan. Borrowings have not increased significantly over the last year, but are expected to rise next year as a number of large projects are completed.

Adjusted Operating Surplus Ratio



Purpose of adjusted operating surplus ratio

This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure

Commentary on 2020/21 result

2020/21 ratio (11.5)%

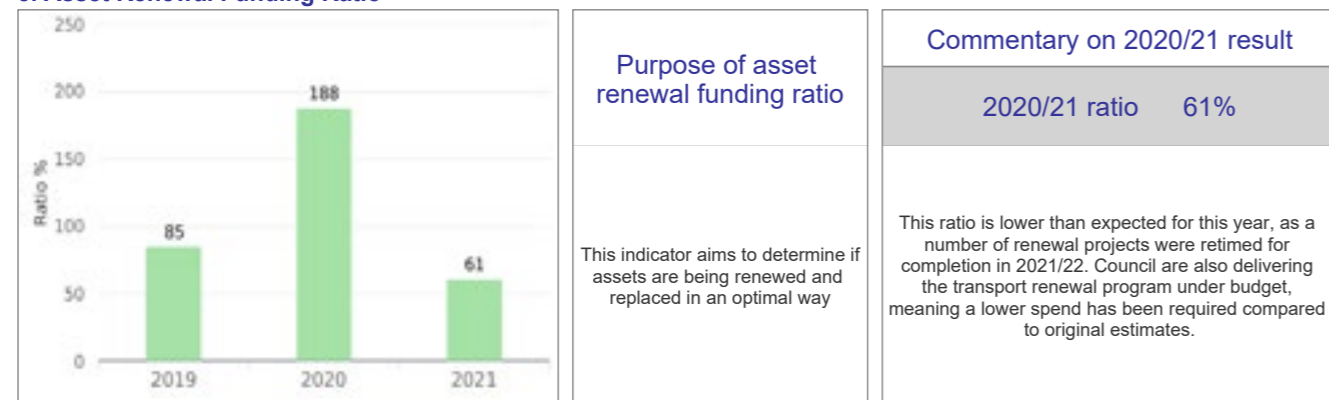
This ratio removes the effects of timing differences in financial assistance grant payments. There was minimal impact for the current year.

Notes to the Financial Statements

for the year ended 30 June 2021

Note 15. Financial Indicators (continued)

3. Asset Renewal Funding Ratio



The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 16. Uniform Presentation of Finances

\$ '000	2021	2020
The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.		
All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.		
The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.		
Income	31,676	32,589
less Expenses	(35,341)	(32,097)
Operating Surplus / (Deficit)	(3,665)	492
Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	(4,620)	(6,854)
add back Depreciation, Amortisation and Impairment	8,727	6,885
add back Proceeds from Sale of Replaced Assets	115	76
	4,222	107
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(6,548)	(14,229)
add back Amounts Received Specifically for New and Upgraded Assets	4,201	432
add back Proceeds from Sale of Surplus Assets (including investment property, real estate developments & non-current assets held for resale)	375	1,507
	(1,972)	(12,290)
Net Lending / (Borrowing) for Financial Year	(1,415)	(11,691)

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 17. Leases

Council as a lessor

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

(i) Investment Property

Rentals received, and outgoings reimbursed, in relation to Investment Property are also disclosed in Note 2. These lease agreements, all of which are classified as operating leases, are made on a non-cancellable basis wherever practicable.

\$ '000	2021	2020
Future minimum rentals receivable under non-cancellable operating leases as at 30 June, are as follows:		
Not later than one year	230	283
Later than one year and not later than 5 years	437	782
Later than 5 years	397	848
	1,064	1,913

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 18. Superannuation

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2020/21; 9.50% in 2019/20). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2019/20) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink sections assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2020. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Councils' contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Note 19. Interests in Other Entities

Council has no interest in any Equity Accounted Businesses such as Joint Ventures, Associates & Joint Operations.

Note 20. Non-Current Assets Held for Sale & Discontinued Operations

Council does not have any Non-Current Assets Held for Sale or any Discontinued Operations.

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 21. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled **353** km of road reserves of average width **20** metres.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. BANK GUARANTEES

Council has no bank guarantees.

4. LEGAL EXPENSES

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had no notice of any appeals against planning decisions made prior to reporting date.

Council is responsible for the operations of the Mount Laura and, previously, the Newton Street landfill sites. The cost of Councils' obligations in relation to the Mount Laura site has been included in Note 8. The Newton Street site is monitored and costs are expensed on an annual basis. Requirements for future restorations have not been identified as at 30 June 2021. If applicable, once identified, the amount will be included and amortised on an annual basis.

Note 22. Events after the Balance Sheet Date

Events that occur after the reporting date of 30 June 2021, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Council is aware of the following "non adjusting events" that merit disclosure;

In August 2021 Council entered into a five-year agreement for the provision of security screening services at Whyalla Airport.

The contract is valued at \$1.9 million per year and accordingly a prudential report was prepared and presented to Council in June 2021.

This expense is completely funded by the Federal Government and has been included in the Budget and Long Term Financial Plan projections.

The Corporation of the City of Whyalla

Notes to the Financial Statements

for the year ended 30 June 2021

Note 23. Related Party Transactions

Key Management Personnel

Transactions with Key Management Personnel

The key management personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999 . In all 33 persons were paid the following total compensation

\$ '000	2021	2020
The compensation paid to Key Management Personnel comprises:		
Short-Term Employee Benefits	2,880	2,718
Post-Employment Benefits	262	184
Long-Term Benefits	247	204
Termination Benefits	76	92
Total	3,465	3,198

Receipts from Key Management Personnel comprise:

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received the following amounts in total:

Planning and Building Application Fees	1	1
Total	1	1

Seven key management personnel and relatives own retail businesses from which various supplies were purchased as required either for cash or on 30 day account. Purchases from five of these individual business exceeded \$5,000 during the year.

Five close family members of key management personnel are employed by Council in accordance with the terms of the Award, and as recorded in the public Register of Salaries maintained in accordance with section 105 of the Local Government Act 1999.

One key management personnel or close family members (including related parties) lodged a total of two Planning and Building applications during the year. In accordance with the Local Government Act 1999, these persons declared conflicts of interest and took no part in the assessment or approval processes for these applications.

Two planning and building approvals, with and without conditions, was granted during the year. Total fees for these applications (all of which are payable on lodgement) amounted to \$774.

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ABN: 30 164 612 890

Independent Auditor's Report

To the members of the Corporation of the City of Whyalla

Opinion

We have audited the accompanying financial report of the Corporation of the City of Whyalla (the Council), which comprises the statement of financial position as at 30 June 2021, statement of comprehensive income, statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and the Certification of the Financial Statements.

In our opinion, the financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2021, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011* and the Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (Including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Council's Responsibility for the Financial Report

The Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as Council determines is necessary to enable the preparation of the financial report to be free from material misstatement, whether due to fraud or error.

In preparing the financial report, Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Council.
- Conclude on the appropriateness of the Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY



Samantha Creten
Partner

Signed on the 1st day of October 2021,
at 214 Melbourne Street, North Adelaide

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INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE CORPORATION OF THE CITY OF WHYALLA

Opinion

In our opinion, the Council has complied, in all material respects, with Section 125 of the *Local Government Act 1999* in relation to the Internal Controls established by the Council relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2020 to 30 June 2021.

Basis for opinion

We have audited the Internal Controls of the Corporation of the City of Whyalla (the Council) under the requirements of *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2020 to 30 June 2021 have been conducted properly and in accordance with law.

We conducted our engagement in accordance with Standard on Assurance Engagements *ASAE 3000 Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and *ASAE 3150 Assurance Engagements on Controls* issued by the Auditing and Assurance Standards Board.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and applying Auditing Standard *ASQC 1 Quality Control for Firms that Perform Audits and Review of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking the assurance engagement.

Assurance Practitioner's Responsibilities

Our responsibility is to express an opinion on the Council's compliance with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures have been conducted properly and in accordance with law.

ASAE 3150 requires that we plan and performed our procedures to obtain reasonable assurance about whether, in all material respects, the controls are suitably designed to achieve the control objectives and the controls operating effectively through the period. ASAE 3000 also requires us to comply with the relevant ethical requirements for the Australian professional accounting bodies.

An assurance engagement to report on the designed and operating effectiveness of controls involves performing procedures to obtain evidence about the suitability of the design of the controls to achieve the control objectives and the operating effectiveness of the controls throughout the period. The procedures selected depend on our judgement, including the assessment of the risks that the controls are not suitably designed or the controls did not operate effectively. Our procedures included testing the operating effectiveness to the controls that we consider necessary to achieve the control objectives identified. An Assurance engagement of this type also includes evaluating the suitability of the control objectives.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129(1)(b) of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on operating effectiveness of controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

DEAN NEWBERY



SAMANTHA CRETEN
PARTNER

Signed on the 1st day of October 2021
at 214 Melbourne Street, North Adelaide, South Australia, 5006

The Corporation of the City of Whyalla
 General Purpose Financial Statements
 for the year ended 30 June 2021

Financial Statements 2021

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of The Corporation of the City of Whyalla for the year ended 30 June 2021, the Council's Auditor, Dean Newbery & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Justin Commons
 Chief Executive Officer

Date: 27 September 2021



Alan Rushbrook
 Presiding Member, Audit Committee

DeanNewbery

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Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Corporation of the City of Whyalla for the year ended 30 June 2021, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



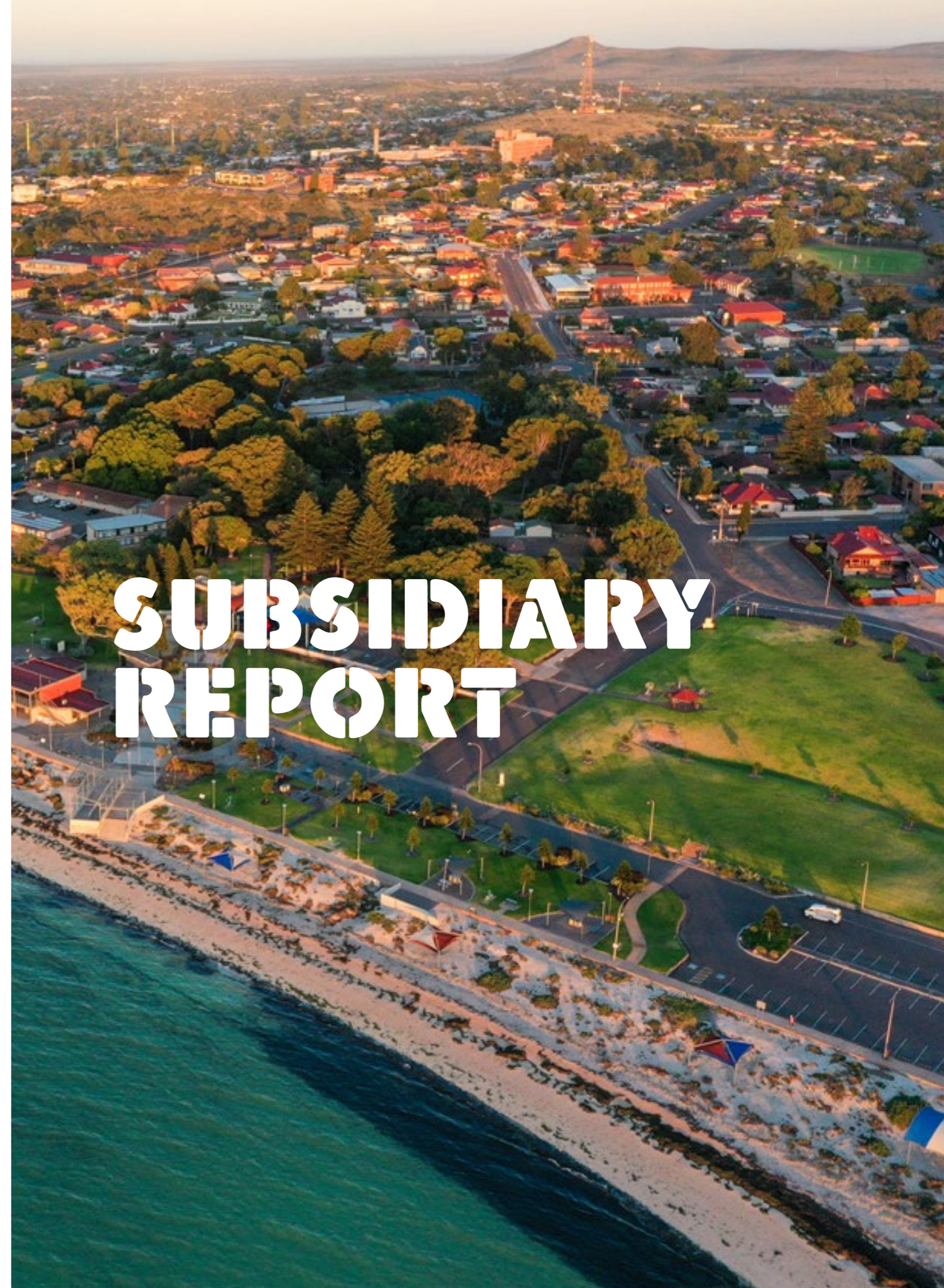
SAMANTHA CRETEN
 Partner

DEAN NEWBERY

Dated this 1st day of October 2021

North Adelaide | Balaklava

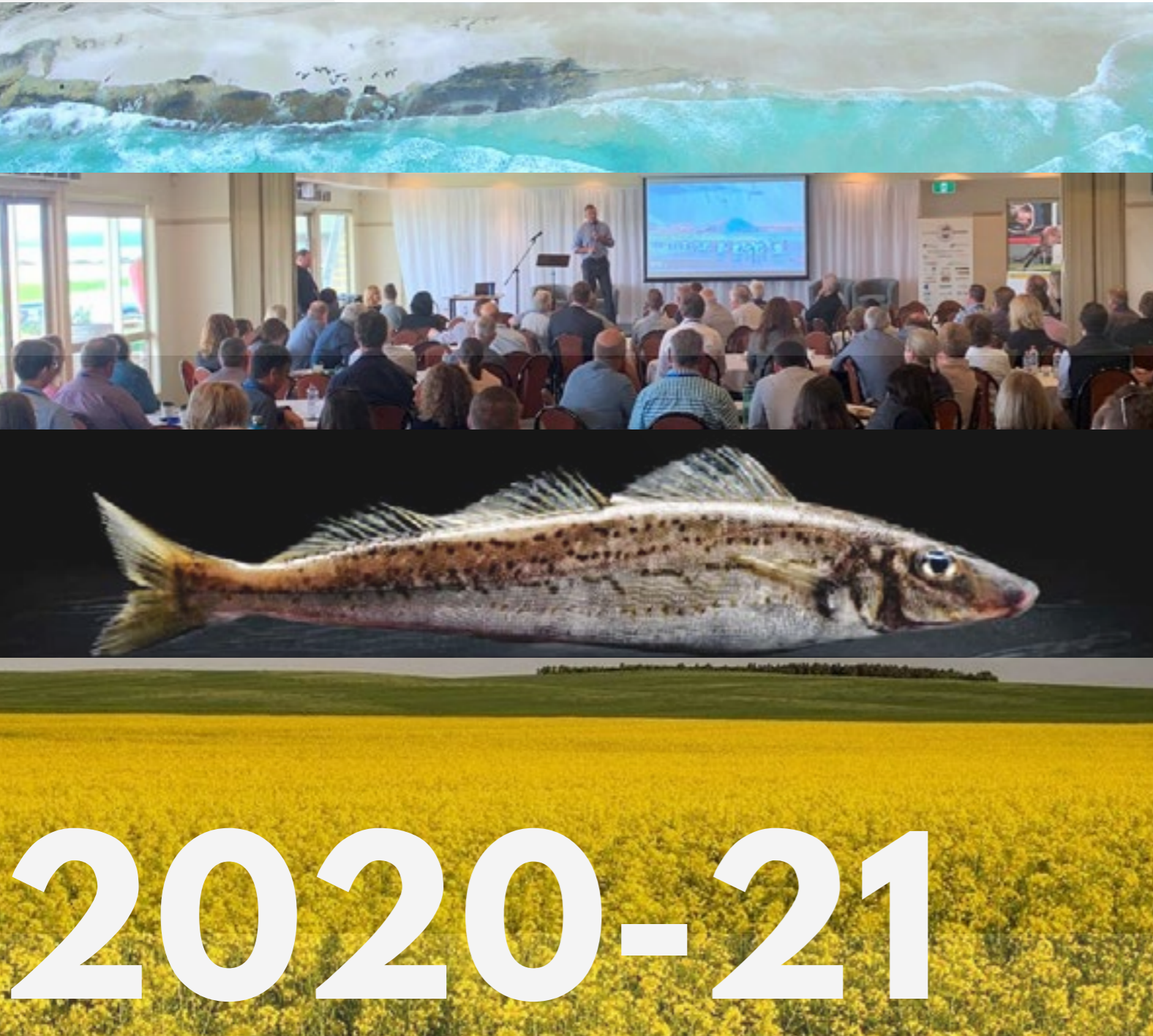
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EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION



ANNUAL REPORT



Authors:
Peter Scott
Executive Officer
Eyre Peninsula Local Government Association

Sue Henriksen
Business Support Officer
Regional Development Australia Eyre Peninsula Inc.



THE PRESIDENT'S REPORT

This annual report details the last 12 months activity undertaken by the Eyre Peninsula Local Government Association, its financial accounts, and operative regional collaborative partnerships.

2020/21 has been a time of incredible challenge, working through the ongoing social and financial effects of dealing with the COVID-19 global pandemic. Our eleven member councils and their communities have been endeavouring to work together to ensure the best outcomes possible and maximise opportunities which are arising from these challenges.



This year has been the first for Peter Scott in the position of EPLGA Executive Officer, bringing a different perspective and experience to the role. The shared service agreement with Regional Development Australia Eyre Peninsula (RDAEP) has delivered positive outcomes with many correlations between the two organisations, and the recognition that local government is increasingly expected to be a significant contributor to economic development.

The economic landscape of the Eyre Peninsula is constantly developing, and in recognition of this the EPLGA has been working with RDAEP to highlight where constraints to this might be. Access to accommodation, shortage of rental options, and a lack of childcare across our region are all areas of constraint which need attention, and the EPLGA is investigating the levels to which they will be involved in these areas.

Regional health continues to be an area where the EPLGA and its members are striving for appropriate action. We are still in the unacceptable position of having communities being isolated without adequate medical supports. Our councils are endeavouring to represent their local communities, working with Federal and State governments to find appropriate outcomes.

This past year saw the State Government lift the moratorium in SA on growing genetically modified crops, but in doing so place an opportunity for individual council areas to apply to have the exemption continue. In recognition of the similarities between our grain growing areas, the EPLGA put together a customised survey to go out to farmers across the EP. Working together on this project meant that the process for each individual council was simplified, and an overall Eyre Peninsula farming perspective could be developed. The outcome showed overwhelming support for farmers to have access to GM crop technology, and each of the member councils decided to take no further action.

Coastal protection and interactions continue to be an area of focus for our region, with responsibility for thousands of kilometres of coastline. Advocacy in this area is important so that decision makers understand the constraints and challenges which are faced in this area. This year saw the visit to our region of a State government committee looking at the coastal protection board and legislation, and the EPLGA was able to work with its member councils to directly share pertinent information.

The EPLGA also got involved with advocacy on the reforms to the State marine scale fishery. The State government changes which were proposed didn't take into account the unique nature of the fishery and fishing businesses from the West Coast, and were reforms that were all-encompassing in their nature.

We invited the Primary Industries Minister to visit the Eyre Peninsula and meet with councils and key stakeholders directly to hear their concerns. After this visit, some more nuanced changes were brought in to reflect some of the distinct aspects of the EP fishery.

With the uncertainty around holding events in 2021, it was decided that the 84th annual EPLGA conference would be organised by the EPLGA Executive Officer, and was held in February in Port Lincoln. Run in conjunction with the RDAEP, the conference title 'The Resilience Effect – Building regional resilience on the Eyre Peninsula' was reflected in the substance of the conference. Some of the business and economic development opportunities which we have on the EP were highlighted to those at the conference, followed by presentations and discussions on how local government can play a significant part in future years.

As well as these things, there will continue to be work on a range of other challenges, including native vegetation legislation, tourism, waste management, infrastructure funding, shared service opportunities, economic development, and many more.

The EPLGA is a vital conduit between its member councils and the LGA of SA, with the potential for close collaboration to help deliver outcomes for our communities. State Parliament has developed new local government legislation which will mean a significant body of work will be necessary for our member councils, and we will need to be working together as councils to streamline that process. The communication with both State and Federal governments will also be very important, with the need to maximise funding and partnership opportunities.

This upcoming year will need the EPLGA Board and member Councils to show strong, responsive and accountable leadership, driving the opportunities for innovation while still respecting the characteristics which we all value in our communities and councils. This leadership and representation throughout our communities and with other levels of government will mean that the Eyre Peninsula will continue to add to its many strengths in the years to come.

The vision and goal of the EPLGA, to **"enable Eyre Peninsula councils to excel, innovate, and thrive"**, has never been more relevant for the region than now. We have been facing many challenges and opportunities, with the need for the councils of the EP to be working closely together.

MAYOR SAM TELFER

PRESIDENT – EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION



Eyre Peninsula Regional Profile

- provided by Regional Development Australia Eyre Peninsula

AREA	
11 council areas	234,937 km ²
POPULATION	
Number of residents (ABS ERP 2019)	57,805
ECONOMY	
Gross Regional Product (NIEIR 2019)	\$3.35 billion
JOBS	
Local jobs (NIEIR 2019)	21,949 FTE
LOCAL EMPLOYMENT	
Employed residents (NIEIR June 2019)	26,375
WELL-BEING	
Median weekly household income (ABS 2016)	\$1,081
BUSINESS	
Registered Businesses	5,134



Residential Population

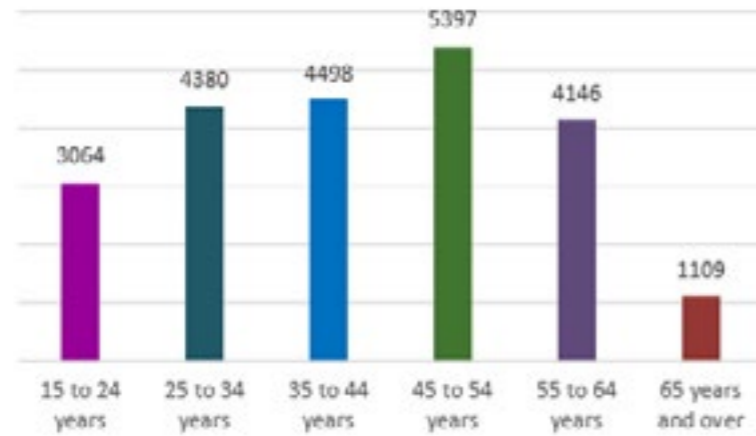
LOCAL GOVERNMENT AREA	LAND AREA		POPULATION (2019 ABS ERP)	
	Km ²	% of Region	No.	% of Region
Whyalla	1,072	0.46	21,665	37.5
Port Lincoln	30	0.01	14,718	25.5
Ceduna	5,424	2.31	3,442	6.0
Cleve	5,018	2.14	1,792	3.1
Elliston	6,741	2.87	1,008	1.7
Franklin Harbour	2,755	1.17	1,304	2.3
Kimba	5,700	2.43	1,065	1.8
Lower Eyre Peninsula	4,715	2.01	5,780	10.0
Streaky Bay	6,226	2.65	2,192	3.8
Tumby Bay	2,671	1.14	2,702	4.7
Wudinna	5,079	2.16	1,300	2.2
Maralinga Tjarutja and Unincorporated SA	189,453	80.64	724	1.3
Collective Local Government Total	234,884	99.98	57,692	99.8
REGION TOTAL	234,937		57,805	

Population Summary

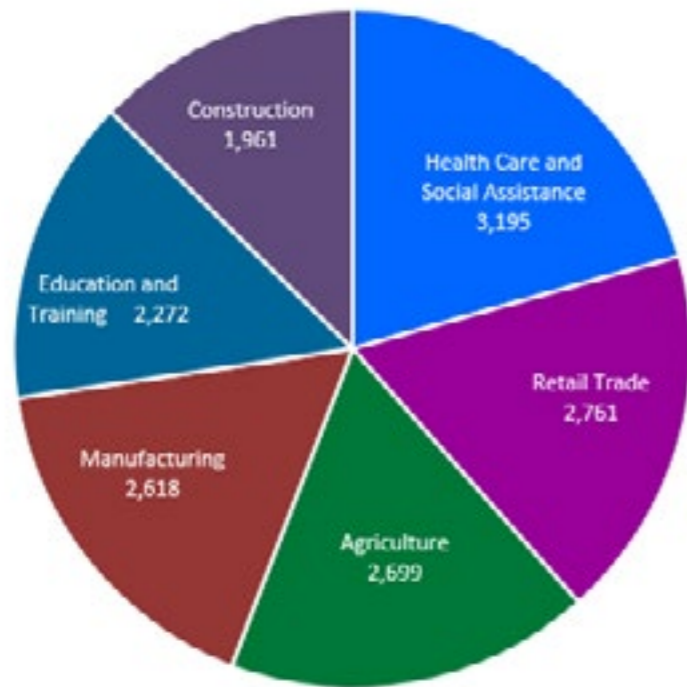
The Census usual resident population of the RDA Eyre Peninsula region in 2016 was 56,612 living in 30,441 dwellings with an average household size of 2.28. 2019 ABS ERP (Estimated Resident Population) shows marginal growth of 2.06% across the region to 57,805. Indications for the City of Whyalla and District Council of Elliston show population declines of .75% and 3.6% respectively.

The median age of Eyre Peninsula residents is 42, compared to 45 in regional SA, 40 in South Australia and a median age of 38 in Australia.

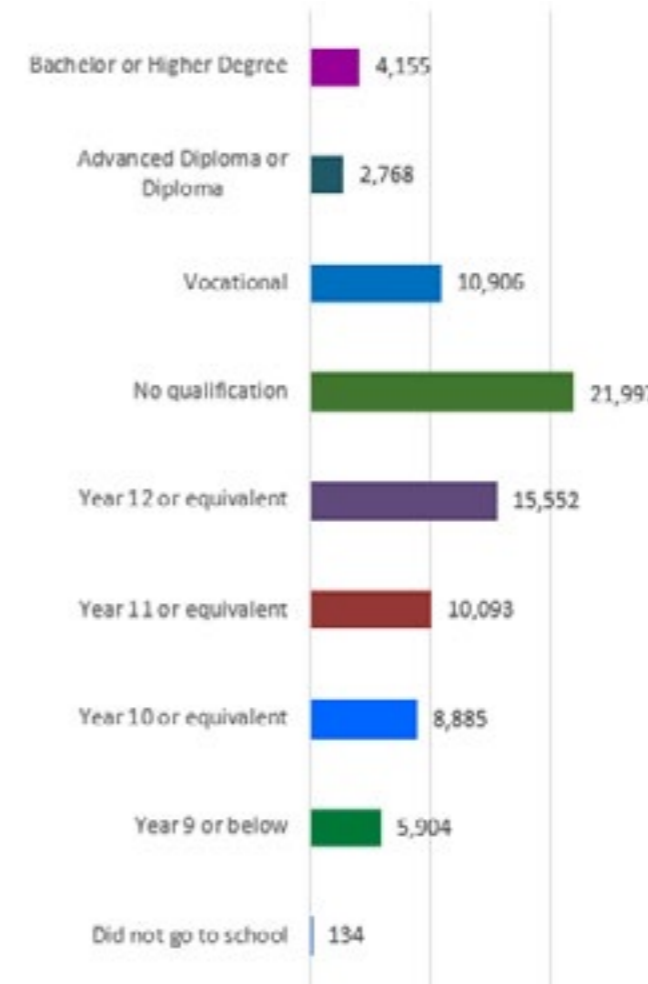
Local Workers Age Structure



Top 6 Employing Industries



Level of Qualification



In 2016 (ABS Census) 23,868 people living in the RDA Eyre Peninsula region were employed, of which 58% worked full-time and 40% part-time.

Most part-time employment occurred in the Health Care and Social Assistance, Accommodation and Food Services, Retail Trade, Fishing and Aquaculture industries. These industries typically rely on a high proportion of part-time workers, and the number of jobs provided markedly exceeds the total FTE hours being worked.

Employment continuity in the Fishing and Aquaculture industries is also impacted by the seasonal nature of some jobs.

A growing future workforce demand is set to provide a major challenge for the region and specific strategies are required to meet industry requirements.

The transformational economies such as space, renewable energy, advanced manufacturing and agricultural technologies will require a sustainable highly-skilled workforce.

Top 10 Exporting Industries in Region 2018-2019 (\$m)

	Whyalla	Port Lincoln	Ceduna	Cleve	Elliston	Franklin Harbour	Kimba	Lower EP	Streaky Bay	Tumby Bay	Wudinna	LGA Totals	Region Totals
Manufacturing	897.9	76	3.1	4.7	1.1	1.2	0.2	5.3	7.4	1.9	1.5	1000.3	1,001
Agriculture	0.2	3.3	47.7	113	59.7	20.4	74.4	147.7	78.1	128.2	90.3	763	770.7
Mining	382.1	6.4	16.4	0	1.3	5.4	0	5.7	0.4	2.9	1	421.6	454.7
Aquaculture	1.3	95.6	17.6	8.6	1.7	6.2	1.9	56.9	7.1	0	0	196.9	197
Fishing, Hunting and Trapping	4.4	129	7.2	0.7	10.2	0.6	0	5.3	12.8	1.6	0	171.8	171.8
Transport, Postal and Warehousing	19.3	44	15.8	9	2.1	0.6	1.2	6.9	6.8	2.1	3.9	111.7	112.4
Wholesale Trade	14.5	36.6	15.9	0.9	0.2	1.4	0.8	5.3	0.9	6.2	4.2	86.9	87
Education and Training	28.6	26.1	7	2.3	1.4	1.2	0.8	0.5	2	0.4	3	73.3	74.1
Retail Trade	8.8	46.7	3.4	3.8	0.7	1	0.9	1.5	2	1	1.2	71	71.2
Accommodation & Food Services	10.4	27.1	7.2	2.6	1.6	0.7	1.3	2	3.3	2	1.2	59.4	60.4
Total (Top 10 Council Exports) (\$m)	1367.5	490.8	141.3	145.6	80	38.7	81.5	237.1	120.8	146.3	106.3	2955.9	3,000

In 2018-19, regional exports to intrastate, interstate and overseas markets were valued at \$3.201 billion. The region's main exporting industries were:

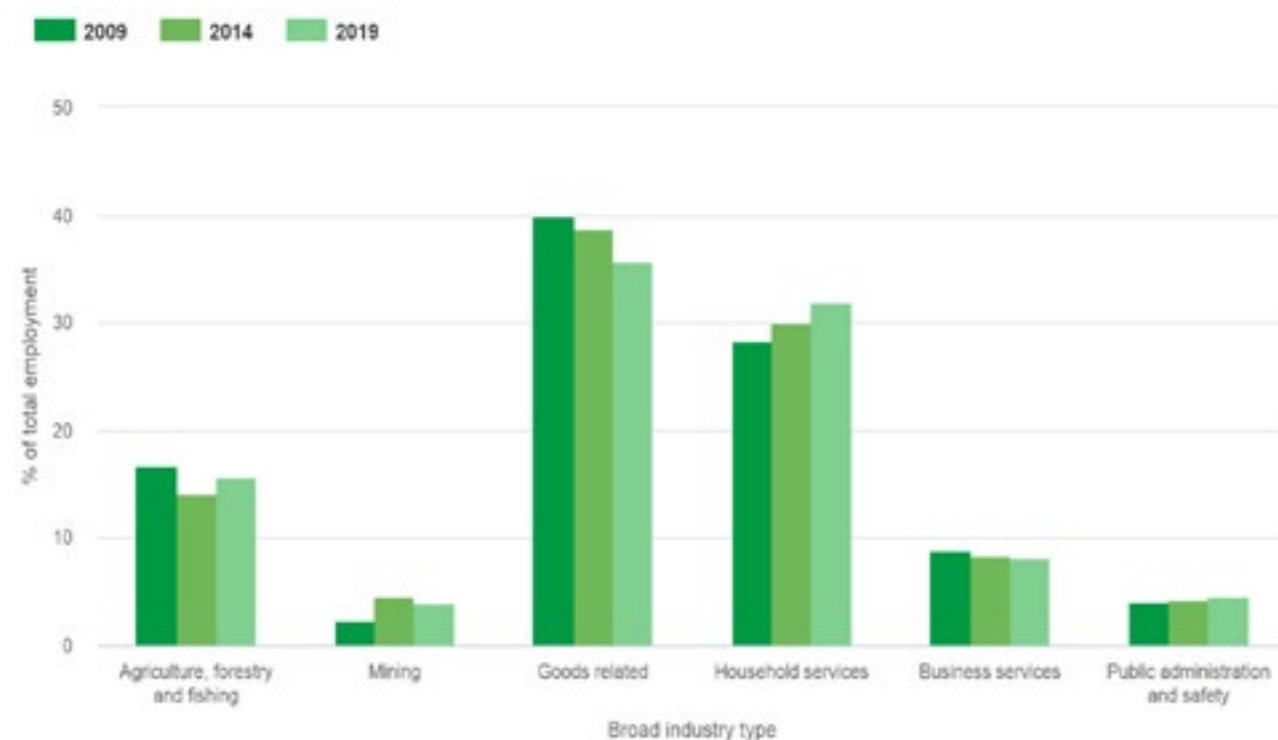
Manufacturing –\$1 billion.

Agriculture –\$770.7 million.

Mining –\$454.7 million.



Employment Composition



In 2019 the Goods related sector (Manufacturing; Electricity, Gas, Water and Waste Services; Construction; Wholesale Trade; Retail Trade; and Transport, Postal and Warehousing) accounted for 35.6% of employment in the RDAEP region. The importance of this sector has declined over the last 10 years (39.9% in 2009).

Small and medium size business enterprises (SMEs) are the backbone of the regional economy. Small business sustainability is directly related to the success of the region's major industries – i.e. manufacturing, agriculture, mining, aquaculture, health care, and tourism.

In 2019, the region had 5,134 registered businesses. The Agriculture, Fishing and Forestry had the largest number, comprising 1,836 (35.8%) followed by Construction with 625 registered businesses (12.2%) and Rental, Hiring and Real Estate Services 448 (8.7%).

From 2018 – 2019, the total number of registered businesses declined by 114 with the biggest declines in the Rental, Hiring and Real Estate Services (-23%) and, Financial and Insurance Services industries (-20%). Increases in businesses services were mostly in the Mining (+12%), Manufacturing (+7%), and Electricity, Gas, Water and Waste Services and Education and Training industries (both +3%).

MEMBER COUNCILS

- City of Whyalla
- City of Port Lincoln
- DC Ceduna
- DC Cleve
- DC Elliston
- DC Franklin Harbour
- DC Kimba
- DC Lower Eyre Peninsula
- DC Streaky Bay
- DC Tumbly Bay
- Wudinna DC

EPLGA BOARD MEMBERS 2020/21

Under the terms of the EPLGA Charter, the following Board appointments were current as at 30 June 2021.

MEMBER COUNCIL	BOARD MEMBER	DEPUTY BOARD MEMBER
Ceduna	Perry Will (Mayor)	Ian Bergmann (D/Mayor)
Cleve	Phil Cameron (Mayor)	Robert Quinn (D/Mayor)
Elliston	Malcolm Hancock (Mayor)	Peter Hitchcock (D/Mayor)
Franklin Harbour	Robert Walsh (Mayor)	Daven Wagner (D/Mayor)
Kimba	Dean Johnson (Mayor)	Megan Lienert (D/Mayor)
Lower Eyre Peninsula	Jo-Anne Quigley (Mayor)	Peter Mitchell (D/Mayor)
Port Lincoln	Brad Flaherty (Mayor)	Jack Ritchie (D/Mayor)
Streaky Bay	Travis Barber (Mayor)	Graham Gunn (D/Mayor)
Tumbly Bay	Sam Telfer (Mayor)	vacant (D/Mayor)
Whyalla	Clare McLaughlin (Mayor)	Phil Stone (D/Mayor)
Wudinna	Eleanor Scholz (Mayor)	Ned Luscombe (D/Mayor)

THE LOCAL GOVERNMENT REPRESENTATIVES/ APPOINTMENTS

EPLGA Board Executive:

President	Mayor Sam Telfer	DC Tumby Bay
Immediate Past President	Mayor Travis Barber (In absence of Mayor Bruce Green – did not stand for election)	DC Streaky Bay
Deputy President	Mayor Clare McLaughlin	City of Whyalla
Chief Executive Officer	Mrs Deb Larwood	DC Kimba

The President (LGA Board and SAROC), Deputy President (Proxy LGA Board), Mayor Johnson (Second SAROC Representative due to Mayor McLaughlin being an Upper Spencer Gulf LGA representative on SAROC) were the nominated representatives to the LGA.

Chief Executive Officers Committee:

All Chief Executive Officers of member Councils or nominee in their absence.

Engineering & Works Committee:

The committee is comprised of all Engineers, Operations or Works Managers from member Councils or nominee in their absence.

Other Regional Organisations:

Regional Development Australia Eyre Peninsula Inc:

Bryan Trigg AFSM, Chair
 Dion Dorward, Chief Executive Officer

Zone Emergency Management Committee:

Mayor Brad Flaherty (Presiding Member) - City of Port Lincoln
 Peter Scott, Executive Officer - EPLGA
 Representatives from each Council

South Australian Regional Organisation of Councils (SAROC) Executive Officers Committee:

Peter Scott, Executive Officer - EPLGA

Eyre Peninsula Water Taskforce:

Mayor Sam Telfer - President, EPLGA
 Peter Scott - Executive Officer, EPLGA

ANNUAL CONFERENCE AND BOARD MEETINGS SCHEDULE

A highlight on the EPLGA calendar is the Annual Conference, hosted each year by a member Council. To assist in host Council planning, the following conference and Board meeting schedule is included (including the past 12 months meeting and conference locations).

Friday, 4 September 2020	DCLEP
Friday, 4 December 2020	Wudinna
Conference 25 & 26 Feb 2021	EPLGA
Friday, 2 July 2021	Wudinna
Friday, 3 September 2021	Port Lincoln
Friday, 3 December 2021	Kimba
Conference Feb/ March 2022 (either last week of Feb & first week of March)	Cleve
Friday, 3 June 2022	Elliston
Friday, 2 September 2022	Tumby Bay
Friday, 2 December 2022	Whyalla
Conference Feb/ March 2023 (either last week of Feb & first week of March)	Franklin Harbour
Friday, 2 June 2023	Ceduna
Friday, 1 September 2023	DCLEP
Friday, 1 December 2023	Port Lincoln
Conference Feb/March 2024 (either last week of Feb & first week of March)	Streaky Bay
Friday, 7 June 2024	Wudinna
Friday, 6 September 2024	Kimba
Friday, 6 December 2024	Cleve
Conference Feb/March 2025 (either last week of Feb & first week of March)	Elliston
Friday, 6 June 2025	Whyalla
Friday, 5 September 2025	Franklin Harbour
Friday, 5 December 2025	Ceduna
Conference Feb/March 2026 (either last week of Feb & first week of March)	Tumby Bay
Friday, 5 June 2026	DCLEP
Friday, 4 September 2026	Streaky Bay
Friday, 4 December 2026	Wudinna
Conference Feb/March 2027 (either last week of Feb & first week of March)	Whyalla
Friday, 4 June 2027	Port Lincoln
Friday, 3 September 2027	Kimba
Friday, 3 December 2027	Cleve
Conference Feb/March 2028 (either last week of Feb & first week of March)	Ceduna
Friday, 2 June 2028	Elliston
Friday, 1 September 2028	Tumby Bay
Friday, 1 December 2028	Franklin Harbour

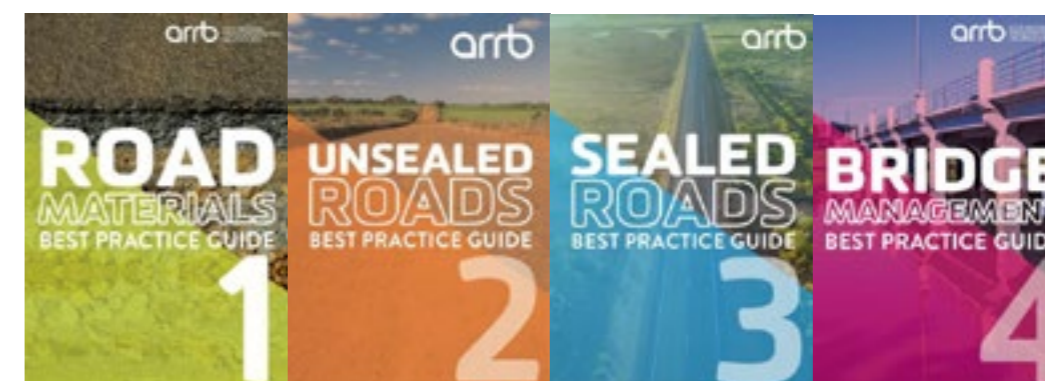


Conference Feb/March 2029 (either last week of Feb & first week of March)	Lower Eyre
Friday, 1 June 2029	Ceduna
Friday, 7 September 2029	Streaky Bay
Friday, 7 December 2029	Wudinna
Conference Feb/March 2030 (either last week of Feb & first week of March)	Port Lincoln
Friday, 7 June 2030	Tumby Bay
Friday, 6 September 2030	Cleve
Friday, 6 December 2030	Elliston
Conference Feb/March 2031 (either last week of Feb & first week of March)	Kimba
Friday, 6 June 2031	Whyalla
Friday, 5 September 2031	Franklin Harbour
Friday, 5 December 2031	Ceduna
Conference Feb/March 2032 (either last week of Feb & first week of March)	Wudinna
Friday, 4 June 2032	DCLEP
Friday, 3 September 2032	Streaky Bay
Friday, 3 December 2032	Port Lincoln
Conference Feb/March 2033 (either last week of Feb & first week of March)	Cleve

REPORT OF ACTIVITIES

EPLGA core activities have always included lobbying to State and Federal Government about legislation and policy changes that may have an impact on our region. This year ongoing concerns and/or participation have been with the following matters:

Australian Road Research Board (ARRB) through an initiative of the Deputy Prime Minister, the Hon Michael McCormack, was commissioned to deliver a set of Best Practice Guides for local governments across Australia, which we have completed, and are now freely available for downloading. EPLGA distributed the guides to all Councils.



A mobile app and guides are available here: <https://www.arrb.com.au/bestpracticeguides>

Roadside Vegetation Management – Native Vegetation Council (NVC)

The District Councils of Tumby Bay and Elliston continue to lobby the NVC on behalf of Eyre Peninsula. The NVC considered amendments to the State-wide Guidelines at their meeting on the 9th of July. The NVC have endorsed a change to the clearance height of up to 6m.

They have deferred decisions pending further information being provided by DC Tumby Bay and Elliston (noting no request for amendments were received from other councils), in relation to: the use of high impact methods for controlling vegetation within the road verge, including the use of graders and loaders with follow-up spot spraying.

Currently only low impact methods are permitted in road verge, such as slashing, trimming and mowing. (Note: high impact methods include any activity that disturbs the soil or results in plants being uprooted, such as the use of graders or bulldozers).

The NVC are seeking further information pertaining to the proposed extent of herbicide use, specifically why native vegetation would be subjected to herbicides when this type of chemical is specific to weed control. They would like to better understand the number of roads that DC Tumby Bay and Elliston intend to use this method on and how their will be no significant residual impact to vegetation. In addition, the quantum of native vegetation that would be removed as a result of the proposed amendment should also be put forward, this can be determined with the assistance of the branch.

A standard 2m clearance envelop permitted from the edge of the road surface (edge of the carriageway) in the road verge. The current guidelines only allows a standard 1 m clearance, with clearance up to 3m subject to the approval of the NVC.



DC Tumby Bay and Elliston are seeking to widen roads to accommodate oversize machinery travelling between paddocks and farms. NVC have asked for further clarification as to the safety risks described by Tumby Bay and Elliston.

EPLGA Submission to the Inquiry into the Review of the Native Vegetation Act 1991

The EPLGA provided a submission to the Natural Resources Committee (membership Ms Paula Luethen, Presiding Member, Dr Susan Close, Hon John Darley, Hon Russell Wortley, Mr Nick McBride, Hon Nicola Centofanti and Mr Adrian Pederick). The 6-page submission provided details of previous collaboration success and recommendations:

Collaboration Success: Case Study #1 Eyre Peninsula Roadside Vegetation Management Plan

In 2019, EPLGA invested in the development of the Eyre Peninsula Roadside Vegetation Management Plan (EP RVMP) with Dr. Kerri Muller (Accredited Native Vegetation Consultant and Principal, Kerri Muller NRM Pty. Ltd) and representatives of the (then) Natural Resources, Eyre Peninsula (NR EP), the Native Vegetation Management Unit (NVMU) of the Native Vegetation Council (NVC) and Grain Producers SA.

Collaboration Success: Case Study #2 Eyes on Eyre Camping Nodes

The Eyes on Eyre project has been a catalyst for collaboration and strategic investment between all levels of government and industry. Led by Regional Development Australia Eyre Peninsula (RDAEP), Eyre Peninsula Local Government Association (EPLGA) and Eyre Peninsula Landscape Board, the project addresses the long-term environmental impacts and management of camping and coastal access throughout the region's pristine coastal and inland environment.

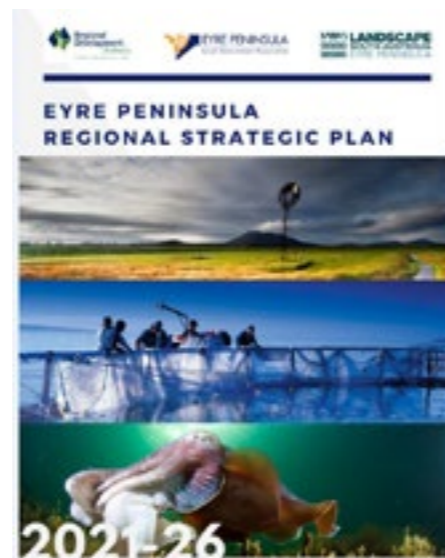
The EPLGA made recommendations to the Committee including exempting Townships from the Native Vegetation Act, the need for a review of the NVC Guidelines for Management of Roadside Native Vegetation and Regrowth Vegetation, making Native Vegetation Assessment Clearance Approvals valid for 5 years, establishing an expert group that Council Works Managers can access, undertaking trials for cost effective management of roadside native vegetation and updating and endorsement of a specific Eyre Peninsula Roadside Vegetation Management Plan.

Eyre Peninsula Regional Strategic Plan 2021-26

Eyre Peninsula is a vast and varied region, and this diversity is reflected in its cities and towns. There will be no single future for Eyre Peninsula, which means that we will need to consider multiple plausible strategies to help prepare our home for the future.

This EPLGA publication, Eyre Peninsula Regional Strategic Plan 2019, presents a set of priorities and strategies for living, working and investing in Eyre Peninsula.

It is an important resource to help anticipate the economic and social trends likely to affect Eyre Peninsula over the coming years.



It demonstrates that social, economic and technological changes will continue to challenge the existing structures in our region. These changes will affect the way in which people live, work and invest in Eyre Peninsula. Change can also drive opportunity. In the future, people will be employed in enterprises yet to be imagined, generated by technology yet to be invented.

This publication is the outcome of work undertaken by the EPLGA, RDAEP, government, academics and stakeholders. It is informed by data and robust analysis of the megatrends influencing regional Australia. The scenarios shape strategies that will help us to determine how best to connect Eyre Peninsula through investment in infrastructure, communications, and trade relationships. They will also help us to consider the training and education needs for the jobs and industries of the future.

Local Government across Eyre Peninsula has been an enthusiastic collaborator in this work. The Eyre Peninsula Regional Strategic Plan 2019 provides a solid demonstration of regional collaboration essential for securing regional funding and provides an effective lobbying tool for Eyre Peninsula. The plan can be viewed here: <http://eplga.com.au/publications-2/>

Special Local Roads Program – Review

Hudson Howells has been engaged by the LGASA to undertake a review of the Special Local Roads Program (SLRP) with LGTAP acting as the Reference Group for the project. The key objectives of the study are to:



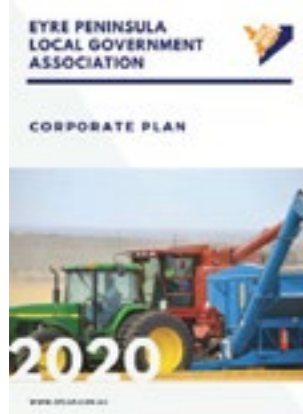
- Determine contemporary governance arrangements, policies and processes that support the SLRP.
- Provide reliable insights and assessment from a range of affected stakeholders to ensure the LGA's integrity in administering the SLRP.
- Ensure commonwealth, state and local government deliver value for money for local communities in the administration of grant funds.
- Ensure that projects supported by the SLRP are built and maintained to the appropriate Australian roads design standards and meet the Minister's Statement of Expectations for the Roads to Recovery fund.

The EPLGA EO participated in the extensive review. Hudson Howell noted the robustness of the EPLGA SLRP internal process with agreed priorities in the EP Regional Transport Strategy 2020 and the use of independent consultants SMEC in the process.

EPLGA Councils have again been successful in receiving funding with over \$3 million awarded (double previous years) for the upcoming financial year. The recommendations from the final review will be announced by the LGASA.



The EPLGA Corporate Plan (<http://eplga.com.au/corporate-2/governance/>) was updated in 2020 and is reviewed every 4 years. Recognising that regional strategic and economic plans are being jointly developed by RDAEP, EP Landscape Board and EPLGA to set out longer term strategies - through which the EPLGA will be responsible for a wide range of actions – the Corporate Plan focusses on the EPLGA’s key leadership and advocacy roles and will enable positive, value-adding and timely action on emerging strategic issues. Updates to have been made reflecting regional snapshot information and name changes for partners EP Landscape Board and Regional Development Australia Eyre Peninsula.



Engineering Masters Students for Eyre Peninsula

Unlocking the expertise and the resources of the University for regional benefit is one of the focus areas of UniSA. The EPLGA and UniSA is involved in the hosting students from Business and other disciplines to work on local projects.



The UniSA Business Internship Program gives organisations access to a fresh perspective and knowledge that can assist in their workplace. Employers and companies can host UniSA undergraduate and postgraduate students who will spend up to 45 days in a workplace, depending on the course they are enrolled in. This time is generally spread over a 10-12 week period, however it could also be done as an intensive (i.e. five days per week). The key is finding the balance between student and the organisation, ensuring the student is able to balance other study, work and life commitments. Hosting a student placement could involve a particular project or a more observational opportunity, giving students experience in multiple areas of the business.

Benefits for EPLGA:

- Access to motivated students who will bring knowledge of current trends, theories, techniques and ideas.
- Identify potential new employees.
- Develop mentoring and supervision capabilities of current workforce.
- Form valuable links with UniSA Business for future collaborations with students and/or research.

Four (4) students have completed successful projects in *Procurement and Supply Chain* as part of their Master’s coursework. Projects were:

- *Streaky Bay Jetty Platform – Tender Process for upgrade works* - hosted by DC Streaky Bay
- *Current and future supply chain needs on Eyre Peninsula relevant to the international space launch and satellite industry* – hosted by RDAEP.



Sustainable, reliable, resilient and safe transport infrastructure systems are fundamental elements needed to support vibrant economic and social growth of all regions. To support sustainable growth in the Eyre Peninsula Region, the Eyre Peninsula Local Government Association (EPLGA) has prepared this **2020 Eyre Peninsula Regional Transport Strategy**. (<http://eplga.com.au/publications-2/>). The primary objectives of the strategy are to provide a consistent framework for the management and development of transport infrastructure across the Eyre Peninsula.



This Regional Transport Strategy Update, prepared for the Eyre Peninsula Local Government Association (EPLGA), provides guidance on the management and development of roads across the region, including classification into a functional hierarchy and identification of Action Plans. This Strategy replaces the 2015

Regional Transport Strategy which was built on the Regional Roads Strategy regularly updated since 2003. The format of this Regional Transport Strategy follows similar formatting used in the development of other Regional Transport Plans in the State, and aligns with the guidance provided in the Local Government Association Overarching Regional Transport Strategy – 2014.

This strategy has been developed over the years through continuous liaison with member Councils and other key bodies pertinent to the shaping of the transport task across the region. In doing so this strategy provides achievable goals and objectives which are in line with maintaining a region rich in environment, economy and industry.

This current Revision 3 provides updates in association with more recent developments, comprising;

- Lucky Bay T-Ports grain facility
- Cape Hardy
- Port Spencer
- Kaolin Mining at Poochera
- South Australia State Strategy updates



Regional Capacity Funding Building Allocations-LGASA.



Regional Capacity Building Allocations is funding from the LGASA to the EPLGA that can be used to undertake projects and other related activities that are not able to be undertaken within existing funding bases. The allocation cannot be used for administration. The EPLGA started a program for multiple Councils with shared regional goals to apply for the funding for the benefit of the region. The projects funded included:

Streamlining Administrative Services to Drive Transformation through Efficiency Gains



The project was designed to engage TXM Lean Consultants to undertake a Lean Services review of selected administrative activities. As part of the process the following services were reviewed:

- Payroll Processing – DC Kimba
- Customer Requests – DC Streaky Bay
- Planning and Compliance – DC Tumby Bay

As part of the process TXM has undertaken site visits to each Council and work closely with staff involved in the services identified to be reviewed. This has been challenging given the Covid restrictions in place and with the lead consultant based in Melbourne. The rollout has had to use alternate means of communication such as zoom to facilitate the engagement needed to complete the project.

The reviews were used as a tool to examine existing practices to identify current capacity, customer values and opportunities for continuous improvement as part of inhouse processes. The outcomes of the project identified efficiency and productivity gains, improvements to the customer experience and employee engagement, and ultimately the long-term sustainability of Council.

Contact: Deb Larwood, CEO DC Kimba

Building Fire Safety Committee

Kelley Jones



On 19 March 2021 the *Development Act 1993* (**Development Act**) was repealed and was replaced by the *Planning, Development and Infrastructure Act 2016* (**PDI Act**) which now regulates building fire safety matters in South Australia. The Local Government Association Mutual Liability Scheme (LGAMLS) have identified the risk and sent out a series of templates councils can use to establish a Building Fire Safety Committee (BFSC). Kelley Jones have provided advice that in their view councils are obliged to establish a BFSC and a failure to do so exposes them to the risk of civil claims in the event of a building fire occurring in circumstances which, clearly, results in property damage but, otherwise, may result in personal injury or death and it is established that the council knew or ought to have known that the building posed a fire safety risk (i.e. the council was negligent to the extent, as recognised by the High Court, that a public law power can convert to a public law duty and, where a duty is breached, liability follows!) A BFSC is, after all, the primary overseer and enforcement mechanism for building fire safety risks – that is, it has a primary and fundamental public safety objective at its core. Without a BFSC, a council has limited formal mechanisms to address these risks. Due to the above a failure to establish a BFSC, at least amounts to a dereliction of a council's statutory powers, if not duties and is, therefore, not only a source of significant civil liability risk but also of maladministration in public administration for the purposes of the Independent Commissioner Against Corruption Act 2012.

The DC Council of Elliston is leading the establishment of a BFSC for a group of councils at risk and have engaged Kelley Jones. Stage 1 BFSC "Health Check" and Risk Assessment has been completed and Stage 2 Establishing a Joint BFSC is underway.

Contact: Geoff Sheridan, CEO, DC Elliston



Regional Safety Focus



City of Port Lincoln with the DCs of Tumby bay and Elliston are implementing a collaborative program to engage staff in the process of developing risk assessments and safe operating procedures with a view to bringing Risk and Hazard Management Systems closer to an acceptable level of compliance.

Through this discussion, a shared schedule of prioritised risk assessments and operating procedures has been developed that apply largely to all 11 EPLGA councils. The project priorities include Plant Risk Assessments (PRA) and developing the associated pictorial Safe Operating Procedures (SOP).



The preferred approach was similar to what has previously been undertaken by these Councils with the One System Procedures in that one council develops the initial assessment. It is then reviewed, consulted and updated specific to that council and the process saves each council time in the development of the documents.

Project Outputs:

- Launch event will be made available to staff from all Councils and recorded for future access
- 10 x Plant Risk Assessments will be made available to all EPLGA Councils
- 10 x Safe Operating Procedures will be made available to all EPLGA Councils
- Increased local capacity to develop and implement safe working procedures and complete risk assessments

Further to this, the benefits were made via the process of developing the PRA and SOP documents, the operations staff in each of the Councils will have ownership of the documents as well as have developed the necessary skills and knowledge to continue to develop further PRAs and SOPs for other work activities.

With over 350 local government employees across the EPLGA, the benefits of this program extend far and wide in terms of enhancing the workplace safety of local government employees.

Contact: Matthew Morgan, CEO, City of Port Lincoln

Eyre Peninsula Trails - an ArcGIS StoryMap



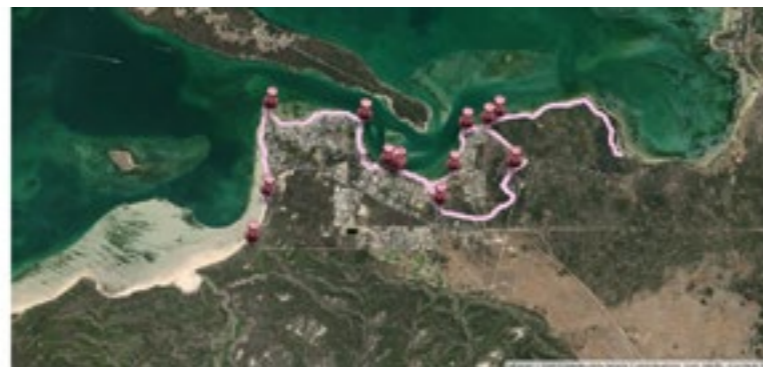
EPLGA Tourism Advisory Committee

The EPLGA Tourism Advisory Committee has created an inspiring, immersive Eyre Peninsula Walking Trails story by combining text, interactive maps, and other multimedia content. Soon to be published and shared with the Eyre Peninsula community and everyone around the world. ArcGIS StoryMaps is a story authoring web-based application that has enabled the EPLGA to share trail maps in the context of narrative text and other multimedia content. Stories include trail maps, narrative text, lists, images, videos, embedded items, and other media to enable tourists to plan Trail Adventures. The Story Map enables tourists to connect trails across all of Eyre Peninsula. One website will bring all of Eyre Peninsula Trails together in one easy to navigate story.

10. Oyster racks rest point. [View photos here](#)
 11. Coffin Bay Lookout. [View photos here](#)
 12. Snapper Point Car Park and Picnic Area. [View photos here](#)
 13. Route to Coffin Bay Lookout.
 14. Old Oyster Trestle. [View photos here](#)

[View Trail Map](#)

Lower Eyre Peninsula
[http://www.epn.gov.au/arcgis/storymaps](#)
[http://www.portlincoln.gov.au/arcgis/storymaps](#)
[http://www.portlincoln.gov.au/arcgis/storymaps](#)



<https://www.eplgaconference.com.au/latest-news>

This year's conference was hosted by the EPLGA instead of a Council due to COVID-19 uncertainty. 234 delegates attended the 2021 84th EPLGA Conference at the Port Lincoln Race Club which kicked off with Regional Development Australia Eyre Peninsula's (RDAEP) Economic Development Showcase.

The Showcase is part of a suite of RDAEP's dynamic reporting tools for stakeholders, local government, and Australian Ministers for Regional Development about projects that RDAEP actively support, plan, engage, advocate, and assist with connecting to opportunities across Eyre Peninsula. It provides these companies with a unique opportunity for networking with each other, RDAEP, EPLGA and local government.



Economic Development Showcase Speakers

Following the Showcase is the EPLGA Conference. The 84th Conference is titled "The Resilience Effect, Building Regional Resilience on Eyre Peninsula". With a focus on Building Regional Resilience, the 84th Annual EPLGA Conference energized and entertained, invited new thinking, sparked dynamic conversations, and inspire renewed commitment to work together for the benefit of our region.





Workshop Outcomes – Resilient Region Vision



Workshop outcomes: EPLGA Projects, Initiatives and Ideas



Other funded projects.

Microgrid Feasibility, Screening, and Impact Assessment for Eyre Peninsula (Kimba and Koonibba initially)

\$1.08 million over 18 months



microgrid - a small network of electricity users with a local source of supply that is usually attached to a centralised national grid but is able to function independently.



The Australian Government is committed to supporting regional Australia and has delivered significant investments focused on creating jobs and driving economic growth in our regions. The Regional and Remote Communities Reliability Fund (Fund) will provide up to \$50.4 million over 5 years from 2019-20 to 2023-24. Eyre Peninsula will receive \$1.08 million over 18 months to complete a Microgrid Feasibility, Screening, and Impact Assessment.

Project description and key activities

The Eyre Peninsula is the western-most part of the national electricity market (NEM) with distributed and small communities in remote townships and isolated properties. These communities play a significant role in Australia’s tourism, agriculture, manufacturing, and export sectors, but have been disproportionately impacted by issues of electricity reliability, cost and security of supply. The transition to renewable energy microgrids in the region could provide more reliable, secure, and affordable power. This project involving the South Australia’s electricity distribution provider SA Power Networks (SAPN) as a key collaborator involves three main activities.

Firstly, the feasibility of islanded microgrids at three locations will be assessed on the Eyre Peninsula. Secondly, a microgrid screening study will be conducted, in parallel with the first activity, to identify the optimal, least-cost mix of grid connection and islanded microgrids in 2020-25, 2025-30 and 2030-35, to align with each of SAPN’s revenue determination periods.



Thirdly, an impacts assessment of regional microgrids will be undertaken to examine the broader impacts of decommissioning power lines across specific remote areas of the state.

A consortium of ITP, SA Power Networks (SAPN), ener-G, UniSA and Regional Development Australia Eyre Peninsula (RDAEP) will undertake the project in collaboration with communities in the region. The EPLGA have a shared services agreement with the RDAEP where the EO works two days a week for RDAEP. The key activities are:

Stage 1a: Microgrid Feasibility Studies

A study of the existing electricity supply to three localities in the Eyre Peninsula will be undertaken to identify opportunities for reducing overall cost via microgrid deployment. Kimba and Koonibba are two proposed localities. The District Council of Kimba has previously conducted community consultation and a pre-feasibility study on microgrid deployment in Kimba. The locations are to be confirmed following screening by SAPN in collaboration with ITP to identify network areas where supply costs are particularly high, and/or where reliability/safety/bushfire concerns are greatest. One of these locations will be the most promising location for a community-scale islanded microgrid, while the other will be Koonibba Aboriginal Community, a sparsely-populated locality where smaller islanded microgrids are most promising.

Each of these studies will include concept design, technical feasibility assessment, economic feasibility assessment, implementation option analysis, community consultations to discuss customer interest and concerns, likely levels of customer involvement (e.g. rooftop PV, batteries, demand management) and preferred operational and retail models, as well as a qualitative socio-economic and environmental impact assessment.

Stage 1b: Microgrid Screening Study

This study would be conducted in parallel to Stage 1a. Its main output would be a report describing the least-cost mix of grid-connection, embedded microgrids, and islanded of:

- a business-as-usual base case model of the existing electricity supply to the Eyre Peninsula
- a microgrid generation model for embedded and islanded microgrids of various scales
- a simulation and optimisation engine that compares the costs of continuing grid connection against embedded or islanded microgrids

The results of the three individual microgrid studies described in Stage 1 will be used to inform the model and validate the results.

Stage 2: Regional Microgrid Impact Assessment

The impacts of microgrid deployment across the region will also be assessed. These impacts include:

- local jobs and skills creation, and the opportunity for deployment of the methodology elsewhere on the SAPN network and across Australia
- broader environmental and social impacts, including bushfire risk reduction and freeing up of transmission capacity for large-scale, grid-connected renewable energy to supply the NEM
- impacts of decommissioning network assets on new load or generation connection enquiries and future load growth (e.g., if network assets need to be re-built to meet future demand).



Youth Led Recovery Grant: Youth on Country: Developing the Knowledge and Confidence of Aboriginal Youth across Lower Eyre Peninsula post COVID-19.



The Youth-led Recovery Grant projects are funded by the Department of Human Services and administered by the LGA. The Youth-led Recovery Grant projects has provided South Australian councils with the opportunity to engage with is young citizens and for young people in South Australia to lead the delivery of activities and initiatives, responding to the impact of the COVID-19 public health emergency.

The EPLGA in partnership with RDAEP engaged the Aboriginal Youth project team administered by West Coast Youth Services. The project developed the knowledge, confidence, life skills and goal setting of Aboriginal youth across lower Eyre Peninsula. The youth are mainly descendants of Aboriginal people from Koonibba, Bookabie, Coorabie, Fowlers Bay and Yalata. The project provided youth with a platform from which they were able to connect to their heritage and enable them to obtain a feeling of self-worth and have confidence in themselves. It provided practical skills backed with an insight to just how hard their elders had to work to establish infrastructure and change their way of life to assimilate with western society. This included language skills and changing to a totally different education and employment system.



SUMMARY OF OTHER ACTIVITIES

- Natural Resources Management – joint partnership planning, delivery of services.
- Regional Recognition/Lobbying – ongoing on various matters as they arise.
- Emergency Management – regional planning and Council planning, followed by implementation.
- Planning, Development and Infrastructure Act Implementation.
- Coastal Access issues, development of a Coastal Alliance – state-wide.
- Various roads and waste issues – regional road strategy review.
- Regional Capacity Funding – General funding.
- Marine Infrastructure Planning – DPTI, jetty leases, etc.
- SAROC – meetings and regional Executive Officers’ meetings.
- Mobile phone black spots - applications.
- Water planning – state of the resource, etc.
- Energy planning – resulting from blackouts – renewables, transmission upgrade consultation, hydrogen trial plant, etc.
- Regional planning – JPB, RDAEP, EPNRM, DPTI, etc.
- Financial assistance and supplementary road funding – ongoing issues of South Australia’s injustice.
- Health – local sub-regional issues, public health planning, doctors shortages etc.
- Roadside Native Vegetation – regional planning and management issues.
- Tourism – RDAEP - restructure to sub-regional groups, Food and Tourism Prospectus, RV, Coastal Access and Caravan Strategy, Eyes on Eyre etc.
- Aged Care at the local Council level – Council’s role.
- NHVR impacts on farm machinery movements.
- Transport Plan and SLRP prioritisation and funding applications.
- Joint submissions with RDAEP on various issues.

PLANS, PROGRAMS AND REPORTS – CURRENT STATUS

CORPORATE Plan 2020 – 24

The Council Mayors and Chief Executive Officers of the EPLGA have contributed to the development of the EPLGA Corporate Plan. It was clear from responses to our 2015 survey that the member Councils placed great importance on the following:

- *advocacy (and representation) – the EPLGA being the principal regional advocate for Local Government in the region;*
- *governance – continuing to ensure that our business is conducted in accordance with the law and proper standards;*
- *member services – the EPLGA to continue to provide member support services as they are needed; and*
- *outreach services – connecting Councils with desirable services offered by the LGA of SA.*

To avoid confusion between the Business Plan prepared by respective Councils, the EPLGA uses the term ‘Management Plan or Corporate Plan’. The Management Plan is for the period 2020-2024 and reviewed annually, incorporating an updated annual work plan and budget for the current year. It also includes the current strategic directions of the EPLGA for that period. Each year through the Annual Business Plan process the Corporate Plan Strategies and Actions are refined to those still outstanding or ongoing strategies and actions.



MANAGEMENT PLAN PERFORMANCE

Goal Area 1.1 Advocacy and Representation**Core Activities**

- 1.1.1 Represent and strengthen the common values of members
- 1.1.2 Represent members and regional objectives in engagement and liaison with key stakeholder agencies – e.g., LGA, DIT, PIRSA, AGP Plus
- 1.1.3 Provide a lobbying platform to promote the interests and issues of member Councils to other levels of government

Comments:

Advocacy and representation are demonstrated through lobbying of other levels of government, which occurs as and when needed and often through the SAROC, LGA Board and in collaboration with the other regional organisations. Matters requiring lobbying this financial year included:

- **Regional Landscape Plan**
- **Marine Scale Fish Fishery Reform**
- **Regional and Remote Communities Reliability Fund**
- **Giant Australian Cuttlefish**
- **Regional Central Eyre School Dental Program**
- **Eyes on Eyre Stage 2**
- **Inquiry into Coast Protection Board**
- **Litter Management on State Roads**
- **Local Government Transport Advisory Panel - Special Local Roads Funding**

Strategic Actions

- 1.1.4 Develop effective working relationships between the EPLGA and member Councils and external stakeholder agencies and organisations
- 1.1.5 Develop key EPLGA messages to demonstrate maximum alignment to the State Strategic Plan and Economic Priorities, in particular economic reform and jobs, climate change and renewable energy
- 1.1.6 Develop the understanding of, and commitment to, mutuality of interests to optimise benefit for member Councils across the region from advocacy and partnerships
- 1.1.7 Lead the completion of the Economic Development Strategy and Regional Strategic Plan and identify and lead the development of regional strategic responses to key issues as and when required.

Comments: EPLGA have entered into a unique shared services agreement with Regional Development Australia Eyre Peninsula for the services of the EO. Reducing costs for both organisations, the shared service is working well and reinforces the cooperation across economic development and local government issues.

**Goal Area 1.2 Governance****Core Activities**

- 1.2.1 Comply with legislative requirements
- 1.2.2 Identify and pursue the resourcing needs of members
- 1.2.3 Manage EPLGA financial and other resources for maximum member benefit, and based on the principle that recurrent operational expenses must be funded by recurrent operational revenue

Comments:

Compliance met.

Strategic Actions

- 1.2.4 Investigate and identify options to improve local government and regional governance, including alternative governance models, strategic planning, and land use planning for the region
- 1.2.5 Assist member Councils in meeting legislative compliance
- 1.2.6 Develop and manage formal alliance and partnership arrangements with partner agencies and entities– e.g. RDAEP and EP Landscape Board.
- 1.2.7 Pursue collaborative initiatives with partner agencies – e.g. joint submissions on strategic issues with RDAEP and EP Landscape Board.

Comments:

Eyre Peninsula Regional Assessment Panel is now in place. Shared Services project led by City of Whyalla has begun. The staff committees are useful in this process. The other regional organisations are encouraged to work closely with member Councils and to investigate opportunities for region wide projects to maximise procurement benefits, etc.

Goal Area 1.3 Member Services**Core Activities**

- 1.3.1 Maintain the cycle of quarterly meetings to enable collective decision-making and enhance member networking
- 1.3.2 Maintain and support members with the coordination of the annual conference
- 1.3.3 Identify resourcing gaps and needs, and pursue resolutions to key issues in liaison with members
- 1.3.4 Facilitate initiatives to attract funding and investment
- 1.3.5 Provide advisory and support services to Elected Members
- 1.3.6 Coordinate strategic meetings and presentations on key issues; including the provision of key speakers to provide information, contact and support services
- 1.3.7 Coordinate delivery of Council-supported training and development initiatives in the region

Comments:

All core activities are being met at a regional level which brings considerable savings to individual Councils.



Strategic Actions

- 1.3.8 Continue to facilitate the activities of the EP Mineral & Energy Resources Community Development Taskforce.
- 1.3.9 Develop value-added services for member Councils, based on collective or regional value and cost-benefit
- 1.3.10 Facilitate and promote the development of shared procurement initiatives.
- 1.3.11 Facilitate the development of a regional transport strategy, including the identification of road priorities and road funding proposals.
- 1.3.12 Establish and facilitate specialised interest groups, such as Council works managers and compliance staff.
- 1.3.13 Maintain communications with member Councils and the regional community through media releases, website, newsletter and formal means of communication.
- 1.3.14 Establish an annual business (work) plan for the Executive Officer to manage and report against.

Comments:

Shared procurement services is difficult in such a large region, however the CEOs continue to work together on LG procurement council requirements and shared services in planning to complement the implementation of the updated Planning and Development Act.

Regional communications with Councils and other groups is mainly carried out through emails, media releases, staff meetings etc.

RDAEP and the EPNRM Board have, over the last 12 months, worked with the EPLGA and member Councils to add value to regional projects like Eyes on Eyre, where all parties benefit.

Staff regional committees assist in developing and refining regional strategy recommendation to the EPLGA Board.

EPLGA COMMITTEE REPORTS

All Committee minutes are on the EPLGA website for viewing via the following link: - <http://eplga.com.au/>

USE OF FINANCIAL RESOURCES

The following audited statement indicates another year of sound financial performance.

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

FINANCIAL ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2021

CONTENTS

Statement of Income & Expenditure
Balance Sheet
Notes to the Accounts
Board Certificate
Audit Report

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

**STATEMENT OF INCOME & EXPENDITURE
FOR THE YEAR ENDED 30TH JUNE, 2021**

		2021	2020
	NOTE	\$	\$
INCOME			
Grants Received	2	74,415	209,399
Interest Received		3,259	7,149
Project Income - EP Councils	3	1,000	800
Membership Fees	4	199,187	199,187
Regional Economic Development Showcase & Conference		133,386	-
Reimbursable Expenses		59,544	23,485
TOTAL INCOME		470,791	440,020
EXPENDITURE			
Administration		15,642	9,500
Audit Fees		1,690	1,640
Bank Charges & Taxes		106	74
Computer Expenses		5,382	2,114
Employee Expenses		161,070	144,839
Insurance		6,180	6,000
Meeting Expenses		5,238	5,571
President's Expenses		2,250	2,250
Project Expenditure	5	228,401	210,258
Secretarial Services		19,000	19,000
Telephone		702	856
Travel & Accommodation		2,376	5,459
TOTAL EXPENDITURE		448,037	407,561
NET SURPLUS/(DEFICIT)		22,754	32,459
NON-OPERATING INCOME AND EXPENSES			
<u>Non Operating Income</u>			
ATO COVID-19 Cash Flow Bonus		18,552	18,552
NET SURPLUS/(DEFICIT)		\$ 41,306	\$ 51,011

The accompanying notes form part of these financial statements.

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

**STATEMENT OF INCOME & EXPENDITURE
FOR THE YEAR ENDED 30TH JUNE, 2021**

		2021	2020
	NOTE	\$	\$
Net Surplus/(Deficit)		41,306	51,011
Extraordinary Items		-	-
TOTAL NET SURPLUS/(DEFICIT)		41,306	51,011
Surplus Funds at July 1		346,949	295,938
SURPLUS/(DEFICIT)		388,255	346,949
ACCUMULATED SURPLUS/(DEFICIT) AT 30TH JUNE, 2021			
		\$ 388,255	\$ 346,949

The accompanying notes for part of these financial statements.

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

STATEMENT OF FINANCIAL POSITION
AS AT 30TH JUNE, 2021

		2021	2020
	NOTE	\$	\$
<u>EQUITY</u>			
Accumulated Surplus		\$ 388,255	\$ 346,949
REPRESENTED BY			
<u>CURRENT ASSETS</u>			
Cash at Bank	6	530,885	594,705
Debtors		14,945	13,783
ATO BAS Account		-	6,806
Income Accrued		274	1,504
GST Receivable		12,622	5,151
Prepayments		1,622	1,915
<u>TOTAL ASSETS</u>		560,348	623,864
<u>CURRENT LIABILITIES</u>			
Sundry Creditors	7	4,356	986
Creditors		24,159	2,039
Unspent Project Funds	8	134,008	269,900
Provision for Holiday Pay		9,570	3,990
		172,093	276,915
<u>NET ASSETS</u>		\$ 388,255	\$ 346,949

The accompanying notes form part of these financial statements.

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30TH JUNE, 2021**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

1. This financial report is a special purpose financial report prepared for use by Board and members of the association. The Board has determined that the association is not a reporting entity.
2. The financial report has been prepared on historical cost basis and does not take into account changing money values or except where stated current valuations of non-current assets. The statements are prepared on an accruals basis.
3. Provision is made in respect of the association's liability for annual and long service leave at balance date. Long service leave is accrued from an employee's start date. Leave provision is based on current wages as at reporting date, and does not include on-costs.

	2021	2020
	\$	\$
<u>NOTE 2 - Grants Received</u>		
LGA of SA - Regional Capacity	42,151	209,399
LGA of SA - Youth-led Recovery	32,264	-
	\$ 74,415	\$ 209,399

NOTE 3 - Project Income - EP Councils

EP Community Solar Scheme	\$ 1,000	\$ 800
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NOTE 4 - Membership Fees

District Council of Ceduna	16,733	16,733
District Council of Cleve	14,262	14,262
District Council of Elliston	13,276	13,276
District Council of Franklin Harbour	12,922	12,922
District Council of Kimba	13,011	13,011
Wudinna District Council	13,264	13,264
District Council of Lower Eyre Peninsula	19,474	19,474
District Council of Streaky Bay	15,111	15,111
District Council of Tumby Bay	15,781	15,781
City of Whyalla	36,524	36,524
City of Port Lincoln	28,829	28,829
	\$ 199,187	\$ 199,187

EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30TH JUNE, 2021**

	2021	2020
	\$	\$
NOTE 5 - Project Expenditure		
Unspent Funds at 1 July	(269,900)	(171,619)
Coastal	2,902	2,000
Regional Committees Support	2,277	7,534
Forums & Conferences	11,992	600
Governance & Planning Reform	-	1,000
CWMS Users Group	1,000	-
Joint Building Fire Safety	8,132	-
Regional Governance-JPB Pilot	-	24,930
Regional Planning - General	-	11,168
Regional Transport Strategy	2,800	44,640
Regional Safety Focus	20,899	-
Roadside Veg-Gap and Options	3,000	-
Regional Economic Development		
Showcase & Conference	191,427	-
Streamlining Admin Services	49,500	-
Tourism/Signage/Promotions	36,364	20,105
UniSA Masters Student Program	4,000	-
Youth-led Recovery	30,000	-
Unspent Funds at 30 June	134,008	269,900
	<u>\$ 228,401</u>	<u>\$ 210,258</u>

NOTE 6 - Cash at Bank

BankSA Society Cheque Account	52,332	50,638
Bendigo Bank Term Deposit	166,529	165,085
LGFA	312,024	378,982
	<u>\$ 530,885</u>	<u>\$ 594,705</u>

NOTE 7 - Sundry Creditors

PAYG Withheld	4,356	-
Superannuation	-	986
	<u>\$ 4,356</u>	<u>\$ 986</u>

NOTE 8 - Unspent Project Funds

Regional Capacity Building	<u>\$ 134,008</u>	<u>\$ 269,900</u>
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EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION



BOARD CERTIFICATE

The Board have determined that the association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

The Board of the association declares that

- the financial statements and notes present fairly the association's financial position as at 30th June 2021 and its performance for the year ended on that date in accordance with the accounting policies described in Note 1 to the financial statements;
- in the Board's opinion there are reasonable grounds to believe that the association will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board.

signed		
position	President	Executive Officer

Dated this 3 day of September 2021

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF
EYRE PENINSULA LOCAL GOVERNMENT ASSOCIATION**

To the members of Eyre Peninsula Local Government Association,

Report on the financial report

We have audited the accompanying financial reports, being a special purpose financial report, of Eyre Peninsula Local Government Association, for the year ended 30th June 2021.

The responsibility of the members of the Board for the financial report

The members of the Board are responsible for the preparation and fair presentation of the financial report and have determined that the accounting policies described in Note 1 to the financial statements which form part of the financial report are appropriate to meet the financial reporting requirements of the Local Government Act 1999 and are appropriate to meet the needs of the members. The Board's responsibility also includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. No opinion is expressed as to whether the accounting policies used, as described in Note 1, are appropriate to meet the needs of the members. We conducted our audit in accordance with Australian auditing standards. These auditing standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the members of Board, as well as evaluating the overall presentation of the financial report.

The financial report has been prepared for distribution to members for the purpose of fulfilling the Board's financial reporting responsibilities under the Local Government Act 1999. We disclaim any assumption of responsibility for any reliance on this report or on the financial report to which



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it relates to any person other than the members, or for any purpose other than that for which it was prepared. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Auditor's opinion

In our opinion the financial report of the Eyre Peninsula Local Government Association presents fairly the operations and financial position of the association for the year ended 30th June 2021.

Gill Penfold Kelly Pty Ltd



Greg Nicholls B. Com, CPA, CTA
16th August 2021
4 Tasman Terrace, Port Lincoln SA 5606

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